% Diff

(6.6)

(21.3)

(21.6)



**HOW WE DIFFER FROM THE STREET** 

57.00

2.36

3.13

**BNP** Consensus

61.00

3.05

4.0

# Unitech UT IN

**INDIA / REAL ESTATE** 

**Target Price (INR)** 

**EPS 2011 (INR)** 

**EPS 2012 (INR)** 

TARGET
PRIOR TP
CLOSE
UP/DOWNSIDE

INR57.00 INR79.00 INR35.45 +60.8%

**BUY** 

#### INDUSTRY OUTLOOK ↑

CHANGE IN RECOMMENDATION

# At book value: A worthy risk

- Telecom risk minimal, assuming no impact on UT's balance sheet
- Key man risk reduced as UT is a family-run business
- Cash flow risk appears low; core business at discount to BV
- Upgrade to BUY: TP of INR57 based on 1.25x FY12E P/BV

### High risk, fairly priced

Unitech (UT) has been hurt by news reports regarding its involvement in the India telecom 2G scam. Investor's key concerns include: 1) impact of liabilities (fines, levies or spectrum cancellation) on UT's telecom business, 2) potential prosecution of the promoter of UT Wireless (not listed) if found guilty, and 3) cash flow risk from real-estate project cancellations.



UT's equity investment in its telecom venture is some INR6.5b (INR2/share). A key assumption here is that there will be



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no recourse to UT's balance sheet as a result of loans taken by the telecom venture. We believe the balance sheet will be unaffected, as it is common practice to provide loans on spectrum because telecom is a recognised sector. Even if we subtract the entire debt on UT Wireless balance sheet, we estimate the value erosion for UT would still be only INR10/share (INR8 for debt and INR2 for investment).

Key man risk reduced as UT is a family-run business

Unitech is a family-owned and operated business that was created by Ramesh Chandra, and currently is run by his sons, Sanjay Chandra (MD) and Ajay Chandra (Joint MD). Although applying a harsh sentence to Unitech Wireless's promoters for their involvement in the 2G scandal may hurt UT's stock performance, we believe the situation would not be grave unless there are some huge liabilities, which may impact UT's balance sheet. In such a dire situation, the property business will likely rely on joint developments.

### Cash flows and project execution in fair condition

Our channel checks with brokers in the National Capital Region (NCR) and south India suggest that UT's cash flow is still liquid. Project execution has not suffered any significant lag and that operational cash flow for the past nine months has been positive.

Core business at discount to book; Upgrade to BUY Unitech's core business is available at a discount to book value (even

after the telecom business write-off), which suggests that most of the negatives are priced in. Thus, we upgrade the stock to BUY (from Hold), but lower our TP to INR57 (from INR79) based on a target FY12E P/BV (ex-telecom) of 1.25x (1.5x previously), in line with the historical throughcycle average of global listed developers. Our estimates have been changed to consider lower sales volume in FY12E. Key risks are liabilities arising from the 2G scam, prosecution of 2G promoter, and UT's dependence on the investor-driven NCR market.

**Positive** Neutral Negative Market Recs. 16 9 **KEY STOCK DATA** YE Mar (INR m) 2011E 2012E 2013E 28.952 36.491 40.633 6.296 10.718 Rec. net profit 8.349 Recurring EPS (INR) 2.36 3.13 4.02 Prior rec. EPS (INR) 4.30 4.82 Chg. In EPS est. (%) (45.0)(35.0)N/A EPS growth (%) 28.4 (15.0)32.6 Recurring P/E (x) 88 15.0 11.3 Dividend yield (%) 0.2 0.3 0.3 EV/EBITDA (x) 13.6 11.2 9.5 0.8 0.7 0.7 Price/book (x) Net debt/Equity 47.0 45.3 38.4 **ROE (%)** 56 67 8.0 (INR) Unitech (%) Rel to MSCI India 10 90 (10)70 (30)50 (50)(70)30 Dec-10 Mar-10 Jun-10 Sep-10 Mar-11 Share price performance 3 Month 12 Month 1 Month (40.9)(57.2)(53.4)Absolute (%) Relative to country (%) (28.9)(44.1)(59.3)April 2011 **Next results** Mkt cap (USD m) 2,101 3m avg daily turnover (USD m) 37.8 Free float (%) 55 Major shareholder Promoters (49%) 97.55/33.30 12m high/low (INR) 3m historic vol. (%) 58.8 ADR ticker ADR closing price (USD) Sources: Bloomberg consensus; BNP Paribas estimates RECENT COMPANY & SECTOR RESEARCH Gaining confidence......27 Aug 2010 1QFY11: Losing steam ......16 Aug 2010 Oversupply: no, imbalance: yes ......4 Jan 2011

Sales over policy...... 15 Dec 2010

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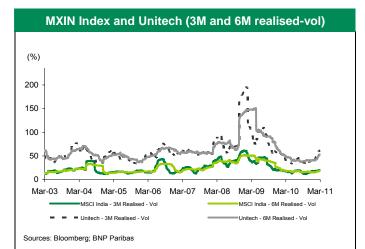
Impact on indicative NAV in case of changes in base price assumptions

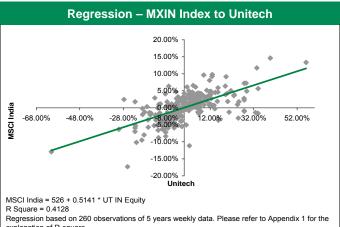
		7			
Change in base price assumption	(10%)	0%	10%		
NAV (INR/share)	47	58	69		

Sources: BNP Paribas estimates

# Key Earnings Drivers & Sensitivity

A 10% change in base price assumption would impact NAV by 16%.





explanation of R-square

Sources: Bloomberg; BNP Paribas

#### India sector correlation matrix at 30 December 2010 Engineering Metals & IT Banks Mining Oil & Gas Utilities Autos & Construction Services **Telecoms** Property 1 00 0.65 0.69 0.70 0.60 0.52 0.54 0.63 Autos 0.62 0.82 **Banks** 1.00 0.74 0.74 0.55 0.62 0.71 0.73 **Engineering & Construction** 1.00 0.77 0.74 0.52 0.67 0.75 0.79 Metals & Mining 1.00 0.76 0.52 0.60 0.73 0.75 Oil & Gas 1.00 0.53 0.62 0.75 0.66 **IT Services** 1.00 0.42 0.49 0.39 **Telecoms** 1.00 0.66 0.62 Utilities 1.00 0.71 **Property** 1.00

Source: BNP Paribas Sector Strategy



Sources: Bloomberg, BNP Paribas

## The risk experts

### The Risk Experts

- Our starting point for this page is a recognition of the macro factors that can have a significant impact on stockprice performance, sometimes independently of bottom-up factors.
- With our Risk Expert page, we identify the key macro risks that can impact stock performance.
- This analysis enhances the fundamental work laid out in the rest of this report, giving investors yet another resource to use in their decision-making process.

**BNP PARIBAS** 2

## FINANCIAL STATEMENTS

# Unitech

Profit and Loss (INR m)					
Year Ending Mar	2009A	2010A	2011E	2012E	2013E
Revenue	33,156	30,153	28,952	36,491	40,633
Cost of sales ex depreciation	(9,080)	(15,667)	(14,385)	(18,618)	(19,898)
Gross profit ex depreciation	24,077	14,486	14,568	17,873	20,735
Other operating income	0	0	0	0	0
Operating costs	(3,930)	(2,935)	(3,772)	(4,266)	(4,806)
Operating EBITDA	20,147	11,551	10,796	13,607	15,929
Depreciation	(209)	(341)	(337)	(362)	(386)
Goodwill amortisation	Ó	Ó	Ó	Ó	Ó
Operating EBIT	19,938	11,210	10,459	13,245	15,543
Net financing costs	(5,546)	(2,000)	(1,465)	(2,113)	(2,145)
Associates	0	0	0	0	0
Recurring non operating income	0	0	0	0	0
Non recurring items	0	0	0	0	0
Profit before tax	14,392	9,210	8,994	11,132	13,397
Tax	(2,424)	(2,239)	(2,698)	(2,783)	(2,679)
Profit after tax	11,968	6,971	6,296	8,349	10,718
Minority interests	22	(31)	0	0	0
Preferred dividends	0	0	0	0	0
Other items	(25)	(165)	0	0	0
Reported net profit	11,964	6,775	6,296	8,349	10,718
Non recurring items & goodwill (net)	0	0	0	0	0
Recurring net profit	11,964	6,775	6,296	8,349	10,718
Per share (INR)					
Recurring EPS *	7.37	2.78	2.36	3.13	4.02
Reported EPS	7.37	2.78	2.36	3.13	4.02
DPS	0.13	0.35	0.07	0.09	0.12
Growth					
Revenue (%)	(22.5)	(9.1)	(4.0)	26.0	11.4
Operating EBITDA (%)	(14.9)	(42.7)	(6.5)	26.0	17.1
Operating EBIT (%)	(15.1)	(43.8)	(6.7)	26.6	17.3
Recurring EPS (%)	(28.1)	(62.3)	(15.0)	32.6	28.4
Reported EPS (%)	(28.0)	(62.3)	(15.0)	32.6	28.4
Operating performance					
Gross margin inc depreciation (%)	72.0	46.9	49.2	48.0	50.1
Operating EBITDA margin (%)	60.8	38.3	37.3	37.3	39.2
Operating EBIT margin (%)	60.1	37.2	36.1	36.3	38.3
Net margin (%)	36.1	22.5	21.7	22.9	26.4
Effective tax rate (%)	16.8	24.3	30.0	25.0	20.0
Dividend payout on recurring profit (%)	1.7	12.6	3.0	3.0	3.0
Interest cover (x)	3.6	5.6	7.1	6.3	7.2
Inventory days	15.9	8.1	8.3	11.2	15.7
Debtor days	92.3	133.0	183.4	122.3	76.2
Creditor days	3,706.2	2,349.6	2,759.5	2,326.4	2,303.5
Operating ROIC (%)	11.2	5.7	4.6	5.4	6.4
Operating ROIC - WACC (%)	(2.6)	(8.2)	(9.3)	(8.4)	-
ROIC (%)	9.6	`4.7	`3.Ŕ	`4.6	5.3
ROIC – WACC (%)	(4.3)	(9.1)	(10.0)	(9.3)	-
ROE (%)	27.3	`8.7	` 5.6	`6.7	8.0
ROA (%)	6.4	3.0	2.4	3.0	3.7
* Pre exceptional, pre-goodwill and fully diluted					
Sources: Unitech: RNP Parihas estimates					

Residential projects account for more than 60% of revenue

Margins forecast to decline due to higher contribution of mid-income residential projects in FY12

Sources: Unitech; BNP Paribas estimates

# Unitech

Cash Flow (INR m)	2009A	2010A	2011E	2012E	2013E		
Year Ending Mar							
Recurring net profit Depreciation	11,964 209	6,775	6,296	8,349 362	10,718 386		
Associates & minorities	(22)	341 31	337 0	0	0		
Other non-cash items	0	0	0	0	0		
Recurring cash flow	12,152	7,148	6,633	8.711	11,104		
Change in working capital	(4,539)	(19,147)	(13,191)	(8,087)	(3,690)		
Capex - maintenance	0	0	0	0	0		
Capex – new investment	(20,141)	(5,346)	(2,000)	(2,000)	(2,000)		
Free cash flow to equity	(12,528)	(17,346)	(8,558)	(1,376)	5,414		
Net acquisitions & disposals	(13,537)	(3,963)	(5,549)	0	0		
Dividends paid Non recurring cash flows	(475)	(607)	(189)	(250)	(322)		
Net cash flow	18,104 <b>(8,435)</b>	4,572 <b>(17,343)</b>	0 <b>(14,296)</b>	0 <b>(1,627)</b>	5, <b>092</b>		
Equity finance	(463)	43,619	11,081	(1,021)	<b>3,092</b>		
Debt finance	1,263	(26,628)	0	0	(5,000)		
Movement in cash	(7,634)	(353)	(3,214)	(1,627)	92		
Per share (INR)	· · · · ·	· · · · ·	· · · · ·	• • • • • • • • • • • • • • • • • • • •			
Recurring cash flow per share	7.49	2.93	2.49	3.27	4.17		
FCF to equity per share	(7.72)	(7.11)	(3.21)	(0.52)	2.03		
Balance Sheet (INR m)	(: :: = /	, , , , , , , , , , ,	(=-,	(			
Year Ending Mar	2009A	2010A	2011E	2012E	2013E		
Working capital assets	38,352	44,560	51,900	46,015	48,984		
Working capital liabilities	(101,827)	(99,870)	(117,631)	(119,700)	(131,454)		
Net working capital	(63,475)	(55,310)	(65,730)	(73,684)	(82,470)		
Tangible fixed assets	190,645	205,320	236,126	244,273	254,363		
Operating invested capital	127,171	150,010	170,396	170,589	171,893		
Goodwill Other intensible seests	11,673	15,264	15,264	15,264	15,264		
Other intangible assets Investments	0 15,808	0 12,427	0 17,976	0 17,976	0 17,976		
Other assets	15,608	12,421	0	0	0		
Invested capital	154,652	177,700	203,636	203,828	205,132		
Cash & equivalents	(6,448)	(6,095)	(2,881)	(1,254)	(1,347)		
Short term debt	Ó	Ó	Ó	Ó	Ó		
Long term debt *	90,558	60,078	60,078	60,078	55,078		
Net debt	84,110	53,983	57,197	58,824	53,731		
Deferred tax	14	46	46	46	46		
Other liabilities	17,921	17,907	23,440	13,907	9,907		
Total equity	51,695 615	104,050 373	121,224 389	129,322 389	139,719 389		
Minority interests Invested capital	154,652	177,700	203,636	203,829	205,133		
* includes convertibles and preferred sto	•			203,023	203,133		
	on winon io bo	ing troutou c	io dobt				
Per share (INR)	24.04	40.00	45 47	40.54	FO 44		
Book value per share Tangible book value per share	31.84	42.66 36.41	45.47 20.75	48.51 42.79	52.41 46.69		
· ·	24.65	30.41	39.75	42.79	40.09		
Financial strength	400.0	- 4 <del>-</del>	47.0	45.0	00.4		
Net debt/equity (%) Net debt/total assets (%)	160.8	51.7	47.0	45.3	38.4		
Current ratio (x)	32.0 0.4	19.0 0.5	17.6 0.5	18.1 0.4	15.9 0.4		
CF interest cover (x)	2.4	(5.0)	(3.5)	1.3	4.5		
Valuation	2009A	2010A	2011E	2012E	2013E		
Recurring P/E (x) *							
Recurring P/E @ target price (x) *	4.8 7.7	12.8 20.5	15.0 24.1	11.3 18.2	8.8 14.2		
Reported P/E (x)	4.8	12.8	15.0	11.3	8.8		
Dividend yield (%)	0.4	1.0	0.2	0.3	0.3		
P/CF (x)	4.7	12.1	14.2	10.8	8.5		
P/FCF (x)	(4.6)	(5.0)	(11.0)	(68.7)	17.5		
Price/book (x)	1.1	0.8	0.8	0.7	0.7		
Price/tangible book (x)	1.4	1.0	0.9	8.0	0.8		
EV/EBITDA (x) **	6.8	12.3	13.6	11.2	9.5		
EV/EBITDA @ target price (x) **	8.5	16.0	18.7	15.5	13.1		
EV/invested capital (x)  * Pre exceptional, pre-goodwill and fully	0.9	0.8	0.7	0.8	0.7		
** EBITDA includes associate income and recurring non-operating income							
Common Melicale DND Perilips and restriction							

We anticipate UT will report positive operational cash flows in FY13

Sources: Unitech; BNP Paribas estimates

#### HISTORY OF CHANGE IN INVESTMENT RATING AND/OR TARGET PRICE



Sandeep Mathew started covering this stock from 17 March 2008 Price and TP are in local currency

Valuation and risks: Key upside risk to our P/BV-based TP liabilities arising from the 2G scam, prosecution of 2G promoter, and UT's dependence on the investor-driven NCR market. Sources: Bloomberg, BNP Paribas

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A detailed discussion of the valuation methodologies used to derive our target prices and the risks that could impede their achievement for stocks recommended in the report is available on request from the analyst(s) named in this report.

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All share prices are as at market close on 7 March 2011 unless otherwise stated. Stock recommendations are based on absolute upside (downside), which we define as (target price\* - current price) / current price is 10% or more, the recommendation is BUY. If the downside is 10% or more, the recommendation is REDUCE. For stocks where the upside or downside is less than 10%, the recommendation is HOLD. In addition, we have key buy and key sell lists in each market, which are our most commercial and/or actionable BUY and REDUCE calls and are limited to at most five key buys and five key sells in each market at any point in time.

Unless otherwise specified, these recommendations are set with a 12-month horizon. Thus, it is possible that future price volatility may cause a temporary mismatch between upside/downside for a stock based on market price and the formal recommendation.

\*In most cases, the target price will equal the analyst's assessment of the current fair value of the stock. However, if the analyst doesn't think the market will reassess the stock over the specified time horizon due to a lack of events or catalysts, then the target price may differ from fair value. In most cases, therefore, our recommendation is an assessment of the mismatch between current market price and our assessment of current fair value.

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