J.P.Morgan

Fortis Healthcare Ltd

3QFY12: Strong Hospitals Performance Marred by Weak SRL

- Strong hospitals performance. Hospital business revenues increased 30% YoY driven by 15% growth in ARPOB. Occupancy rate declined 400bps YoY to 72% and ALOS increased to 4.0 days (from 3.8 days in 3QFY11). Management attributed the decline in occupancy to seasonality (festive season resulting in postponement of procedures). Hospitals' EBITDA margins improved 80bps YoY driven by improving margins of mature hospitals (22.5%-23.5%). Excluding the losses from newly commissioned hospitals, EBITDA margins improved 200bps YoY. Management indicated that focus on improving ARPOB and higher occupancy rate should drive growth going forward.
- Weak quarter for SRL. SRL reported 3Q EBITDA margin of 7.6%, down 670bps sequentially. Management attributed weak performance to: 1) one-time start-up expenses of Rs36.6MM incurred on opening of two new facilities, 2) loss of clinical trials business from some clients (pharma companies), and 3) seasonally weak quarter. Excluding the one-time start-up costs of Rs36.6MM, EBITDA margins were 10.6% (down 370bps QoQ). Management expects SRL performance to improve going forward driven by: 1) price increases in Jan, 2) ramp up of new facilities, and 3) increased contribution from existing facilities (strengthened test menu).
- 3QFY12 result highlights. 3Q revenues increased 63% YoY (SRL consolidation 30%, hospitals +33% YoY). EBITDA margins declined 80bps YoY mainly on account of poor SRL margins (7.6%). PAT declined 28% YoY on higher depreciation (+58% YoY), interest costs (+182% YoY) and higher tax rates (+790bps YoY). Deposits (including ICDs) increased Rs6.3B sequentially and net current assets declined by Rs5.5B QoQ.
- International business acquisition complete; keeping our estimates for now pending further review. International business registered revenues of Rs6.2B with EBITDA margins of 13%. International business would be consolidated from 4Q as the acquisition was completed on Jan-13 2012. Post the acquisition, management expects its consolidated net D/E ratio to increase to 0.83 vs. 0.13 at Dec-11. We are maintaining our current estimates subject to further review pending more financial disclosures for international operations. We believe that the financial profile of the consolidated entity would determine valuations for Fortis going forward.

Fortis Healthcare Ltd (Reuters: FOHE.BO, Bloomberg: FORH IN)

rorus nealthcare Ltd (Redters, Pone.Bo, Bloomberg, Pokin III)									
Rs in mn, year-end Mar	FY10A	FY11A	FY12E	FY13E	FY14E				
Adjusted EPS (Rs)	2.61	2.76	3.35	5.28	7.45				
EPS growth (%)	310.9%	5.7%	21.4%	57.4%	41.2%				
Adjusted P/E	41.4	39.1	32.2	20.5	14.5				
Revenue (Rs mn)	9,379	14,828	25,420	31,555	37,313				
Revenue growth (%)	48.7%	58.1%	71.4%	24.1%	18.3%				
EBITDA (Rs mn)	1,413	2,058	3,778	4,921	6,088				
EBITDA margin	15.1%	13.9%	14.9%	15.6%	16.3%				
Net Profit (Rs mn)	694.8	1,063.5	1,358.6	2,137.8	3,019.6				
DPS (Rs)	0.00	0.00	0.00	0.00	0.00				
Dividend Yield	0.0%	0.0%	0.0%	0.0%	0.0%				
EV/EBITDA (x)	76.4	30.9	19.9	15.2	12.1				
P/BV (x)	1.4	1.2	1.3	1.2	1.1				

Source: Company data, Bloomberg, J.P. Morgan estimates.

Neutral

FOHE.BO, FORH IN

Price: Rs108.10

Price Target: Rs160.00

India Hospitals

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Company Description

Fortis Healthcare Limited is a healthcare company, engaged in providing medical care, tele-medicine, education and research. The company provides healthcare services through a network of 30 hospitals (including 10 hospitals acquired from Wockhardt in FY10) spread across 10 states in the country. Fortis provides secondary and tertiary healthcare to patients in specialty areas, such as cardiac care, orthopedics, neuroscience, oncology, renal care, gastroenterology and mother and child care. Fortis also operates one hospital in Mauritius and one heart command center in Afghanistan.

P&L sensitivity metrics	EBITDA	EPS
FY12E	impact (%)	impact (%)
Fortis Standalone Occupancy Rate (%)	71%	
Impact of each +5% increase	5%	11%
Fortis Standalone ARPOB-Inpatient (Rs/day)	22,632	
Impact of each +5% increase	3%	8%
Wockhardt network Occupancy Rate (%)	62%	
Impact of each +5% increase	3%	7%
Wockhardt network ARPOB-Inpatient		
(Rs/day)	19,980	
Impact of each +5% increase	2%	4%

Source: J.P. Morgan estimates.

PT and valuation analysis

earnings-accretive acquisitions.

Our price target of Rs160 is based on 15.0x FY13E EV/EBITDA, a 10% premium to the current one-year forward Asian hospitals peer group multiple.

Key downside risks to our rating and price target include

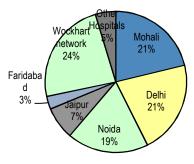
hospitals and foray into unrelated areas. Key upside risks

include faster-than-expected breakeven of new hospitals and

building up of new hospitals or scaling up of existing

aggressive expansion through expensive acquisitions, delay in

FY2011E EBITDA by segment



Source: J.P. Morgan estimates.

FPS: J.P. Morgan vs. consensus

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Rs	J. P. Morgan	Consensus	vs. Cons				
FY12E	3.4	3.8	-12%				
FY13E	5.3	5.6	-6%				

Source: Bloomberg and J.P. Morgan estimates.

Table 1: FORH vs. Asian peer group valuation comparison

		EBI"	TDA Mar	gin	ΕV	//EBITD	Α		P/E			P/B			ROE	
	Crncy	2011E	2012E	2013E	2011E	2012E	2013E	2011E	2012E	2013E	2011E	2012E	2013E	2011E	2012E	2013E
FORTIS HEALTHCARE JPMe est	INR	14%	15%	15%	25.7	14.3	11.1	34.1	31.5	21.4	1.3	1.3	1.2	4.4	4.2	6.1
FORTIS HEALTHCARE BB est	INR	14%	15%	16%	25.7	16.1	12.0	34.1	50.9	26.3	1.3	1.3	1.2	4.4	2.9	4.6
APOLLO HOSPITALS	INR	16%	16%	16%	22.2	18.8	16.0	43.0	37.5	33.3	4.4	4.2	3.5	10.7	11.6	12.0
RAFFLES MEDICAL GROUP LTD	SGD	25%	26%	26%	17.8	15.0	12.9	23.7	21.0	17.7	3.7	3.3	2.9	16.4	16.9	17.6
BUMRUNGRAD HOSPITAL PUB	THB	25%	25%	25%	12.5	11.4	10.5	21.4	18.3	15.5	4.8	4.2	3.6	24.0	NM	25.5
BANGKOK DUSIT MED SERVICE	THB	24%	25%	25%	14.3	12.1	11.0	26.3	21.8	18.4	3.7	3.3	3.0	17.5	16.3	17.2
BANGKOK CHAIN HOSPITAL	THB	33%	33%	32%	11.0	9.6	8.6	22.0	17.4	14.9	3.7	3.3	3.0	18.8	21.1	22.0
Average					15.5	13.4	11.8	27.3	23.2	20.0	4.1	3.7	3.2	17.5	16.5	18.9

Source: Bloomberg consensus estimates for non-rated companies. J.P. Morgan estimates for FORH and APHS. FY11 nos are actuals for FORH and APHS. Valuations as on COB 02/10/2012.

2

Table 2: FORH 3QFY12 results summary

	Q3FY11	Q3FY12	% YoY	Q2FY12	% QoQ
Hospitals		4,820.0	29.8	4,830.0	(0.2)
SRL		1.220.0	20.0	1.270.0	(3.9)
Inter-segment		5.6		0.9	(0.5)
Revenues	3.670.2	5,964.9	62.5	5.988.5	(0.4)
Other operating Income	44.1	80.7	83.0	112.4	(0.4)
Total Income	3,714.3	6,045.6	62.8	6,100.9	(0.9)
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Hospitals EBITDA	538.6	740.0	37.4	725.5	2.0
Margin (%)	14.5	15.4		15.0	
SRL EBITDA		93.0		146.0	(36.3)
Margin (%)		7.6		14.3	
EBITDA	538.6	831.3	54.3	871.5	(4.6)
EBITDA Margin	14.5	13.8		14.3	
Depreciation	(268.8)	(424.0)	57.7	(385.3)	10.0
Interest	(211.0)	(595.4)	182.2	(598.9)	(0.6)
Other Income	369.3	528.3	43.1	99.2	432.6
PBT	428.1	340.2	(20.5)	(13.5)	2,620.0
Tax	(71.4)	(83.6)	17.1	(130.4)	(35.9)
Tax rate	` 16.7	24.6		965.9	,
PAT	356.7	256.6	(28.1)	(143.9)	278.3
PAT Margin	9.6	4.2	` ,	(2.4)	
Minorities	(10.0)	(33.5)		15.7	
Share in associates	(1.7)	2.5		2.3	
PAT after minorities	345.0	225.6	(34.6)	(125.9)	279.2
Raw Materials	975.7	1,547.4	58.6	1,584.0	(2.3)
% of revenues	26.3	25.6		26.0	` '
Employee costs	656.3	1,104.5	68.3	1,144.3	(3.5)
% of revenues	17.7	18.3		18.8	. ,
Professional charges to doctors	440.7	796.8	80.8	708.2	12.5
% of revenues	11.9	13.2		11.6	

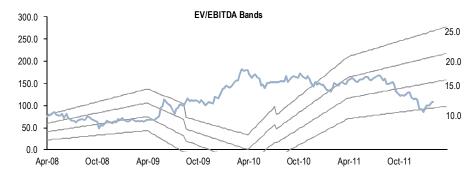
Source: Company reports.

Table 3: Fortis Hospitals performance based on maturity

			Average		Average
	Revenue	EBITDA	EBITDA	Average	ARPOB (Rs
Maturity	contribution	contribution	margin	Occupancy	MM)
5 years and above	24%	29%	23.5%	76%	11.7
3-5 years	57%	67%	22.5%	67%	8.2
1-3 years	18%	5%	5.2%	64%	6.9
Upto 1 year	1%	-1%	-15.2%	32%	1.9

Source: Company presentation.

Figure 1: FORH EV/EBITDA bands (x)



Source: Company data, J.P. Morgan estimates, Bloomberg.

Fortis Healthcare Ltd: Summary of Financials

Income Statement		м. О	м			Cash flow statement					
Rs in millions, year end Mar	FY10	FY11	FY12E	FY13E	FY14E	Rs in millions, year end Mar	FY10	FY11	FY12E	FY13E	FY14E
Revenues	9,379	14,828	25,420	31,555	37,313		734	1,260	1,671	2,756	3,926
% change Y/Y	48.7%	58.1%	71.4%	24.1%	18.3%	Depr. & amortization	599	1,045	1,443	1,555	1,668
Gross Profit	4,340	6,436	11,178	13,981	16,802	Change in working capital	-2	-1,158	-2,135	-1,220	-1,115
% change Y/Y	45.7%	48.3%	73.7%	25.1%	20.2%		134	1,503	674	783	682
EBITDA	1,413	2,058	3,778	4,921	6,088	Cash flow from operations	1,325	2,572	1,353	3,324	4,376
% change Y/Y	64.5%	45.6%	83.6%	30.3%	23.7%						
EBIT	814	1,013	2,335	3,366	4,420	Capex	-10,440	-3,498	-13,464	-2,191	-2,500
% change Y/Y	119.0%	24.5%	130.6%	44.1%	31.3%	Net Interest	-573	-696	-913	-763	-663
EBIT Margin	8.7%	6.8%	9.2%	10.7%	11.9%	Other	-34,583	27,449	1,300	0	C
Net Interest	-573	-696	-913	-763	-663	Free cash flow	-9,115	-925	-12,112	1,133	1,876
Earnings before tax	734	1,260	1,671	2,756	3,926						
% change Y/Y	235.9%	71.7%	32.6%	64.9%	42.4%	Equity raised/(repaid)	7,080	18,548	0	0	0
Tax	-34	-77	-301	-551	-785	Debt raised/(repaid)	50,023	-43,823	478	-1,500	-1,000
as % of EBT	4.6%	6.1%	18.0%	20.0%	20.0%	Other	-876	-696	-913	-763	-663
Net income	694.8	1,063.5	1,358.6	2,137.8	3,019.6	Dividends paid	0	0	0	0	C
% change Y/Y	381.9%	53.1%	27.8%	57.4%	41.2%	Beginning cash	585	13,113	13,666	2,419	1,290
Shares outstanding	-	-	-	-	-	Ending cash	13,113	13,666	2,419	1,290	1,503
EPS (reported)	2.61	2.76	3.35	5.28		DPS	0.00	0.00	0.00	0.00	0.00
% change Y/Y	310.9%	5.7%	21.4%	57.4%	41.2%						
Balance sheet						Ratio Analysis					
Rs in millions, year end Mar	FY10	FY11	FY12E	FY13E		Rs in millions, year end Mar	FY10	FY11	FY12E	FY13E	FY14E
Cash and cash equivalents	13,113	13,666	2,419	1,290		Gross margin	46.3%	43.4%	44.0%	44.3%	45.0%
Accounts receivable	1,567	2,477	4,246	5,271	,	EBITDA margin	15.1%	13.9%	14.9%	15.6%	16.3%
Inventories	238	376	644	800		Operating margin	8.7%	6.8%	9.2%	10.7%	11.9%
Others	2,151	3,401	5,831	7,238	,	Net margin	7.4%	7.2%	5.3%	6.8%	8.1%
Current assets	17,069	19,920	13,140	14,598	17,240						
						Sales per share growth	26.8%	9.2%	62.9%	24.1%	18.3%
LT investments	34,485	902	902	902		Sales growth	48.7%	58.1%	71.4%	24.1%	18.3%
Net fixed assets	16,649	19,102	24,188	24,823	,	Net profit growth	381.9%	53.1%	27.8%	57.4%	41.2%
Total Assets	79,402	49,903	53,040	55,128	58,597	EPS growth	310.9%	5.7%	21.4%	57.4%	41.2%
Liabilities						Interest coverage (x)	2.47	2.96	4.14	6.45	9.19
Payables	1,944	3,073	5,269	6,540	7,734						
Others	1,749	1,760	1,897	1,993		Net debt to equity	201.4%	-8.2%	26.2%	23.6%	18.7%
Total current liabilities	3,693	4,833	7,166	8,534	9,847	0 1	(1.5%)	(1.5%)	(1.5%)	(1.5%)	(1.5%)
Long-term debt	54,706	10,883	11,361	9,861	-,	Sales/assets	0.19	0.23	0.49	0.58	0.66
Other liabilities	3	0	0	0		Assets/equity	3.84	1.47	1.55	1.52	1.49
Total Liabilities	58,403	15,717	18,527	18,395	,	ROAE	4.1%	3.9%	4.0%	6.1%	8.0%
Shareholders' equity	20,654	33,885	34,189	36,327		ROACE	1.7%	1.7%	5.2%	7.3%	9.4%
BVPS	77.70	88.01	84.40	89.67	97.13						

Source: Company reports and J.P. Morgan estimates.

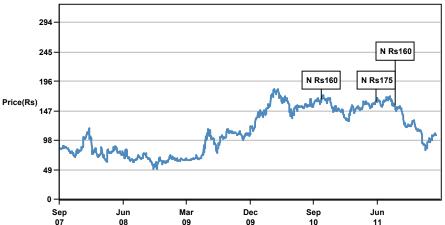
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Fortis Healthcare Ltd (FOHE.BO, FORH IN) Price Chart



Da	te	Rating	Share Price (Rs)	Price Target (Rs)
05-	-Oct-10	N	165.55	160.00
31-	-May-11	N	162.30	175.00
17-	Aug-11	N	155.40	160.00

Source: Bloomberg and J.P. Morgan; price data adjusted for stock splits and dividends. Initiated coverage Oct 05, 2010.

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