## Company Update NEUTRAL

Equity | India | Industrials/Multi-Industry 20 September 2007

# Merrill Lynch

**Expectations running high** 

## We expect ITC's cigarette volumes to decline in Sept Q

We believe ITC's cigarette performance in Sept Q will not live up to market's expectations. Contrary to popular belief, we estimate ITC's volumes in Sept Q are down 3-4% y-o-y. We also believe that Sept Q volumes are lower than June Q as the later had the hit of higher prices for only 2 months. Secondly, Sept Q also bears the full brunt of Uttar Pradesh tax of 32%. We remind investors UP accounts for 6% of ITC's volumes and has not implemented VAT of 12.5%.

## No change in our full year volume and profit estimates

ITC's Sept Q volume trends are similar to those witnessed in June Q. As a result there is no change to our full year cigarette volume decline of 4% in FY08. Next year, we forecast volume gain of 5% on the back of tax increase of 5%. We note however, that visibility for FY09 is poor as cigarette taxation has witnessed fundamental deterioration – it has moved from a Central level to a State level.

## New shampoo launched, more HPC products in the pipeline

ITC's recent shampoo launch marks its entry in the household and personal care (HPC) category. The brand, *Fiamma Di Wills* has been launched in six SKUs and is priced in between HUL's *Sunsilk* and *Clinic All Clear*. We believe next in the pipeline are shampoo sachets and soaps. These events imply that ITC's FMCG losses (5% of EBIT) are unlikely to decline in the near future.

#### Reiterate Neutral on fair valuation

We forecast ITC's profit to grow ~15% over the next two years and believe valuations appear fair at 20xFY09E EPS. Relative to the Sensex, it is trading at ~20% P/E premium which is in line with its 10-year average.

Estimates (Mar)					
(Rs)	2006A	2007A	2008E	2009E	2010E
Net Income (Adjusted - mn)	22,792	27,000	31,126	35,207	39,304
EPS	6.07	7.18	8.27	9.36	10.45
EPS Change (YoY)	23.8%	18.2%	15.3%	13.1%	11.6%
Dividend / Share	2.07	2.65	3.10	3.72	4.21
Free Cash Flow / Share	3.53	1.21	4.38	5.54	6.40
GDR EPS (Rs)	6.07	7.18	8.27	9.36	10.45
GDR Dividend / Share (Rs)	2.07	2.65	3.10	3.72	4.21
Valuation (Mar)					
	2006A	2007A	2008E	2009E	2010E
P/E	30.79x	26.04x	22.58x	19.97x	17.89x
Dividend Yield	1.11%	1.42%	1.66%	1.99%	2.25%
EV / EBITDA*	20.25x	16.59x	14.55x	12.93x	11.64x
Free Cash Flow Yield*	1.89%	0.646%	2.34%	2.96%	3.43%
Adjusted BV	NA	NA	NA	NA	NA

\* For full definitions of *iQmethod*<sup>SM</sup> measures, see page 3.

>> Employed by a non-US affiliate of MLPF&S and is not registered/qualified as a research analyst under the NYSE/NASD rules.

Refer to "Other Important Disclosures" for information on certain Merrill Lynch entities that take responsibility for this report in particular jurisdictions.

Merrill Lynch does and seeks to do business with companies covered in its research reports. As a result, investors should be aware that the firm may have a conflict of interest that could affect the objectivity of this report. Investors should consider this report as only a single factor in making their investment decision.

Refer to important disclosures on page 4 to 5. Analyst Certification on page 3.

Vandana Luthra >> Research Analyst DSP Merrill Lynch (India) vandana\_luthra@ml.com +91 22 6632 8670

Stock Data	
Price (Common / GDR)	Rs186.85 / US\$4.54
Investment Opinion	C-2-7 / C-2-7
Volatility Risk	HIGH / HIGH
52-Week Range	Rs140.15-Rs196.45
Market Value (mn)	US\$17,485
Shares Outstanding (mn)	3,762.2 / 3,762.2
Average Daily Volume	1,217,543
ML Symbol / Exchange	ITCTF / BSE
ML Symbol / Exchange	XTILF / LUX
Bloomberg / Reuters	ITC IN / ITC.BO
ROE (2008E)	28.0%
Net Dbt to Eqty (Mar-2007A)	-6.7%
Est. 5-Yr EPS / DPS Growth	15.0% / 15.0%
Free Float	67.0%



## *iQ*profile<sup>™</sup> ITC Ltd.

Key Income Statement Data (Mar)	2006A	2007A	2008E	2009E	2010E
(Rs Millions)					
Sales	97,894	123,659	144,600	168,238	196,409
Gross Profit	42,957	53,062	61,058	69,539	78,638
Sell General & Admin Expense	(9,695)	(12,458)	(14,743)	(17,417)	(20,783)
Operating Profit	29,939	36,981	42,361	47,719	52,988
Net Interest & Other Income	2,742	2,286	2,749	3,306	3,974
Associates	NA	NA	NA	NA	NA
Pretax Income	32,680	39,267	45,110	51,024	56,962
Tax (expense) / Benefit	(9,888)	(12,267)	(13,984)	(15,818)	(17,658)
Net Income (Adjusted)	22,792	27,000	31,126	35,207	39,304
Average Fully Diluted Shares Outstanding	3,755	3,762	3,762	3,762	3,762
Key Cash Flow Statement Data					
Net Income (Reported)	22,792	27,000	31,126	35,207	39,304
Depreciation & Amortization	3,323	3,623	3,955	4,403	4,866
Change in Working Capital	(5,591)	(8,878)	(4,620)	(4,777)	(6,090)
Deferred Taxation Charge	NA	NA	NA	NA	NA
Other Adjustments, Net	(1,255)	(1,503)	0	0	0
Cash Flow from Operations	19,270	20,242	30,461	34,833	38,080
Capital Expenditure	(6,013)	(15,702)	(14,000)	(14,000)	(14,000)
(Acquisition) / Disposal of Investments	(256)	(511)	0	0	0
Other Cash Inflow / (Outflow)	NA	NA	NA	NA	NA
Cash Flow from Investing	(6,269)	(16,213)	(14,000)	(14,000)	(14,000)
Shares Issue / (Repurchase)	NA	NA	NA	NA	NA
Cost of Dividends Paid	(8,817)	(11,347)	(16,080)	(18,188)	(20,304)
Cash Flow from Financing	(8,162)	(10,111)	(16,080)	(18,188)	(20,304)
Free Cash Flow	13,257	4,541	16,461	20,833	24,080
Net Debt	(7,361)	(6,993)	(7,374)	(10,019)	(13,794)
Change in Net Debt	(6,095)	6,893	(381)	(2,645)	(3,776)
Key Balance Sheet Data					
Property, Plant & Equipment	43,460	55,538	65,584	75,181	84,315
Other Non-Current Assets	35,170	30,678	30,678	30,678	30,678
Trade Receivables	5,480	6,367	7,923	9,219	11,300
Cash & Equivalents	8,558	9,002	9,382	12,027	15,803
Other Current Assets	37,581	47,529	54,607	62,558	71,891
Total Assets	130,249	149,113	168,175	189,662	213,987
Long-Term Debt	1,197	2,009	2,009	2,009	2,009
Other Non-Current Liabilities	3,248	4,729	4,729	4,729	4,729
Short-Term Debt	NA	NA	NA	NA	NA
Other Current Liabilities	35,781	38,576	42,591	47,060	52,385
Total Liabilities	40,226	45,313	49,328	53,797	59,122
Total Equity	90,023	103,800	118,846	135,865	154,865
Total Equity & Liabilities	130,249	149,113	168,175	189,662	213,987
<i>iQmethod</i> <sup>sm</sup> - Bus Performance*					
Return On Capital Employed	23.3%	24.8%	24.8%	24.6%	24.0%
Return On Equity	27.1%	27.9%	28.0%	27.6%	27.0%
Operating Margin	30.6%	29.9%	29.3%	28.4%	27.0%
EBITDA Margin	34.0%	32.8%	32.0%	31.0%	29.5%
<i>iQmethod</i> <sup>SM</sup> - Quality of Earnings*					
Cash Realization Ratio	0.8x	0.7x	1.0x	1.0x	1.0x
Asset Replacement Ratio	1.8x	4.3x	3.5x	3.2x	2.9x
Tax Rate (Reported)	30.3%	31.2%	31.0%	31.0%	31.0%
Net Debt-to-Equity Ratio	-8.2%	-6.7%	-6.2%	-7.4%	-8.9%
Interest Cover	NM	NM	NM	NM	NM
Key Metrics					

\* For full definitions of *iQmethod*<sup>SM</sup> measures, see page 3.

#### **Company Description**

ITC is India's largest cigarette company with about 70%+ volume share and 85%+ value share. Cigarettes account for 59% of turnover and 89% of EBIT. The company has diversified into non-tobacco businesses, such as consumer products, apparel retailing, hotels, paper, and agricultural exports. Key strengths: (1) extensive distribution, (2) strong brands across price segments, and (3) a healthy balance sheet.

#### Stock Data

Shares / GDR	1.00
Price to Book Value	5.9x

Omethod M Moscures Definitions

## **Analyst Certification**

I, Vandana Luthra, hereby certify that the views expressed in this research report accurately reflect my personal views about the subject securities and issuers. I also certify that no part of my compensation was, is, or will be, directly or indirectly, related to the specific recommendations or view expressed in this research report.

## **Special Disclosures**

In accordance with the SEBI (Foreign Institutional Investors) Regulations and with guidelines issued by the Securities and Exchange Board of India (SEBI), foreign investors (individuals as well as institutional) that wish to transact the common stock of Indian companies must have applied to, and have been approved by SEBI and the Reserve Bank of India (RBI). Each investor who transacts common stock of Indian companies will be required to certify approval as a foreign institutional investor or as a sub-account of a foreign institutional investor by SEBI and RBI. Certain other entities are also entitled to transact common stock of Indian companies under the Indian laws relating to investment by foreigners. Merrill Lynch reserves the right to refuse copy of research on common stock of Indian companies to a person not resident in India. American Depositary Receipts (ADR) representing such common stock are not subject to these Indian law restrictions and may be transacted by investors in accordance with the applicable laws of the relevant jurisdiction. Global Depository Receipts (GDR) and the Global Depository Shares of Indian companies, Indian limited liability corporations, have not been registered under the U.S. Securities Act of 1933, as amended, and may only be transacted by persons in the United States who are Qualified Institutional Buyers (QIBs) within the meaning of Rule 144A under the Securities Act. Accordingly, no copy of any research report on Indian companies' GDRs will be made available to persons who are not QIBs.

Business Performance	Numerator	Denominator
Return On Capital Employed	NOPAT = (EBIT + Interest Income) * (1 - Tax Rate) + Goodwill	Total Assets - Current Liabilities + ST Debt + Accumulated Goodwill
	Amortization	Amortization
Return On Equity	Net Income	Shareholders' Equity
Operating Margin	Operating Profit	Sales
Earnings Growth	Expected 5-Year CAGR From Latest Actual	N/A
Free Cash Flow	Cash Flow From Operations – Total Capex	N/A
Quality of Earnings		
Cash Realization Ratio	Cash Flow From Operations	Net Income
Asset Replacement Ratio	Capex	Depreciation
Tax Rate	Tax Charge	Pre-Tax Income
Net Debt-To-Equity Ratio	Net Debt = Total Debt, Less Cash & Equivalents	Total Equity
Interest Cover	EBIT	Interest Expense
Valuation Toolkit		
Price / Earnings Ratio	Current Share Price	Diluted Earnings Per Share (Basis As Specified)
Price / Book Value	Current Share Price	Shareholders' Equity / Current Basic Shares
Dividend Yield	Annualised Declared Cash Dividend	Current Share Price
Free Cash Flow Yield	Cash Flow From Operations – Total Capex	Market Cap. = Current Share Price * Current Basic Shares
Enterprise Value / Sales	EV = Current Share Price * Current Shares + Minority Equity + Net Debt	+ Sales
	Other LT Liabilities	
EV / EBITDA	Enterprise Value	Basic EBIT + Depreciation + Amortization
Qmethod sits the set of Merrill Lynch star	ndard measures that serve to maintain global consistency under three broad headings: Business Perfor	mance, Quality of Earnings, and validations. The key features of iQmethod are: A consistently

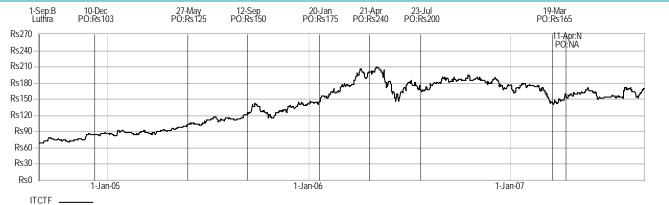
*iQmethod* <sup>suf</sup> is the set of Merrill Lynch standard measures that serve to maintain global consistency under three broad headings: Business Performance, Quality of Earnings, and validations. The key features of iQmethod are: A consistently structured, detailed, and transparent methodology. Guidelines to maximize the effectiveness of the comparative valuation process, and to identify some common pitfalls. *iOdatabase* is our real-time global research database that is sourced directly from our equity analysts' earnings models and includes forecasted as well as historical data for income statements, balance sheets, and cash flow statements for

companies covered by Merrill Lynch.

iQprofile 54, iQmethod 54 are service marks of Merrill Lynch & Co., Inc. iQdatabase <sup>®</sup> is a registered service mark of Merrill Lynch & Co., Inc.

## Important Disclosures

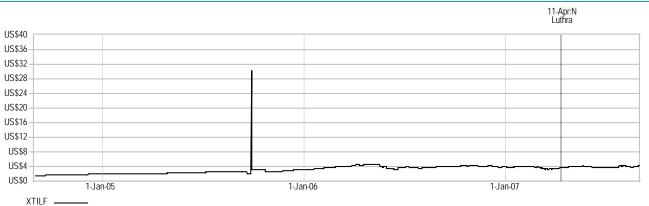
#### **ITCTF Price Chart**



B : Buy, N : Neutral, S : Sell, PO : Price objective, NA : No longer valid

The Investment Opinion System is contained at the end of the report under the heading "Fundamental Equity Opinion Key". Dark Grey shading indicates the security is restricted with the opinion suspended. Light Grey shading indicates the security is under review with the opinion withdrawn. Chart current as of August 30, 2007 or such later date as indicated.

#### **XTILF Price Chart**





The Investment Opinion System is contained at the end of the report under the heading "Fundamental Equity Opinion Key". Dark Grey shading indicates the security is restricted with the opinion suspended. Light Grey shading indicates the security is under review with the opinion withdrawn. Chart current as of August 30, 2007 or such later date as indicated.

#### Investment Rating Distribution: Industrials/Multi-Industry Group (as of 01 Jul 2007)

inteotinent italing Biotineation i		)			
Coverage Universe	Count	Percent	Inv. Banking Relationships*	Count	Percent
Buy	55	57.89%	Buy	7	14.00%
Neutral	36	37.89%	Neutral	5	19.23%
Sell	4	4.21%	Sell	1	33.33%
Investment Rating Distribution: G	lobal Group (as of 01.	Jul 2007)			
Coverage Universe	Count	Percent	Inv. Banking Relationships*	Count	Percent
Buy	1675	47.16%	Buy	435	29.21%
Neutral	1633	45.97%	Neutral	438	29.67%
Sell	244	6.87%	Sell	47	21.66%
* Composition in recorded of which MLDERC or on offilia	to be a secolor of a second second term for the	and the second descent of the second s	the sect 10 months		

Companies in respect of which MLPF&S or an affiliate has received compensation for investment banking services within the past 12 months.

FUNDAMENTAL EQUITY OPINION KEY: Opinions include a Volatility Risk Rating, an Investment Rating and an Income Rating. VOLATILITY RISK RATINGS, indicators of potential price fluctuation, are: A - Low, B - Medium, and C - High. INVESTMENT RATINGS, indicators of expected total return (price appreciation plus yield) within the 12-month period from the date of the initial rating, are: 1 - Buy (10% or more for Low and Medium Volatility Risk Securities - 20% or more for High Volatility Risk securities); 2 - Neutral (0-10% for Low and Medium Volatility Risk securities - 0-20% for High Volatility Risk securities); 3 - Sell (negative return); and 6 - No Rating. INCOME RATINGS, indicators of potential cash dividends, are: 7 - same/higher (dividend considered to be secure); 8 - same/lower (dividend not considered to be secure); and 9 - pays no cash dividend.

In the US, retail sales and/or distribution of this report may be made only in states where these securities are exempt from registration or have been gualified for sale: ITC Limited.

The country in which this company is organized has certain laws or regulations that limit or restrict ownership of the company's shares by nationals of other countries: ITC Limited.

The analyst(s) responsible for covering the securities in this report receive compensation based upon, among other factors, the overall profitability of Merrill Lynch, including profits derived from investment banking revenues.

## Other Important Disclosures

UK readers: MLPF&S or an affiliate is a liquidity provider for the securities discussed in this report.

#### Information relating to Non-U.S. affiliates of Merrill Lynch, Pierce, Fenner & Smith Incorporated (MLPF&S):

Information relating to Non-U.S. affiliates of Merrill Lynch, Pierce, Fenner & Smith Incorporated (MLPF&S): MLPF&S distributes research reports of the following non-US affiliates in the US (short name: legal name): Merrill Lynch (France): Merrill Lynch Capital Markets (France) SAS; Merrill Lynch (Frankfurt): Merrill Lynch International Bank Ltd, Frankfurt Branch; Merrill Lynch (South Africa): Merrill Lynch South Africa (Pty) Ltd; Merrill Lynch (Milan): Merrill Lynch International Bank Limited; MLPF&S (UK): Merrill Lynch, Pierce, Fenner & Smith Limited; Merrill Lynch (Australia): Merrill Lynch (Canada): Merrill Lynch (Hong Kong): Merrill Lynch (Asia Pacific) Limited; Merrill Lynch (Singapore): Merrill Lynch (Singapore) Pte Ltd; Merrill Lynch (Canada): Merrill Lynch Canada Inc; Merrill Lynch (Mexico): Merrill Lynch Mexico, SA de CV, Casa de Bolsa; Merrill Lynch (Argentina): Merrill Lynch Argentina SA; Merrill Lynch (Japan): Merrill Lynch (Mexico): Merrill Lynch (Mexico): Merrill Lynch (Seoul): Merrill Lynch International Incorporated (Seoul Branch); Merrill Lynch (Taiwan): Merrill Lynch Global (Taiwan) Limited; DSP Merrill Lynch (India): DSP Merrill Lynch Limited; PT Merrill Lynch (Indonesia): PT Merrill Lynch (Israel): Merrill Lynch (KL) Sdn. Bhd.: Merrill Lynch (Malaysia); Merrill Lynch (Israel): Merrill Lynch International Bank Ltd, Dubai Branch. This research report has been prepared and issued by MLPF&S and/or one or more of its non-U.S. affiliates. MLPF&S is the distributor of this research report and wishing to effect any transaction in any security discussed in the report should do so through MLPF&S and ot such foreign affiliates.

to effect any transaction in any security discussed in the report should do so through MLPF&S and not such foreign affiliates. This research report has been approved for publication in the United Kingdom by Merrill Lynch, Pierce, Fenner & Smith Limited, which is authorized and regulated by the Financial Services Authority; has been considered and distributed in Japan by Merrill Lynch Japan Securities Co, Ltd, a registered securities dealer under the Securities and Exchange Law in Japan; is distributed in Hong Kong by Merrill Lynch (Asia Pacific) Limited, which is regulated by the Hong Kong SFC; is issued and distributed in Taiwan by Merrill Lynch Global (Taiwan) Ltd or Merrill Lynch, Pierce, Fenner & Smith Limited (Taiwan Branch); is issued and distributed in Malaysia by Merrill Lynch (KL) Sdn. Bhd., a licensed investment adviser regulated by the Malaysian Securities Commission; and is issued and distributed in Malaysia by Merrill Lynch (KL) Sdn. Bhd., a licensed investment adviser regulated by the Malaysian Securities Commission; and is issued and distributed in Singapore by Merrill Lynch International Bank Limited (Merchant Bank) and Merrill Lynch (Singapore) Pte Ltd (Company Registration No.'s F 06872E and 198602883D respectively). Merrill Lynch International Bank Limited (Merchant Bank) and Merrill Lynch (Singapore) Pte Ltd. are regulated by the Monetary Authority of Singapore. Merrill Lynch Equities (Australia) Limited, (ABN 65 006 276 795), AFS License 235132, provides this report in Australia. No approval is required for while and the provide the more the provide the more than the provide the more than the provide the more the more the provide the more the provide the more the provide the more the more the provide the more the more the provide the more the provide the more the more the provide the more the provide the more the provide the more the more the provide the more the provide the more the more the provide the more the provide the more the more the provide the more the provide the more the publication or distribution of this report in Brazil.

Merrill Lynch (Frankfurt) distributes this report in Germany. Merrill Lynch (Frankfurt) is regulated by BaFin. Copyright, User Agreement and other general information related to this report:

Copyright 2007 Merrill Lynch, Pierce, Fenner & Smith Incorporated. All rights reserved. This research report is prepared for the use of Merrill Lynch clients and may not be redistributed, retransmitted or disclosed, in whole or in part, or in any form or manner, without the express written consent of Merrill Lynch. Merrill Lynch research reports are distributed simultaneously to internal and client websites eligible to receive such research prior to any public dissemination by Merrill Lynch of the research report or information or opinion contained therein. Any unauthorized use or disclosure is prohibited. Receipt and review of this research report constitutes your agreement not to redistribute, retransmit, or disclose to others the contents, opinions, conclusion, or information contained in this report (including any investment recommendations, estimates or price targets) prior to Merrill Lynch's public disclosure of such information. The information herein (other than disclosure information relating to Merrill Lynch and its affiliates) was obtained from various sources and we do not guarantee its accuracy. Merrill Lynch makes no representations or warranties whatsoever as to the data and information provided in any third party referenced website and shall have no liability or responsibility arising out of or in connection with any such referenced website.

This research report provides general information only. Neither the information nor any opinion expressed constitutes an offer or an invitation to make an offer, to buy or sell any securities or other investment or any options, futures or derivatives related to such securities or investments. It is not intended to provide personal investment advice and it does not take into account the specific investment objectives, financial situation and the particular needs of any specific person who may receive this report. Investors should seek financial advice regarding the appropriateness of investing in any securities, other investment or investment strategies discussed or recommended in this report and should understand that statements regarding future prospects may not be realized. Investors should note that income from such securities or other investments, if any, may fluctuate and that price or value of such securities and investments may rise or fall. Accordingly, investors may receive back less than originally invested. Past performance is not necessarily a guide to future performance. Any information relating to the tax status of financial instruments discussed herein is not intended to provide tax advice or to be used by anyone to provide tax advice. Investors are urged to seek tax advice based on their particular circumstances from an independent tax professional.

Foreign currency rates of exchange may adversely affect the value, price or income of any security or related investment mentioned in this report. In addition, investors in securities such as ADRs, whose values are influenced by the currency of the underlying security, effectively assume currency risk

Officers of MLPF&S or one or more of its affiliates (other than research analysts) may have a financial interest in securities of the issuer(s) or in related investments.

#### Merrill Lynch Research policies relating to conflicts of interest are described at http://www.ml.com/media/43347.pdf.

Fundamental equity reports are produced on a regular basis as necessary to keep the investment recommendation current.

iQmethod, iQmethod 2.0, iQprofile, iQtoolkit, iQworks are service marks of Merrill Lynch & Co., Inc. iQanalytics®, iQcustom®, iQdatabase® are registered service marks of Merrill Lynch & Co., Inc.