

IT Services

Time to shop?

The Indian services IT sector is under a cloud of worries on the US economy, margin pressure and tax-benefit expiry in FY10. While clarity on the US economic scenario is some time away and sentiment could deteriorate towards Indian IT companies in the short term, we believe there is money to be made in the medium term. Ample scope to increase wallet share, ability to offer solutions (and not just cost arbitrage) and the ability to manage costs (helps in gaining client confidence) would ensure 25%+ volume growth in FY09. Though Infosys's earnings guidance for FY09 is an event risk (we expect growth guidance of 17% against street expectation of ~20%), at current valuations, we prefer Infosys for superior earnings growth (despite lower volume growth) and Satyam for strong volume growth.

US economy and sentiment could worsen: We believe the US economic situation and sentiment towards Indian IT services companies could worsen. We believe current valuations and analyst expectations discount most of this. We are building in just 5% qoq revenue growth for Infosys in Q1FY09 (typically a strong quarter for the company). TCS indicated that a slowdown in 2 of its top 15 clients could impact Q4FY08 growth.

Gaining clients' confidence: Indian IT companies have acquired the ability to offer complete IT solutions and hence are being handed out large transformation deals. Tier-1 companies have managed their costs well despite rupee appreciation of 11% and highest salary inflation in FY08. This would infuse confidence to clients that tier-1 companies would manage to deliver on promised cost savings from offshoring.

Valuations discount concerns; time to shop: We expect Infosys' guidance for FY09 to pose an event risk for the sector in the short term, as we expect it to guide to a lower 17% earnings growth for FY09. However, at current valuations our top picks are Infosys (14.6x FY09E earnings) and Satyam (12.9x FY09E earnings) as we see the highest upside in these stocks in the next 12 months. Among midcaps we like Mphasis and while KPIT looks attractive, we would bet on the tier-1 stocks for now.

Comparative valuations

| Company | Price [^] (Rs) | Mcap (Rs bn) | Recomm | PE (x) | | TP# (Rs) | EPS CAGR (%) FY08-10E |
|----------|----------------------------|-----------------|----------------|--------|-------|-------------|--------------------------|
| | | | | FY09E | FY10E | | |
| TCS | 859 | 841 | Outperformer | 14.3 | 13.3 | 1,084 | 12.0 |
| Infosys | 1419 | 814 | Outperformer | 14.6 | 13.8 | 1,942 | 13.2 |
| Wipro | 420 | 613 | Outperformer | 15.1 | 14.0 | 500 | 15.2 |
| Satyam | 407 | 283 | Outperformer | 12.9 | 12.5 | 567 | 13.3 |
| HCL Tech | 267 | 189 | Outperformer | 11.6 | 11.3 | 391 | 12.3 |
| i-flex | 1048 | 90 | Underperformer | 19.5 | 16.8 | 969 | 19.0 |
| Mphasis | 220 | 46 | Outperformer | 12.8 | 11.6 | 275 | 21.6 |
| Patni | 225 | 32 | Underperformer | 7.5* | 7.0* | 239 | (1.4) |
| Geodesic | 181 | 19 | Outperformer | 7.9 | 6.8 | 300 | 36.3 |
| MindTree | 334 | 13 | Neutral | 12.0 | 10.4 | 362 | 12.8 |
| KPIT | 79 | 6 | Neutral | 8.8 | 8.2 | 108 | 10.5 |
| Sasken | 118 | 3 | Neutral | 9.1 | 9.1 | 130 | 6.8 |

[^] prices as on 4th Mar 2008, # TP: Target Price, *CY08 and CY09 for Patni

Ganesh Duvvuri
ganesh@idfcsski.com
91-22-66 38 3358

Shreyash Devalkar
Shreyash@idfcsski.com
91-22-66 38 3311

IDFC – SSKI Securities Pvt. Ltd.
701-702 Tulsiani Chambers,
7th Floor (East Wing),
Nariman Point,
Mumbai 400 021.
Fax: 91-22-2204 0282

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INVESTMENT ARGUMENT

Concerns on US economy, currency movement, salary inflation and likely abolition of tax exemptions have led to material downgrades in consensus estimates for Indian IT sector so far. However, we believe current valuations discount most of these concerns. Also, though news flow on USA continues to deteriorate and is influencing companies' commentary, which has turned cautious, there are no major indications of any significant project ramp-downs or cancellations so far. TCS stated that 2 of its top 15 clients have postponed certain projects and some business could be impacted in the short-term. While clarity on the US economy could be some time away, a slowdown in offshoring, if at all, should be visible by Q1FY09. Though analysts have cut estimates for FY09, we feel the street still lacks confidence in the numbers. In our view, stocks would rally not on earnings upgrades but when confidence emerges on current forecasts. Given their superior growth prospects, Infosys and Satyam remain our top picks in the sector.

□ CIOs of key organizations indicate continued investments

We attended the Nasscom Conference and interacted with CIOs of some major organizations including Merrill Lynch, Barclays, Lloyds, Wells Fargo, Sony Electronics, Best Buy, AutoZone and Toyota Financial Services. The IT budget of each of these organizations exceeds US\$1bn and most of them have a mature understanding of offshoring to Indian players. Their comments were encouraging as all of them indicated that budgets would not be cut and that offshoring would increase. The key comments made were:

- 'IT budgets seldom get cut' (Barclays), though what the money is spent on can change periodically. 'Good companies see such times as an opportunity to increase market share and hence would continue to invest' (Best Buy).
- No budget cuts are anticipated, but clients would try and use this opportunity to 'get more from the same' – implying volume discounts.
- Although finalized, annual budgets are being reviewed on a quarterly basis (Merrill). Each client runs multiple programmes with vendors at any point of time. Currently, not all programmes are expanded simultaneously and a few programmes would be ramping up faster every quarter.
- A big portion (~70%) of the budget is being spent on 'keeping the lights on', i.e. routine work. Clients intend to increase discretionary spend (Toyota financial services).
- Clients prefer vendors with deep domain understanding and ability to devise innovative solutions to improve productivity and enhance revenues. Most of them believe that the labor arbitrage-related work is well identified and would be exploited. However, they want to do new things with their IT budgets (consistent with the comment that discretionary spending would increase), and hence want vendors to invest in devising strategies that could impact their business rather than just help IT departments.
- As long as vendors offer innovative solutions, clients are not looking at billing rate cuts just because Indian IT vendors have high profit margins (Wells Fargo).
- Most of them have already undertaken the vendor consolidation exercise and feel that there is limited scope for further consolidation.

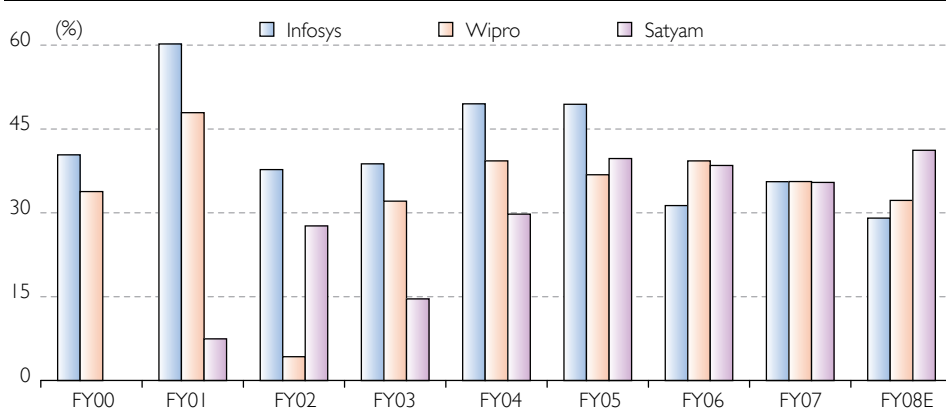
Major clients indicate no cuts in IT spend; but expect business enhancing solutions and not just labour arbitrage

We expect the sector to achieve 25%+ p.a. volume growth over FY09-10

❑ No material slowdown expected in volume growth

Based on the above, we do not see any significant slowdown in volume growth in the coming years. We also derive comfort from the fact that in the previous slowdown between FY01-03, volume growth was sluggish but still remained in excess of 30%. Infosys, which registered a 40% and 60% volume increase in FY00 and FY01 respectively, encountered a growth slowdown to ~38% yoy in FY02 and FY03. Notably, volumes had jumped significantly in the two years prior to the previous slowdown due to higher spending on Y2k and dotcom related work. Importantly, we believe there have been no 'excesses' in IT spending in the last three years. Thus, we believe IT spending should not get impacted significantly. We see volume growth of 30%+ p.a. in the next two years as achievable.

Exhibit 1: Volume growth trends



Source: Companies, IDFC SSKI Research

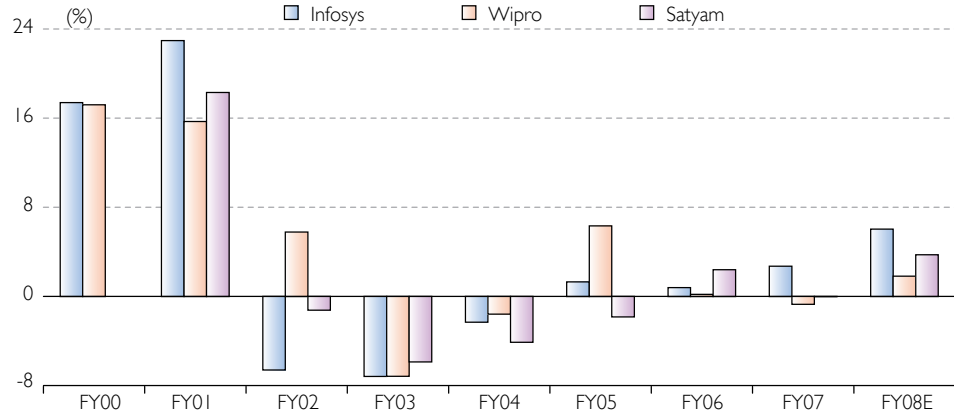
We expect discounts on higher volumes of work

❑ No excesses this time in pricing

The expected slowdown, or recession, in the US economy is believed to impact pricing in FY09. While we agree that it is prudent to expect pricing discounts as clients wish to 'do more with less', clients could seek discounts on higher volumes of work. Offshore billing rate for Infosys has risen just 2.7% in FY07 and is likely to rise by 6% in FY08. As IBM, Accenture and EDS have credible offshore offerings, pricing has remained competitive in the last couple of years and thus, we do not expect any sharp decline (unlike in the previous slowdown). In FY00 and FY01, Infosys, Wipro and Satyam had witnessed a 15%+ increase in offshore billing rates, which resulted in sharp decline in the following three years due to a slowdown.

Given that most key clients have been managing offshore outsourcing for some time now, they understand the cost pressures that vendors are facing. While there could be pricing pressure from customers in the banks and financial services and retail sectors in the US, we do not expect pricing pressure in other verticals.

Exhibit 2: Pricing growth trends



Source: Companies, IDFC-SSKI Research

Higher proportion of business from large contracts

In the previous slowdown, contracts were smaller and of shorter duration given the high share of business from Y2K and dotcom-related work. As the Y2K projects ended and dotcom projects waned, Indian IT services companies had to accept projects of smaller size with the result that tier-1 companies derived just about 30% of their revenues from large contracts. In contrast, TCS, Infosys and Wipro now generate over 60% of their revenues from clients billing over \$20m p.a. Also, as these top clients would be very mature clients in terms of offshoring, the value of the contract would be equivalent to about \$50m average if done entirely onsite. Thus, the tier-1 companies manage large programmes for clients and offer a multitude of services. Notably, tier-1 companies have won several large contracts from existing as well as new clients. In our view, most of the business would be sticky as it will include routine work. As the recently won large deals ramp up, we see the share increasing.

Exhibit 3: Share of revenues from large contracts

| | Clients billing >\$20m revenue p.a. | | | |
|---------|-------------------------------------|--------|-----------------------|--------|
| | No. of clients | | Approx. revenue share | |
| | Mar-02 | Sep-07 | Mar-02 | Sep-07 |
| TCS | 8 | 53 | 35% | 67% |
| Infosys | 6 | 45 | 28% | 68% |
| Wipro | NA | 47 | NA | 60% |

Source: Company, IDFC-SSKI Research

Offshoring driven by cost savings and benefits

The market share of Indian IT services exports in overall IT spending is globally a debatable issue. As Indian IT exports have grown significantly since the previous slowdown, there is a perception in the street that given India's significant market share, exports would get impacted if IT budgets were to get cut. Also, certain quarters argue that India's market share in terms of efforts is already quite high, which does not leave much room for scale-up.

In our view, outsourcing decisions get influenced by cost savings and quality rather than by jobs outsourced. While we agree that programme managers keep track of efforts on a project-wide basis, we would tend to believe that cost saving is the prime driver of offshoring. As highlighted before, TCS and Infosys have only 19 and 16 clients respectively providing more than \$50m p.a. business respectively.

Industry frontrunners deriving >60% of revenues from larger clients billing more than \$20m

Given India's high share, there are fears of exports being affected in a slowdown...

...however, we believe slowdown would increase the imperative for offshoring

Even as salaries in India rise faster, we believe offshoring to India in large volumes results in cost savings for clients. Thus, we see sufficient scope to increase wallet share.

Exhibit 4: Number of clients in various buckets

| | Infosys | | TCS | | Wipro | |
|-----------|---------|--------|--------|--------|--------|--------|
| | Q4FY01 | Q3FY08 | Q4FY01 | Q3FY08 | Q4FY01 | Q3FY08 |
| \$1-10m | 69 | 224 | 91 | 250 | 76 | 234 |
| \$10-20m | 11 | 36 | 8 | 44 | 0 | 32 |
| \$20-50m | 0 | 28 | 4 | 34 | 0 | 35 |
| \$50-100m | 0 | 13 | 2 | 12 | 0 | 12 |
| \$100m+ | 0 | 3 | 0 | 7 | 0 | 0 |

Source: Company, IDFC SSKI Research; *based on last 12 months revenues

□ Offshoring of infrastructure management could pick up

In the previous slowdown, packaged software services segment was the prime growth driver. Despite limited proven skill sets of Indian companies, clients forked out packaged solutions-related projects to them. Thus, the share of packaged solutions has increased from 5-6% in FY01 to >25% of overall revenues currently despite companies having limited references. In FY01, Infosys derived only 9% of its revenues from package implementation and the revenue share grew to 18% in Q2FY08. For Satyam, consulting and package implementation formed only 7% of revenues in FY01 but in Q2FY08, the revenue share increased to 45%.

Exhibit 5: Increased share of enterprise solutions vertical

| | FY01 | | FY07 | |
|---------|-----------------------------|-------------------|-----------------------------|-------------------|
| | Enterprise solutions (\$ m) | % of revenues (%) | Enterprise solutions (\$ m) | % of revenues (%) |
| TCS | NA | NA | 460 | 12.2 |
| Infosys | 23 | 5.5 | 540 | 17.5 |
| Wipro | 0 | 0 | 276 | 11.2 |
| HCLT | NA | NA | 165 | 13.0 |
| Satyam | 17 | 6.4 | 596 | 41.0 |

Source: Companies, IDFC SSKI Research

Similarly, we believe offshoring of infrastructure management services (IMS) would likely pick up as clients look at further avenues to save costs. Importantly, infrastructure management services form a key piece of the recently announced large deals.

Exhibit 6: IMS set to take off

| | IMS Revenues | % of revenues | YoY growth | Total employees |
|---------|----------------|---------------|------------|-----------------|
| | In FY07 (\$ m) | in FY07 | (%) | |
| TCS | 225 | 6.0 | 80 | NA |
| Infosys | 136 | 4.5 | 46 | 3,500 |
| Wipro* | 261 | 10.6 | 75 | 12,500 |
| HCLT | 170 | 13.4 | 71 | NA |
| Satyam | 65 | 4.5 | 53 | 2,500 |

Source: Companies, IDFC SSKI Research; Note: * Excludes Infocrossing

Despite limited references, share of packaged solutions up from 5-6% in FY01 to >25% of revenues

Recently announced large deals in the industry include infrastructure management services

Gartner sees IT infrastructure outsourcing industry growing to \$234bn by 2010 from \$175bn in 2006

Indian vendors getting more package implementation and application-related work...

...evident in Accenture's loss of market share in non-consulting business

While Indian IT companies' reluctance to take over assets could create some hurdles for growth in IMS, global consultants dissuade clients from transferring assets. According to Gartner (mentioned in Infosys presentation in its 2007 analyst meet), 70% of external support contracts that include a transfer of asset ownership will result in "value loss" because of the inability to transfer warranty and other value-added services. According to Everest Research (excerpted from Infosys presentation in its 2007 analyst meet), many benefits of infrastructure outsourcing can be achieved without transfer of asset ownership.

❑ Consulting a growth imperative...or just a positioning strategy?

During adversity (or perception of adversity), Indian IT companies are blamed for not having 'moved up the value chain'. Though Indian IT companies have graduated from doing Y2k work to writing custom programmes for clients and then integrating software packages (ERP, SCM and CRM) with their operations to now managing their IT infrastructure, there is a perception (misperception, in our view) that they do low-end work. In our view, a number of clients now increasingly expect Indian vendors to offer solutions and transform their current processes. But despite lack of significant consulting offerings, data suggests that clients are forking out more package implementation and application-related work to Indian vendors.

The following exhibit indicates that Accenture has lost market share in its outsourcing business to Indian IT companies. While clients acknowledge Accenture's expertise in understanding their businesses (its consulting business is growing faster than the outsourcing business), yet they are forking out a larger share of the incremental non-consulting work to Indian IT companies. In fact, TCS reported \$1.17bn of incremental revenues from non-consulting work in the last 12 months ending September 2007 compared to \$1.08bn by Accenture in the 12 months ending August 2007, despite the former having a higher offshore revenue share (implying lower \$ revenues). Given that Accenture has a substantial India presence, we believe pricing alone would not be the reason for its loss of market share in non-consulting business.

Exhibit 7: Indian players gaining market share in non-consulting outsourcing

| | FY05 | FY06 | FY07 |
|---------------------------------------|-------|-------|-------|
| Non-consulting revenues (\$ m) | | | |
| Accenture* | 5,987 | 6,754 | 7,840 |
| TCS | 1,904 | 2,616 | 3,789 |
| Infosys | 1,514 | 2,047 | 2,805 |
| Market share (%) | | | |
| Accenture* | 63.7 | 59.2 | 54.3 |
| TCS | 20.2 | 22.9 | 26.3 |
| Infosys | 16.1 | 17.9 | 19.4 |

**For TCS and Infosys, we have taken 12 months to September; for Accenture it is 12 months to August*

We believe clients have provided opportunities to Indian IT companies to develop expertise in various services including package implementation, BPO and infrastructure management. In our view, the next phase of growth would be led by infrastructure management services, which will enable Indian IT companies to make inroads into the technology infrastructure of clients and better understand their IT requirements. This would pave way for Indian players to get more work related to IT consulting followed by strategy consulting.

Tier-1 Indian IT services companies considered an important business partner by their top clients

Offshore salary inflation could moderate to about 10-12% in FY09

Investor confidence in current street estimates could trigger a re-rating

Better hiring guidance, continued pricing hikes, large deals, stable currency could be re-rating triggers

While betting on Indian IT companies providing strategy consulting like Accenture could be a long shot, we believe tier-1 companies are already considered an important business partner by their top clients. For now, these companies seem to be using consulting services to position themselves for better pricing in the large multi-year contracts (no material contribution of these assignments to growth).

❑ **Wage inflation could moderate in FY09**

Offshore salaries have increased by ~15% on an average in FY08 and onsite salaries by ~4%. The rupee appreciation against the USD and reduction in the daily allowance offered to offshore employees sent on onsite assignments have made it less attractive for Indian engineers to go overseas. Thus, companies would have to hire local talent, implying no respite in onsite salary increases. However, most of the IT companies opine that offshore salary inflation would moderate in FY09. In our view, if volume growth were to slow down, demand for engineers would taper. Also, hiring of non-engineering graduates is increasing, as is indicated by the following trends. While Wipro expects to hire 3,500 non-engineers in 2009, 1,500 science graduates are being trained under TCS's programme, Ignite. Similarly, Infosys has hired 3,000 undergraduates over the past three years. In the coming years, 20% of Satyam's entry-level hiring would likely consist of science graduates. Thus, offshore salary inflation could moderate to about 10-12% in FY09.

❑ **Are earnings upgrades the only trigger for stock performance?**

The NSE IT index fell 11% in CY07 compared to the 55% rise in the NSE-50 Index, mainly on the back of a likely slowdown in growth rates. The street has significantly cut volume forecasts for FY09 due to the worsening commentary from company managements. But the ability to manage costs, as demonstrated by tier-1 companies in FY08, has provided confidence on margins. While we agree that stocks typically require triggers, they also get re-rated as and when companies deliver on expectations. As investors get confidence on the current street estimates, we believe it would lead to a sector re-rating. Thus, we don't believe, that only earnings upgrades can trigger stock performance.

❑ **What would boost investor confidence?**

There is a consensus in the street that "the IT sector will not do well". We agree that the worsening economic situation in the US, expectation of continued INR appreciation, cost pressure due to supply constraints (aggressive campus hiring by non-IT companies), and higher taxation in FY10 have been responsible for this sentiment. While the expectations of modest growth rates have not changed, we see investors having a sense of optimism on the relative stock performance for the sector. In our view, some positive trends could strengthen investor confidence and that could result in a sector re-rating.

- Strong guidance for FY09 (a guidance of 25%+ growth in \$ revenues by Infosys should be considered positive)
- Hiring guidance for FY09 similar to that given in FY08
- Continued pricing increases
- Continued large deal wins (implying decision making is on)
- A stable currency (the rupee has depreciated by 2.5% vis-à-vis the USD in the last one month)
- A strong March 2008 quarter

GUIDANCE: SATYAM COULD BE MORE BULLISH

In April 2008, Infosys and Satyam would provide guidance for FY09. We expect Infosys to guide revenue growth of 22-23% in USD terms (probably similar in Rupee terms as average exchange rate for FY08 would be Rs39.9 i.e. same as the current rate) and earnings growth of 17% for FY09 based on historic trends. We expect Satyam to be relatively more bullish than Infosys and guide for a 28% USD revenue growth and 25% earnings growth. While Infosys's guidance could dampen market sentiment, Satyam's strong guidance could enable the stock to catch up with Infosys on valuations.

□ Historically, Infosys's earnings guidance more bullish than Satyam's

Historically, Infosys and Satyam have given nearly similar revenue growth guidance. However, Infosys – on account of its much superior ability to maintain margins – has been more bullish than Satyam in its earnings growth guidance. In our view, Infosys is proactive in identifying the various levers in the business which it can effectively and promptly utilize to defend margins. Infosys's EBITDA margins fell sharply from 40.5% in Q3FY02 to 34% in Q2FY03 (a 650bp decline in just three quarters) as pricing was cut sharply and it didn't have time to identify and pull other levers simultaneously. But margins have declined only by 140bp since then despite a rupee appreciation of 19% highlighting its ability to absorb pressure on margins over a longer time.

Exhibit 8: Infosys's guidance history at the beginning of every year

| (%) | FY04 | FY05 | FY06 | FY07 | FY08 |
|----------------------|------|------|------|------|------|
| Revenue gr. guidance | 23.6 | 24.7 | 26.6 | 30.7 | 24.3 |
| Reported revenue gr. | 33.7 | 47.2 | 36.0 | 46.2 | 19.7 |
| EPS gr. guidance | 12.6 | 14.9 | 24.9 | 28.4 | 24.2 |
| Reported EPS gr. | 34.7 | 41.1 | 30.9 | 45.9 | 22.5 |

Source: Company, IDFC SSKI Research, *please note, the guidance is as given at the beginning of the year

Infosys has much superior ability to maintain margins

Satyam expected to guide to stable margins for FY09

In the last three years, Satyam's revenue growth guidance has closely tracked that of Infosys' but its earnings growth guidance, at ~20%, has been much lower and stable. It could be because Satyam's attrition was ahead of peers' and it had to fork out higher wage hikes. In FY07, while Satyam had guided for a decline in margins (based on historical trends), it managed to actually maintain margins. In FY08, Satyam was confident of maintaining margins (encouraged by the trend in FY07) and its earnings growth guidance was nearly similar to revenue growth guidance despite the rupee having appreciated by 4%. But a further 7% rupee appreciation led to pressure on margins. In FY09, Satyam could again guide to stable margins.

Exhibit 9: Satyam's guidance history at the beginning of every year

| (%) | Standalone | | Consolidated | | |
|----------------------|------------|------|--------------|------|------|
| | FY04 | FY05 | FY06 | FY07 | FY08 |
| Revenue gr. guidance | 14.5 | 23.8 | 27.9 | 27.3 | 22.1 |
| Reported Revenue gr. | 25.6 | 36.3 | 36.0 | 35.3 | 29.6 |
| EPS gr. guidance | 9.4 | 16.9 | 21.9 | 20.0 | 20.0 |
| Reported EPS gr. | 20.7 | 33.8 | 36.0 | 40.7 | 18.9 |

Source: Company, IDFC SSKI Research *please note, the guidance is as given at the beginning of the year

Based on historical trends, Infosys could guide to 23% USD revenue growth and 17% earnings growth

Infosys could guide to EPS of Rs93-94 for FY09 against consensus estimate of Rs96

□ But, expect satyam to be more bullish this time

For FY09, we believe Satyam could guide to higher earnings growth than Infosys. Infosys has historically guided to 4.1% qoq USD revenue growth for Q1, which it has beaten by 2.8-5.3%. When Infosys gives guidance for the first quarter, it also gives guidance for the full year. Therefore, the implied CQGR for the remaining three quarters has been ~6.6% on an average in USD terms. Assuming Infosys were to follow historical trends, it should guide to 27% USD revenue growth. However, we believe the management would be cautious this year and consider lower than historical average growth rates for Q1FY09 and the remaining three quarters, and guide to a 22-23% USD revenue growth for FY09.

The average exchange rate for FY08 is estimated at Rs39.9/USD. With the exchange rate currently ruling at similar levels, Infosys could guide to 22-23% rupee revenue growth. In our view, the management would guide to a 17% earnings growth (due to lack of forex gains and equity dilution) for FY09, i.e. an EPS of Rs93-94 against the current consensus estimate of Rs96.

Exhibit 10: Infosys' expected revenue guidance for FY09

| | FY04 | FY05 | FY06 | FY07 | FY08 | FY09 guidance |
|---|--------|--------|--------|----------|----------|---------------|
| Annual revenue guidance (Rs m) | 44,790 | 60,410 | 90,290 | 1,24,460 | 1,73,080 | 204,911 (23%) |
| Revenue guidance for Q1(Rs m) | 10,430 | 13,710 | 20,200 | 28,160 | 39,130 | 46,543 |
| Revenue growth guidance for Q1 (qoq) (%) | 2.3 | 1.6 | 1.6 | 7.3 | 3.7 | |
| Average (FY04-08) growth guidance for Q1 (%) | | | | | 3.3 | |
| Implied CQGR guidance in the rest of the 3 quarters (%) | 4.75 | 6.50 | 7.45 | 6.70 | 6.75 | |
| Avg. CQGR (FY04-08) guidance for rest of the 3 quarters (%) | | | | | 6.4 | |

Source: Company, IDFC SSKI Research

We expect Satyam to guide to 28% rupee revenue growth and EPS of Rs31 for FY09 against consensus estimate of Rs30.5

Satyam has historically guided to an average 5% qoq growth in rupee revenues in Q1, which it has beaten by an average of 3.8% over the last four years. Satyam also gives full year guidance along with quarterly guidance. The implied CQGR in revenues for the remaining three quarters has been 5.7% qoq on an average in rupee terms. Assuming Satyam would follow historic trends, it could guide to 28% rupee revenue growth for FY09. We believe Satyam's margin performance over the last two years (barring the impact of rupee appreciation in FY08) could give the management enough confidence to guide for 25% earnings growth, i.e. an EPS of Rs31 against the consensus forecast of Rs30.5.

Exhibit 11: Satyam's expected revenue guidance for FY09

| | FY04 | FY05 | FY06 | FY07 | FY08 | FY09 guidance |
|---|--------|--------|--------|--------|--------|---------------|
| Annual revenue guidance (Rs m) | 23,180 | 31,460 | 45,020 | 61,000 | 79,160 | 107,233 (28%) |
| Revenue guidance for Q1(Rs m) | 5,450 | 7,320 | 10,260 | 13,660 | 18,100 | 24,615 |
| Revenue growth guidance for Q1 (qoq) (%) | 1.2 | 1.6 | 5.6 | 4.0 | 1.7 | |
| Average growth guidance for Q1 (%) | | | | | 4.9 | |
| Implied CQGR guidance in the rest of the 3 quarters (%) | 4.1 | 4.8 | 6.2 | 7.5 | 6.0 | |
| Average CQGR guidance for rest of the 3 quarters (%) | | | | | 5.7 | |

Source: Company, IDFC SSKI Research

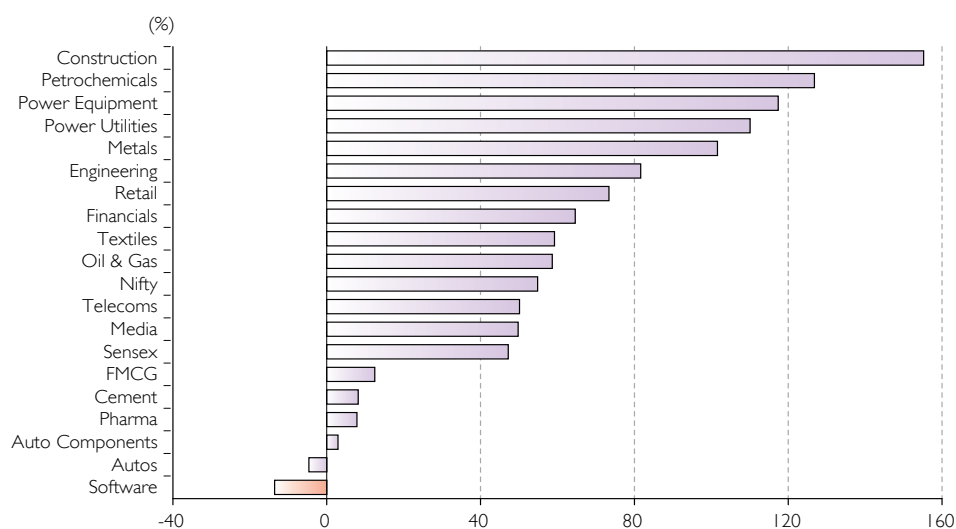
VALUATIONS AND VIEW

The news flow on US economy, its impact on volume growth and pricing as also cost inflation and rupee appreciation against the USD, have been key investor concerns for the last six months and have dampened sentiment on Indian IT services sector. However, we believe the current valuations discount most of these concerns. In our view, near-term (couple of quarters) growth could be muted as there has been a delay in decision making, implying a slowdown in project starts. But we expect growth to pick up from Q2FY09. In the current scenario, we would bet on Infosys for its likely superior earnings growth (as demonstrated in FY08) despite lower volume growth compared to peers. We like Satyam for its superior volume growth as it has scope to increase wallet share.

□ Sector valuations discounting the adverse news flow

The NSE IT index fell 11% in CY07 compared to a 55% increase in the NSE-50 Index and has moved in line with the broad indices YTD. In our view, news flow on US economy and the US financials sector could deteriorate further, but we believe current valuations factor in most of the news. We believe the delay in decision making could impact near-term growth but we expect growth to accelerate from Q2FY09 onwards.

Exhibit 12: Sectoral price performance in CY07



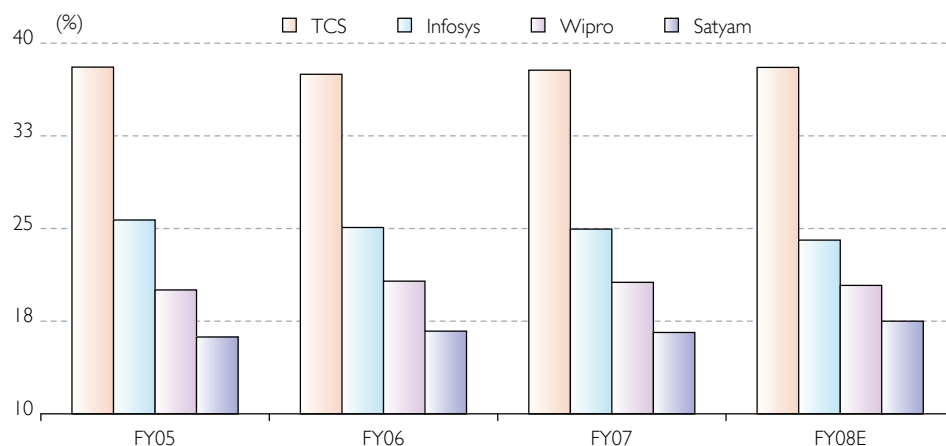
Source: Bloomberg, IDFC-SSKI Research

CY07 the first of year of negative returns for NSE IT index after five years

Infosys and Satyam are our top picks in the sector

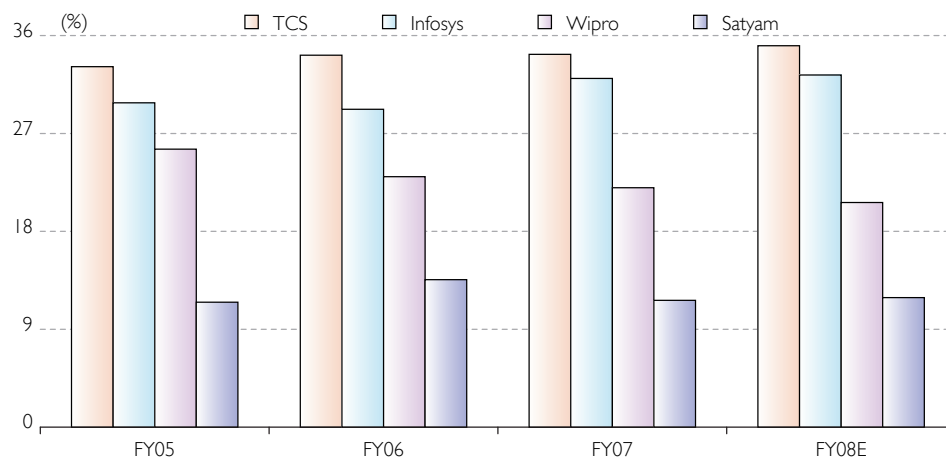
Infosys and Satyam are our top picks in the sector. Infosys has delivered superior earnings growth despite slower volume growth in YTD FY08. In our view, if the US goes into a prolonged recession, volume growth could get impacted and there would be little to differentiate among tier-1 companies. In that scenario, we would bet on Infosys to deliver the highest earnings growth on a relative basis as, given other operating levers, it does not need strong pricing to defend margins. In FY08, Infosys would likely lose volume market share and yet deliver superior earnings growth compared to peers (TCS, Wipro and Satyam).

Exhibit 13: Infosys has lost volume market share...



Source: Companies, IDFC SSKI Research

...but gained earnings share



Source: Companies, IDFC SSKI Research

Satyam has immense scope to increase wallet share within top clients

We like Satyam for its strong volume growth performance. Given that Satyam derived only \$105m of revenues (Wipro is yet to bill \$100m p.a. from a client, despite having 40% more revenues than Satyam) from its largest client over the last 12 months, we believe it has substantial scope to increase wallet share within its top clients, which is reflected in the increasing number of \$10m accounts from 32 to 49 in the last four quarters. While Satyam has commendably defended margins in the last two years (barring the impact of rupee appreciation in FY08), its ability to defend margins in the face of slower volume growth is yet to be seen. Besides Infosys and Satyam (our top picks), we maintain our Outperformer rating on TCS, Wipro and HCLT among tier-1 companies.

In the midcaps space we like Mphasis for its high revenue visibility, although, there have been changes in the top management recently. While KPIT and MindTree appear attractive, we believe, given the uncertain scenario, we would rather wait for a quarter for clarity to emerge on IT spending. Sasken we downgrade to Neutral due to no incremental design-in/design-wins recently and sluggishness in services business.

Exhibit 14: Comparative valuations

| Company | Price [^] (Rs) | Recommendation | Earlier EPS (Rs) | | Revised EPS (Rs) | | PE (x) | |
|--------------|----------------------------|----------------|------------------|-------|------------------|-------|--------|-------|
| | | | FY09E | FY10E | FY09E | FY10E | FY09E | FY10E |
| TCS | 859 | Outperformer | 60.2 | 64.7 | 60.2 | 64.7 | 14.3 | 13.3 |
| Infosys | 1419 | Outperformer | 99.5 | 104 | 97.1 | 102.8 | 14.6 | 13.8 |
| Wipro | 420 | Outperformer | 27.7 | 29.8 | 27.8 | 29.9 | 15.1 | 14.0 |
| Satyam | 407 | Outperformer | 30.4 | 30.9 | 31.5 | 32.7 | 12.9 | 12.5 |
| HCL Tech | 267 | Outperformer | 23.0 | 23.6 | 23.0 | 23.6 | 11.6 | 11.3 |
| i-flex | 1048 | Underperformer | 59 | 68.4 | 53.8 | 62.4 | 19.5 | 16.8 |
| Mphasis | 220 | Outperformer | 18.5 | 21.1 | 17.2 | 19.0 | 12.8 | 11.6 |
| Patni | 225 | Underperformer | 29.9 | 32.1 | 29.9 | 32.1 | 7.5 | 7.0 |
| Geodesic | 181 | Outperformer | 23.0 | 26.8 | 23.0 | 26.8 | 7.9 | 6.8 |
| MindTree | 334 | Neutral | 28.8 | 33.1 | 27.9 | 32.1 | 12.0 | 10.4 |
| KPIT Cummins | 79 | Neutral | 9.7 | 10.1 | 9.0 | 9.6 | 8.8 | 8.2 |
| Sasken | 118 | Neutral | 14.2 | 14.9 | 13.0 | 13.0 | 9.1 | 9.1 |

Note: [^] prices as on 4th Mar 2008

Source: IDFC SSKI Research

COMPANIES

Geodesic Info

Rs181
OUTPERFORMER

Mkt Cap: Rs19bn; US\$482m

Messaging aloud

Geodesic has witnessed strong growth momentum with revenues growing 25% qoq in Q3FY08 (18% qoq in Q1 and Q2) on the back of a widening application base by successfully bundling the Mundu platform with its Spyder product and mobile applications (like radio). Accordingly, the profile of clients being added has significantly improved over the last year. Also, *Simputer* and *Chandamama* are gaining ground and are likely to contribute to revenues in FY09 in a more meaningful way. With 36% earnings CAGR over FY08-10E, valuations of 7.9x FY09E earnings are attractive. Maintain Outperformer.

Larger companies coming into the fold; improving client profile: Geodesic has integrated its base Mundu platform with CRM solutions and various mobile phone applications (e.g. radio on mobile and desktop management). The wider application base has resulted in strong client addition (4-5 per quarter) with larger clients coming to the fold in the last couple of quarters. Some of the clients added include Ahli bank, Clearsky (content aggregator), Magna International, Nordisk Mobiltelefon AB, BenQ, Mio Technology, etc.

Gaining traction from handset manufacturers and service providers: Geodesic is entering into tie-ups with handset manufacturers (BenQ, MioTech, Asus, etc), service providers (Idea, Nordisk Mobiltelefon, etc) and mobile content aggregators for its integrated Mundu stack (IM, radio, VoIP, desktop management, etc). The company would get revenues on per handset/ download basis from these clients. In the recently announced deal with Idea for internet radio on mobile, Geodesic will receive Rs45/user/month as revenue share from Idea.

Attractive valuations; maintain Outperformer: We expect 45% revenue CAGR and 36% earnings CAGR for Geodesic over FY08-10. At 7.9x FY09E earnings valuations are attractive. Geodesic raised \$125m through an FCCB issue in January 2008 and plans to use the proceeds for acquisition. We have built in higher other income (on investment of funds) and 18% equity dilution for FY09 and FY10. Maintain out performer with target price of Rs300.

Key valuation metrics

| Year to 31 March (Rs m) | FY06 | FY07 | FY08E | FY09E | FY10E |
|-------------------------|------|-------|-------|-------|-------|
| Net sales | 967 | 1,680 | 3,090 | 4,854 | 6,495 |
| Adj. net profit | 407 | 897 | 1,548 | 2,476 | 2,875 |
| Adj. EPS (Rs) | 4.7 | 10.0 | 14.4 | 23.0 | 26.8 |
| % growth | 94.0 | 112.7 | 44.5 | 59.9 | 16.1 |
| PE (x) | 38.6 | 18.1 | 12.6 | 7.9 | 6.8 |
| Price/Book (x) | 7.7 | 5.2 | 4.2 | 2.7 | 2.0 |
| EV/EBITDA (x) | 29.4 | 14.0 | 9.4 | 5.5 | 3.6 |
| ROE (%) | 31.3 | 34.7 | 39.8 | 42.2 | 33.8 |
| ROCE (%) | 29.2 | 33.5 | 25.8 | 23.8 | 25.5 |

Prices as on 4 March 2008

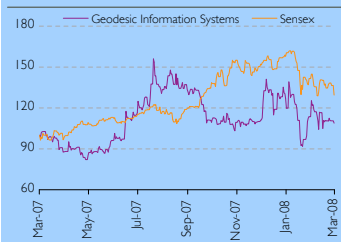
7 March 2008

BSE Sensex: 16542

Stock data

| | |
|----------------------------|---------|
| Reuters | GEIS.BO |
| Bloomberg | BVH IN |
| 1-yr high/low (Rs) | 284/134 |
| 1-yr avg daily volumes (m) | 0.06 |
| Free Float (%) | 76.1 |

Price performance



Performance (%)

| | 3-mth | 6-mth | 1-yr | 3-yr |
|----------|--------|--------|------|-------|
| Geodesic | 0.23 | (12.9) | 14.7 | 97.0 |
| Sensex | (16.2) | 7.1 | 33.2 | 141.5 |

Ganesh Duvvuri
ganesh@idfcsski.com
91-22-6638 3358

Shreyash Devalkar
shreyash@idfcsski.com
91-22-6638 3311

IDFC - SSKI INDIA

P&L

| Year to Mar (Rs m) | FY06 | FY07 | FY08E | FY09E | FY10E |
|--------------------------------------|------------|--------------|--------------|--------------|--------------|
| Net sales | 967 | 1,680 | 3,090 | 4,854 | 6,495 |
| % growth | 140.4 | 73.6 | 84.0 | 57.1 | 33.8 |
| Operating expenses | 435 | 591 | 1,179 | 1,868 | 2,514 |
| EBITDA | 532 | 1,089 | 1,911 | 2,985 | 3,982 |
| % growth | 119.7 | 104.6 | 75.5 | 56.2 | 33.4 |
| Other income | 37 | 9 | 102 | 272 | 272 |
| Depreciation | 138 | 208 | 266 | 416 | 566 |
| Pre-tax profit | 431 | 890 | 1,747 | 2,841 | 3,687 |
| Current Tax | 23 | (8) | 198 | 364 | 811 |
| Profit after tax | 408 | 898 | 1,549 | 2,477 | 2,876 |
| Preference dividend | 1 | 1 | 1 | 1 | 1 |
| Net profit after non-recurring items | 407 | 897 | 1,548 | 2,476 | 2,875 |
| % growth | 118.9 | 120.6 | 72.6 | 59.9 | 16.1 |

Balance sheet

| Year to Mar (Rs m) | FY06 | FY07 | FY08E | FY09E | FY10E |
|---------------------------------------|--------------|--------------|--------------|---------------|---------------|
| Paid-up capital | 117 | 118 | 177 | 177 | 177 |
| Reserves & surplus | 1,915 | 3,015 | 4,468 | 6,909 | 9,748 |
| Total shareholders' equity | 2,032 | 3,133 | 4,646 | 7,086 | 9,926 |
| Total current liabilities | 45 | 110 | 0 | 0 | 0 |
| Total Debt | 38 | 32 | 4,908 | 4,908 | 4,908 |
| Deferred tax liabilities | 25 | 2 | 2 | 2 | 2 |
| Total liabilities | 108 | 143 | 4,909 | 4,909 | 4,909 |
| Total equity & liabilities | 2,141 | 3,277 | 9,555 | 11,996 | 14,835 |
| Net fixed assets | 499 | 944 | 1,278 | 1,461 | 1,495 |
| Investments | 854 | 139 | 139 | 139 | 139 |
| Total current assets | 518 | 1,929 | 7,891 | 10,148 | 12,954 |
| Other non-current assets | 270 | 265 | 248 | 248 | 248 |
| Working capital | 473 | 1,819 | 7,891 | 10,148 | 12,954 |
| Total assets | 2,141 | 3,277 | 9,555 | 11,996 | 14,835 |

Cash flow statement

| Year to Mar (Rs m) | FY06 | FY07 | FY08E | FY09E | FY10E |
|-------------------------|--------------|------------|--------------|--------------|--------------|
| Pre-tax profit | 431 | 890 | 1,747 | 2,841 | 3,687 |
| Depreciation | 138 | 208 | 266 | 416 | 566 |
| chg in Working capital | (392) | (346) | (660) | (707) | (675) |
| Total tax paid | (23) | 8 | (198) | (364) | (811) |
| Operating cash Inflow | 154 | 760 | 1,155 | 2,186 | 2,768 |
| Capital expenditure | (448) | (630) | (600) | (600) | (600) |
| Free cash flow (a+b) | (295) | 130 | 555 | 1,586 | 2,168 |
| Chg in investments | (1,055) | 716 | - | - | - |
| Debt raised/(repaid) | 19 | (6) | 4,876 | - | - |
| Capital raised/(repaid) | 1,095 | 233 | 59 | - | - |
| Dividend (incl. tax) | (24) | (25) | (36) | (36) | (36) |
| Misc | (36) | (52) | (59) | - | (0) |
| Net chg in cash | (296) | 995 | 5,395 | 1,549 | 2,132 |

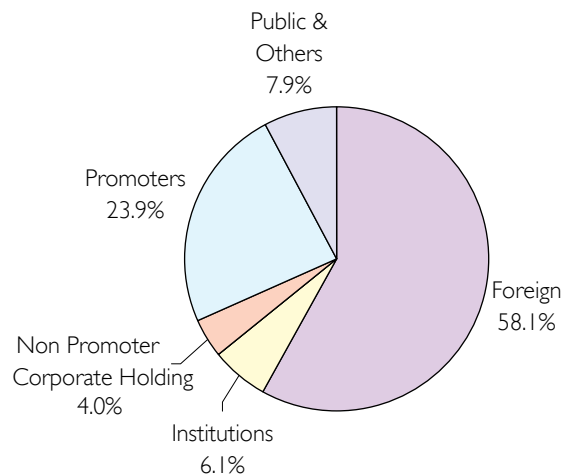
Key ratios

| Year to Mar 31 | FY06 | FY07 | FY08E | FY09E | FY10E |
|-------------------|-------|-------|-------|-------|-------|
| EBITDA margin (%) | 55.0 | 64.8 | 61.8 | 61.5 | 61.3 |
| EBIT margin (%) | 40.7 | 52.5 | 53.2 | 52.9 | 52.6 |
| PAT margin (%) | 42.1 | 53.4 | 50.1 | 51.0 | 44.3 |
| RoE (%) | 31.3 | 34.7 | 39.8 | 42.2 | 33.8 |
| RoCE (%) | 29.2 | 33.5 | 25.8 | 23.8 | 25.5 |
| Gearing (x) | (0.0) | (0.3) | (0.3) | (0.4) | (0.5) |

Valuations

| Year to Mar 31 | FY06 | FY07 | FY08E | FY09E | FY10E |
|-------------------|------|------|-------|-------|-------|
| Reported EPS (Rs) | 4.7 | 10.0 | 14.4 | 23.0 | 26.8 |
| Adj. EPS (Rs) | 4.7 | 10.0 | 14.4 | 23.0 | 26.8 |
| PER (x) | 38.6 | 18.1 | 12.6 | 7.9 | 6.8 |
| Price/Book (x) | 7.7 | 5.2 | 4.2 | 2.7 | 2.0 |
| EV/Net sales (x) | 16.2 | 9.1 | 5.8 | 3.4 | 2.2 |
| EV/EBITDA (x) | 29.4 | 14.0 | 9.4 | 5.5 | 3.6 |
| EV/CE (x) | 7.5 | 4.8 | 1.9 | 1.4 | 1.0 |

Shareholding pattern



As of December 2007

HCL Tech

Rs347
OUTPERFORMER

Mkt Cap: Rs239bn; US\$5.9bn

The surprise winner

Company update

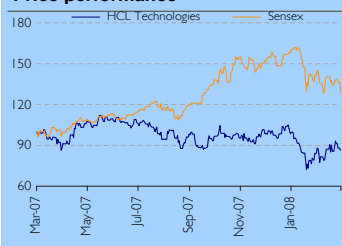
7 March 2008

BSE Sensex: 16542

Stock data

| | |
|----------------------------|---------|
| Reuters | HCLT.BO |
| Bloomberg | HCLT IN |
| 1-yr high/low (Rs) | 366/180 |
| 1-yr avg daily volumes (m) | 0.22 |
| Free Float (%) | 32.5 |

Price performance



Performance (%)

| | 3-mth | 6-mth | 1-yr | 3-yr |
|----------|--------|--------|-------|-------|
| HCL Tech | (10.8) | (11.2) | (8.7) | 61.5 |
| Sensex | (16.2) | 7.1 | 33.2 | 141.5 |

HCL Technologies (HCLT) has won several large deals in the last six quarters. While the BPO business is getting impacted due to ramp down from a client, infrastructure management services (IMS) practice has adequately compensated for the same. With ramp-up, margins in IMS are expected to improve and the pay-offs from its risk-reward model should also support margins. Though lower forex gains yoy in FY08 would likely lead to muted growth in earnings, the consistent operational performance is noteworthy and has driven a re-rating in the stock (a discount of just 20% to Wipro). As disclosures have improved significantly, we believe it could get re-rated further over a period of time (like Satyam) if its performance remains consistent. At 11.6x FY09E earnings, we maintain Outperformer.

Surprise winner of several large deals: HCLT has won several large deals in the last six quarters and delivered consistent operational performance. Given its breadth of service offerings and willingness to work on a risk-reward model wherein a part of billing is based on the cost savings it enables clients to achieve combined with aggressive sales pitch the company has managed to garner a high share of large deals.

Margins depend on success of risk-reward revenue model: HCLT derives 5% of revenues based on the risk-reward model and plans to increase it to about 30% of revenues in the next 3 years. While margins in IT services business are down, overall margins have been stable owing to higher margins in IMS and BPO services. Though BPO margins will be under pressure, we see scope for expansion in IMS margins. IT services margins could remain stable if HCLT delivers higher than promised cost savings to clients.

Relatively re-rated but to track sector trends from here: The stock currently trades at a discount of 20% to Wipro. In CY07, HCLT stock delivered 3% return compared to a fall of 11.4% in the NSE IT Index. In the last one month, the stock has returned 18% (compared to 5% by the IT index) on the back of consistent performance and a high large-deal market share. We maintain Outperformer on HCLT with a target price of Rs391.

Key valuation metrics

| Year to 30 June | FY06 | FY07 | FY08E | FY09E | FY10E |
|-----------------|--------|--------|--------|--------|---------|
| Net sales | 44,007 | 60,337 | 76,111 | 98,396 | 121,790 |
| Adj. net profit | 7,746 | 12,580 | 13,073 | 16,236 | 16,675 |
| Adj. EPS (Rs) | 12.1 | 18.2 | 18.7 | 23.0 | 23.6 |
| % growth | 26.0 | 51.3 | 2.7 | 22.8 | 2.7 |
| PE (x) | 22.2 | 14.7 | 14.3 | 11.6 | 11.3 |
| Price/Book (x) | 4.2 | 3.7 | 3.0 | 2.6 | 2.5 |
| EV/EBITDA (x) | 15.6 | 13.0 | 9.3 | 7.0 | 5.8 |
| ROE (%) | 19.7 | 27.7 | 23.3 | 24.1 | 22.5 |
| ROCE (%) | 19.3 | 21.2 | 22.3 | 22.9 | 23.8 |

Prices as on 4 March 2008

Ganesh Duvvuri
ganesh@idfcsski.com
91-22-6638 3358

Shreyash Devalkar
shreyash@idfcsski.com
91-22-6638 3311

IDFC - SSKI INDIA

P&L

| Year to Jun (Rs m) | FY06 | FY07 | FY08E | FY09E | FY10E |
|--------------------------------------|---------------|---------------|---------------|---------------|----------------|
| Net sales | 44,007 | 60,337 | 76,111 | 98,396 | 121,790 |
| % growth | 30.6 | 37.1 | 26.1 | 29.3 | 23.8 |
| Operating expenses | 34,159 | 47,936 | 60,186 | 78,471 | 98,298 |
| EBITDA | 9,848 | 12,401 | 15,925 | 19,925 | 23,492 |
| % growth | 27.5 | 25.9 | 28.4 | 25.1 | 17.9 |
| Other income | 919 | 978 | 1,755 | 2,829 | 2,829 |
| Depreciation | 2,032 | 2,531 | 3,112 | 4,068 | 5,351 |
| Pre-tax profit | 8,388 | 14,120 | 14,771 | 18,686 | 20,969 |
| Current Tax | 626 | 1,485 | 1,607 | 2,366 | 4,211 |
| Profit after tax | 7,762 | 12,635 | 13,164 | 16,320 | 16,759 |
| Net profit after non-recurring items | 7,746 | 12,580 | 13,073 | 16,236 | 16,675 |
| % growth | 26.9 | 62.4 | 3.9 | 24.2 | 2.7 |

Balance sheet

| Year to Jun (Rs m) | FY06 | FY07 | FY08E | FY09E | FY10E |
|---------------------------------------|---------------|---------------|---------------|---------------|----------------|
| Paid-up capital | 1,286 | 1,380 | 1,396 | 1,412 | 1,412 |
| Reserves & surplus | 39,271 | 48,770 | 60,352 | 71,270 | 74,067 |
| Total shareholders' equity | 40,665 | 50,295 | 61,912 | 72,846 | 75,643 |
| Total current liabilities | 8,952 | 11,660 | 17,592 | 22,306 | 23,989 |
| Total Debt | 83 | 0 | 0 | 0 | 0 |
| Other non-current liabilities | 745 | 1,292 | 1,600 | 2,000 | 2,000 |
| Total liabilities | 9,780 | 12,952 | 19,192 | 24,306 | 25,989 |
| Total equity & liabilities | 50,445 | 63,247 | 81,104 | 97,151 | 101,633 |
| Net fixed assets | 8,742 | 10,495 | 12,598 | 14,678 | 15,105 |
| Investments | 112 | 96 | 86 | 86 | 86 |
| Total current assets | 32,192 | 42,246 | 58,503 | 72,720 | 76,775 |
| Other non-current assets | 9,399 | 10,406 | 9,918 | 9,668 | 9,668 |
| Working capital | 23,240 | 30,586 | 40,911 | 50,415 | 52,786 |
| Total assets | 50,445 | 63,243 | 81,105 | 97,152 | 101,634 |

Cash flow statement

| Year to Jun (Rs m) | FY06 | FY07 | FY08E | FY09E | FY10E |
|-------------------------|---------|---------|---------|---------|---------|
| Pre-tax profit | 8,388 | 14,120 | 14,771 | 18,686 | 20,969 |
| Depreciation | 2,032 | 2,531 | 3,112 | 4,068 | 5,351 |
| chg in Working capital | (1,203) | (4,087) | 5,704 | 1,150 | 676 |
| Total tax paid | (626) | (1,485) | (1,607) | (2,366) | (4,211) |
| Operating cash Inflow | 8,592 | 11,079 | 21,980 | 21,537 | 22,786 |
| Capital expenditure | (4,179) | (4,284) | (5,215) | (6,148) | (5,778) |
| Free cash flow (a+b) | 4,413 | 6,795 | 16,765 | 15,389 | 17,008 |
| Chg in investments | 1,996 | (2,887) | (1,505) | - | - |
| Debt raised/(repaid) | (1,225) | (83) | - | - | - |
| Capital raised/(repaid) | 84 | 2,461 | 3,659 | 16 | - |
| Dividend (incl. tax) | (5,115) | (5,115) | (5,115) | (5,115) | (5,115) |
| Misc | (19) | (22) | 225 | (37) | (8,144) |
| Net chg in cash | 134 | 1,149 | 14,029 | 10,253 | 3,749 |

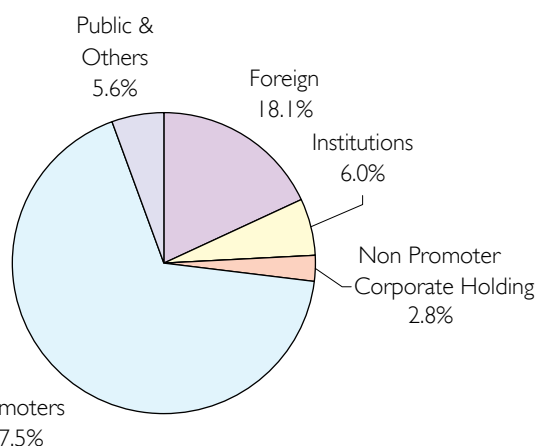
Key ratios

| Year to Jun 30 | FY06 | FY07 | FY08E | FY09E | FY10E |
|-------------------|------|------|-------|-------|-------|
| EBITDA margin (%) | 22.4 | 20.6 | 20.9 | 20.2 | 19.3 |
| EBIT margin (%) | 17.8 | 16.4 | 16.8 | 16.1 | 14.9 |
| PAT margin (%) | 17.6 | 20.9 | 17.2 | 16.5 | 13.7 |
| RoE (%) | 19.7 | 27.7 | 23.3 | 24.1 | 22.5 |
| RoCE (%) | 19.3 | 21.2 | 22.3 | 22.9 | 23.8 |
| Gearing (x) | 0.0 | 0.0 | 0.0 | 0.0 | (0.7) |

Valuations

| Year to Jun 30 | FY06 | FY07 | FY08E | FY09E | FY10E |
|-------------------|------|------|-------|-------|-------|
| Reported EPS (Rs) | 12.1 | 18.2 | 18.7 | 23.0 | 23.6 |
| Adj. EPS (Rs) | 12.1 | 18.2 | 18.7 | 23.0 | 23.6 |
| PER (x) | 22.2 | 14.7 | 14.3 | 11.6 | 11.3 |
| Price/Book (x) | 4.2 | 3.7 | 3.0 | 2.6 | 2.5 |
| EV/Net sales (x) | 3.5 | 2.7 | 1.9 | 1.4 | 1.1 |
| EV/EBITDA (x) | 15.6 | 13.0 | 9.3 | 7.0 | 5.8 |
| EV/CE (x) | 3.7 | 3.1 | 2.3 | 1.9 | 1.8 |

Shareholding pattern



As of December 2007

i-flex Solutions

Rs1048
UNDERPERFORMER

Still overvalued

Mkt Cap: Rs90bn; US\$2.2bn

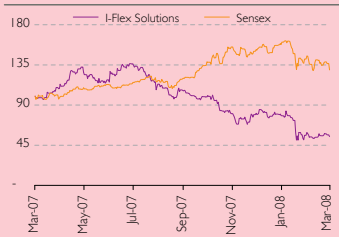
7 March 2008

BSE Sensex: 16542

Stock data

| | |
|----------------------------|----------|
| Reuters | IFLX.BO |
| Bloomberg | IFLEX IN |
| 1-yr high/low (Rs) | 2630/900 |
| 1-yr avg daily volumes (m) | 0.01 |
| Free Float (%) | 19.4 |

Price performance



Performance (%)

| | 3-mth | 6-mth | 1-yr | 3-yr |
|--------|--------|--------|--------|-------|
| i-flex | (31.8) | (48.9) | (44.3) | 62.4 |
| Sensex | (16.2) | 7.1 | 33.2 | 141.5 |

Ganesh Duvvuri
ganesh@idfcsski.com
91-22-6638 3358

Shreyash Devalkar
shreyash@idfcsski.com
91-22-6638 3311

i-flex Solutions (iflex) has witnessed strong growth in product revenues in the recent past. Growth in services business has slowed due to a decline in revenues from Citigroup (33% of Q3FY08 revenues compared to 49% in Q3FY07). Overall margins are expected to increase with change in revenue mix on the back of increasing contribution of high-margin product business and turnaround in KPO business. While we expect 19% CAGR in earnings over FY08-10E (the highest growth in the sector), valuations of 19.5x FY09E earnings are expensive. Maintain Underperformer.

Product revenues witnessing strong growth: i-flex has reported a strong 43% yoy growth in product revenues in USD terms in 9MFY08. Tank size is healthy at \$81m as of end-Q3FY08. IBS (UK) has ranked Flexcube as the best selling core banking solution for five years in a row. However, share of license fee has consistently declined from 38% of revenues in FY06 to 30% in FY07 and 21% in 9MFY08. Consequently, EBITDA margin has declined from 37% in FY06 to 34% in FY07 and 32% in 9MFY08. Going forward, the management is optimistic on the demand environment.

Margins bounce back in services; Citi account declining: Services revenues increased by just 25% yoy in USD terms in 9MFY08, restricted by a 16% yoy decline in Citi account (33% of revenues in Q3FY08). In Q3FY08, margins have bounced back sharply by 10% points qoq to 22.7%, now among the highest compared to mid-sized peers, owing to better utilization, offshorization and significantly high contribution of fixed price contracts.

Expect earnings CAGR (FY08-10E) of 19%, but valuations are expensive: We expect 29% CAGR in revenues over FY08-10, underpinned by 34% CAGR in product and 20% CAGR in services revenues. We are cutting our earnings estimates by 9% for FY09 and FY10 due to concerns on demand in the financials vertical. At 19.5x FY09E earnings, the stock trades at a 33% premium to Infosys. Maintain Underperformer. An open offer from Oracle to increase stake from ~81% (seems unlikely) poses an upside risk. Maintain under performer with target price of Rs969.

Key valuation metrics

| Year to 31 March | FY06 | FY07 | FY08E | FY09E | FY10E |
|------------------------|--------|--------|--------|--------|--------|
| Net sales (Rs m) | 14,823 | 20,609 | 24,203 | 31,893 | 40,532 |
| Adj. net profit (Rs m) | 2,532 | 3,723 | 3,700 | 4,612 | 5,449 |
| Adj. EPS (Rs) | 33.5 | 47.1 | 44.0 | 53.8 | 62.4 |
| % growth | 7.9 | 40.4 | (6.4) | 22.2 | 15.8 |
| PE (x) | 31.3 | 22.3 | 23.8 | 19.5 | 16.8 |
| Price/Book (x) | 5.7 | 3.5 | 3.2 | 2.8 | 2.5 |
| EV/EBITDA (x) | 22.2 | 17.1 | 17.6 | 13.9 | 10.7 |
| RoE (%) | 20.0 | 19.7 | 14.4 | 15.6 | 16.0 |
| RoCE (%) | 22.2 | 19.9 | 14.8 | 16.7 | 18.9 |

Prices as on 4 March 2008

IDFC - SSKI INDIA

P&L

| Year to Mar (Rs m) | FY06 | FY07 | FY08E | FY09E | FY10E |
|--------------------------------------|---------------|---------------|---------------|---------------|---------------|
| Net sales | 14,823 | 20,609 | 24,203 | 31,893 | 40,532 |
| % growth | 30.2 | 39.0 | 17.4 | 31.8 | 27.1 |
| Operating expenses | 11,561 | 16,185 | 19,625 | 26,066 | 33,051 |
| EBITDA | 3,262 | 4,425 | 4,578 | 5,827 | 7,481 |
| % growth | 8.8 | 35.6 | 3.5 | 27.3 | 28.4 |
| Other income | 295 | 377 | 460 | 498 | 612 |
| Depreciation | 460 | 653 | 761 | 900 | 1,064 |
| Pre-tax profit | 3,090 | 4,139 | 4,224 | 5,426 | 7,029 |
| Current Tax | 560 | 416 | 524 | 814 | 1,580 |
| Profit after tax | 2,529 | 3,723 | 3,700 | 4,612 | 5,449 |
| Non-recurring items | -155 | 0 | 0 | 0 | 0 |
| Net profit after non-recurring items | 2,377 | 3,723 | 3,700 | 4,612 | 5,449 |
| % growth | 2.2 | 56.6 | -0.6 | 24.6 | 18.2 |

Balance sheet

| Year to Mar (Rs m) | FY06 | FY07 | FY08E | FY09E | FY10E |
|---------------------------------------|---------------|---------------|---------------|---------------|---------------|
| Paid-up capital | 381 | 416 | 419 | 419 | 419 |
| Reserves & surplus | 13,426 | 23,604 | 27,093 | 31,179 | 36,007 |
| Total shareholders' equity | 13,807 | 24,020 | 27,511 | 31,597 | 36,425 |
| Total current liabilities | 3,989 | 5,332 | 5,285 | 6,796 | 8,680 |
| Deferred tax liabilities | 2 | 2 | 6 | 6 | 6 |
| Total liabilities | 3,990 | 5,333 | 5,291 | 6,802 | 8,686 |
| Total equity & liabilities | 17,798 | 29,354 | 32,803 | 38,399 | 45,111 |
| Net fixed assets | 3,159 | 8,941 | 9,980 | 10,580 | 11,016 |
| Investments | 52 | 59 | 58 | 58 | 58 |
| Total current assets | 14,515 | 20,212 | 22,593 | 27,571 | 33,817 |
| Deferred tax assets | 71 | 141 | 172 | 190 | 220 |
| Working capital | 10,527 | 14,880 | 17,308 | 20,776 | 25,138 |
| Total assets | 17,798 | 29,354 | 32,803 | 38,399 | 45,111 |

Cash flow statement

| Year to Mar (Rs m) | FY06 | FY07 | FY08E | FY09E | FY10E |
|-------------------------|---------|---------|---------|---------|---------|
| Pre-tax profit | 3,090 | 4,139 | 4,224 | 5,426 | 7,029 |
| Depreciation | 460 | 653 | 761 | 900 | 1,064 |
| chg in Working capital | (1,201) | (4,025) | (1,984) | (2,134) | (1,911) |
| Total tax paid | (560) | (416) | (524) | (814) | (1,580) |
| Ext ord. Items | (155) | - | - | - | - |
| Operating cash Inflow | 1,633 | 351 | 2,477 | 3,378 | 4,602 |
| Capital expenditure | (1,367) | (6,424) | (1,800) | (1,500) | (1,500) |
| Free cash flow (a+b) | 267 | (6,073) | 677 | 1,878 | 3,102 |
| Chg in investments | 12 | 1 | 5 | - | - |
| Debt raised/(repaid) | - | - | - | - | - |
| Capital raised/(repaid) | 7 | 35 | 2 | - | - |
| Dividend (incl. tax) | (436) | (1) | (211) | (526) | (621) |
| Misc | 384 | 6,367 | (34) | (18) | (30) |
| Net chg in cash | 233 | 328 | 439 | 1,334 | 2,451 |

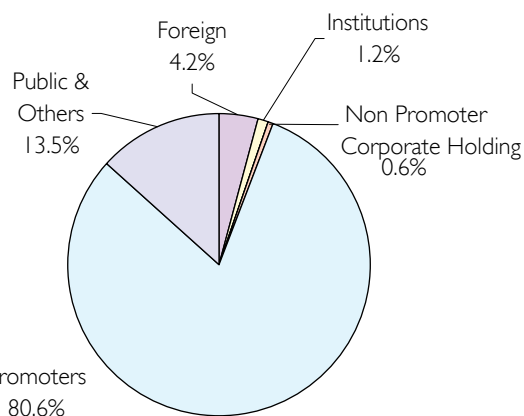
Key ratios

| Year to Mar 31 | FY06 | FY07 | FY08E | FY09E | FY10E |
|-------------------|------|------|-------|-------|-------|
| EBITDA margin (%) | 22.0 | 21.5 | 18.9 | 18.3 | 18.5 |
| EBIT margin (%) | 18.9 | 18.3 | 15.8 | 15.4 | 15.8 |
| PAT margin (%) | 17.1 | 18.1 | 15.3 | 14.5 | 13.4 |
| RoE (%) | 20.0 | 19.7 | 14.4 | 15.6 | 16.0 |
| RoCE (%) | 22.2 | 19.9 | 14.8 | 16.7 | 18.9 |
| Gearing (x) | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |

Valuations

| Year to Mar 31 | FY06 | FY07 | FY08E | FY09E | FY10E |
|-------------------|------|------|-------|-------|-------|
| Reported EPS (Rs) | 31.5 | 47.1 | 44.0 | 53.8 | 62.4 |
| Adj. EPS (Rs) | 33.5 | 47.1 | 44.0 | 53.8 | 62.4 |
| PER (x) | 31.3 | 22.3 | 23.8 | 19.5 | 16.8 |
| Price/Book (x) | 5.7 | 3.5 | 3.2 | 2.8 | 2.5 |
| EV/Net sales (x) | 4.9 | 3.7 | 3.3 | 2.5 | 2.0 |
| EV/EBITDA (x) | 22.2 | 17.1 | 17.6 | 13.9 | 10.7 |
| EV/CE (x) | 5.2 | 3.2 | 2.9 | 2.6 | 2.2 |

Shareholding pattern



As of December 2007

Infosys

All weather friend

Rs1419
OUTPERFORMER

Mkt Cap: Rs814bn; US\$20bn

Company update

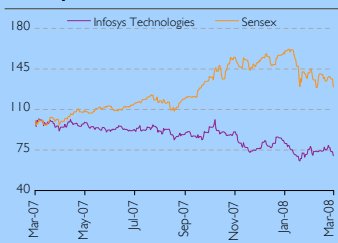
7 March 2008

BSE Sensex: 16542

Stock data

| | |
|----------------------------|-----------|
| Reuters | INFY.BO |
| Bloomberg | INFO IN |
| 1-yr high/low (Rs) | 2170/1212 |
| 1-yr avg daily volumes (m) | 0.29 |
| Free Float (%) | 83.5 |

Price performance



Performance (%)

| | 3-mth | 6-mth | 1-yr | 3-yr |
|---------|--------|--------|--------|-------|
| Infosys | (8.0) | (22.3) | (26.5) | 32.1 |
| Sensex | (16.2) | 7.1 | 33.2 | 141.5 |

Ganesh Duvvuri
ganesh@idfcsski.com
91-22-6638 3358

Shreyash Devalkar
shreyash@idfcsski.com
91-22-6638 3311

Infosys Technologies (Infosys) underperformed the broad indices and peers in CY07. We believe Infosys has lost market share due to its focus on margins. It would likely lose volume market share in FY08 but gain earnings market share. In our view, if there is a slowdown in the US and IT budgets decline, Infosys (like in the previous slowdown) will start ramping up volumes. Given an exceptional track record of execution, Infosys would be able to manage margins better than peers. Also, if offshore budgets remain stable or rise, Infosys will continue to deliver superior earnings growth. At 14.6x FY09E earnings, we believe general sector concerns and specific concern on Infosys losing market share are in the price. Buy Infosys for relatively superior earnings growth among peers.

Superior earnings growth even with lower market share: Infosys would likely lose volume market share to peers TCS, Wipro and Satyam in FY08. But its earnings market share is set to rise. In a year marked by the highest salary inflation and steepest rupee appreciation, it is commendable that Infosys would deliver superior earnings growth despite lower volumes vis-à-vis peers.

Volume market share loss – key investor concern: Some investor quarters argue that ‘Infosys has lost it’, referring to its modest volume growth. We believe poor growth in the top 10 client group is skewing the volume market share trend. Infosys’s exceptional performance on the margin front despite poor volume growth is commendable and reflects its true capabilities. We expect market share to be maintained in FY09, if not increased.

A stock for all weathers: We are lowering our earnings forecast for Infosys by 2.5% in FY09 and 1.2% in FY10 as we expect near-term growth to be muted. We expect it to give a guidance of 22-23% revenue growth and 17% earnings growth for FY09. While the confidence on volume growth may not be high, we believe the street recognizes Infosys’s ability to hold margins. If there are signs of a prolonged slowdown, we expect Infosys to focus on volume market share and sacrifice pricing. If there is a temporary slowdown, we expect Infosys to deliver superior earnings growth like in FY08. Thus, it is one of our top picks in the sector with a price target of Rs1,942.

Key valuation metrics

| Year to 31 March | FY06 | FY07 | FY08E | FY09E | FY10E |
|------------------|--------|---------|---------|---------|---------|
| Net sales | 95,242 | 139,017 | 166,572 | 205,201 | 245,222 |
| Adj. net profit | 24,636 | 38,637 | 47,029 | 55,653 | 59,830 |
| Adj. EPS (Rs) | 43.6 | 66.3 | 80.3 | 97.1 | 102.8 |
| % growth | 31.6 | 52.1 | 21.0 | 20.9 | 5.9 |
| PE (x) | 32.5 | 21.4 | 17.7 | 14.6 | 13.8 |
| Price/Book (x) | 11.4 | 7.1 | 5.4 | 4.1 | 3.4 |
| EV/EBITDA (x) | 24.8 | 16.8 | 14.0 | 10.8 | 9.1 |
| RoE (%) | 40.2 | 40.8 | 34.8 | 31.9 | 27.0 |
| RoCE (%) | 43.0 | 42.5 | 35.0 | 32.5 | 29.1 |

Prices as on 4 March 2008

IDFC - SSKI INDIA

P&L

| Year to Mar (Rs m) | FY06 | FY07 | FY08E | FY09E | FY10E |
|--------------------------------------|---------------|----------------|----------------|----------------|----------------|
| Net sales | 95,242 | 139,017 | 166,572 | 205,201 | 245,222 |
| % growth | 33.6 | 46.0 | 19.8 | 23.2 | 19.5 |
| Operating expenses | 64,298 | 95,020 | 114,351 | 141,395 | 171,591 |
| EBITDA | 30,945 | 43,997 | 52,221 | 63,806 | 73,630 |
| % growth | 32.5 | 42.2 | 18.7 | 22.2 | 15.4 |
| Other income | 1,396 | 3,690 | 7,752 | 8,803 | 11,310 |
| Depreciation | 4,371 | 5,140 | 6,029 | 7,174 | 9,028 |
| Pre-tax profit | 27,969 | 42,547 | 53,944 | 65,435 | 75,912 |
| Current Tax | 3,132 | 5,100 | 7,925 | 9,782 | 16,082 |
| Profit after tax | 24,838 | 37,447 | 46,019 | 55,653 | 59,830 |
| Minorities | 680 | 40 | 50 | 0 | 0 |
| Non-recurring items | 0 | 1,300 | 1,010 | 0 | 0 |
| Net profit after non-recurring items | 24,636 | 38,637 | 47,029 | 55,653 | 59,830 |
| % growth | 33.4 | 56.8 | 21.7 | 18.3 | 7.5 |

Balance sheet

| Year to Mar (Rs m) | FY06 | FY07 | FY08E | FY09E | FY10E |
|---------------------------------------|---------------|----------------|----------------|----------------|----------------|
| Paid-up capital | 1,380 | 2,860 | 2,860 | 2,860 | 2,860 |
| Reserves & surplus | 68,280 | 109,690 | 148,617 | 194,300 | 243,572 |
| Total shareholders' equity | 70,340 | 112,590 | 151,527 | 197,160 | 246,432 |
| Total current liabilities | 23,460 | 21,500 | 27,333 | 47,075 | 50,322 |
| Total Debt | 0 | 0 | 0 | 0 | 0 |
| Total liabilities | 23,460 | 21,500 | 27,333 | 47,075 | 50,322 |
| Total equity & liabilities | 93,800 | 134,090 | 178,860 | 244,236 | 296,754 |
| Net fixed assets | 22,260 | 37,710 | 37,930 | 52,778 | 61,705 |
| Investments | 7,550 | 250 | 15,000 | 15,000 | 15,000 |
| Total current assets | 63,340 | 95,210 | 124,780 | 175,335 | 218,926 |
| Deferred tax assets | 650 | 920 | 1,150 | 1,123 | 1,123 |
| Working capital | 39,880 | 73,710 | 97,447 | 128,260 | 168,604 |
| Total assets | 93,800 | 134,090 | 178,860 | 244,236 | 296,754 |

Cash flow statement

| Year to Mar (Rs m) | FY06 | FY07 | FY08E | FY09E | FY10E |
|-------------------------|----------|----------|----------|----------|----------|
| Pre-tax profit | 27,969 | 42,547 | 53,944 | 65,435 | 75,912 |
| Depreciation | 4,371 | 5,140 | 6,029 | 7,174 | 9,028 |
| chg in Working capital | 3,549 | (9,410) | 168 | 10,650 | (6,043) |
| Total tax paid | (3,132) | (5,100) | (7,925) | (9,782) | (16,082) |
| Ext ord. Items | - | 1,300 | 1,010 | - | - |
| Operating cash Inflow | 32,758 | 34,477 | 53,226 | 73,478 | 62,816 |
| Capital expenditure | (9,490) | (20,530) | (6,199) | (22,022) | (17,956) |
| Free cash flow (a+b) | 23,267 | 13,947 | 47,027 | 51,456 | 44,860 |
| Chg in investments | 4,558 | 7,300 | (14,750) | - | - |
| Debt raised/(repaid) | - | - | - | - | - |
| Capital raised/(repaid) | 5,523 | 13,730 | 250 | - | - |
| Dividend (incl. tax) | (14,120) | (7,560) | (8,498) | (9,746) | (9,746) |
| Misc | (694) | (2,997) | (124) | (247) | (812) |
| Net chg in cash | 18,535 | 24,420 | 23,905 | 41,463 | 34,302 |

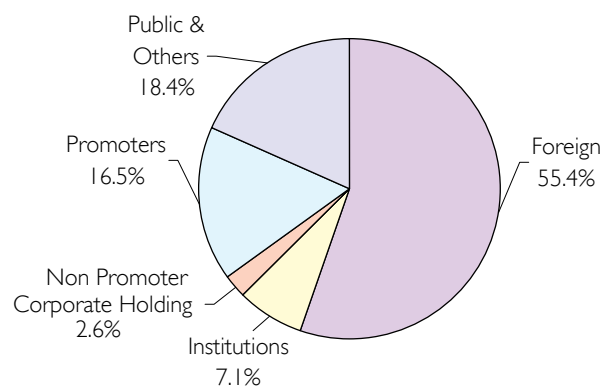
Key ratios

| Year to Mar 31 | FY06 | FY07 | FY08E | FY09E | FY10E |
|-------------------|------|------|-------|-------|-------|
| EBITDA margin (%) | 32.5 | 31.6 | 31.4 | 31.1 | 30.0 |
| EBIT margin (%) | 27.9 | 28.0 | 27.7 | 27.6 | 26.3 |
| PAT margin (%) | 25.9 | 26.9 | 27.6 | 27.1 | 24.4 |
| ROE (%) | 40.2 | 40.8 | 34.8 | 31.9 | 27.0 |
| ROCE (%) | 43.0 | 42.5 | 35.0 | 32.5 | 29.1 |
| Gearing | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |

Valuations

| Year to Mar 31 | FY06 | FY07 | FY08E | FY09E | FY10E |
|-------------------|------|------|-------|-------|-------|
| Reported EPS (Rs) | 43.6 | 68.7 | 82.0 | 97.1 | 102.8 |
| Adj. EPS (Rs) | 43.6 | 66.3 | 80.3 | 97.1 | 102.8 |
| PER (x) | 32.5 | 21.4 | 17.7 | 14.6 | 13.8 |
| Price/Book (x) | 11.4 | 7.1 | 5.4 | 4.1 | 3.4 |
| EV/Net sales (x) | 8.1 | 5.3 | 4.4 | 3.4 | 2.7 |
| EV/EBITDA (x) | 24.8 | 16.8 | 14.0 | 10.8 | 9.1 |
| EV/CE (x) | 10.9 | 6.6 | 4.8 | 3.5 | 2.7 |

Shareholding pattern



As of December 2007

KPIT Cummins

Rs79
NEUTRAL

Competition gaining ground Mkt Cap: Rs6.5bn; US\$161m

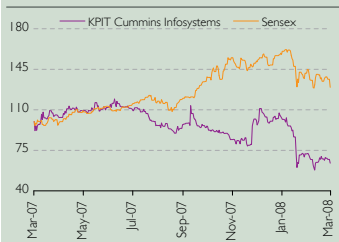
7 March 2008

BSE Sensex: 16542

Stock data

| | |
|----------------------------|---------|
| Reuters | KPIT.BO |
| Bloomberg | KPIT IN |
| 1-yr high/low (Rs) | 154/68 |
| 1-yr avg daily volumes (m) | 0.14 |
| Free Float (%) | 75.4 |

Price performance



Performance (%)

| | 3-mth | 6-mth | 1-yr | 3-yr |
|--------|--------|--------|--------|-------|
| KPIT | (36.6) | (36.1) | (32.1) | 16.6 |
| Sensex | (16.2) | 7.1 | 33.2 | 141.5 |

Ganesh Duvvuri
ganesh@idfcsski.com
91-22-6638 3358

Shreyash Devalkar
shreyash@idfcsski.com
91-22-6638 3311

KPIT Cummins Infosystems (KPIT) has witnessed strong trend in pricing (12-15% increase on contract renewals). The management remains positive on demand outlook in its key verticals – auto, industrial and farming equipment, and semiconductor or hi-tech. Blended billing rates are likely to increase by 4% qoq in Q4FY08, which could result in a significant 36% qoq growth in EBITDA. Accordingly, the management is confident of achieving the lower end of PAT guidance for FY08, implying 57% qoq growth in PAT in Q4FY08. Valuations, at 9x FY09E earnings, appear inexpensive considering 15% yoy growth in earnings for FY09. However, Cummins awarding i-Gate a \$10m deal and selecting Infosys as a preferred vendor for a transformation project is a warning signal to KPIT, in our view. We maintain Neutral.

Management positive on demand in key verticals: KPIT's manufacturing vertical (83% of revenues) comprises mainly three segments – auto and transportation, industrial and farming equipment, and semiconductor or hi-tech. The management remains positive on demand in these verticals. None of its customers have put budgets on hold or cut budgets as yet, as per the company. KPIT increased its employee base by 28% in 9MFY08.

Strong price hikes: KPIT is witnessing 10-15% higher billing rates on new assignments as well as on contract renegotiations (effective January 2008) with clients added in FY06. On a blended basis, billing rates are expected to increase 4% qoq in Q4FY08. Accordingly, the management remains confident of achieving the lower end of FY08 PAT guidance (Rs630m), implying 57% qoq growth in PAT in Q4FY08.

Facing competition in Cummins account; maintain Neutral: KPIT is witnessing strong traction in its key verticals with 130% yoy growth in auto electronics (24% of revenues) in Q3FY08. The recent deal wins by i-Gate and Infosys from Cummins raise the risk of KPIT losing out on opportunities. We have cut our FY09-10E earnings by 6-7% on rising concerns over demand scenario. With a sharp increase in billing rates, margins would likely be flat. Though valuations of 9x FY09E earnings are inexpensive, we maintain Neutral with a target price of Rs108.

Key valuation metrics

| Year to 31 March | FY06 | FY07 | FY08E | FY09E | FY10E |
|------------------|-------|-------|-------|-------|-------|
| Net sales | 3,182 | 4,637 | 6,067 | 7,245 | 8,568 |
| Adj. net Profit | 326 | 505 | 632 | 738 | 788 |
| Adj. EPS (Rs) | 4.5 | 6.8 | 7.8 | 9.0 | 9.6 |
| % growth | 11.0 | 51.7 | 15.6 | 14.6 | 6.6 |
| PE (x) | 17.6 | 11.6 | 10.1 | 8.8 | 8.2 |
| Price/Book (x) | 4.0 | 2.9 | 2.5 | 2.1 | 1.7 |
| EV/EBITDA (x) | 13.5 | 9.2 | 6.7 | 5.8 | 5.1 |
| RoE (%) | 26.2 | 29.6 | 28.0 | 26.2 | 22.8 |
| RoCE (%) | 20.2 | 21.2 | 22.4 | 22.5 | 22.6 |

Prices as on 4 March 2008

IDFC - SSKI INDIA

P&L

| Year to Mar (Rs m) | FY06 | FY07 | FY08E | FY09E | FY10E |
|--------------------------------------|--------------|--------------|--------------|--------------|--------------|
| Net sales | 3,182 | 4,637 | 6,067 | 7,245 | 8,568 |
| % growth | 26.0 | 45.7 | 30.8 | 19.4 | 18.2 |
| Operating expenses | 2,723 | 3,929 | 5,058 | 6,047 | 7,152 |
| EBITDA | 460 | 708 | 1,010 | 1,198 | 1,415 |
| % growth | 37.4 | 54.0 | 42.6 | 18.7 | 18.1 |
| Other income | 0 | 13 | 9 | 2 | 4 |
| Net interest | -19 | -45 | -77 | -72 | -68 |
| Depreciation | 82 | 121 | 230 | 284 | 353 |
| Pre-tax profit | 359 | 555 | 712 | 844 | 998 |
| Current Tax | 33 | 52 | 81 | 105 | 211 |
| Profit after tax | 326 | 503 | 631 | 738 | 788 |
| Net profit after non-recurring items | 326 | 505 | 632 | 738 | 788 |
| % growth | 14.7 | 55.0 | 25.2 | 16.9 | 6.6 |

Balance sheet

| Year to Mar (Rs m) | FY06 | FY07 | FY08E | FY09E | FY10E |
|---------------------------------------|--------------|--------------|--------------|--------------|--------------|
| Paid-up capital | 73 | 150 | 150 | 150 | 150 |
| Reserves & surplus | 1,345 | 1,838 | 2,363 | 2,976 | 3,630 |
| Total shareholders' equity | 1,422 | 1,992 | 2,517 | 3,130 | 3,784 |
| Total current liabilities | 370 | 657 | 550 | 550 | 600 |
| Total Debt | 875 | 1,223 | 1,223 | 1,223 | 1,223 |
| Deferred tax liabilities | 8 | 10 | 10 | 10 | 10 |
| Total liabilities | 1,253 | 1,890 | 1,783 | 1,783 | 1,833 |
| Total equity & liabilities | 2,675 | 3,882 | 4,300 | 4,913 | 5,618 |
| Net fixed assets | 953 | 1,772 | 1,837 | 2,253 | 2,900 |
| Total current assets | 1,721 | 2,109 | 2,462 | 2,660 | 2,717 |
| Working capital | 1,351 | 1,452 | 1,912 | 2,110 | 2,117 |
| Total assets | 2,675 | 3,882 | 4,300 | 4,913 | 5,618 |

Cash flow statement

| Year to Mar (Rs m) | FY06 | FY07 | FY08E | FY09E | FY10E |
|-------------------------|-------|-------|-------|-------|---------|
| Pre-tax profit | 359 | 555 | 712 | 844 | 998 |
| Depreciation | 82 | 121 | 230 | 284 | 353 |
| chg in Working capital | (587) | 110 | (284) | (226) | (304) |
| Total tax paid | (33) | (52) | (81) | (105) | (211) |
| Ext ord. Items | - | - | - | - | - |
| Operating cash Inflow | (180) | 734 | 578 | 797 | 837 |
| Capital expenditure | (498) | (940) | (295) | (700) | (1,000) |
| Free cash flow (a+b) | (677) | (206) | 282 | 97 | (163) |
| Chg in investments | - | - | - | - | - |
| Debt raised/(repaid) | 505 | 348 | - | - | - |
| Capital raised/(repaid) | 2 | 77 | - | - | - |
| Dividend (incl. tax) | (33) | (62) | (107) | (125) | (133) |
| Misc | 65 | 52 | 0 | - | (0) |
| Net chg in cash | (137) | 209 | 176 | (28) | (296) |

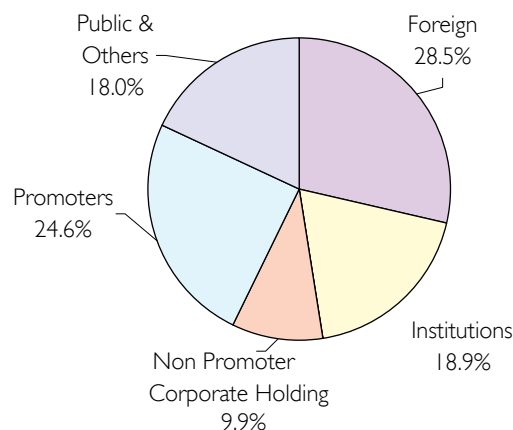
Key ratios

| Year to Mar 31 | FY06 | FY07 | FY08E | FY09E | FY10E |
|-------------------|------|------|-------|-------|-------|
| EBITDA margin (%) | 14.4 | 15.3 | 16.6 | 16.5 | 16.5 |
| EBIT margin (%) | 11.9 | 12.7 | 12.8 | 12.6 | 12.4 |
| PAT margin (%) | 10.2 | 10.9 | 10.4 | 10.2 | 9.2 |
| RoE (%) | 26.2 | 29.6 | 28.0 | 26.2 | 22.8 |
| RoCE (%) | 20.2 | 21.2 | 22.4 | 22.5 | 22.6 |
| Gearing (x) | 0.3 | 0.3 | 0.2 | 0.1 | 0.2 |

Valuations

| Year to Mar 31 | FY06 | FY07 | FY08E | FY09E | FY10E |
|-------------------|------|------|-------|-------|-------|
| Reported EPS (Rs) | 4.5 | 6.8 | 7.8 | 9.0 | 9.6 |
| Adj. EPS (Rs) | 4.5 | 6.8 | 7.8 | 9.0 | 9.6 |
| PER (x) | 17.6 | 11.6 | 10.1 | 8.8 | 8.2 |
| Price/Book (x) | 4.0 | 2.9 | 2.5 | 2.1 | 1.7 |
| EV/Net sales (x) | 2.0 | 1.4 | 1.1 | 1.0 | 0.8 |
| EV/EBITDA (x) | 13.5 | 9.2 | 6.7 | 5.8 | 5.1 |
| EV/CE (x) | 2.7 | 2.0 | 1.8 | 1.6 | 1.4 |

Shareholding pattern



As of December 2007

MindTree

Rs334
NEUTRAL

Valuations capture all

Mkt Cap: Rs13bn; US\$332m

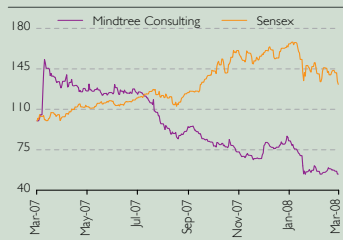
7 March 2008

BSE Sensex: 16542

Stock data

| | |
|----------------------------|----------|
| Bloomberg | MTCL IN |
| 1-yr high/low (Rs) | 1022/322 |
| 1-yr avg daily volumes (m) | 0.04 |
| Free Float (%) | 64.6 |

Price performance



Performance (%)

| | 3-mth | 6-mth | 1-yr | 3-yr |
|----------|--------|-------|------|-------|
| MindTree | (31.5) | - | - | - |
| Sensex | (16.2) | 7.1 | 33.2 | 141.5 |

Ganesh Duvvuri
ganesh@idfcsski.com
91-22-6638 3358

Shreyash Devalkar
shreyash@idfcsski.com
91-22-6638 3311

MindTree Consulting (MindTree) has strong management with people-centric policies, as is evident in recent restructuring wherein existing top management has paved the way for middle management to assume a larger role. The company has not registered slowdown in demand in its key verticals and continues to get 5-6% billing rate increases from clients. However, revenue growth will be at risk in case clients decide to cut discretionary spending, as annuity based business contributes just 38% to revenues. At 12x FY09E earnings (13% earnings CAGR over FY08-10E), we believe concerns on the sector have to subside for the stock to perform. Maintain Neutral.

Demand outlook remains strong: The management claims to not have witnessed any demand slowdown in key areas of manufacturing, travel/transportation and new technology. The company continues to witness a 5-6% billing rate increase from clients. Though some clients in the R&D area have delayed finalizing of budgets, MindTree is optimistic on offshoring trends.

Strong management; focus on reducing volatility: High proportion of project based revenues has imparted volatility to revenues and operating metrics. Notably, the contribution of annuity based revenues has increased to 38% in Q3FY08 from 27% a year ago. Contribution of development related work is down to 53% from 65% a year ago; development related work is susceptible to cancellation in case of cut in clients' budgets.

Limited downside post sharp correction; maintain Neutral: We expect 24% revenue CAGR and 13% earnings CAGR for MindTree over FY08-10. We have cut our FY09 and FY10 earnings by 3% on concerns over demand slowdown. Post a sharp correction in stock price, valuations of 12x FY09E earnings and 7x EV/EBITDA are reasonable. Though MindTree is a credible name in the midcap space given the superior quality of management, we prefer tier-1 peers on attractive valuations and their superior business model – maintain Neutral with a target price of Rs362.

Key valuation metrics

| Year to 31 March | FY06 | FY07 | FY08E | FY09E | FY10E |
|------------------------|-------|-------|-------|-------|--------|
| Net sales (Rs m) | 4,488 | 5,904 | 7,291 | 9,232 | 11,289 |
| Adj. net profit (Rs m) | 542 | 901 | 989 | 1,119 | 1,290 |
| Adj. EPS (Rs) | 17.3 | 27.7 | 25.3 | 27.9 | 32.1 |
| % growth | 210.0 | 59.7 | (8.8) | 10.4 | 15.3 |
| PE (x) | 19.2 | 12.0 | 13.2 | 12.0 | 10.4 |
| Price/Book (x) | 8.1 | 2.5 | 2.5 | 2.2 | 1.8 |
| EV/EBITDA (x) | 13.7 | 7.5 | 8.6 | 6.9 | 5.3 |
| RoE (%) | 69.6 | 31.9 | 20.7 | 19.7 | 19.2 |
| RoCE (%) | 31.4 | 25.6 | 16.8 | 18.6 | 20.8 |

Prices as on 4 March 2008

Earnings model

| Year to Mar (Rs m) | FY06 | FY07 | FY08E | FY09E | FY10E |
|--------------------------------------|--------------|--------------|--------------|--------------|---------------|
| Net sales | 4,488 | 5,904 | 7,291 | 9,232 | 11,289 |
| % growth | 82.1 | 31.5 | 23.5 | 26.6 | 22.3 |
| Operating expenses | 3,734 | 4,807 | 6,052 | 7,621 | 9,242 |
| EBITDA | 754 | 1,096 | 1,239 | 1,610 | 2,048 |
| % growth | 204.3 | 45.4 | 13.0 | 29.9 | 27.2 |
| Other income | 66 | 74 | 221 | 172 | 182 |
| Net interest | (53) | (30) | (59) | (63) | 0 |
| Depreciation | 209 | 244 | 336 | 462 | 648 |
| Pre-tax profit | 558 | 896 | 1,121 | 1,257 | 1,581 |
| Current Tax | 15 | (5) | 131 | 138 | 291 |
| Profit after tax | 542 | 901 | 989 | 1,119 | 1,290 |
| Non-recurring items | -5 | 0 | 0 | 0 | 0 |
| Net profit after non-recurring items | 538 | 901 | 989 | 1,119 | 1,290 |
| % growth | 201.0 | 67.5 | 9.8 | 13.1 | 15.3 |

Balance sheet

| Year to Mar (Rs m) | FY06 | FY07 | FY08E | FY09E | FY10E |
|---------------------------------------|--------------|--------------|--------------|--------------|--------------|
| Paid-up capital | 59 | 378 | 378 | 378 | 378 |
| Reserves & surplus | 1,229 | 3,977 | 4,830 | 5,795 | 6,907 |
| Total shareholders' equity | 1,288 | 4,355 | 5,208 | 6,173 | 7,285 |
| Total current liabilities | 814 | 1,038 | 1,312 | 1,662 | 2,032 |
| Total Debt | 742 | 264 | 943 | 0 | 0 |
| Total liabilities | 1,556 | 1,301 | 2,256 | 1,662 | 2,032 |
| Total equity & liabilities | 2,844 | 5,656 | 7,464 | 7,834 | 9,317 |
| Net fixed assets | 389 | 699 | 1,588 | 2,309 | 2,753 |
| Total current assets | 2,456 | 4,910 | 5,827 | 5,476 | 6,514 |
| Deferred tax assets | 0 | 46 | 49 | 49 | 49 |
| Working capital | 1,641 | 3,873 | 4,514 | 3,814 | 4,482 |
| Total assets | 2,844 | 5,656 | 7,464 | 7,834 | 9,317 |

Cash flow statement

| Year to Mar (Rs m) | FY06 | FY07 | FY08E | FY09E | FY10E |
|-------------------------|-------|---------|---------|---------|---------|
| Pre-tax profit | 558 | 896 | 1,121 | 1,257 | 1,581 |
| Depreciation | 209 | 244 | 336 | 462 | 648 |
| chg in Working capital | (378) | (123) | (202) | (361) | (341) |
| Total tax paid | (15) | 5 | (131) | (138) | (291) |
| Ext ord. Items | (5) | - | - | - | - |
| Operating cash Inflow | 369 | 1,022 | 1,123 | 1,220 | 1,598 |
| Capital expenditure | (254) | (535) | (1,225) | (1,183) | (1,092) |
| Free cash flow (a+b) | 115 | 487 | (102) | 37 | 506 |
| Chg in investments | (198) | (1,603) | 626 | - | - |
| Debt raised/(repaid) | 242 | (478) | 679 | (943) | - |
| Capital raised/(repaid) | (650) | 319 | 0 | - | - |
| Dividend (incl. tax) | - | (79) | (136) | (154) | (178) |
| Misc | 485 | 1,860 | (3) | (0) | 0 |
| Net chg in cash | (7) | 506 | 1,065 | (1,061) | 328 |

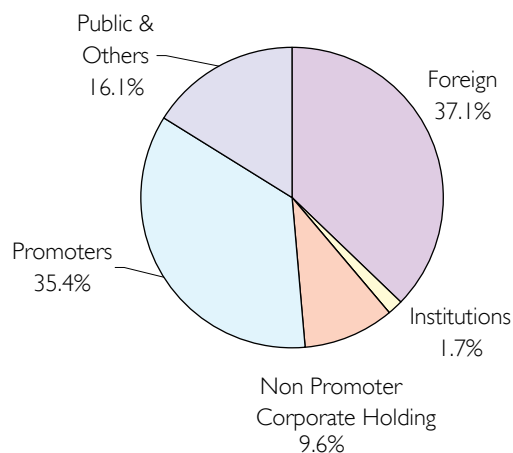
Key ratios

| Year to Mar 31 | FY06 | FY07 | FY08E | FY09E | FY10E |
|-------------------|------|------|-------|-------|-------|
| EBITDA margin (%) | 16.8 | 18.6 | 17.0 | 17.4 | 18.1 |
| EBIT margin (%) | 12.1 | 14.4 | 12.4 | 12.4 | 12.4 |
| PAT margin (%) | 12.1 | 15.3 | 13.6 | 12.1 | 11.4 |
| RoE (%) | 69.6 | 31.9 | 20.7 | 19.7 | 19.2 |
| RoCE (%) | 31.4 | 25.6 | 16.8 | 18.6 | 20.8 |
| Gearing (x) | 0.6 | 0.1 | 0.2 | 0.0 | 0.0 |

Valuations

| Year to Mar 31 | FY06 | FY07 | FY08E | FY09E | FY10E |
|-------------------|------|------|-------|-------|-------|
| Reported EPS (Rs) | 17.2 | 27.7 | 25.3 | 27.9 | 32.1 |
| Adj. EPS (Rs) | 17.3 | 27.7 | 25.3 | 27.9 | 32.1 |
| PER (x) | 19.2 | 12.0 | 13.2 | 12.0 | 10.4 |
| Price/Book (x) | 8.1 | 2.5 | 2.5 | 2.2 | 1.8 |
| EV/Net sales (x) | 2.3 | 1.4 | 1.5 | 1.2 | 1.0 |
| EV/EBITDA (x) | 13.7 | 7.5 | 8.6 | 6.9 | 5.3 |
| EV/CE (x) | 5.1 | 1.8 | 1.7 | 1.8 | 1.5 |

Shareholding pattern



As of December 2007

Mphasis

Rs220
OUTPERFORMER

Parent'thesis'

Mkt Cap: Rs46bn; US\$1.1bn

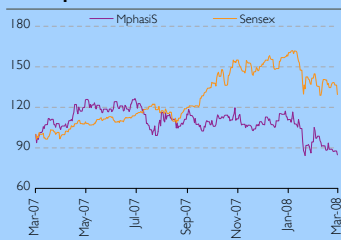
7 March 2008

BSE Sensex: 16542

Stock data

| | |
|----------------------------|---------|
| Reuters | BFLS.BO |
| Bloomberg | BFL IN |
| 1-yr high/low (Rs) | 340/200 |
| 1-yr avg daily volumes (m) | 0.09 |
| Free Float (%) | 39.1 |

Price performance



Performance (%)

| | 3-mth | 6-mth | 1-yr | 3-yr |
|---------|--------|--------|--------|-------|
| Mphasis | (21.4) | (28.7) | (10.0) | (8.1) |
| Sensex | (16.2) | 7.1 | 33.2 | 141.5 |

Ganesh Duvvuri
ganesh@idfcsski.com
91-22-6638 3358

Shreyash Devalkar
shreyash@idfcsski.com
91-22-6638 3311

Mphasis is witnessing strong growth supported by EDS, its parent. Order pipeline of USD1bn, executable over 3-5 years, provides good revenue visibility. Margin headwinds are expected to get cushioned by better slack management on longer duration contracts, SG&A leverage, improving profile of BPO business, work with EDS being on cost plus basis and higher billing rates on incremental work. We expect 22% earnings CAGR for Mphasis over FY08-10 – the highest among our IT services universe. We expect the stock to command a valuation premium over mid-cap peers owing to its parentage and expectation over EDS increasing stake in the company. At 12.8x FY09E earnings, Mphasis is our top pick among mid cap IT services companies.

Benefiting from its EDS parentage: Mphasis is witnessing strong growth in key business lines; applications (66% in Q3FY08), ITO (12%) and BPO. Revenues from EDS channel (54% in Q3FY08) saw 19% CQGR in the last two quarters, though non-EDS revenues remained flat. The company is not encountering any impact on demand in any of its verticals, while billing rates are expected to increase. In YTD FY08, manpower in applications, BPO and ITO business is up 53%, 43% and 122% yoy respectively.

Investing to scale up: Mphasis is investing heavily into future growth in bench and infrastructure. Utilization has dropped to 68% from 81% a year ago, as the company is building up to execute a strong order position (8,000-10,000 people expected to be added in CY08 vs. 9,200 adds in CY07; +34% yoy). The company has appointed a new Chairman, CEO and CFO during Jan-Feb 2008 and plans to invest in strengthening its sales engine. Despite flattish SG&A expenses as percent of revenues, margins are likely to expand owing to higher billing rates, better slack management and EDS work being on cost plus basis.

Valuation premium over mid-cap peers expected to be maintained: With \$1bn of order backlog executable over 3-5 years, Mphasis offers good revenue visibility, which is lacking in tier-2 companies. While we cut our FY09E and FY10E earnings by 7-10%, we see 22% earnings CAGR over FY08-10. We expect the stock to command premium valuations vis-à-vis mid-cap peers (12.8x FY09E earnings) owing to EDS parentage. Maintain out performer with target price of Rs275.

Key valuation metrics

| Year to 31 March | FY06 | FY07 | FY08E | FY09E | FY10E |
|------------------------|-------|--------|--------|--------|--------|
| Net sales (Rs m) | 9,401 | 17,606 | 24,549 | 32,434 | 40,736 |
| Adj. net profit (Rs m) | 1,497 | 1,801 | 2,681 | 3,580 | 3,964 |
| Adj. EPS (Rs) | 9.3 | 8.6 | 12.9 | 17.2 | 19.0 |
| % growth | 134.6 | (7.1) | 49.0 | 33.5 | 10.7 |
| PE (x) | 23.7 | 25.5 | 17.1 | 12.8 | 11.6 |
| Price/Book (x) | 5.4 | 4.6 | 3.9 | 3.3 | 2.8 |
| EV/EBITDA (x) | 17.4 | 14.4 | 10.0 | 7.5 | 5.9 |
| RoE (%) | 23.0 | 21.6 | 24.6 | 28.1 | 26.5 |
| RoCE (%) | 22.3 | 24.4 | 27.7 | 31.2 | 32.5 |

Prices as on 4 March 2008

P&L

| Year to Mar (Rs m) | FY06 | FY07 | FY08E | FY09E | FY10E |
|--------------------------------------|--------------|---------------|---------------|---------------|---------------|
| Net sales | 9,401 | 17,606 | 24,549 | 32,434 | 40,736 |
| % growth | 22.8 | 87.3 | 39.4 | 32.1 | 25.6 |
| Operating expenses | 7,423 | 14,546 | 20,110 | 26,495 | 33,420 |
| EBITDA | 1,978 | 3,060 | 4,439 | 5,939 | 7,316 |
| % growth | 40.1 | 54.7 | 45.1 | 33.8 | 23.2 |
| Other income | 94 | (2) | 4 | 0 | 0 |
| Net interest | 2 | 75 | 98 | 74 | 110 |
| Depreciation | 519 | 1,017 | 1,413 | 1,946 | 2,444 |
| Pre-tax profit | 1,555 | 1,983 | 2,868 | 4,068 | 4,981 |
| Current Tax | 58 | 182 | 187 | 488 | 1,017 |
| Profit after tax | 1,497 | 1,801 | 2,681 | 3,580 | 3,964 |
| Net profit after non-recurring items | 1,497 | 1,801 | 2,681 | 3,580 | 3,964 |
| % growth | 20.2 | 20.3 | 48.9 | 33.5 | 10.7 |

Balance sheet

| Year to Mar (Rs m) | FY06 | FY07 | FY08E | FY09E | FY10E |
|---------------------------------------|--------------|---------------|---------------|---------------|---------------|
| Paid-up capital | 1,610 | 2,082 | 2,087 | 2,087 | 2,087 |
| Reserves & surplus | 4,996 | 8,003 | 9,586 | 11,700 | 14,041 |
| Total shareholders' equity | 6,606 | 10,085 | 11,673 | 13,787 | 16,128 |
| Total current liabilities | 1,407 | 2,915 | 3,362 | 4,829 | 5,778 |
| Total Debt | 37 | 28 | 50 | 50 | 50 |
| Total liabilities | 1,444 | 2,944 | 3,412 | 4,879 | 5,828 |
| Total equity & liabilities | 8,050 | 13,029 | 15,085 | 18,666 | 21,956 |
| Net fixed assets | 1,455 | 2,518 | 3,487 | 3,541 | 3,597 |
| Total current assets | 3,752 | 7,622 | 8,637 | 12,114 | 15,348 |
| Deferred tax assets | 167 | 177 | 250 | 300 | 300 |
| Other non-current assets | 2,676 | 2,710 | 2,710 | 2,710 | 2,710 |
| Working capital | 2,345 | 4,707 | 5,275 | 7,285 | 9,570 |
| Total assets | 8,050 | 13,029 | 15,085 | 18,666 | 21,956 |

Cash flow statement

| Year to Mar (Rs m) | FY06 | FY07 | FY08E | FY09E | FY10E |
|-------------------------|-------|---------|---------|---------|---------|
| Pre-tax profit | 1,555 | 1,983 | 2,868 | 4,068 | 4,981 |
| Depreciation | 519 | 1,017 | 1,413 | 1,946 | 2,444 |
| chg in Working capital | (706) | (1,459) | (1,083) | (1,786) | (1,098) |
| Total tax paid | (58) | (182) | (187) | (488) | (1,017) |
| Ext ord. Items | - | - | - | - | - |
| Operating cash Inflow | 1,309 | 1,359 | 3,011 | 3,740 | 5,310 |
| Capital expenditure | (605) | (2,756) | (2,300) | (2,000) | (2,500) |
| Free cash flow (a+b) | 705 | (1,397) | 711 | 1,740 | 2,810 |
| Chg in investments | - | - | - | - | - |
| Debt raised/(repaid) | (9) | (8) | 22 | - | - |
| Capital raised/(repaid) | (475) | (694) | 5 | - | - |
| Dividend (incl. tax) | (555) | (579) | (734) | (1,466) | (1,623) |
| Misc | 369 | 3,582 | (518) | (50) | (0) |
| Net chg in cash | 34 | 904 | (515) | 224 | 1,187 |

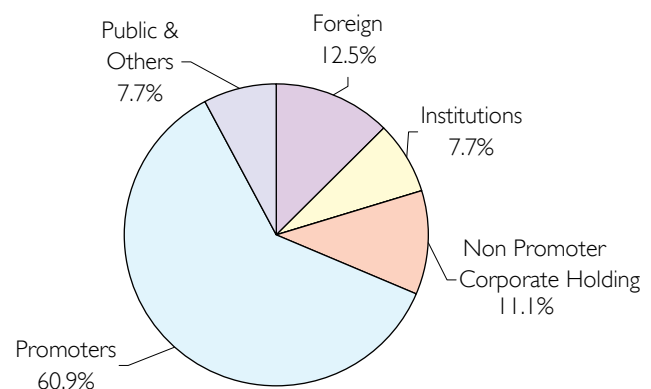
Key ratios

| Year to Mar 31 | FY06 | FY07 | FY08E | FY09E | FY10E |
|-------------------|------|------|-------|-------|-------|
| EBITDA margin (%) | 21.0 | 17.4 | 18.1 | 18.3 | 18.0 |
| EBIT margin (%) | 15.5 | 11.6 | 12.3 | 12.3 | 12.0 |
| PAT margin (%) | 15.9 | 10.2 | 10.9 | 11.0 | 9.7 |
| RoE (%) | 23.0 | 21.6 | 24.6 | 28.1 | 26.5 |
| RoCE (%) | 22.3 | 24.4 | 27.7 | 31.2 | 32.5 |
| Gearing (x) | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |

Valuations

| Year to Mar 31 | FY06 | FY07 | FY08E | FY09E | FY10E |
|-------------------|------|------|-------|-------|-------|
| Reported EPS (Rs) | 9.3 | 8.6 | 12.9 | 17.2 | 19.0 |
| Adj. EPS (Rs) | 9.3 | 8.6 | 12.9 | 17.2 | 19.0 |
| PER (x) | 23.7 | 25.5 | 17.1 | 12.8 | 11.6 |
| Price/Book (x) | 5.4 | 4.6 | 3.9 | 3.3 | 2.8 |
| EV/Net sales (x) | 3.7 | 2.5 | 1.8 | 1.4 | 1.1 |
| EV/EBITDA (x) | 17.4 | 14.4 | 10.0 | 7.5 | 5.9 |
| EV/CE (x) | 5.2 | 4.4 | 3.8 | 3.2 | 2.7 |

Shareholding pattern



As of December 2007

Patni Computers

Rs225
UNDERPERFORMER

No recovery in sight

Mkt Cap: Rs32bn; US\$793m

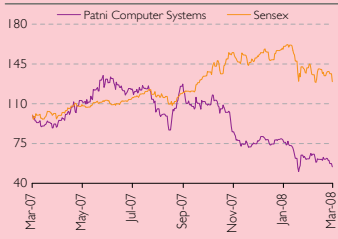
7 March 2008

BSE Sensex: 16542

Stock data

| | |
|----------------------------|----------|
| Reuters | PTNI.BO |
| Bloomberg | PATNI IN |
| 1-yr high/low (Rs) | 599/170 |
| 1-yr avg daily volumes (m) | 0.45 |
| Free Float (%) | 56.1 |

Price performance



Performance (%)

| | 3-mth | 6-mth | 1-yr | 3-yr |
|------------|--------|--------|--------|--------|
| Patni Comp | (31.2) | (55.5) | (44.9) | (39.6) |
| Sensex | (16.2) | 7.1 | 33.2 | 141.5 |

Ganesh Duvvuri
ganesh@idfcsski.com
91-22-6638 3358

Shreyash Devalkar
shreyash@idfcsski.com
91-22-6638 3311

Patni Computers (Patni) had to grapple with ramp-down from AT&T (the largest client) and a few US clients in the MVNO segment in CY07. Adjusting for this, organic revenue growth was 18% yoy. While in CY07 focus was on cutting cost and improving efficiency, Patni is now seeking revenue growth and results would likely be visible from 2HCY08, as per the company. We see 9% yoy earnings decline in CY08 as Patni would find it difficult to defend margins due to lack of volume traction. Patni has announced a buy back offer of shares @ Rs325 per share for a total purchase of up to US \$65m. At 7.5x CY08E earnings, valuations discount the worst in the business; we would be closely tracking any signs of improvement. Maintain Underperformer.

CY07 growth hit by client ramp-downs: Patni has reported 15% revenue growth in USD terms for CY07, subdued due to ramp-down in its top account (AT&T) in Q1CY07 and lower business from some other clients in the MVNO segment in the US. Adjusting for this impact and acquisitions, organic revenues would have grown by 18%, which is below the industry growth rate.

Focus shifting from cost cutting to revenue growth: Patni strived to cut costs in CY07 – SG&A was down 5% yoy in absolute terms (to 16.7% of revenues, by 140bp yoy). The company claims that focus has now shifted to growing the business through active account mining and new client acquisitions, and expects the benefits to be visible from 2HCY08.

Limited downside but no immediate triggers in sight: We believe muted growth in the last two quarters and just 1.1% qoq growth guidance for Q1CY08 have lowered street expectations. Also, hopes of a change in promoter have come to naught. Thus, we see little scope of disappointment and hence limited downside. But in the absence of triggers in the medium term, we would closely monitor the developments for the desired turnaround before upgrading our recommendation on the stock. Maintain underperformer with a target price of Rs239.

Key valuation metrics

| Year to 31 Dec | CY06 | CY07 | CY08E | CY09E |
|-----------------|--------|--------|--------|--------|
| Net sales | 26,112 | 26,950 | 29,584 | 33,725 |
| Adj. net profit | 2,654 | 4,643 | 4,250 | 4,605 |
| Adj. EPS (Rs) | 25.6 | 33.0 | 29.9 | 32.1 |
| % growth | 16.8 | 28.9 | (9.4) | 7.3 |
| PE (x) | 8.8 | 6.8 | 7.5 | 7.0 |
| Price/Book (x) | 1.4 | 1.2 | 1.1 | 0.9 |
| EV/EBITDA (x) | 3.8 | 2.2 | 2.7 | 2.0 |
| RoE (%) | 16.7 | 18.8 | 14.9 | 14.3 |
| RoCE (%) | 18.5 | 15.0 | 13.1 | 13.2 |

Prices as on 4 March, 2008

IDFC - SSKI INDIA

P&L

| Year to Dec (Rs m) | CY06 | CY07 | CY08E | CY09E |
|--------------------------------------|---------------|---------------|---------------|---------------|
| Net sales | 26,112 | 26,950 | 29,584 | 33,725 |
| % growth | 29.0 | 3.2 | 9.8 | 14.0 |
| Operating expenses | 21,211 | 22,119 | 24,417 | 27,914 |
| EBITDA | 4,901 | 4,831 | 5,167 | 5,811 |
| % growth | 24.8 | (1.4) | 6.9 | 12.5 |
| Other income | 442 | 1,638 | 1,076 | 1,329 |
| Depreciation | 848 | 937 | 1,183 | 1,349 |
| Pre-tax profit | 4,495 | 5,533 | 5,060 | 5,791 |
| Current Tax | 927 | 890 | 810 | 1,187 |
| Profit after tax | 3,568 | 4,643 | 4,250 | 4,605 |
| Non-recurring items | (913) | 0 | 0 | 0 |
| Net profit after non-recurring items | 2,654 | 4,643 | 4,250 | 4,605 |
| % growth | (3.0) | 74.9 | -8.5 | 8.3 |

Balance sheet

| Year to Dec (Rs m) | CY06 | CY07 | CY08E | CY09E |
|---------------------------------------|---------------|---------------|---------------|---------------|
| Paid-up capital | 274 | 274 | 274 | 274 |
| Reserves & surplus | 22,160 | 26,563 | 30,086 | 33,903 |
| Total shareholders' equity | 22,434 | 26,837 | 30,360 | 34,177 |
| Total current liabilities | 5,271 | 4,383 | 5,541 | 6,632 |
| Total Debt | 0 | 0 | 0 | 0 |
| Deferred tax liabilities | 541 | 1,960 | 1,568 | 1,255 |
| Total liabilities | 5,811 | 6,343 | 7,109 | 7,887 |
| Total equity & liabilities | 28,245 | 33,180 | 37,469 | 42,064 |
| Net fixed assets | 5,547 | 6,740 | 8,057 | 9,708 |
| Total current assets | 19,858 | 26,377 | 23,935 | 26,879 |
| Other non-current assets | 2,840 | 5,477 | 5,477 | 5,477 |
| Working capital | 14,587 | 21,994 | 18,394 | 20,247 |
| Total assets | 28,245 | 38,595 | 37,469 | 42,064 |

Cash flow statement

| Year to Dec (Rs m) | CY06 | CY07 | CY08E | CY09E |
|-------------------------|---------|----------|---------|---------|
| Pre-tax profit | 4,495 | 5,533 | 5,060 | 5,791 |
| Depreciation | 848 | 937 | 1,183 | 1,349 |
| chg in Working capital | (1,415) | (148) | 898 | 297 |
| Total tax paid | (927) | (890) | (810) | (1,187) |
| Ext ord. Items | (913) | - | - | - |
| Operating cash Inflow | 2,087 | 5,431 | 6,332 | 6,251 |
| Capital expenditure | (2,259) | (2,130) | (2,500) | (3,000) |
| Free cash flow (a+b) | (173) | 3,302 | 3,832 | 3,251 |
| Chg in investments | 6,373 | - | - | - |
| Debt raised/(repaid) | (19) | - | - | - |
| Capital raised/(repaid) | - | (13,450) | - | - |
| Dividend (incl. tax) | (454) | (794) | (727) | (788) |
| Misc | 352 | 13,723 | (392) | (314) |
| Net chg in cash | 6,079 | 2,780 | 2,713 | 2,149 |

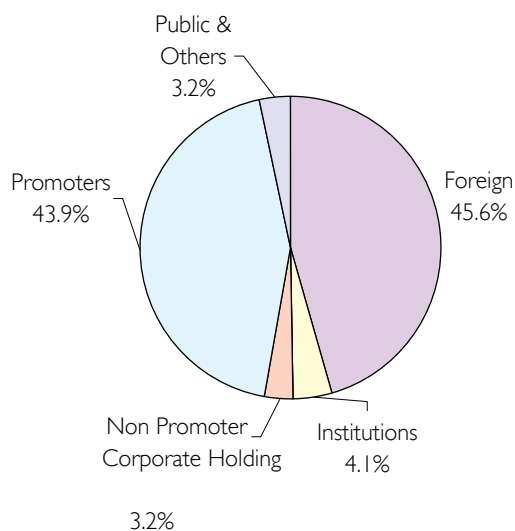
Key ratios

| Year to Dec 31 | CY06 | CY07 | CY08E | CY09E |
|-------------------|------|------|-------|-------|
| EBITDA margin (%) | 18.8 | 17.9 | 17.5 | 17.2 |
| EBIT margin (%) | 15.5 | 14.5 | 13.5 | 13.2 |
| PAT margin (%) | 13.7 | 17.2 | 14.4 | 13.7 |
| RoE (%) | 16.7 | 18.8 | 14.9 | 14.3 |
| RoCE (%) | 18.5 | 15.0 | 13.1 | 13.2 |
| Gearing (x) | 0.0 | 0.0 | 0.0 | 0.0 |

Valuations

| Year to Dec 31 | CY06 | CY07 | CY08E | CY09E |
|-------------------|------|------|-------|-------|
| Reported EPS (Rs) | 19.0 | 33.0 | 29.9 | 32.1 |
| Adj. EPS (Rs) | 25.6 | 33.0 | 29.9 | 32.1 |
| PER (x) | 8.8 | 6.8 | 7.5 | 7.0 |
| Price/Book (x) | 1.4 | 1.2 | 1.1 | 0.9 |
| EV/Net sales (x) | 0.7 | 0.4 | 0.5 | 0.4 |
| EV/EBITDA (x) | 3.8 | 2.2 | 2.7 | 2.0 |
| EV/CE (x) | 0.8 | 0.4 | 0.4 | 0.3 |

Shareholding pattern



As of December 2007

Sasken

Rs118
NEUTRAL

Hope and despair

Mkt Cap: Rs3.4bn; US\$83m

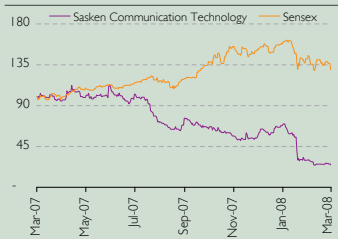
7 March 2008

BSE Sensex: 16542

Stock data

| | |
|----------------------------|---------|
| Reuters | SKCT.BO |
| Bloomberg | SACT IN |
| 1-yr high/low (Rs) | 584/117 |
| 1-yr avg daily volumes (m) | 0.09 |
| Free Float (%) | 73.7 |

Price performance



Performance (%)

| | 3-mth | 6-mth | 1-yr | 3-yr |
|--------|--------|--------|--------|-------|
| Sasken | (60.6) | (68.6) | (75.9) | - |
| Sensex | (16.2) | 7.1 | 33.2 | 141.5 |

Ganesh Duvvuri
ganesh@idfcsski.com
91-22-6638 3358

Shreyash Devalkar
shreyash@idfcsski.com
91-22-6638 3311

Sasken Communications (Sasken) has disappointed by indicating that its E-series (high volume) product cannot take off due to pricing pressure in China. Moreover, products division – contrary to street expectations – is unlikely to break even at EBITDA level in FY08. In the services division, softness in network equipment manufacturing segment (40-50% of revenues) persists and margins are under pressure. Earnings would likely decline by 27% yoy in FY08. We expect 14% earnings growth in FY09 with limited visibility. At 9.1x FY09E earnings, valuations appear low but we do not see any triggers for the stock to perform in the near term. Downgrade to Neutral.

Products unlikely to deliver on expectations: In its Q3FY08 earnings call, the management indicated that Sasken would find it difficult to displace Chinese competitors on pricing for its high-volume E-series product line (Lenovo has decided not to ship models carrying Sasken's E-series product). However, M-series and S-series would be EBITDA positive for FY08. Notably, there have been no additional design-ins/ design-wins in Q3FY08.

Sluggishness persists in services business: Sasken is still grappling with sluggish growth in network equipment manufacturing (40-50% of revenues). But handsets and semiconductor silicon businesses are growing rapidly. Margins (15% in Q3FY08) have been hit due to inability to hike prices, muted revenue growth and higher share of offshore (64%). Sasken is considering acquisition of Nokia's Germany-based division (30-40 people) handling connectivity software.

Downgrade to Neutral: Earnings are likely to decline by 27% yoy in FY08. We are cutting our earnings estimates by 8% for FY09 and 13% for FY10 on disappointment in products business. Though valuations of 9.1x FY09E earnings appear inexpensive, we downgrade Sasken to Neutral (price target of Rs130) due to sluggishness in services business and lack of revenue visibility in products business.

Key valuation metrics

| Year to 31 March | FY06 | FY07 | FY08E | FY09E | FY10E |
|------------------|--------|------|--------|-------|-------|
| Net profit | 297 | 443 | 325 | 371 | 371 |
| Adj. net profit | 229 | 443 | 325 | 371 | 371 |
| Adj. EPS (Rs) | 10.6 | 15.6 | 11.4 | 13.0 | 13.0 |
| % growth | (21.3) | 47.0 | (27.0) | 14.0 | 0.1 |
| PE (x) | 11.1 | 7.5 | 10.3 | 9.1 | 9.1 |
| Price/Book (x) | 0.9 | 0.8 | 0.8 | 0.7 | 0.7 |
| EV/EBITDA (x) | 2.7 | 4.7 | 4.6 | 3.7 | 2.9 |
| RoE (%) | 11.3 | 11.0 | 7.5 | 8.1 | 7.7 |
| RoCE (%) | 11.4 | 10.9 | 5.1 | 6.3 | 9.2 |

Prices as on 4 March 2008

P&L

| Year to Mar (Rs m) | FY06 | FY07 | FY08E | FY09E | FY10E |
|--------------------------------------|--------------|--------------|--------------|--------------|--------------|
| Net sales | 3,081 | 4,771 | 5,557 | 6,150 | 6,718 |
| % growth | 27.4 | 54.8 | 16.5 | 10.7 | 9.2 |
| Operating expenses | 2,599 | 4,014 | 4,870 | 5,351 | 5,737 |
| EBITDA | 482 | 758 | 687 | 799 | 981 |
| % growth | 35.7 | 57.2 | (9.3) | 16.4 | 22.8 |
| Other income | 62 | 58 | 40 | 68 | 68 |
| Net interest | (1) | (45) | (44) | (32) | (31) |
| Depreciation | 179 | 267 | 419 | 464 | 492 |
| Pre-tax profit | 365 | 543 | 473 | 491 | 605 |
| Current Tax | 69 | 101 | 147 | 120 | 234 |
| Profit after tax | 297 | 443 | 325 | 371 | 371 |
| Non-recurring items | (68) | 0 | 0 | 0 | 0 |
| Net profit after non-recurring items | 229 | 443 | 325 | 371 | 371 |
| % growth | 0.6 | 93.2 | (26.5) | 14.0 | 0.1 |

Balance sheet

| Year to Mar (Rs m) | FY06 | FY07 | FY08E | FY09E | FY10E |
|---------------------------------------|--------------|--------------|--------------|--------------|--------------|
| Paid-up capital | 279 | 285 | 293 | 293 | 293 |
| Reserves & surplus | 3,571 | 3,933 | 4,171 | 4,415 | 4,659 |
| Total shareholders' equity | 3,850 | 4,218 | 4,464 | 4,708 | 4,952 |
| Total current liabilities | 381 | 778 | 761 | 842 | 920 |
| Total Debt | 12 | 919 | 896 | 518 | 424 |
| Total liabilities | 392 | 1,696 | 1,657 | 1,361 | 1,344 |
| Total equity & liabilities | 4,243 | 5,915 | 6,121 | 6,069 | 6,296 |
| Net fixed assets | 1,011 | 2,996 | 3,075 | 3,086 | 3,220 |
| Total current assets | 3,089 | 2,586 | 2,762 | 2,764 | 2,980 |
| Other non-current assets | 141 | 333 | 284 | 219 | 96 |
| Working capital | 2,708 | 1,808 | 2,001 | 1,921 | 2,060 |
| Total assets | 4,243 | 5,915 | 6,121 | 6,069 | 6,296 |

Cash flow statement

| Year to Mar (Rs m) | FY06 | FY07 | FY08E | FY09E | FY10E |
|-------------------------|-------|---------|-------|-------|-------|
| Pre-tax profit | 365 | 543 | 473 | 491 | 605 |
| Depreciation | 179 | 267 | 419 | 464 | 492 |
| chg in Working capital | (250) | (399) | 191 | (121) | (139) |
| Total tax paid | (69) | (101) | (147) | (120) | (234) |
| Operating cash Inflow | 158 | 311 | 936 | 714 | 725 |
| Capital expenditure | (454) | (2,443) | (450) | (409) | (627) |
| Free cash flow (a+b) | (296) | (2,132) | 486 | 305 | 98 |
| Debt raised/(repaid) | (3) | 907 | (23) | (378) | (95) |
| Capital raised/(repaid) | 2,297 | 6 | 8 | - | - |
| Dividend (incl. tax) | (96) | (130) | (111) | (127) | (127) |
| Misc | (0) | 50 | 23 | 0 | 123 |
| Net chg in cash | 1,902 | (1,298) | 383 | (200) | (0) |

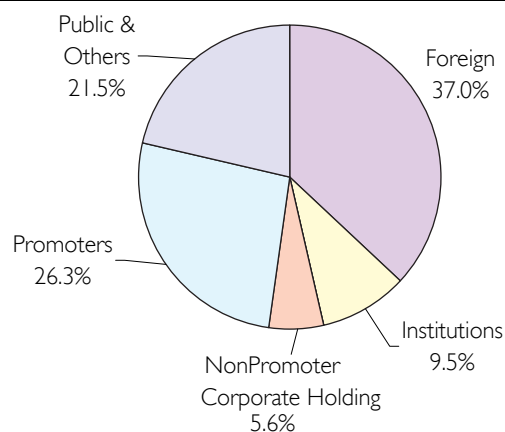
Key ratios

| Year to Mar 31 | FY06 | FY07 | FY08E | FY09E | FY10E |
|-------------------|-------|------|-------|-------|-------|
| EBITDA margin (%) | 15.6 | 15.9 | 12.4 | 13.0 | 14.6 |
| EBIT margin (%) | 9.8 | 10.3 | 4.8 | 5.5 | 7.3 |
| PAT margin (%) | 9.6 | 9.3 | 5.9 | 6.0 | 5.5 |
| RoE (%) | 11.3 | 11.0 | 7.5 | 8.1 | 7.7 |
| RoCE (%) | 11.4 | 10.9 | 5.1 | 6.3 | 9.2 |
| Gearing (x) | (0.5) | 0.0 | (0.0) | (0.1) | (0.1) |

Valuations

| Year to Mar 31 | FY06 | FY07 | FY08E | FY09E | FY10E |
|-------------------|------|------|-------|-------|-------|
| Reported EPS (Rs) | 8.2 | 15.6 | 11.4 | 13.0 | 13.0 |
| Adj. EPS (Rs) | 10.6 | 15.6 | 11.4 | 13.0 | 13.0 |
| PER (x) | 11.1 | 7.5 | 10.3 | 9.1 | 9.1 |
| Price/Book (x) | 0.9 | 0.8 | 0.8 | 0.7 | 0.7 |
| EV/Net sales (x) | 0.4 | 0.7 | 0.6 | 0.5 | 0.4 |
| EV/EBITDA (x) | 2.7 | 4.7 | 4.6 | 3.7 | 2.9 |
| EV/CE (x) | 0.3 | 0.7 | 0.6 | 0.6 | 0.5 |

Shareholding pattern



As of December 2007

Satyam Computers

Rs407

OUTPERFORMER

Mkt Cap: Rs283bn; US\$7bn

'No discount' sale

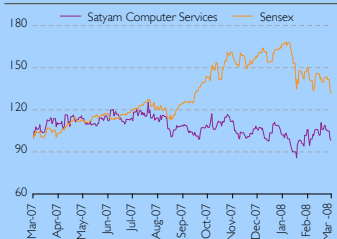
Company update

7 March 2008

BSE Sensex: 16542

Stock data

| | |
|----------------------------|---------|
| Reuters | SATY.BO |
| Bloomberg | SCS IN |
| 1-yr high/low (Rs) | 522/305 |
| 1-yr avg daily volumes (m) | 0.53 |
| Free Float (%) | 91.2 |

Price performance**Performance (%)**

| | 3-mth | 6-mth | 1-yr | 3-yr |
|--------|--------|-------|------|-------|
| Satyam | (1.1) | (3.3) | 4.9 | 115.7 |
| Sensex | (16.2) | 7.1 | 33.2 | 141.5 |

Ganesh Duvvuri
ganesh@idfcsski.com
91-22-6638 3358

Shreyash Devalkar
shreyash@idfcsski.com
91-22-6638 3311

Satyam Computers (Satyam) is expected to gain volume market share from 14.5% in FY04 to 17.5% in FY08 among peer group (TCS, Infosys and Wipro). In our view, the package implementation work profile tilts towards maintenance rather than implementation, which implies limited impact of any cut in discretionary spending. We believe Satyam has pulled most of its operational levers to limit the margin decline. While investor perception of Satyam has changed (discount to Infosys down to 11%) led by high volume growth, superior earnings growth could trigger a further e-rating. We expect Satyam to guide to 28% revenue growth and 25% earnings growth for FY09, i.e. an EPS of Rs31.5 (consensus forecast of Rs30.6). At 12.9x FY09E earnings, Satyam is our key pick in the sector.

Scope to increase wallet share: Satyam has gained volume market share and demonstrated superior revenue growth despite lower pricing hikes. It has bagged large deals from top accounts and managed to deliver superior growth. We see ample scope to increase wallet share among existing clients given that it billed only \$105m from its largest client in the last one year.

Impressive margin performance: Satyam guided to stable margins for FY08, which built in ~4% rupee appreciation. However, EBITDA margins would decline by 200bp due to a further 7% appreciation in rupee. Satyam's scale-up is commendable – besides focusing on volume growth, it has also improved execution capabilities (margin decline restricted by increasing offshore revenue share and optimum utilization levels).

Guidance could beat consensus estimates: Satyam has finally been rewarded for consistent performance and volume market share gains. Its ADR trades at a premium to Infosys, while the discount on local bourses too is down to 11%. In our view, Satyam could guide to 28% revenue growth and 25% earnings growth (EPS of Rs31.5 vs. consensus estimate of Rs30.5) for FY09. We are raising our earnings estimates by 3.6% for FY09 and 5.9% for FY10 due to confidence on margins. Satyam is our key pick in the sector with a price target of Rs567.

Key valuation metrics

| Year to 31 March | FY06 | FY07 | FY08E | FY09E | FY10E |
|------------------|--------|--------|--------|---------|---------|
| Net sales | 47,926 | 64,851 | 84,313 | 110,322 | 135,578 |
| Adj. Net profit | 11,427 | 14,047 | 17,431 | 21,877 | 23,070 |
| Adj. EPS (Rs) | 14.7 | 20.8 | 25.5 | 31.5 | 32.7 |
| % growth | 35.0 | 41.8 | 22.3 | 23.6 | 3.9 |
| PER (x) | 27.8 | 19.6 | 16.0 | 12.9 | 12.5 |
| Price/Book (x) | 6.3 | 4.8 | 3.9 | 3.2 | 2.8 |
| EV/EBITDA (x) | 20.8 | 15.4 | 12.5 | 9.5 | 7.9 |
| RoE (%) | 26.1 | 27.9 | 27.1 | 27.4 | 24.0 |
| RoCE (%) | 26.9 | 26.9 | 25.9 | 27.1 | 26.2 |

Prices as on 4 March 2008

IDFC - SSKI INDIA

P&L

| Year to Mar (Rs m) | FY06 | FY07 | FY08E | FY09E | FY10E |
|--------------------------------------|---------------|---------------|---------------|----------------|----------------|
| Net sales | 47,926 | 64,851 | 84,313 | 110,322 | 135,578 |
| % growth | 36.1 | 35.3 | 30.0 | 30.8 | 22.9 |
| Operating expenses | 36,264 | 49,474 | 65,798 | 86,490 | 107,575 |
| EBITDA | 11,662 | 15,377 | 18,514 | 23,832 | 28,002 |
| % growth | 34.3 | 31.9 | 20.4 | 28.7 | 17.5 |
| Other income | 1,167 | 1,833 | 3,145 | 3,425 | 4,066 |
| Net interest | (56) | (159) | (199) | (224) | 0 |
| Depreciation | 1,373 | 1,484 | 1,665 | 2,206 | 2,802 |
| Pre-tax profit | 11,328 | 15,566 | 19,796 | 24,828 | 29,267 |
| Current Tax | 1,509 | 1,520 | 2,364 | 2,951 | 6,197 |
| Profit after tax | 9,819 | 14,046 | 17,431 | 21,877 | 23,070 |
| Minorities | 42 | 0 | 0 | 0 | 0 |
| Non-recurring items | 1,598 | 0 | 0 | 0 | 0 |
| Net profit after non-recurring items | 11,427 | 14,047 | 17,431 | 21,877 | 23,070 |
| % growth | 60.6 | 22.9 | 24.1 | 25.5 | 5.5 |

Balance sheet

| Year to Mar (Rs m) | FY06 | FY07 | FY08E | FY09E | FY10E |
|---------------------------------------|---------------|---------------|---------------|----------------|----------------|
| Paid-up capital | 1,559 | 1,789 | 1,789 | 1,789 | 1,789 |
| Reserves & surplus | 41,614 | 55,737 | 69,259 | 86,673 | 102,177 |
| Total shareholders' equity | 43,214 | 57,526 | 71,049 | 88,462 | 103,967 |
| Total current liabilities | 7,130 | 9,947 | 12,252 | 15,528 | 19,049 |
| Total Debt | 1,027 | 1,479 | 99 | 0 | 0 |
| Total liabilities | 8,157 | 11,425 | 12,351 | 15,528 | 19,049 |
| Total equity & liabilities | 51,371 | 68,951 | 83,400 | 103,990 | 123,016 |
| Net fixed assets | 5,573 | 8,223 | 10,759 | 14,553 | 17,751 |
| Total current assets | 45,799 | 60,728 | 72,641 | 89,438 | 105,265 |
| Working capital | 38,669 | 50,781 | 60,389 | 73,909 | 86,216 |
| Total assets | 51,371 | 68,951 | 83,400 | 103,990 | 123,016 |

Cash flow statement

| Year to Mar (Rs m) | FY06 | FY07 | FY08E | FY09E | FY10E |
|-------------------------|---------|---------|---------|---------|---------|
| Pre-tax profit | 11,328 | 15,566 | 19,796 | 24,828 | 29,267 |
| Depreciation | 1,373 | 1,484 | 1,665 | 2,206 | 2,802 |
| chg in Working capital | (2,865) | (3,315) | (1,274) | (4,363) | (4,255) |
| Total tax paid | (1,509) | (1,520) | (2,364) | (2,951) | (6,197) |
| Ext ord. Items | 1,598 | - | - | - | - |
| Operating cash Inflow | 9,925 | 12,215 | 17,822 | 19,719 | 21,617 |
| Capital expenditure | (3,951) | (4,097) | (4,200) | (6,000) | (6,000) |
| Free cash flow (a+b) | 5,974 | 8,118 | 13,622 | 13,719 | 15,617 |
| Chg in investments | 712 | - | - | - | - |
| Debt raised/(repaid) | 928 | 452 | (1,380) | (99) | - |
| Capital raised/(repaid) | (7,984) | 291 | - | - | - |
| Dividend (incl. tax) | (2,603) | (2,700) | (3,909) | (4,463) | (7,565) |
| Misc | 10,458 | 2,636 | (0) | - | (0) |
| Net chg in cash | 7,484 | 8,797 | 8,333 | 9,157 | 8,052 |

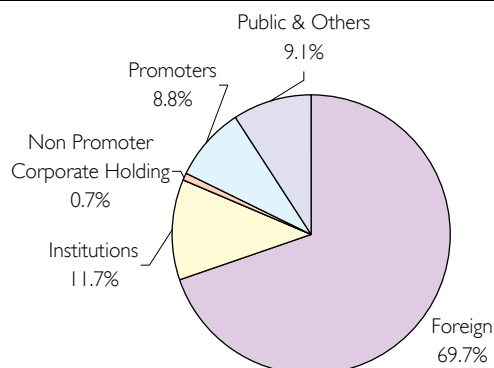
Key ratios

| Year to Mar 31 | FY06 | FY07 | FY08E | FY09E | FY10E |
|-------------------|------|------|-------|-------|-------|
| EBITDA margin (%) | 24.3 | 23.7 | 22.0 | 21.6 | 20.7 |
| EBIT margin (%) | 21.5 | 21.4 | 20.0 | 19.6 | 18.6 |
| PAT margin (%) | 20.5 | 21.7 | 20.7 | 19.8 | 17.0 |
| RoE (%) | 26.1 | 27.9 | 27.1 | 27.4 | 24.0 |
| RoCE (%) | 26.9 | 26.9 | 25.9 | 27.1 | 26.2 |
| Gearing (x) | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |

Valuations

| Year to Mar 31 | FY06 | FY07 | FY08E | FY09E | FY10E |
|-------------------|------|------|-------|-------|-------|
| Reported EPS (Rs) | 17.1 | 20.8 | 25.5 | 31.5 | 32.7 |
| Adj. EPS (Rs) | 14.7 | 20.8 | 25.5 | 31.5 | 32.7 |
| PER (x) | 27.8 | 19.6 | 16.0 | 12.9 | 12.5 |
| Price/Book (x) | 6.3 | 4.8 | 3.9 | 3.2 | 2.8 |
| EV/Net sales (x) | 5.1 | 3.6 | 2.7 | 2.0 | 1.6 |
| EV/EBITDA (x) | 20.8 | 15.4 | 12.5 | 9.5 | 7.9 |
| EV/CE (x) | 5.5 | 4.0 | 3.2 | 2.6 | 2.1 |

Shareholding pattern



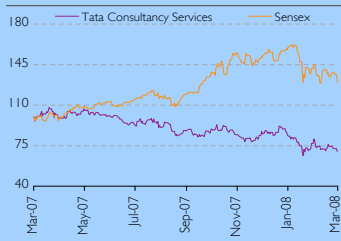
As of December 2007

TCS**Rs859
OUTPERFORMER**

Mkt Cap: Rs841bn; US\$20.8bn

Minor hiccups**7 March 2008****BSE Sensex: 16542****Stock data**

| | |
|----------------------------|----------|
| Reuters | TCS.BO |
| Bloomberg | TCS IN |
| 1-yr high/low (Rs) | 1330/730 |
| 1-yr avg daily volumes (m) | 0.25 |
| Free Float (%) | 22.2 |

Price performance**Performance (%)**

| | 3-mth | 6-mth | 1-yr | 3-yr |
|--------|--------|--------|--------|-------|
| TCS | (15.2) | (18.4) | (24.7) | 25.8 |
| Sensex | (16.2) | 7.1 | 33.2 | 141.5 |

Ganesh Duvvuri
ganesh@idfcsski.com
91-22-6638 3358

Shreyash Devalkar
shreyash@idfcsski.com
91-22-6638 3311

TCS has won nine large deals in the last six quarters including its largest win (\$1.2bn deal from The Nielsen Company), which has improved its volume and earnings market share. Given TCS's high exposure to financial services vertical, it has tempered investor expectations on pricing. But pricing continues to improve from clients in other verticals. We expect TCS's large-deal market share to grow, which lends high revenue visibility. According to TCS, two Wall Street clients (among its top 15) have delayed certain projects. Recent commentary from the company hints at delayed ramp up in large deals even as the pipeline keeps growing, both in number and value. At 14.3x FY09E earnings, we reiterate Outperformer.

Improving market share in large deals: TCS has won nine large deals in the last six quarters including its largest win (a \$1.2bn 10-year deal from The Nielsen Company). Notably, the wins are geographically diversified. Given its win rate, TCS would qualify for more large deals, which implies higher probability of bagging larger deals. In case of a slowdown, these large deals lend visibility even though ramp ups could be delayed for a while.

Efficient execution needed to limit margin decline: TCS expected to receive a 3-5% pricing increase from existing clients and 8-9% hike from new clients. However, given its relatively higher exposure to the financial services sector, pricing increases are likely to be lower. As TCS operates at near-optimum utilization level, it would have to increase offshore delivery and eke out efficiencies in execution to limit the margin decline.

Impressive operational performance; Outperformer: TCS, since its IPO in 2004, has surprised the street with strong operational performance (volume market share maintained and earnings market share improved in last three years). Recently, commentary from TCS has been cautious and near-term growth could be impacted due to delay in decision making. But the company offers high revenue visibility on the back of large deals. At 14.3x FY09E earnings, valuations are attractive. Reiterate Outperformer with a price target of Rs1,084.

Key valuation metrics

| Year to 31 March | FY06 | FY07 | FY08E | FY09E | FY10E |
|------------------|---------|---------|---------|---------|---------|
| Net sales | 132,454 | 186,334 | 230,456 | 285,968 | 349,930 |
| Adj. net profit | 29,074 | 41,315 | 50,498 | 58,971 | 63,332 |
| Adj. EPS (Rs) | 29.7 | 42.2 | 51.6 | 60.2 | 64.7 |
| % growth | 21.0 | 42.0 | 22.2 | 16.8 | 7.4 |
| PE (x) | 28.9 | 20.3 | 16.6 | 14.3 | 13.3 |
| Price/Book (x) | 14.0 | 9.2 | 6.4 | 4.7 | 3.6 |
| EV/EBITDA (x) | 22.7 | 16.5 | 13.4 | 10.8 | 8.8 |
| RoE (%) | 60.2 | 54.5 | 45.3 | 38.0 | 30.9 |
| RoCE (%) | 66.9 | 57.4 | 47.1 | 41.2 | 36.2 |

Prices as on 4 March 2008

Earnings model

| Year to Mar (Rs m) | FY06 | FY07 | FY08E | FY09E | FY10E |
|--------------------------------------|----------------|----------------|----------------|----------------|----------------|
| Net sales | 132,454 | 186,334 | 230,456 | 285,968 | 349,930 |
| % growth | 36.2 | 40.7 | 23.7 | 24.1 | 22.4 |
| Operating expenses | 95,508 | 135,592 | 170,064 | 214,118 | 265,327 |
| EBITDA | 36,946 | 50,742 | 60,392 | 71,850 | 84,603 |
| % growth | 29.6 | 37.3 | 19.0 | 19.0 | 17.8 |
| Other income | 190 | 1,943 | 4,229 | 4,389 | 6,082 |
| Depreciation | 2,810 | 4,296 | 5,754 | 7,149 | 9,813 |
| Pre-tax profit | 34,343 | 48,433 | 58,918 | 69,147 | 80,939 |
| Current Tax | 4,989 | 6,700 | 7,962 | 9,673 | 17,052 |
| Profit after tax | 29,353 | 41,732 | 50,956 | 59,475 | 63,887 |
| Minorities | 1,564 | 2,121 | 2,121 | 2,121 | 2,121 |
| Non-recurring items | (243) | 0 | 0 | 0 | 0 |
| Net profit after non-recurring items | 28,831 | 41,315 | 50,498 | 58,971 | 63,332 |
| % growth | 40.5 | 43.3 | 22.2 | 16.8 | 7.4 |

Balance sheet

| Year to Mar (Rs m) | FY06 | FY07 | FY08E | FY09E | FY10E |
|---------------------------------------|---------------|----------------|----------------|----------------|----------------|
| Paid-up capital | 489 | 979 | 979 | 979 | 979 |
| Reserves & surplus | 57,919 | 88,682 | 128,002 | 175,793 | 227,947 |
| Total shareholders' equity | 59,971 | 91,782 | 131,101 | 178,893 | 231,046 |
| Total current liabilities | 22,726 | 31,604 | 39,505 | 47,406 | 56,887 |
| Total Debt | 979 | 5,032 | 0 | 0 | 0 |
| Other non-current liabilities | 1,949 | 2,170 | 1,953 | 1,758 | 1,582 |
| Total liabilities | 25,654 | 38,806 | 41,458 | 49,164 | 58,469 |
| Total equity & liabilities | 85,626 | 130,588 | 172,559 | 228,057 | 289,515 |
| Net fixed assets | 15,072 | 22,912 | 29,159 | 32,009 | 37,197 |
| Investments | 7,086 | 12,711 | 8,000 | 8,000 | 8,000 |
| Total current assets | 49,600 | 73,707 | 113,432 | 165,296 | 220,708 |
| Other non-current assets | 13,868 | 21,258 | 21,969 | 22,751 | 23,611 |
| Working capital | 26,874 | 42,103 | 73,927 | 117,890 | 163,821 |
| Total assets | 85,626 | 130,588 | 172,559 | 228,057 | 289,515 |

Cash flow statement

| Year to Mar (Rs m) | FY06 | FY07 | FY08E | FY09E | FY10E |
|-------------------------|---------|----------|----------|----------|----------|
| Pre-tax profit | 34,343 | 48,433 | 58,918 | 69,147 | 80,939 |
| Depreciation | 2,810 | 4,296 | 5,754 | 7,149 | 9,813 |
| chg in Working capital | (6,852) | (9,975) | (9,062) | (13,000) | (15,423) |
| Total tax paid | (4,989) | (6,700) | (7,962) | (9,673) | (17,052) |
| Ext ord. Items | (243) | - | - | - | - |
| Operating cash Inflow | 25,068 | 36,053 | 47,649 | 53,624 | 58,277 |
| Capital expenditure | (6,501) | (7,043) | (12,000) | (10,000) | (15,000) |
| Free cash flow (a+b) | 18,567 | 29,010 | 35,649 | 43,624 | 43,277 |
| Chg in investments | (2,330) | (5,393) | 4,761 | 58 | 67 |
| Debt raised/(repaid) | (1,159) | 4,053 | (5,032) | - | - |
| Capital raised/(repaid) | 3,287 | 489 | - | - | - |
| Dividend (incl. tax) | (7,543) | (10,061) | (11,179) | (11,179) | (11,179) |
| Misc | (9,635) | (10,943) | (509) | (562) | (621) |
| Net chg in cash | 1,187 | 7,155 | 23,690 | 31,941 | 31,543 |

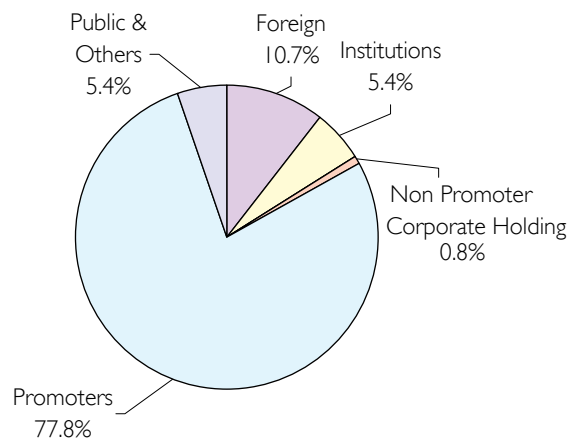
Key ratios

| Year to Mar 31 | FY06 | FY07 | FY08E | FY09E | FY10E |
|-------------------|------|------|-------|-------|-------|
| EBITDA margin (%) | 27.9 | 27.2 | 26.2 | 25.1 | 24.2 |
| EBIT margin (%) | 25.8 | 24.9 | 23.7 | 22.6 | 21.4 |
| PAT margin (%) | 22.0 | 22.2 | 21.9 | 20.6 | 18.1 |
| RoE (%) | 60.2 | 54.5 | 45.3 | 38.0 | 30.9 |
| RoCE (%) | 66.9 | 57.4 | 47.1 | 41.2 | 36.2 |
| Gearing (x) | 0.0 | 0.1 | 0.0 | 0.0 | 0.0 |

Valuations

| Year to Mar 31 | FY06 | FY07 | FY08E | FY09E | FY10E |
|-------------------|------|------|-------|-------|-------|
| Reported EPS (Rs) | 29.5 | 42.2 | 51.6 | 60.2 | 64.7 |
| Adj. EPS (Rs) | 29.7 | 42.2 | 51.6 | 60.2 | 64.7 |
| PER (x) | 28.9 | 20.3 | 16.6 | 14.3 | 13.3 |
| Price/Book (x) | 14.0 | 9.2 | 6.4 | 4.7 | 3.6 |
| EV/Net sales (x) | 6.3 | 4.5 | 3.5 | 2.7 | 2.1 |
| EV/EBITDA (x) | 22.7 | 16.5 | 13.4 | 10.8 | 8.8 |
| EV/CE (x) | 13.3 | 8.5 | 6.1 | 4.3 | 3.2 |

Shareholding pattern



As of December 2007

Wipro

Rs420
OUTPERFORMER

Mkt Cap: Rs613bn; US\$15.2bn

Losing its charm

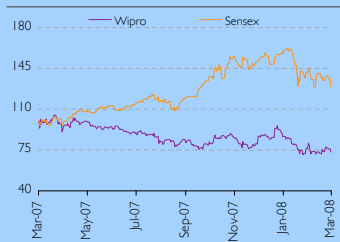
7 March 2008

BSE Sensex: 16542

Stock data

| | |
|----------------------------|---------|
| Reuters | WIPR.BO |
| Bloomberg | WPRO IN |
| 1-yr high/low (Rs) | 619/325 |
| 1-yr avg daily volumes (m) | 0.29 |
| Free Float (%) | 20.5 |

Price performance



Performance (%)

| | 3-mth | 6-mth | 1-yr | 3-yr |
|--------|--------|-------|--------|-------|
| Wipro | (16.7) | (8.9) | (19.8) | 19.5 |
| Sensex | (19.2) | 7.1 | 33.2 | 141.5 |

Ganesh Duvvuri
ganesh@idfcsski.com
91-22-6638 3358

Shreyash Devalkar
shreyash@idfcsski.com
91-22-6638 3311

Wipro has maintained volume market share through its 'string of pearls' strategy of pursuing inorganic growth. However, earnings growth has lagged peers' as margins declined. We believe Infocrossing acquisition has paved the way for winning larger deals. Since the acquisition, Wipro has won two large deals including a \$407m 10-year contract. Wipro arguably has the widest service offering vis-à-vis peers but it has failed to win its fair share of contracts due to lack of integrated sales and marketing effort. We believe Infocrossing acquisition has given a fillip to sales organization; hence, we expect it to bag more large deals. On the cost front, we expect Wipro to eke out efficiencies and limit the margin decline. At 15.1x FY09E earnings, we maintain Outperformer.

Infocrossing acquisition to enable higher share of large deals: Wipro, we believe, has the widest service offering but failed to bag its fair share of large deals due to lack of a coordinated sales pitch. But the Infocrossing acquisition has provided the much needed fillip to the organization in bidding for large deals. Wipro has already announced two large deal wins since the acquisition. We expect the company to win more such deals in the coming period.

Adopting cost containment measures to limit margin decline: While Wipro has been able to sustain volume market share due to its inorganic strategy, margin decline has been the steepest among peers. With expected synergies to kick in post acquisitions, we believe it would be able to limit the margin decline in FY09 and hence deliver earnings growth higher than that of peers.

Expectations have remained high: We believe expectations from Wipro to win large deals have remained high, which is reflected in valuations. At 15.1x FY09E earnings, the stock still trades at a 3% premium to Infosys though it has disappointed the street not only on volume growth but also on margins. We forecast higher revenue and earnings growth for Wipro in FY09 compared to peers due to its Infocrossing acquisition. Wipro continues to pursue inorganic opportunities, which could drive higher revenue growth but depress margins in the medium term. Maintain Outperformer with a price target of Rs500.

Key valuation metrics

| Year to 31 March | FY06 | FY07 | FY08E | FY09E | FY10E |
|------------------|---------|---------|---------|---------|---------|
| Net sales | 106,107 | 149,431 | 200,963 | 265,336 | 323,010 |
| Adj. net profit | 20,269 | 28,430 | 32,792 | 40,567 | 43,917 |
| Adj. EPS (Rs) | 14.4 | 19.5 | 22.6 | 27.8 | 29.9 |
| % growth | 29.1 | 35.2 | 15.7 | 23.1 | 7.7 |
| PE (x) | 29.1 | 21.5 | 18.6 | 15.1 | 14.0 |
| Price/Book (x) | 7.5 | 6.0 | 5.1 | 4.3 | 3.7 |
| EV/EBITDA (x) | 23.0 | 17.7 | 15.6 | 12.3 | 10.1 |
| RoE (%) | 29.8 | 31.5 | 29.7 | 31.1 | 28.6 |
| RoCE (%) | 32.3 | 32.2 | 26.1 | 28.1 | 31.5 |

Prices as on 4 March 2008

IDFC - SSKI INDIA

P&L

| Year to Mar (Rs m) | FY06 | FY07 | FY08E | FY09E | FY10E |
|--------------------------------------|----------------|----------------|----------------|----------------|----------------|
| Net sales | 106,107 | 149,431 | 200,963 | 265,336 | 323,010 |
| % growth | 30.4 | 40.8 | 34.5 | 32.0 | 21.7 |
| Operating expenses | 80,751 | 115,350 | 161,447 | 214,845 | 262,188 |
| EBITDA | 25,356 | 34,082 | 39,516 | 50,491 | 60,822 |
| % growth | 24.0 | 34.4 | 15.9 | 27.8 | 20.5 |
| Other income | 1,276 | 2,667 | 2,434 | 1,254 | 2,144 |
| Depreciation | 3,137 | 4,156 | 5,736 | 6,801 | 8,208 |
| Pre-tax profit | 23,536 | 32,852 | 36,604 | 45,080 | 54,911 |
| Current Tax | 3,265 | 4,423 | 3,813 | 4,514 | 10,993 |
| Profit after tax | 20,271 | 28,430 | 32,792 | 40,567 | 43,917 |
| Non-recurring items | 0 | 739 | 0 | 0 | 0 |
| Net profit after non-recurring items | 20,269 | 29,169 | 32,792 | 40,567 | 43,917 |
| % growth | 28.0 | 43.9 | 12.4 | 23.7 | 8.3 |

Balance sheet

| Year to Mar (Rs m) | FY06 | FY07 | FY08E | FY09E | FY10E |
|---------------------------------------|----------------|----------------|----------------|----------------|----------------|
| Paid-up capital | 2,852 | 2,918 | 2,918 | 2,918 | 2,918 |
| Reserves & surplus | 75,913 | 98,550 | 116,389 | 138,457 | 162,348 |
| Total shareholders' equity | 78,764 | 101,468 | 119,307 | 141,375 | 165,266 |
| Total current liabilities | 20,402 | 39,601 | 48,780 | 59,808 | 72,033 |
| Total Debt | 705 | 3,781 | 29,204 | 13,032 | 6,516 |
| Other non-current liabilities | 395 | 770 | 4,133 | 4,133 | 4,133 |
| Total liabilities | 21,502 | 44,152 | 82,117 | 76,973 | 82,682 |
| Total equity & liabilities | 100,266 | 145,620 | 201,424 | 218,348 | 247,948 |
| Net fixed assets | 17,777 | 26,541 | 33,269 | 40,628 | 46,580 |
| Investments | 30,328 | 32,768 | 23,451 | 23,451 | 23,451 |
| Total current assets | 42,559 | 68,688 | 87,250 | 96,815 | 120,463 |
| Deferred tax assets | 224 | (434) | 736 | 736 | 736 |
| Other non-current assets | 9,378 | 18,057 | 56,718 | 56,718 | 56,718 |
| Working capital | 22,156 | 29,087 | 38,470 | 37,007 | 48,430 |
| Total assets | 100,266 | 145,620 | 201,424 | 218,348 | 247,948 |

Cash flow statement

| Year to Mar (Rs m) | FY06 | FY07 | FY08E | FY09E | FY10E |
|-------------------------|--------------|--------------|---------------|-----------------|--------------|
| Pre-tax profit | 23,536 | 32,852 | 36,604 | 45,080 | 54,911 |
| Depreciation | 3,137 | 4,156 | 5,736 | 6,801 | 8,208 |
| chg in Working capital | (4,106) | (4,448) | 1,410 | (15,352) | (9,939) |
| Total tax paid | (3,265) | (4,423) | (3,813) | (4,514) | (10,993) |
| Operating cash Inflow | 19,302 | 28,877 | 39,938 | 32,016 | 42,185 |
| Capital expenditure | (7,677) | (12,695) | (12,000) | (14,000) | (14,000) |
| Free cash flow (a+b) | 11,625 | 16,183 | 27,938 | 18,016 | 28,185 |
| Chg in investments | (7,357) | (2,320) | 9,460 | (56) | (56) |
| Debt raised/(repaid) | 141 | 3,076 | 25,423 | (16,173) | (6,516) |
| Capital raised/(repaid) | 5,676 | 10,256 | - | - | - |
| Dividend (incl. tax) | (8,129) | (13,301) | (14,953) | (18,498) | (20,026) |
| Misc | 1,231 | (10,340) | (36,293) | (104) | (104) |
| Net chg in cash | 3,187 | 3,554 | 11,575 | (16,815) | 1,483 |

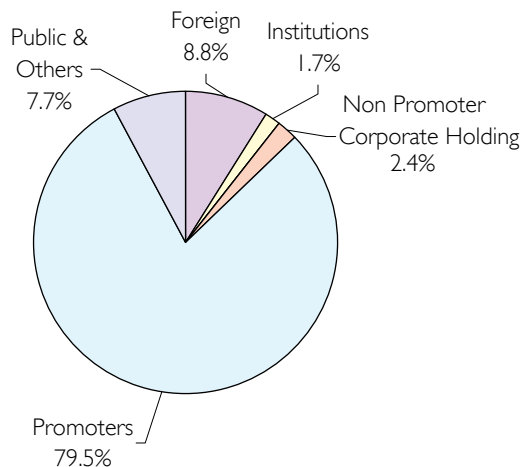
Key ratios

| Year to Mar 31 | FY06 | FY07 | FY08E | FY09E | FY10E |
|-------------------|------|------|-------|-------|-------|
| EBITDA margin (%) | 23.9 | 22.8 | 19.7 | 19.0 | 18.8 |
| EBIT margin (%) | 20.9 | 20.0 | 16.8 | 16.5 | 16.3 |
| PAT margin (%) | 19.1 | 19.0 | 16.3 | 15.3 | 13.6 |
| RoE (%) | 29.8 | 31.5 | 29.7 | 31.1 | 28.6 |
| RoCE (%) | 32.3 | 32.2 | 26.1 | 28.1 | 31.5 |
| Gearing (x) | 0.0 | 0.0 | 0.2 | 0.1 | 0.0 |

Valuations

| Year to Mar 31 | FY06 | FY07 | FY08E | FY09E | FY10E |
|-------------------|------|------|-------|-------|-------|
| Reported EPS (Rs) | 14.4 | 20.0 | 22.6 | 27.8 | 29.9 |
| Adj. EPS (Rs) | 14.4 | 19.5 | 22.6 | 27.8 | 29.9 |
| PER (x) | 29.1 | 21.5 | 18.6 | 15.1 | 14.0 |
| Price/Book (x) | 7.5 | 6.0 | 5.1 | 4.3 | 3.7 |
| EV/Net sales (x) | 5.5 | 4.0 | 3.1 | 2.3 | 1.9 |
| EV/EBITDA (x) | 23.0 | 17.7 | 15.6 | 12.3 | 10.1 |
| EV/CE (x) | 7.3 | 5.7 | 4.0 | 3.9 | 3.5 |

Shareholding pattern



As of December 2007

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IDFC - SSKI INDIA

| Analyst | Sector/Industry/Coverage | E-mail | Tel. +91-22-6638 3300 |
|-----------------------|---|-----------------------------|------------------------------|
| Pathik Gandotra | Head of Research; Banking, Strategy | pathik@idfcsski.com | 91-22-6638 3304 |
| Shirish Rane | Cement, Construction, Power, Real Estate | shirish@idfcsski.com | 91-22-6638 3313 |
| Nikhil Vora | FMCG, Media, Retailing, Mid Caps | nikhilvora@idfcsski.com | 91-22-6638 3308 |
| Ramnath S | Automobiles, Auto ancillaries | ramnaths@idfcsski.com | 91-22-6638 3380 |
| Nitin Agarwal | Pharmaceuticals | nitinagarwal@idfcsski.com | 91-22-6638 3395 |
| Ganesh Duvvuri | IT Services, Telecom | ganesh@idfcsski.com | 91-22-6638 3358 |
| Varatharajan S | Oil & Gas | varatharajan@idfcsski.com | 91-22-6638 3240 |
| Chirag Shah | Textiles, Metals | chirag@idfcsski.com | 91-22-6638 3306 |
| Bhoomika Nair | Construction, Power, Logistics, Engineering | bhoomika@idfcsski.com | 91-22-6638 3337 |
| Avishek Datta | Oil & Gas, Engineering | avishek@idfcsski.com | 91-22-6638 3217 |
| Bhushan Gajaria | FMCG, Retailing, Media, Mid Caps | bhushangajaria@idfcsski.com | 91-22-6638 3367 |
| Shreyash Devalkar | IT Services, Telecom | shreyash@idfcsski.com | 91-22-6638 3311 |
| Nilesh Parikh, CFA | Banking | nilesh@idfcsski.com | 91-22-6638 3325 |
| Ashish Shah | Automobiles, Auto Ancillaries | ashishshah@idfcsski.com | 91-22-6638 3371 |
| Salil Desai | Cement, Infrastructure | salil@idfcsski.com | 91-22-6638 3373 |
| Rahul Narayan | FMCG, Retailing, Media, Mid Caps | rahulnarayan@idfcsski.com | 91-22-6638 3238 |
| Ritesh Shah | Textiles, Metals | riteshshah@idfcsski.com | 91-22-6638 3376 |
| Aashiesh Agarwal, CFA | Real Estate | aashiesh@idfcsski.com | 91-22-6638 3231 |
| Neha Agrawal | Banking | neha@idfcsski.com | 91-22-6638 3237 |
| Swati Nangalia | Mid Caps | swati@idfcsski.com | 91-22-6638 3260 |
| Dharmendra Sahu | Database Manager | dharmendra@idfcsski.com | 91-22-6638 3382 |
| Dharmesh Bhatt | Technical Analyst | dharmesh@idfcsski.com | 91-22-6638 3392 |

| Equity Sales/Dealing | Designation | E-mail | Tel. +91-22-6638 3300 |
|-----------------------------|-----------------------|--------------------------|------------------------------|
| Naishadh Paleja | MD, CEO | naishadh@idfcsski.com | 91-22-6638 3211 |
| Paresh Shah | MD, Dealing | paresh@idfcsski.com | 91-22-6638 3341 |
| Vishal Purohit | MD, Sales | vishal@idfcsski.com | 91-22-6638 3212 |
| Nikhil Gholani | MD, Sales | nikhil@idfcsski.com | 91-22-6638 3363 |
| Sanjay Panicker | Director, Sales | sanjay@idfcsski.com | 91-22-6638 3368 |
| V Navin Roy | Director, Sales | navin@idfcsski.com | 91-22-6638 3370 |
| Rohan Soares | SVP, Sales | rohan@idfcsski.com | 91-22-6638 3310 |
| Suchit Sehgal | AVP, Sales | suchit@idfcsski.com | 91-22-6638 3247 |
| Pawan Sharma | Director, Derivatives | pawansharma@idfcsski.com | 91-22-6638 3213 |
| Dipesh Shah | SVP,-Derivatives | dipeshshah@idfcsski.com | 91-22-6638 3245 |
| Manohar Wadhwa | VP, Derivatives | manohar@idfcsski.com | 91-22-6638 3232 |

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2. Neutral: Within 0-10% to Index
3. Underperformer: Less than 10% to Index

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