



Divi's Laboratories

| | |
|--------------------|--------------|
| STOCK INFO. | BLOOMBERG |
| BSE SENSEX: 15,138 | DIVI IN |
| | REUTERS CODE |
| S&P CNX: 4,402 | DIVI.BO |

3 August 2007

Neutral

Previous Recommendation: Neutral

Rs1,302

| | |
|-----------------------|-----------|
| Equity Shares (m) | 64.1 |
| 52-Week Range | 1,424/317 |
| 1,6,12 Rel. Perf. (%) | 0/86/254 |
| M.Cap. (Rs b) | 83.4 |
| M.Cap. (US\$ b) | 2.0 |

| YEAR | NET SALES | PAT | EPS | EPS | P/E | P/BV | ROE | ROCE | EV/ | EV/ |
|--------|-----------|--------|------|------------|------|------|------|------|-------|--------|
| END | (RS M) | (RS M) | (RS) | GROWTH (%) | (X) | (X) | (%) | (%) | SALES | EBITDA |
| 03/07A | 7,244 | 1,917 | 29.9 | 173.8 | 43.5 | 17.0 | 46.1 | 41.9 | 11.7 | 34.4 |
| 03/08E | 8,934 | 2,653 | 41.4 | 38.3 | 31.5 | 11.9 | 44.4 | 42.2 | 9.4 | 25.1 |
| 03/09E | 10,610 | 3,271 | 51.0 | 23.3 | 25.5 | 8.6 | 39.2 | 39.1 | 7.8 | 20.3 |

Divi's Labs 1QFY08 performance was below our estimates. Key highlights:

- Net sales grew by 42% (vs estimate of 44% growth) and PAT grew by 151.5% (vs estimate of 215% growth). EBITDA margins were also below estimates at 37% (vs estimate of 44.6%). While the company is experiencing significant growth in both the generics and custom chemical synthesis (CCS) business with each contributing 50% of revenues, we believe that currency appreciation has impacted top-line and bottom-line growth for the quarter.
- The company has indicated that the increase in business is due to higher growth in sales to innovator companies for the CCS business, increase in sales of its existing generic products and commercialization of new generics. We believe that consolidation among large innovator pharmaceutical companies over the past few years has led to closing down of capacities for certain older generics benefiting Divi's generics business.
- EBITDA margins improved by 830bp YoY to 37%, mainly due to higher CCS sales (which attract better margins). PAT grew by 151% to Rs673m boosted by higher top-line growth, improved product-mix and lower tax provision arising from its EoU and SEZ facilities.

We expect Divi's to be one of the key beneficiaries of increased pharmaceutical outsourcing from India. The company's existing relationships with innovator companies should help it in procuring more MNC contracts. While we are extremely positive on Divi's future prospects, rich valuations have tempered down our optimism. Divi's is currently valued at 31.5x FY08E and 25.5x FY09E earnings. We maintain **Neutral** rating.

QUARTERLY PERFORMANCE

(Rs Million)

| Y/E MARCH | FY07 | | | | FY08 | | | | FY07 | FY08E |
|-----------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| | 1Q | 2Q | 3Q | 4Q | 1Q | 2QE | 3QE | 4QE | | |
| Net Op Revenue | 1,608 | 1,614 | 1,496 | 2,526 | 2,281 | 2,100 | 2,144 | 2,410 | 7,244 | 8,934 |
| YoY Change (%) | 148.8 | 98.3 | 38.6 | 98.7 | 41.8 | 30.1 | 43.3 | -4.6 | 90.1 | 23.3 |
| Total Expenditure | 1,148 | 1,179 | 1,071 | 1,387 | 1,438 | 1,327 | 1,356 | 1,458 | 4,784 | 5,580 |
| EBITDA | 461 | 435 | 425 | 1,139 | 843 | 772 | 788 | 952 | 2,460 | 3,355 |
| Margins (%) | 28.6 | 26.9 | 28.4 | 45.1 | 36.9 | 36.8 | 36.7 | 39.5 | 34.0 | 37.5 |
| Depreciation | 43 | 42 | 59 | 80 | 86 | 87 | 90 | 96 | 223 | 359 |
| Interest | 21 | 6 | 38 | 41 | 34 | 43 | 42 | 49 | 106 | 167 |
| Other Income | 44 | 34 | 25 | 34 | 34 | 40 | 45 | 67 | 136 | 186 |
| PBT | 441 | 421 | 353 | 1,052 | 757 | 682 | 701 | 874 | 2,267 | 3,014 |
| Tax | 167 | 114 | -1 | 56 | 49 | 82 | 84 | 147 | 336 | 362 |
| Deferred Tax | 6 | -6 | 27 | -14 | 36 | 0 | 0 | -36 | 14 | 0 |
| Rate (%) | 39.4 | 25.7 | 7.3 | 4.0 | 11.1 | 12.0 | 12.0 | 12.7 | 15.4 | 12.0 |
| Adj PAT | 267 | 313 | 327 | 1,010 | 673 | 600 | 617 | 763 | 1,917 | 2,653 |
| YoY Change (%) | 109.6 | 96.2 | 73.2 | 341.1 | 151.6 | 91.9 | 88.5 | -24.5 | 172.1 | 38.3 |
| Margins (%) | 16.6 | 19.4 | 21.9 | 40.0 | 29.5 | 28.6 | 28.8 | 31.6 | 26.5 | 29.7 |

E: MOST Estimates

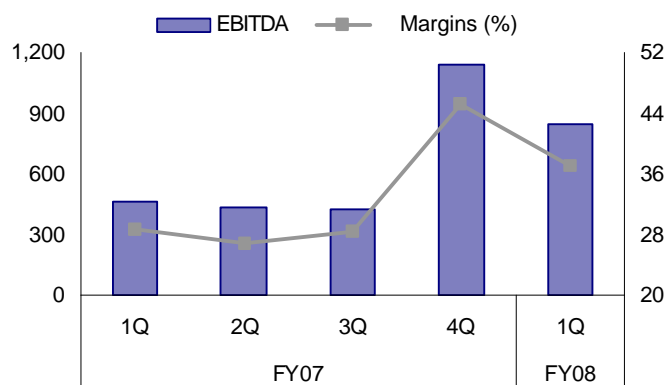
Significant growth in both generics and CCS businesses

Net sales during the quarter grew by 42% to Rs2.3b, based on significant growth in both the generics and custom chemical synthesis (CCS) business (not quantified). Both these businesses contribute equally to the top-line. The increase in business is due to significant growth in sales to innovator companies for the CCS business and higher traction in generics sales. We believe that consolidation amongst large innovator pharmaceutical companies over the past few years has led to closing down of capacities for certain older generics benefiting Divi's generics business.

Higher CCS sales expand EBITDA margins

EBITDA margins expanded significantly to 37% compared to 28.6% in 1QFY07 led mainly by higher CCS revenues. We believe that margins would have been still better, had it not been for the 10% currency appreciation vis-à-vis the US\$.

TREND IN EBITDA



Source: Company/Motilal Oswal Securities

Lower tax also help boosts PAT

PAT for the quarter grew by 151% to Rs673m, boosted by higher top-line growth and partly by tax savings. The company had converted one of its existing units into an EoU with effect from 01-Jun-06 and has also commissioned the first phase of its new SEZ unit on 27-Oct-06. Sales from these units enjoy tax exemption resulting in effective tax rate of 11% for the quarter compared to 39.4% for 1QFY07.

Generics business: Global M&A leads to significant traction

Divi's enjoys leadership in some of its generic products, viz., Naproxen, Diltiazem and Dextromethorphan (together accounting for about 50% of FY07 sales). For these three products, the company features among the top-3 globally. These products have already been genericised and are growing at a steady 10% YoY. Since the pricing for these products has already stabilized (as the products are in the mature phase of the life cycle), we expect steady growth of 8-10% for these products over the next few years. We expect Divi's to retain its dominance in these products.

However, Divi's is witnessing significant growth in its generics business (more than 100%) led mainly by a shift in sourcing arrangements post global M&As in the pharmaceutical industry. The company has indicated increased market share for these traditional generics as sourcing contracts have shifted in favour of the company. The company has also been able to commercialize some new API generics (details not disclosed). This has boosted Divi's generic revenues in 1QFY08.

The company has total of 28 USFDA DMFs. Divi's is targeting a pipeline of 25-30 generic products going off patent over the next 5-10 years. We believe that Divi's would be commercializing these products in a phased manner from FY08E onwards.

CCS business: to expand in the coming years

Divi's CCS business contributed about 50% of its turnover in 1QFY08. The company is currently working with the top-20 global innovator companies. It enjoys a good reputation with innovator companies and has been able to effectively demonstrate its chemistry skills. This has resulted in the company commanding the largest CCS pipeline from India (further details not disclosed).

The traction in the CCS business is being led mainly by increased sourcing by the innovators (as products move from clinical trials into commercialization). This growth has to be viewed in conjunction with the slow-down in the CCS business that Divi's witnessed in FY06 due to slow progress

at the customer's end. Since the CCS business is linked to the progress of the NCE in the innovator's R&D pipeline, revenues from CCS supplies tend to be lumpy and unpredictable. These risks/uncertainties are an inherent part of the CCS business.

Carotenoids - Divi's initially targeting the US\$1b market

Divi's has identified eight carotenoids like Beta-carotene, Lycopene, Astaxanthin and Canthaxanthin as its key products in this segment. It has already developed them in the laboratory and on a process scale. It has sent some of these carotenoids for evaluation to its leading customers and plans to start manufacturing them in the near future. The management believes that an early entry in this segment will enable it to entrench itself and take on the competition.

We believe that the global market for carotenoids has good potential, given their application in diverse industries like food processing, cosmetics and nutraceuticals. However, Divi's supply of carotenoids is likely to ramp up very gradually since it may be difficult to dislodge well-entrenched players like DSM and BASF. We expect Divi's to participate in the incremental growth in the Astaxanthin market in the initial years till the time it is able to establish its credentials in the market.

Divi's has set up the required facilities for converting 100% pure carotenoids in to granules (beadlet technology) which can be used by its customers directly. Supplies are likely to commence in FY08E post receipt of regulatory approvals. We estimate supplies worth \$10-12m (~ 1% market share) in FY08E from this facility.

Divi's has recently floated two subsidiaries in regulated markets which will cater to the company's business development requirements (including that for carotenoids). The company has already commenced business development activities through these subsidiaries.

Benefits of capacity expansion to accrue from FY08E

Divi's has (in Oct-06) commissioned the first phase of its new API unit at Vizag (AP) with SEZ status at a capex of Rs3.0b spread over the next few years. It has spent about Rs800m in the first phase of expansion. It has raised US\$15m in forex loans to fund the first phase of the SEZ. The company has ruled out any equity dilution to fund its capex. Our estimates factor in the impact of additional interest outgo on account of the forex loan.

This project is likely to enjoy fiscal benefits (income tax, excise duty, import duties and sales tax) under the government's SEZ policy. The first phase of this facility has been commissioned on 27-Oct-06 and has commenced contributing to revenues from 4QFY07 onwards, while the full benefits of the capacity expansion are likely to be visible in FY08E.

Scientist strength to double in FY06-08 period

Divi's has enhanced its scientist strength significantly in the last one year to about 200 compared to 125 for FY06. It is likely to go up further to about 250 in FY08 implying a doubling of scientists. We view this as a long-term positive as it will permit the company to work on higher CCS projects.

Valuation and view

In our opinion, the key issues that will determine Divi's future valuations are:

- ✍ Growth in its custom chemical synthesis (CCS) business.
- ✍ Ability to maintain steady growth in the generic API and intermediates segment.
- ✍ Ramp-up of carotenoids/nutraceuticals business.

Generic business growth likely to be more gradual in FY08E

Divi's generics business witnessed exponential growth in FY07 due to the shift in sourcing of traditional generics in favour of the company. This has been mandated by the increased M&A activity in the global pharmaceutical space.

We believe that this traction in Divi's generics business was a one-time phenomenon and growth is likely to revert back to the more gradual 8-10% band in FY08E. However, Divi's is likely to launch some of the newer generics (already filed with the US FDA) in FY08E which could add incrementally to the company's generics business.

CCS business will continue to have strong traction

We believe that Divi's will be one of the key beneficiaries of the increased pharmaceutical outsourcing from India. Its IPR compliance policies coupled with strong relationships with innovator pharmaceutical companies will ensure that the CCS business continue to grow strongly led by new contracts and ramp-up in existing contracts.

Divi's business model is different from most pharmaceutical companies in India. It focuses on partnering with global innovator MNCs and aims to be their preferred supplier. It is developing capabilities to partner its multinational customers through the entire value chain of drug discovery, commercialization and the off-patent phase.

This implies a long-term relationship with such customers and can result in a sustainable revenue stream for the CCS business, since a successfully commercialized MNC product will enjoy a monopoly for at least 8-10 years. The relationship also ensures that the company strictly adheres to the IPR regime - it will not file any patent challenges. This eliminates the uncertainties associated with patent challenges, which weigh on the valuations of most generic pharmaceutical companies.

We expect the company to deliver consistent RoE of almost 40% for the next two years. We expect pharmaceutical outsourcing to gain traction from FY08E onwards, with the top-5 players likely to gain a disproportionate share of the CRAMS business initially. We expect Divi's to be one of the key beneficiaries of increased pharmaceutical outsourcing from India. The company's existing relationships with innovator companies should help it in procuring more MNC contracts. While we are extremely positive on Divi's future prospects, rich valuations have tempered down our optimism. Divi's is currently valued at 31.5x FY08E and 25.5x FY09E earnings. We maintain **Neutral** with a price target of Rs1,280.

Divi's Laboratories: an investment profile

Company Description

Divi's Labs is one of the leading players in the CRAMS segment and has one of the strongest CCS pipeline. The company enjoys good relationships with innovator pharmaceutical companies.

Key investment arguments

- ☞ We expect Divi's to be one of the key beneficiaries of increased pharmaceutical outsourcing from India.
- ☞ Divi's pipeline of late-stage and commercialized products coupled with the execution of new contract manufacturing assignments is likely to augur well for the company's CRAMS business.

Key investment risks

- ☞ The CCS business' success is linked to the fortunes of its MNC customers, especially their drug discovery pipeline.
- ☞ Since the agreements between Divi's and its MNC customers are confidential, there is no visibility on the potential of the CCS business.
- ☞ The company's ability to sustain its long-term relationships with its multinational customers would also critically determine the longevity of the CCS business.

Recent developments

- ☞ Commissioned first phase of SEZ at Vizag in Oct-2006.

Valuation and view

- ☞ Revenue and Earnings CAGR of 21% and 31% expected over FY07-FY09E
- ☞ Valuations at 31.5x FY08E and 25.5x FY09E are rich.

Sector view

- ☞ India is on the threshold of a significant opportunity in the contract manufacturing space. We expect increased outsourcing from India as it offers a unique proposition of low costs coupled with chemistry and regulatory skills.
- ☞ We expect contract manufacturing to be a US\$1b opportunity for India by 2010 compared to the current size of US\$100m.
- ☞ High entry barriers will ensure that the top 6-7 players will command a disproportionate share of this opportunity.

COMPARATIVE VALUATIONS

| | | DIVI'S LAB | NPIL | DISHMAN |
|--------------|-------|------------|------|---------|
| PP/E (x) | FY08E | 31.5 | 17.7 | 15.4 |
| | FY09E | 25.5 | 14.4 | 13.3 |
| P/BV(x) | FY08E | 11.9 | 4.0 | 4.0 |
| | FY09E | 8.6 | 3.4 | 3.1 |
| EV/Sales(x) | FY08E | 9.4 | 2.0 | 3.1 |
| | FY09E | 7.8 | 1.8 | 2.6 |
| EV/EBITDA(x) | FY08E | 25.1 | 12.5 | 11.3 |
| | FY09E | 20.3 | 10.2 | 9.6 |

SHAREHOLDING PATTERN (%)

| | JUN-07 | MAR-07 | JUN-06 |
|---------------|--------|--------|--------|
| Promoter | 53.5 | 53.5 | 54.0 |
| Domestic Inst | 14.0 | 13.3 | 10.2 |
| Foreign | 15.3 | 14.8 | 17.9 |
| Others | 17.1 | 18.3 | 18.0 |

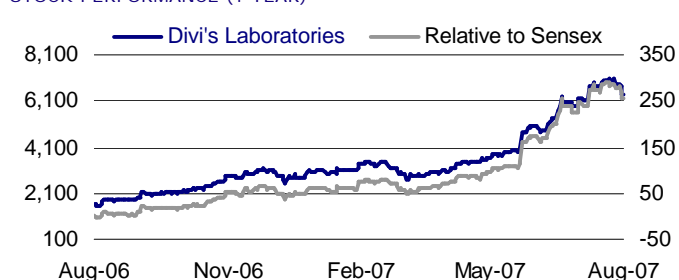
EPS: MOST FORECAST VS CONSENSUS (RS)

| | MOST FORECAST | CONSENSUS FORECAST | VARIATION (%) |
|------|---------------|--------------------|---------------|
| FY08 | 41.4 | 177.3 | -76.6 |
| FY09 | 51.0 | 217.1 | -76.5 |

TARGET PRICE AND RECOMMENDATION

| CURRENT PRICE (RS) | TARGET PRICE (RS) | UPSIDE (%) | RECO. |
|--------------------|-------------------|------------|---------|
| 1,302 | 1,280 | - | Neutral |

STOCK PERFORMANCE (1 YEAR)



| INCOME STATEMENT | | (Rs Million) | | | | |
|------------------------------|--------------|--------------|--------------|--------------|---------------|--|
| Y/E MARCH | 2005 | 2006 | 2007E | 2008E | 2009E | |
| Net Sales | 3,474 | 3,811 | 7,244 | 8,934 | 10,610 | |
| Change (%) | 14.7 | 9.7 | 90.1 | 23.3 | 18.8 | |
| Total Expenditure | 2,428 | 2,644 | 4,784 | 5,580 | 6,535 | |
| % of Sales | 69.9 | 69.4 | 66.0 | 62.5 | 61.6 | |
| EBITDA | 1,046 | 1,167 | 2,460 | 3,355 | 4,075 | |
| Margin (%) | 30.1 | 30.6 | 34.0 | 37.5 | 38.4 | |
| Depreciation | 151 | 148 | 223 | 359 | 403 | |
| EBIT | 895 | 1,019 | 2,237 | 2,995 | 3,672 | |
| Int. and Finance Charges | 43 | 56 | 106 | 167 | 180 | |
| Other Income - Rec. | 171 | 106 | 136 | 186 | 226 | |
| PBT before EO Expense | 1,024 | 1,069 | 2,267 | 3,014 | 3,717 | |
| Extra Ordinary Expense/(Inc) | 0 | 0 | 0 | 0 | 0 | |
| PBT after EO Expense | 1,024 | 1,069 | 2,267 | 3,014 | 3,717 | |
| Current Tax | 330 | 338 | 336 | 362 | 446 | |
| Deferred Tax | 27 | 31 | 14 | 0 | 0 | |
| Tax Rate (%) | 34.9 | 34.5 | 15.4 | 12.0 | 12.0 | |
| Reported PAT | 661 | 705 | 1,917 | 2,653 | 3,271 | |
| PAT Adj for EO Items | 666 | 700 | 1,917 | 2,653 | 3,271 | |
| Change (%) | -9.0 | 5.1 | 173.8 | 38.3 | 23.3 | |
| Margin (%) | 19.2 | 18.4 | 26.5 | 29.7 | 30.8 | |

| BALANCE SHEET | | (Rs Million) | | | | |
|------------------------------------|--------------|--------------|--------------|--------------|---------------|--|
| Y/E MARCH | 2005 | 2006 | 2007E | 2008E | 2009E | |
| Equity Share Capital | 128 | 128 | 128 | 128 | 128 | |
| Total Reserves | 2,708 | 3,280 | 4,790 | 6,912 | 9,529 | |
| Net Worth | 2,837 | 3,408 | 4,918 | 7,040 | 9,657 | |
| Deferred liabilities | 250 | 282 | 295 | 295 | 295 | |
| Total Loans | 661 | 1,502 | 1,500 | 1,605 | 1,610 | |
| Capital Employed | 3,748 | 5,192 | 6,714 | 8,941 | 11,563 | |
| Gross Block | 2,538 | 3,019 | 4,019 | 5,019 | 6,019 | |
| Less: Accum. Deprn. | 723 | 871 | 1,095 | 1,454 | 1,858 | |
| Net Fixed Assets | 1,815 | 2,148 | 2,924 | 3,564 | 4,161 | |
| Capital WIP | 11 | 803 | 80 | 100 | 120 | |
| Investments | 0 | 4 | 100 | 400 | 400 | |
| Curr. Assets | 2,717 | 3,546 | 5,355 | 7,051 | 9,490 | |
| Inventory | 1,390 | 1,839 | 2,173 | 2,680 | 3,183 | |
| Account Receivables | 1,022 | 1,074 | 2,391 | 2,948 | 3,501 | |
| Cash and Bank Balance | 45 | 101 | 356 | 887 | 2,169 | |
| Loans & Advances | 260 | 532 | 435 | 536 | 637 | |
| Curr. Liability & Prov. | 795 | 1,309 | 1,745 | 2,175 | 2,609 | |
| Account Payables | 668 | 1,152 | 1,304 | 1,608 | 1,910 | |
| Provisions | 127 | 158 | 441 | 567 | 699 | |
| Net Current Assets | 1,922 | 2,237 | 3,610 | 4,876 | 6,882 | |
| Appl. of Funds | 3,748 | 5,192 | 6,714 | 8,941 | 11,563 | |

E: MOSt Estimates

| RATIOS | | (Rs Million) | | | | |
|-------------------------------|-------------|--------------|-------------|-------------|-------------|--|
| Y/E MARCH | 2005 | 2006 | 2007E | 2008E | 2009E | |
| Basic (Rs) | | | | | | |
| EPS | 10.4 | 10.9 | 29.9 | 41.4 | 51.0 | |
| Cash EPS | 12.7 | 13.2 | 33.4 | 47.0 | 57.3 | |
| BV/Share | 44.3 | 53.2 | 76.7 | 109.8 | 150.7 | |
| DPS | 8.0 | 10.0 | 5.6 | 7.3 | 9.0 | |
| Payout (%) | 17.7 | 20.7 | 21.2 | 20.0 | 20.0 | |
| Valuation (x) | | | | | | |
| P/E | | 19.2 | 43.5 | 31.5 | 25.5 | |
| Cash P/E | | 98.4 | 39.0 | 27.7 | 22.7 | |
| P/BV | | 24.5 | 17.0 | 11.9 | 8.6 | |
| EV/Sales | | 22.3 | 11.7 | 9.4 | 7.8 | |
| EV/EBITDA | | 72.7 | 34.4 | 25.1 | 20.3 | |
| Dividend Yield (%) | | 0.8 | 0.4 | 0.6 | 0.7 | |
| Return Ratios (%) | | | | | | |
| RoE | 26.0 | 22.4 | 46.1 | 44.4 | 39.2 | |
| RoCE | 33.1 | 26.8 | 41.9 | 42.2 | 39.1 | |
| Working Capital Ratios | | | | | | |
| Debtor (Days) | 107 | 103 | 120 | 120 | 120 | |
| Creditor (Days) | 70 | 110 | 66 | 66 | 66 | |
| Inventory (Days) | 146 | 176 | 110 | 110 | 110 | |
| Working Capital Turnover (I) | 197 | 205 | 164 | 163 | 162 | |
| Leverage Ratio (x) | | | | | | |
| Current Ratio | 3.4 | 2.7 | 3.1 | 3.2 | 3.6 | |
| Debt/Equity | 0.2 | 0.4 | 0.3 | 0.2 | 0.2 | |

| CASH FLOW STATEMENT | | (Rs Million) | | | | |
|-------------------------------|-------------|---------------|--------------|---------------|---------------|--|
| Y/E MARCH | 2005 | 2006 | 2007E | 2008E | 2009E | |
| Op.Profit/(Loss) bef. Tax | 1,046 | 1,167 | 2,460 | 3,355 | 4,075 | |
| Interest/Dividends Recd. | 171 | 106 | 136 | 186 | 226 | |
| Direct Taxes Paid | -330 | -338 | -336 | -362 | -446 | |
| (Inc)/Dec in WC | -493 | -259 | -1,118 | -736 | -723 | |
| CF from Operations | 394 | 677 | 1,142 | 2,443 | 3,132 | |
| EO Expense / (Income) | 0 | 0 | 0 | 0 | 0 | |
| CF from Operating incl | 394 | 677 | 1,142 | 2,443 | 3,132 | |
| (inc)/dec in FA | -259 | -1,272 | -277 | -1,020 | -1,020 | |
| (Pur)/Sale of Investments | 1 | -4 | -96 | -300 | 0 | |
| CF from Investments | -258 | -1,276 | -373 | -1,320 | -1,020 | |
| Issue of Shares | 1 | 13 | 0 | 0 | 0 | |
| (Inc)/Dec in Debt | 2 | 841 | -2 | 105 | 5 | |
| Interest Paid | -43 | -56 | -106 | -167 | -180 | |
| Dividend Paid | -117 | -146 | -407 | -531 | -654 | |
| Others | -5 | 4 | 0 | 0 | 0 | |
| CF from Fin. Activity | -163 | 656 | -515 | -593 | -829 | |
| Inc/Dec of Cash | -27 | 56 | 255 | 530 | 1,283 | |
| Add: Beginning Balance | 72 | 45 | 101 | 356 | 887 | |
| Closing Balance | 45 | 101 | 356 | 887 | 2,169 | |

N O T E S



For more copies or other information, contact

Institutional: Navin Agarwal. **Retail:** Manish Shah

Phone: (91-22) 39825500 Fax: (91-22) 22885038. E-mail: inquire@motiloswal.com

Motilal Oswal Securities Ltd, 3rd Floor, Hoechst House, Nariman Point, Mumbai 400 021

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Disclosure of Interest Statement

Divi's Laboratories

| | |
|---|----|
| 1. Analyst ownership of the stock | No |
| 2. Group/Directors ownership of the stock | No |
| 3. Broking relationship with company covered | No |
| 4. Investment Banking relationship with company covered | No |

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