| STOCK INFO. <br> BSE Sensex: 9,849 | bloomberg |  |
| :---: | :---: | :---: |
|  | HH IN |  |
|  | REUTERS COde |  |
| S\&P CNX: 2,975 | HROH.BO |  |
| Equity Shares (m) |  | 199.7 |
| 52-Week Range |  | 887/480 |
| 1,6,12 Rel. Perf. | (\%) | -6/10/8 |
| M.Cap. (Rs b) |  | 169.9 |
| M.Cap. (US\$ b) |  | 3.9 |

30 January 2006
Previous Recommendation: Buy
Rs851

| YEAR | NET SALES | PAT | EPS | EPS <br> END | P/E <br> (RS M) | P/BV <br> (RS M) | (RS) | GROWTH (\%) | (X) | ROE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (X) | ROCE |  |  |  |  |  |  |  |  |  |
| (\%) | EV/ | EV/ <br> (\%) | SALES | EBITDA |  |  |  |  |  |  |
| 3/05A | 74,217 | 8,105 | 40.6 | 11.3 | 21.0 | 11.4 | 54.3 | 67.7 | 2.0 | 13.0 |
| 3/06E | 87,952 | 9,740 | 48.8 | 20.2 | 17.4 | 8.7 | 49.9 | 63.9 | 1.7 | 10.9 |
| 3/07E | 103,580 | 11,593 | 58.1 | 19.0 | 14.7 | 6.9 | 46.9 | 61.5 | 1.4 | 8.8 |

Hero Honda's net profit increased by $19.6 \%$ YoY to Rs 2.6 b, in line with our estimate. Net revenues grew $15.6 \%$ YoY, ahead of volume growth of $12.1 \%$. Realizations increased $3 \%$ YoY despite the company offering a discount of Rs 1,000 on all models. EBITDA margin increased to $16.3 \%$ (up 80bp YoY and 90 bp QoQ).

Hero Honda would be a major beneficiary of the strong growth in two-wheeler demand over the next few years. Good response to its new products would further strengthen its position in the executive segment. We expect the company to record $17 \%$ CAGR in net revenues and $18 \%$ CAGR in earnings over FY05-08, with volumes likely to see $16 \%$ CAGR. We expect EPS to increase from Rs 40.5 in FY05 to Rs66.4 in FY08.

We marginally increase our earnings estimates for FY06, FY07 and FY08 to Rs48.8 (up 1.5\%), Rs58.1 (up 2.3\%) and Rs66.4 (up 3.1\%), respectively. The stock trades at a P/E of 14.7x and 12.8x; EV/EBITDA of 8.8x and 7.5x; and P/BV of 6.9 x and 5.8 x on FY07E and FY08E earnings. We re-iterate Buy with a target price of Rs982.


## Volume growth: momentum continues

Hero Honda reported a $12 \%$ growth in volumes to 798,301 units in 3QFY06. This follows a $16.8 \%$ growth during 1 HFY06. We expect the company to sell 275,000 units per month in 4QFY06 as against the management guidance of 300,000 units per month.

| SALES VOLUME (UNITS) |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | 3QFY06 | 3QFY05 | \% GR. | FY06YTD | \% GR. |
| Bikes-Total | 798,301 | 712,062 | 12.1 | $2,228,293$ | 15.1 |
| Domestic | 778,361 | 695,349 | 11.9 | $2,155,479$ | 13.9 |
| Exports | 19,940 | 16,713 | 19.3 | 72,814 | 67.6 |
| Source: Company/Motilal Oswal Securities |  |  |  |  |  |

Hero Honda has recently launched a new ungeared scooter - Pleasure, targeted at women and senior citizens. The management expects to sell about 120,000 units in FY07. (We have factored sales of 20,000 units in FY07).

## Market share: down marginally

Hero Honda's market share in the domestic motorcycle market for the nine months ended December 2005 stood at $48.8 \%$ - down 120bp as compared to its share for the year ended March 2005. It has lost market share to Bajaj Auto, which has been growing at almost twice the industry growth rate. However, we expect Hero Honda to maintain its share at close to $50 \%$ over FY06-08.


Source: Company/Motilal Oswal Securities


Source: Company/Motilal Oswal Securities

## EBITDA margins: bounce back to 16\%

Hero Honda recorded EBITDA margins of $16.3 \%$ for 3QFY06 - up 80bp YoY and 90bp QoQ. Raw material cost, which constituted $71 \%$ of sales in 3QFY05 and $69.6 \%$ of sales in 2QFY06, declined to $69.2 \%$. Also other expenditure and staff cost as a percentage of sales were lower by 30bp and 40 bp , respectively on a QoQ basis. We expect the current margins to be sustained on account of continuing cost rationalization measures, volume growth (on high base) and better product mix.


Source: Company/Motilal Oswal Securities

## Realizations: up 3\% YoY

In 3QFY06, Hero Honda's realizations increased by 3.1\% YoY (but fell by $0.6 \%$ QoQ) to Rs28,996/unit mainly on account of improved product mix.


Source: Company/Motilal Oswal Securities

## Net earnings: up 20\% YoY

Hero Honda's net earnings increased by $19.6 \%$ YoY to Rs2.6b, in line with our expectations despite lower other income and higher depreciation (up 49\% YoY and 22\% QoQ). Sales grew $15.6 \%$ in value terms to Rs23.1b, ahead of volume growth of $12.1 \%$. Average realizations improved $3 \%$ YoY.

## Growth outlook remains positive

We expect the secular double-digit growth in two-wheeler volumes to continue unabated. Not only is there plenty of scope to increase motorcycle penetration, the target audience too is rising rapidly. The top two players in the industry - Hero Honda and Bajaj Auto are now truly global
sized players and have been increasing their stranglehold in a virtual duopoly.

Hero Honda is best placed to benefit from the strong momentum in the two-wheeler industry. Consider the following:
2 Market leader in the motorcycle segment, with a market share of $50 \%$
\& Well entrenched in rural and semi-urban areas (about $60 \%$ of sales) and enjoys very strong brand equity
\& Most consistent operating history; huge free cash flows and negative working capital employed should ensure that growth is non-dilutive

## Valuation and view

We marginally increase our earnings estimates for FY06, FY07 and FY08 to Rs48.7 (up 1.5\%), Rs58.1 (up $2.3 \%$ ) and Rs66.4 (up $3.1 \%$ ), respectively. The company is expected to have cash per share of Rs127 in FY07 and Rs146 in FY08. The stock trades at a P/E of 14.7 x and 12.8x; EV/EBITDA of $8.8 x$ and $7.5 x$; and P/BV of $6.9 x$ and $5.8 x$ on FY07E and FY08E earnings. We re-iterate Buy with a target price of Rs 982 .

| SOTP VALUATION (RS PER SHARE) | FY07 |
| :--- | :--- |
| Core EPS | 52.2 |
| Mulitple | 16.4 |
| Value | 855 |
| Cash per Share | 127 |
| Price Target | 982 |

## Hero Honda: an investment profile

## Company description

Hero Honda is the largest two-wheeler company in the world, with revenues of more than US\$1.6b. It sells over 2 m motorcycles a year. It is a JV between Honda Corporation, Japan and the Munjal family, each owning 26\% stake. Hero Honda has a dealership network of over 500 , with close to $70 \%$ of sales coming from rural India.

## Key investment arguments

Hero Honda's substantial presence in rural India insulates it from the onslaught of the competition.

* The market is upgrading to the 125 cc and Hero Honda is best positioned to capitilise on it.


## Key investment risks

There have been several new launches by competitors in the past three months. Suzuki is planning to launch its 125 cc products shortly. Yamaha has also announced a huge capex for India. Hence, competition is set to intensify.

* Any inroad by Bajaj Auto in the executive segment, where Hero Honda currently has a $55-60 \%$ market share.

COMPARATIVE VALUATIONS

|  |  | HERO HONDA | TVS MOTORS | BAJ AJ AUTO |
| :--- | :---: | :---: | :---: | :---: |
| P/E (x) | FY06E | 17.4 | 18.6 | 20.5 |
|  | FY07E | 14.7 | 15.1 | 16.2 |
| EPS Gr (\%) | FY06E | 20.2 | 2.5 | 43.2 |
|  | FY07E | 19.0 | 23.3 | 26.4 |
| RoE (\%) | FY06E | 49.9 | 18.1 | 22.5 |
|  | FY07E | 46.9 | 19.5 | 23.4 |
| EV/EBITDA (x) | FY06E | 10.9 | 11.6 | 13.7 |
|  | FY07E | 8.8 | 9.0 | 10.6 |


| SHAREHOLDING PATTERN (\%) |  |  |  |
| :--- | ---: | ---: | ---: |
|  | DEC.05 | SEP.05 | DEC.04 |
| Promoters | 55.0 | 55.0 | 55.0 |
| Domestic Institutions | 8.3 | 8.0 | 8.1 |
| Flls/FDIs | 26.8 | 27.1 | 26.0 |
| Others | 9.9 | 9.9 | 10.9 |

## Recent developments

* Hero Honda made an entry in the scooter segment with the 'Pleasure'
* Hero Honda is expanding capacity at its existing plants by $15 \%$ to 3.8 m units p.a.
* Competition has launched several new products in the past 3 months - the TVS Apache 150cc, Bajaj Auto Discover 110 cc , etc.


## Valuation and view

2 We marginally increase our earnings estimates for FY06, FY07 and FY08 to Rs48.8 (up 1.5\%), Rs58.1 (up 2.3\%) and Rs66.4 (up 3.1\%), respectively.
\& We re-iterate Buy with a target price of Rs982 based on SOTP valuation

## Sector view

2 Numerous motorcycle launches will lead to an increase in competition.
2 Despite a large number of players, market share remains concentrated amongst the top two.
2 We maintain an Overweight stance on the sector.

|  | INQUIRE | CONSENSUS | VARIATION |
| :---: | :---: | :---: | :---: |
|  | FORECAST | FORECAST | (\%) |
| FY06 | 48.8 | 47.4 | 2.9 |
| FY07 | 58.1 | 53.7 | 8.1 |

TARGET PRICE AND RECOMMENDATION

| CURRENT | TARGET | UPSIDE | RECO. |
| :--- | ---: | ---: | ---: |
| PRICE (RS) | PRICE (RS) | $(\%)$ |  |
| 851 | 982 | 15.4 | Buy |

STOCK PERFORMANCE (1 YEAR


| (Rs Million) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Y/E MARCH | 2004 | 2005 | 2006E | 2007E | 2008 E |
| Net Sales | 58,324 | 74,217 | 87,952 | 103,580 | 119,261 |
| Change (\%) | 14.3 | 27.2 | 18.5 | 17.8 | 15.1 |
| Total Income | 58,324 | 74,217 | 87,952 | 103,580 | 119,261 |
| Raw M aterial | 40,306 | 51,996 | 61,522 | 72,143 | 82,886 |
| Employee Cost | 2,315 | 2,680 | 3,149 | 3,729 | 4,353 |
| Other Mfg. Expenses | 2,518 | 3,154 | 3,650 | 4,350 | 5,069 |
| Selling \& Distribution | 3,384 | 4,741 | 5,761 | 6,784 | 7,871 |
| EBITDA | 9,801 | 11,645 | 13,870 | 16,573 | 19,082 |
| Change (\%) | 13.5 | 18.8 | 19.1 | 19.5 | 15.1 |
| \%of Net Sales | 16.8 | 15.7 | 15.8 | 16.0 | 16.0 |
| Depreciation | 733 | 894 | 1,122 | 1,219 | 1,315 |
| Interest \& Finance Charges | -14 | -11 | 12 | 12 | 12 |
| Other Income | 1,650 | 1,410 | 1,658 | 1,707 | 1,757 |
| PBT | 10,725 | 12,173 | 14,395 | 17,049 | 19,512 |
| Tax | 3,441 | 4,068 | 4,654 | 5,456 | 6,244 |
| Effective Rate (\%) | 32.1 | 33.4 | 32.3 | 32.0 | 32.0 |
| PAT | 7,283 | 8,105 | 9,740 | 11,593 | 13,268 |
| \%of Net Sales | 12.5\% | 10.9\% | 11.1\% | 11.2\% | 11.1\% |
| Adj. PAT | 7,283 | 8,105 | 9,740 | 11,593 | 13,268 |
| Change (\%) | 25.4\% | 11.3\% | 20.2\% | 19.0\% | 14.4\% |
| balance sheet |  |  |  |  | Million) |
| Y/E MARCH | 2004 | 2005 | 2006E | 2007E | 2008E |
| Share Capital | 399 | 399 | 399 | 399 | 399 |
| Reserves | 10,989 | 14,534 | 19,112 | 24,329 | 28,973 |
| Net Worth | 11,388 | 14,934 | 19,512 | 24,729 | 29,373 |
| Deferred Tax | 900 | 1,015 | 1,015 | 1,015 | 1,015 |
| Loans | 1,747 | 2,018 | 2,018 | 2,018 | 2,018 |
| Capital Employed | 14,035 | 17,967 | 22,545 | 27,762 | 32,405 |
| Gross Fixed Assets | 9,169 | 11,042 | 12,700 | 13,950 | 14,950 |
| Less: Depreciation | 3,458 | 4,297 | 5,419 | 6,638 | 7,953 |
| Net Fixed Assets | 5,711 | 6,745 | 7,281 | 7,312 | 6,997 |
| Capital WIP | 177 | 409 | 0 | 0 | 0 |
| Investments | 15,651 | 20,267 | 20,267 | 20,267 | 20,267 |
| Curr.Assets, L \& Adv. | 5,090 | 5,545 | 7,209 | 13,198 | 18,792 |
| Inventory | 1,882 | 2,043 | 2,892 | 3,405 | 4,901 |
| Sundry Debtors | 438 | 896 | 1,446 | 2,270 | 2,614 |
| Cash \& Bank Balances | 371 | 176 | 473 | 5,127 | 8,879 |
| Loans \& Advances | 2,399 | 2,396 | 2,399 | 2,396 | 2,399 |
| Current Liab. \& Prov. | 12,601 | 15,005 | 12,219 | 13,022 | 13,657 |
| Sundry Creditors | 6,190 | 6,503 | 7,711 | 8,513 | 9,49 |
| Other Liabilities | 3,849 | 3,655 | 3,655 | 3,655 | 3,655 |
| Provisions | 2,562 | 4,847 | 853 | 853 | 853 |
| Net Current Assets | -7,511 | -9,459 | -5,010 | 177 | 5,135 |
| Application of Funds | 14,035 | 17,967 | 22,545 | 27,762 | 32,405 |


| Y/E MARCH | 2004 | 2005 | 2006E | 2007E | 2008 E |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Basic (Rs) |  |  |  |  |  |
| EPS | 36.5 | 40.6 | 48.8 | 58.1 | 66.4 |
| Cash EPS | 40.1 | 45.1 | 54.4 | 64.2 | 73.0 |
| Book Value per Share | 57.0 | 74.8 | 97.7 | 123.8 | 147.1 |
| DPS | 20.0 | 20.0 | 25.0 | 32.0 | 43.0 |
| Payout (Incl. Div. Tax) \% | 54.8 | 49.3 | 53.0 | 55.0 | 65.0 |
| Valuation (x) |  |  |  |  |  |
| P/E |  | 21.0 | 17.4 | 14.7 | 12.8 |
| Cash P/E |  | 18.9 | 15.6 | 13.3 | 11.7 |
| EV/EBITDA |  | 13.0 | 10.9 | 8.8 | 7.5 |
| EV/Sales |  | 2.0 | 1.7 | 1.4 | 12 |
| Price to Book Value |  | 11.4 | 8.7 | 6.9 | 5.8 |
| Dividend Yield (\%) |  | 2.4 | 2.9 | 3.8 | 5.1 |
| Profitability Ratios (\%) |  |  |  |  |  |
| RoE | 64.0 | 54.3 | 49.9 | 46.9 | 45.2 |
| Roce | 76.4 | 67.7 | 63.9 | 61.5 | 60.2 |
| Turnover Ratios |  |  |  |  |  |
| Debtors (Days) | 3 | 4 | 6 | 8 | 8 |
| Asset Turnover (x) | 4.2 | 4.1 | 3.9 | 3.7 | 3.7 |
| Leverage Ratio |  |  |  |  |  |
| Debt/Equity (x) | 0.2 | 0.1 | 0.1 | 0.1 | 0.1 |


| CASH FLOW STATEMENT |  |  |  | (Rs Million) |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Y/E MARCH | $\mathbf{2 0 0 4}$ | $\mathbf{2 0 0 5}$ | $\mathbf{2 0 0 6 E}$ | $\mathbf{2 0 0 7 E}$ | $\mathbf{2 0 0 8 E}$ |
| OP/(Loss) before Tax | 9,068 | 10,751 | 12,748 | 15,353 | 17,767 |
| Interest/Div. Received | 1,650 | 1,410 | 1,658 | 1,707 | 1,757 |
| Depreciation \& Amort. | 733 | 894 | 1,122 | 1,219 | 1,315 |
| Direct Taxes Paid | $-3,313$ | $-3,953$ | $-4,654$ | $-5,456$ | $-6,244$ |
| (Inc)/Dec in Working Capital | 1,247 | 1,754 | $-4,153$ | -533 | $-1,207$ |
| CF from Oper. Activity | $\mathbf{9 , 3 8 7}$ | $\mathbf{1 0 , 8 5 7}$ | $\mathbf{6 , 7 2 1}$ | $\mathbf{1 2 , 2 9 1}$ | $\mathbf{1 3 , 3 8 8}$ |
| (Inc)/Dec in FA+CWIP | $-1,451$ | $-2,159$ | $-1,250$ | $-1,250$ | $-1,000$ |
| (Pur)/Sale of Invest. | $-3,721$ | $-4,616$ | 0 | 0 | 0 |
| CF from Inv. Activity | $\mathbf{- 5 , 1 7 2}$ | $\mathbf{- 6 , 7 7 5}$ | $\mathbf{- 1 , 2 5 0}$ | $\mathbf{- 1 , 2 5 0}$ | $\mathbf{- 1 , 0 0 0}$ |
|  |  |  |  |  |  |
| Changes in Reserves | -512 | -565 | 0 | 0 | 0 |
| Inc/(Dec) in Debt | 404 | 271 | 0 | 0 | 0 |
| Interest Paid | 14 | 11 | -12 | -12 | -12 |
| Dividends Paid | $-3,994$ | $-3,994$ | $-5,162$ | $-6,376$ | $-8,624$ |
| CF from Fin. Activity | $\mathbf{- 4 , 0 8 8}$ | $\mathbf{- 4 , 2 7 8}$ | $\mathbf{- 5 , 1 7 4}$ | $\mathbf{- 6 , 3 8 8}$ | $\mathbf{- 8 , 6 3 6}$ |
|  |  |  |  |  |  |
| Inc/(Dec) in Cash | $\mathbf{1 2 8}$ | $\mathbf{- 1 9 5}$ | $\mathbf{2 9 7}$ | $\mathbf{4 , 6 5 3}$ | $\mathbf{3 , 7 5 2}$ |
| Add: Beginning Balance | 243 | 371 | 176 | 473 | 5,127 |
| Closing Balance | $\mathbf{3 7 1}$ | $\mathbf{1 7 6}$ | $\mathbf{4 7 3}$ | $\mathbf{5 , 1 2 7}$ | $\mathbf{8 , 8 7 9}$ |

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## Disclosure of Interest Statement

1. Analyst ownership of the stock
2. Group/Directors ownership of the stock
3. Broking relationship with company covered

Hero Honda Motors
No
Yes
No

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