

MEETING MINUTES
LIBERTARIAN NATIONAL COMMITTEE
SEPTEMBER 4-5, 2021
LOUISVILLE, KY



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PREPARED BY **CARYN ANN HARLOS**, LNC SECRETARY

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LEGEND: text to be inserted, ~~text to be deleted~~, unchanged existing text, *substantive final main motions*.

All main substantive motions will be set off by ***bold and italics in green font*** (with related subsidiary and incidental motions *set off by highlighted italics*) and will be assigned a motion number comprising the date and a sequential number to be recorded in the Secretary's Main Motion/Ballot Tally record located at <https://tinyurl.com/lncvotes2021>

Points of Order and substantive objections will be indicated in **BOLD RED TEXT**.

All vote results, challenges, and rulings will be set off by ***BOLD ITALICS***.

The Secretary produces an electronic One Note notebook for each meeting that contains all reports submitted as well as supplementary information. The notebook for this meeting can be found at <https://tinyurl.com/LNCSept2021>

The LPedia article for this meeting can be found at:
https://lpedia.org/wiki/LNC_Meeting_4-5_September_2021

Recordings for this meeting can be found at the LPedia link.

The QR codes lead to the video portion of the video being discussed. The code is also clickable for those viewing electronically.

OPENING CEREMONY

CALL TO ORDER AND OPPORTUNITY FOR PUBLIC COMMENT

Chair Whitney Bilyeu called the meeting to order at 9:00 a.m. (all times Eastern). A moment of silence was observed for the passing of Chris Davis and L. Neil Smith as well as for Robert Kraus' father.

HOUSEKEEPING

ATTENDANCE

The following were in attendance:

Officers: Whitney Bilyeu (Chair), Ken Moellman (Vice-Chair), Caryn Ann Harlos (Secretary), Tim Hagan (Treasurer)

At-Large Representatives: Laura Ebke, Richard Longstreth, Valerie Sarwark

Regional Representatives: Chris Luchini (Region 1), Steven Nekhaila (Region 2), Dustin Nanna (Region 3), Susan Hogarth (Region 5), John Phillips (Region 6), Erin Adams (Region 7), Rich Bowen (Region 8)

Regional Alternates: Alex Flores (Region 1), Jared Hall (Region 3), Tim Ferreira (Region 4), David Valente (Region 5), John Wilford (Region 7), Pat Ford (Region 8)

Absent: Jeff Hewitt (Region 4 Representative), David Sexton (Region 2 Alternate), Matthew Bughman (Region 6), Erik Raudsep (At-Large), Joshua Smith (At-Large)

Staff: Tyler Harris (Executive Director), Tara DeSisto (Development Director), Laryssa Gaughen (Communications Director), Cara Schulz (Candidate Recruitment)

The gallery contained many attendees as noted in the Attendance Roster attached hereto as **Appendix A** comprising attendees who signed the attendance book circulated by the Secretary.

ADOPTION OF THE AGENDA

The Chair previously submitted a proposed agenda as follows:

Duration (minutes)	Item
15	Opening Ceremony <ul style="list-style-type: none">• Call to Order – 9:00am• Opportunity for public comment (maximum 3 minutes per speaker)
	Housekeeping

2 5 3	<ul style="list-style-type: none"> • Roll Call • Adoption of Agenda • Report of Potential Conflicts of Interest
10 10 20 10	Officer Reports <ul style="list-style-type: none"> • Chair (Bilyeu) • Vice-Chair (Moellman) • Treasurer (Hagan) • Secretary (Harlos)
90	Staff Reports
60	Lunch (approximately 112:45 – 12:45)
30	Counsel's Report (approximately 12:45)
5 5 5 5 5 5 5 5 5	Region Reports (supplements to written reports) <ul style="list-style-type: none"> • Region 1 • Region 2 • Region 3 • Region 4 • Region 5 • Region 6 • Region 7 • Region 8
5 10 10 10 10 10 10 10 120 10 5 5 5	Committee Reports <ul style="list-style-type: none"> • Standing Committees <ul style="list-style-type: none"> ○ Advertising & Publication Review ○ Affiliate Support ○ Ballot Access ○ Candidate Support ○ Employment Policy & Compensation ○ Historical Preservation Committee ○ Information Services • Special Committees <ul style="list-style-type: none"> ○ Report of the Investigatory Committee on the LPNH matter (Dixon) ○ Alternative Voting • Advisory Committees (established by previous Chair) <ul style="list-style-type: none"> ○ Candidates & Elected Officials ○ Development ○ Marketing & Media <p>Evening Recess (approximately 5:25pm)</p>
	DAY 2 Call to Order 9:00am New Business with Previous Notice

60 20 30 10 15 15 30 15 10	<ul style="list-style-type: none"> • Motion to Suspend the LNC Secretary (Ebke) • Fill standing committee vacancies <ul style="list-style-type: none"> ◦ Advertising & Public Review Committee ◦ Alternative Voting Committee ◦ Convention Oversight Committee • CRM updated and motion (Moellman) • Motion to allocate funds to LPSC (Hogarth) • Policy manual changes (Harlos) <ul style="list-style-type: none"> ◦ Related to executive session ◦ Related to party communications ◦ Related to convention contingency • Policy manual change (Ebke) <ul style="list-style-type: none"> ◦ Related to obligations of board members and staff • Motion related to the chair's discretionary spending authority(Luchini) <p>New Business without Previous Notice</p>
10 15	<p>Closing Ceremony</p> <ul style="list-style-type: none"> ◦ Announcements ◦ Opportunity for public comments <p>Adjournment</p>

WITHOUT OBJECTION, Ms. Harlos moved to amend the agenda to remove the Historical Preservation Committee Report. WITHOUT OBJECTION, fifteen (15) minutes was added for public comment on Day Two.

WITHOUT OBJECTION, the agenda was ADOPTED.

REPORT OF POTENTIAL CONFLICTS OF INTEREST



Ms. Harlos had previously circulated a copy of the currently disclosed conflicts and asked for any updates. The updated list of conflicts of interests is attached as **Appendix B**.¹

OFFICER REPORTS

CHAIR'S REPORT



Ms. Bilyeu had submitted a written report in advance (see **Appendix C**) and supplemented with an oral report. The LNC took no action.

¹ See **Appendix H** for Credentials print-out.



VICE-CHAIR'S REPORT

Mr. Moellman had submitted a written report in advance (see **Appendix D**) and supplemented with an oral report.

The LNC took no action.



TREASURER'S REPORT

Mr. Hagan submitted his regular monthly end-of-month financial report in advance (see **Appendix E**) and provided a brief oral report.

WITHOUT OBJECTION, Mr. Hagan moved to move to increase line item 21 donations by \$60k, increase line item 22 recurring gifts by \$95k, decrease line item 23 board ed solicitations by \$157k, increase line item 25 project program revenues by \$157.5k, decrease line item 26 brand development/political materials by \$20k, increase line item 28 membership communication by \$12.5k, decrease line item 32 fundraising costs by \$55k, decrease line item 33 membership fundraising costs by \$20k, increase line item 45 compensation by \$95.5k, decrease line item 55 brand development political materials by \$45.5k, decrease line item 58 campus outreach by \$750.00, increase line item 60 candidate campaign and initiatives by \$80.6k, increase line item 80 media by \$5.5k, increase line item 85 member communication by \$30k, decrease line item 88 outreach by \$2.5k. [20210904-01]



SECRETARY'S REPORT

Ms. Harlos had submitted a written report in advance (see **Appendix F**) and supplemented with an oral report.

She fielded questions and comments.

APPROVAL OF THE MINUTES OF THE JUNE 5-6, 2021, MEETING

WITHOUT OBJECTION, Ms. Harlos moved to approve V3 of the minutes of the June 5-6, 2021, meeting. [20210904-02]

APPROVAL OF THE MINUTES OF THE JULY 11, 2021, MEETING

WITHOUT OBJECTION, Ms. Harlos moved to approve V2 of the minutes of the July 11, 2021, meeting. [20210904-03]

STAFF REPORTS



Staff members had submitted prior written reports (see *composite* **Appendix G** and **Appendix W**) with various staff members providing oral supplements and explanations.

WITHOUT OBJECTION, Mr. Longstreth moved to extend time for thirty (30) minutes.

WITHOUT OBJECTION, Mr. Longstreth moved to recess for lunch and return at 12:44 p.m.

LUNCH RECESS

The LNC broke for lunch recess until 12:44 p.m.

COUNSEL'S REPORT

Special counsel, Oliver Hall, submitted a written report in advance (see **Appendix U**).

The LNC took no action.

REGIONAL REPORTS

REGION 1 REPORT

Alaska, Arkansas, Colorado, Hawaii, Kansas, Montana, New Mexico, Nevada, Oregon, Utah, Washington, Wyoming

Region 1 Representative Mr. Luchini had submitted a written report in advance (see **Appendix O**) and supplemented with a brief oral report. He fielded questions and comments.

The LNC took no action.

REGION 2 REPORT

Florida, Georgia, Tennessee

Region 2 Representative Mr. Nekhaila provided a brief oral report .

The LNC took no action.

REGION 3 REPORT

Indiana, Kentucky, Michigan, Ohio

Region 3 Representative Mr. Nanna had submitted a written report in advance (see **Appendix P**) and supplemented with a brief oral report.

The LNC took no action.

REGION 4 REPORT

California

Region 4 Alternate Mr. Ferreira provided a brief oral report. He fielded questions and answers.

The LNC took no action.

REGION 5 REPORT

Delaware, District of Columbia, Maryland, North Carolina, Pennsylvania, South Carolina, Virginia, West Virginia

Region 5 Representative Ms. Hogarth had submitted a written report in advance (see **Appendix Q**) and supplemented with a brief oral report.

The LNC took no action.

REGION 6 REPORT

Illinois, Iowa, Minnesota, Missouri, Nebraska, North Dakota, South Dakota, Wisconsin

Region 6 Representative Mr. Phillips had submitted a written report in advance (see **Appendix R**) and supplemented with a brief oral report.

The LNC took no action.

REGION 7 REPORT

Alabama, Arkansas, Louisiana, Oklahoma, Texas

Region 7 Representative Ms. Adams had submitted a written report in advance (see **Appendix S**) and supplemented with a brief oral report.

The LNC took no action.

REGION 8 REPORT

Connecticut, Maine, Massachusetts, New Hampshire, New Jersey, New York, Rhode Island, Vermont

Region 8 Representative Mr. Bowen and Region 8 Alternate Mr. Ford provided a brief oral report.

The LNC took no action.

REPORTS OF STANDING COMMITTEES

ADVERTISING & PUBLICATION REVIEW COMMITTEE

Ms. Bilyeu, as Chair of the Advertising and Publication Review Committee (APRC), noted there was nothing to report that was disclosable per the Policy Manual.

She fielded questions and comments.

The LNC took no action.

AFFILIATE SUPPORT COMMITTEE

Ms. Sarwark, as Chair of the Affiliate Support Committee (ASC), had submitted a written report in advance (see **Appendix I**) and supplemented with an oral report. Mr. Ford also provided a supplement.



She fielded questions and comments.

The LNC took no action.

BALLOT ACCESS COMMITTEE



Christopher Trasher, as Chair of the Ballot Access Committee, had submitted a written report in advance (see **Appendix J**) and supplemented with an oral report.

WITHOUT OBJECTION, time was extended for five (5) minutes.

The LNC took no action.

CANDIDATE SUPPORT COMMITTEE



Ms. Ebke stated that the Chair of the Committee, Richard Manzo, is not present, and thus, there is nothing to report. She also fielded questions and comments. She also noted that there is a vacancy caused by the resignation of Francis Wendt.

The LNC took no action.

EMPLOYMENT POLICY AND COMPENSATION COMMITTEE



Richard Longstreth, as Chair of the Employment Policy and Compensation Committee, provided an oral report. Ms. Adams offered to answer questions one on one.

The LNC took no action.

INFORMATION SERVICES COMMITTEE



Liz DelSignore, as Chair of the Information Services Committee, had submitted a written report in advance (see **Appendix T**) and supplemented with an oral report.

WITHOUT OBJECTION, Mr. Moellman moved to extend time for five (5) minutes.

She fielded questions and comments.

The LNC took no action.

WITHOUT OBJECTION, Mr. Phillips moved to enter recess for fifteen (15) minutes.

NEW HAMPSHIRE INVESTIGATORY COMMITTEE



Pat Dixon, as Chair of the New Hampshire Investigatory Committee, provided a written report in advance (see **Appendix N**) and supplemented with an oral report and fielded many questions and answers.

Ms. Adams moved to consider this the final report of the Investigatory Committee which would disband the Committee. [20210904-04]

WITHOUT OBJECTION, Mr. Hagan moved to amend to allow corrections to the timestamps mentioned by the Committee Chair.

WITHOUT OBJECTION, Mr. Luchini moved to amend by substitution as follows: Move to consider this the final report of the Investigatory Committee with all necessary corrections to be delivered by next Saturday.

Mr. Nanna moved to end debate which **PASSED** by a show of hands with a vote count of 10-2.

A roll call vote was conducted on the main motion as amended with the following results:

Member / Alternate	Aye	Nay	Abstain
Adams	X		
Bilyeu	X		
Bowen		X	
Ebke	X		
Ferreira		X	
Hagan	X		
Harlos		X	
Hogarth	X		
Longstreth	X		
Luchini	X		
Moellman		X	
Nanna		X	
Nekhaila	X		
Phillips	X		
Sarwark	X		
TOTALS	10	5	0

This motion PASSED with a roll call vote of 10-5-0. [20210904-04]

REPORTS OF SPECIAL COMMITTEES

CONVENTION VOTING PROCESS COMMITTEE

There was no one present to provide a report. Note: The was incorrectly listed on the Agenda as the Alternative Voting Committee.

REPORTS OF PRIOR CHAIR'S ADVISORY COMMITTEES

CANDIDATES & ELECTED OFFICIALS

There were members of the Committee present, but there was no report to be given.

The LNC took no action.

DEVELOPMENT

Ms. Hogarth, as Chair of the Development Advisory Committee, provided a brief oral report. She fielded questions and answers.

The LNC took no action.

MARKETING & MEDIA

The Committee Chair was not present to give a report.

The LNC took no action.

ADJOURNMENT

The LNC adjourned for the day without objection at 4:19 p.m.

SUNDAY MORNING SESSION

CALL TO ORDER AND OPPORTUNITY FOR PUBLIC COMMENT

Chair Whitney Bilyeu called the meeting to order at 9:00 a.m.

HOUSEKEEPING

ATTENDANCE

The following were in attendance:

Officers: Whitney Bilyeu (Chair), Ken Moellman (Vice-Chair), Caryn Ann Harlos (Secretary), Tim Hagan (Treasurer)

At-Large Representatives: Laura Ebke, Richard Longstreth, Valerie Sarwark

Regional Representatives: Chris Luchini (Region 1), Steven Nekhaila (Region 2), Dustin Nanna (Region 3), Susan Hogarth (Region 5), John Phillips (Region 6), Erin Adams (Region 7), Rich Bowen (Region 8)

Regional Alternates: Alex Flores (Region 1), Jared Hall (Region 3), Tim Ferreira (Region 4), David Valente (Region 5), John Wilford (Region 7), Pat Ford (Region 8)

Absent: Jeff Hewitt (Region 4 Representative), David Sexton (Region 2 Alternate),² Matthew Bughman (Region 6), Erik Raudsep (At-Large), Joshua Smith (At-Large)

Staff: Tyler Harris (Executive Director), Laryssa Gaughen (Communications Director), Cara Schulz (Candidate Recruitment)

The gallery contained many attendees as noted in the Attendance Roster attached hereto as **Appendix A** comprising attendees who signed the attendance book circulated by the Secretary.

Mr. Luchini moved to amend the agenda to move the first item (Suspension of LNC Secretary) to the end of the agenda.

*Ms. Adams moved to end debate which **PASSED** upon a show of hands. The Motion to Amend the Agenda subsequently **PASSED** upon a show of hands.*

Ms. Harlos moved to suspend the rules to allow electronic participation for the suspension motion to allow Mr. Nekhaila, Mr. Raudsep, and Mr. Smith to participate.

Mr. Longstreth raised a **POINT OF ORDER**.

Ms. Bilyeu ruled the Point of Order **WELL-TAKEN** and stated that it can moved later.

NEW BUSINESS WITH PREVIOUS NOTICE

FILL VACANCIES IN STANDING COMMITTEES

WITHOUT OBJECTION, Ms. Adams moved to amend the agenda to fill an additional vacancy on the Convention Oversight Committee.

WITHOUT OBJECTION, Ms. Harlos moved to amend the agenda to add filling the vacancy in the Candidate Support Committee.

FILL APRC VACANCY

² Mr. Sexton arrived later in the meeting.



Mr. Bowen, Mr. Hall, and Mr. Raudsep were previously nominated on the LNC Business List.

WITHOUT OBJECTION, nominations were closed.

Mr. Longstreth moved to ballot the nominees via paper ballot with a winner to be chosen by plurality.

*Mr. Moellman moved to amend to use ranked-choice voting which **FAILED** by a show of hands.*

The Longstreth motion **PASSED** by a show of hands.

FILL VACANCY ON APRC VOTE FOR ONE, WIN BY PLURALITY			
MEMBER / ALTERNATE	HALL	BOWEN	RAUDSEP
Adams	X		
Bilyeu	X		
Bowen		X	
Ebke	X		
Ferreira		X	
Hagan	X		
Harlos		X	
Hogarth	X		
Longstreth			X
Luchini	X		
Moellman		X	
Nanna	X		
Nekhaila		X	
Phillips	X		
Sarwark			X
TOTALS	8	5	2

After balloting, Jared Hall was appointed to fill the vacancy. [20210905-01]

WITHOUT OBJECTION, Mr. Longstreth moved to extend time for thirty (30) minutes to fill committee vacancies.

FILL ALTERNATIVE VOTING COMMITTEE VACANCY



Mr. Nanna, Mr. Wilford, Mr. Hall, Ms. Ebke, and Mr. Flores were previously nominated on the LNC Business List. Ms. Ebke withdrew her name from nomination.

WITHOUT OBJECTION, nominations were closed.

Mr. Longstreth moved to ballot the nominees via paper ballot with a winner to be chosen by plurality.

Mr. Hagan moved to end debate which **PASSED** by a show of hands.

The Longstreth motion **PASSED** by a show of hands.

WITHOUT OBJECTION, Ms. Adams moved to hear speeches from the nominees for up to three (3) minutes each and time for people to speak for candidates.

FILL VACANCY ON ALTERNATIVE VOTING COMMITTEE VOTE FOR ONE, WIN BY PLURALITY				
MEMBER / ALTERNATE	NANNA	WILFORD	HALL	FLORES
Adams		X		
Bilyeu		X		
Bowen	X			
Ebke		X		
Ferreira		X		
Hagan		X		
Harlos	X			
Hogarth		X		
Longstreth		X		
Luchini				X
Moellman	X			
Nanna ³	X			
Nekhaila		X		
Phillips		X		
Sarwark		X		
TOTALS	4	10	0	1

After balloting, John Wilford was appointed to fill the vacancy. [20210905-02]

FILL CONVENTION OVERSIGHT COMMITTEE VACANCIES

Ms. Hogarth and Mr. Bowen were previously nominated on the LNC Business List.

WITHOUT OBJECTION, Ms. Adams moved to fill the two (2) vacancies with Ms. Hogarth and Mr. Bowen. [20210905-03]

FILL CANDIDATE COMMITTEE VACANCY

Ms. Harlos nominated Alex Flores.
Ms. Adams nominated John Wilford.
Mr. Nanna nominated Jared Hall.

³ Mr. Nanna's ballot was incorrectly noted by the tellers as NOTA.

Ms. Sarwark nominated Tim Ferreira. He declined the nomination.

WITHOUT OBJECTION, nominations were closed.

Mr. Phillips moved to vote via paper ballot requiring a majority to elect.

Mr. Luchini moved a substitute motion to vote via RCV.

*Ms. Adams moved to end debate on all pending questions which **PASSED** by a show of hands.*

*The Luchini substitute motion **PASSED** by a show of hands and then **PASSED** by a show of hands as the main motion.*

WITHOUT OBJECTION, the LNC stood at ease for five (5) minutes.

WITHOUT OBJECTION, Mr. Longstreth moved to extend time for five (5) minutes.

FILL VACANCY ON CANDIDATE SUPPORT COMMITTEE 15 BALLOTS CASTS USING RCV NOMINEES WERE: NOTA, ALEX FLORES, JOHN WILFOD, AND JARED HALL				
ROUND	NOTA	FLORES	WILFORD	HALL
One	Bowen	Adams Bilyeu Ferreira Hagan Harlos Hogarth Luchini Moellman Nanna	Ebke Longstreth Nekhaila	Phillips Sarwark
Two			Adams Bilyeu Ferreira Harlos Luchini Sarwark	Ebke Hagan Hogarth Longstreth Nekhaila Phillips
Three		Ebke Longstreth Nekhaila Sarwark	Hagan Hogarth Phillips	Adams Bilyeu Ferreira Harlos Luchini
Alex Flores was elected on the first round. [20210905-04]				

Mr. Nekhaila departed the meeting.



CRM UPDATE PRESENTATION

Mr. Moellman submitted a written report in advance (see **Appendix L**) and supplemented with an oral report. He fielded questions and answers.

Ms. Harlos moved to approve an additional \$15,000 for the state CRM project. [20210605-05]

Ms. Adams moved to amend to add “with all equipment and hardware to be located at LPHQ.” WITHOUT OBJECTION, Mr. Longstreth moved to amend the Adams amendment by striking LPHQ and inserting “a secure server facility.” The Adams amendment PASSED by a show of hands.

WITHOUT OBJECTION, Mr. Luchini moved to end debate on all pending questions.

A roll call vote was conducted on the main motion as amended with the following results:

Member / Alternate	Aye	Nay	Abstain
Adams	X		
Bilyeu			X
Bowen	X		
Ebke	X		
Ferreira	X		
Hagan	X		
Harlos	X		
Hogarth	X		
Longstreth			X
Luchini	X		
Moellman	X		
Nanna	X		
Phillips	X		
Sarwark	X		
TOTALS	12	0	2

This motion PASSED with a roll call vote of 12-0-2. [20210905-05]⁴ The Chair noted that the tabulation took two (2) minutes and asked that be put on the record.

WITHOUT OBJECTION, Mr. Ferreira moved to extend time for fifteen (15) minutes.

WITHOUT OBJECTION, Mr. Hagan moved to increase budget line item 40, Administrative Costs, by \$15,000. [20210605-06]

WITHOUT OBJECTION, Mr. Moellman moved to postpone his remaining CRM motions to the LNC Business List.

⁴ This motion required a 2/3 vote as per Policy Manual Section 1.05.1. It achieved that threshold.



ALLOCATE FUNDS TO THE LPSC

Ms. Hogarth moved to allocate \$500 from Outreach (budget line 88) to the LP of SC to raise their sponsorship level for the Famously Hot SC Pride Festival from Silver to Gold, contingent upon the Development and Affiliate Support Committees raising an additional \$500. [20210905-07]

The motion **PASSED** by a show of hands with a vote count of 8-3.

WITHOUT OBJECTION, the agenda was amended to move the hearing of the suspension of the LNC Secretary to the next item.

WITHOUT OBJECTION, the LNC stood at ease for fifteen (15) minutes.

SUSPENSION OF LNC SECRETARY



Ms. Bilyeu noted that Mr. Sexton arrived for Region 2.

Dr. Ebke moved to suspend Caryn Ann Harlos as Secretary of the Libertarian National Committee as provided for in the Bylaws of the Libertarian Party Article 6, Section 7.⁵ [20210905-08]

Ms. Harlos moved to allow her attorney and parliamentarian to be able to address her questions on the phone line. The Chair ruled the request **OUT OF ORDER** as she had been recognized to raise points of order on the main motion. Ms. Harlos objected that these are related to the points of order as she needed their counsel.

Ms. Harlos raised a **POINT OF ORDER** as follows:

Robert's Rules of Order 62:16 provides that in cases where the term of office is specified as ending at a certain occasion, a trial is required to remove an officer. This affords anyone accused to have the specific charges against them, time to prepare a defense, and the right to counsel. The process we are engaging in here violates these rights and renders any decision null and void.⁶

Ms. Bilyeu ruled the Point of Order **NOT WELL-TAKEN** citing the 2008 Robert/Balch opinion regarding the suspension motion for member-at-large Angela Keaton and stating that the Bylaws 6.7 removes us from the umbrella of Robert's.

Ms. Harlos **APPEALED FROM** the ruling of the Chair.

A roll call vote was conducted on the appeal with the following results:

⁵ See Appendix X for Bill of Particulars.

⁶ See Appendix Y for supporting argument Ms. Harlos distributed to LNC.

Member / Alternate	Aye	Nay	Abstain
Adams	X		
Bilyeu			X
Ford			X
Ebke	X		
Ferreira	X		
Hagan	X		
Harlos		X	
Hogarth	X		
Longstreth	X		
Luchini	X		
Moellman		X	
Nanna		X	
Phillips		X	
Sarwark	X		
Sexton	X		
TOTALS	9	4	2

The ruling of the Chair was SUSTAINED with a roll call vote of 9-4-2. [20210905-09]

Ms. Harlos moved to suspend the rules allow Mr. Nekhaila, Mr. Smith, and Mr. Raudsep. Ms. Bilyeu ruled this **OUT OF ORDER**. Ms. Harlos objected that this was fundamentally unfair and appealed **FROM THE RULING OF THE CHAIR**.

A roll call vote was conducted on the appeal with the following results:

Member / Alternate	Aye	Nay	Abstain
Adams	X		
Bilyeu			X
Bowen		X	
Ebke	X		
Ferreira		X	
Hagan	X		
Harlos		X	
Hogarth	X		
Longstreth	X		
Luchini	X		
Moellman		X	
Nanna		X	
Phillips			X
Sarwark	X		
Sexton	X		
TOTALS	8	5	2

The ruling of the Chair was SUSTAINED with a roll call vote of 8-5-2. [20210905-10]

Ms. Harlos raised a **POINT OF ORDER** as follows:

The prior ruling of the acting Chair on June 22, 2021, requires five (5) days', notice per charge. The motion includes at least four (4) charges and thus twenty (20) days' notice are required.

Ms. Bilyeu ruled the Point of Order **NOT WELL-TAKEN** stating that this is not required but was a preference of the acting Chair at the time.

Ms. Harlos **APPEALED FROM** the ruling of the Chair.

A roll call vote was conducted on the appeal with the following results:

Member / Alternate	Aye	Nay	Abstain
Adams	X		
Bilyeu			X
Bowen		X	
Ebke	X		
Ferreira	X		
Hagan	X		
Harlos		X	
Hogarth	X		
Longstreth	X		
Luchini	X		
Moellman		X	
Nanna		X	
Phillips		X	
Sarwark	X		
Sexton	X		
TOTALS	9	5	1

The ruling of the Chair was SUSTAINED with a roll call vote of 9-5-1. [20210905-11]

WITHOUT OBJECTION, time was extended for one (1) hour.

Mr. Nanna moved to amend the motion to strike the word "suspend" and insert "censure." [20210905-13]

Mr. Longstreth raised a **POINT OF ORDER** that Ms. Harlos should not be permitted to vote on the amendment. Ms. Adams raised a **POINT OF ORDER** that this amendment was not germane. Ms. Bilyeu ruled both Points of Order **NOT WELL-TAKEN**. Ms. Longstreth **APPEALED FROM** the ruling of the Chair.

Mr. Longstreth moved to extend for five (5) minutes which PASSED by a show of hands. WITHOUT OBJECTION, Mr. Luchini moved to end debate.

A roll call vote was conducted on the appeal with the following results:

Member / Alternate	Aye	Nay	Abstain
Adams	X		
Bilyeu			X
Bowen	X		
Ebke	X		
Ferreira	X		
Hagan	X		
Harlos			X
Hogarth	X		
Longstreth	X		
Luchini	X		
Moellman	X		
Nanna	X		
Phillips	X		
Sarwark	X		
Sexton	X		
TOTALS	13	0	2

The ruling of the Chair was SUSTAINED with a roll call vote of 13-0-2. [20210905-13]

WITHOUT OBJECTION, time was extended for three (3) minutes.

WITHOUT OBJECTION, time was extended for five (5) minutes.

A roll call vote was conducted on the Nanna amendment with the following results:

Member / Alternate	Aye	Nay	Abstain
Adams		X	
Bilyeu			X
Bowen	X		
Ebke		X	
Ferreira		X	
Hagan		X	
Harlos	X		
Hogarth		X	
Longstreth		X	
Luchini		X	
Moellman	X		
Nanna	X		
Phillips			X
Sarwark		X	
Sexton		X	

Member / Alternate	Aye	Nay	Abstain
TOTALS	5	8	2

The amendment FAILED with a roll call vote of 5-8-2. [20210905-12]

A roll call vote was conducted on the main motion with the following results:

Member / Alternate	Aye	Nay	Abstain
Adams	X		
Bilyeu	X		
Bowen		X	
Ebke	X		
Ferreira	X		
Hagan	X		
Hogarth	X		
Longstreth	X		
Luchini	X		
Moellman			X
Nanna		X	
Phillips	X		
Sarwark	X		
Sexton	X		
TOTALS	11	2	1

This motion PASSED with a roll call vote of 11-2-1. [20210905-08]⁷

ADJOURNMENT

ANNOUNCEMENTS AND OPPORTUNITY FOR PUBLIC COMMENTS

The meeting adjourned without objection at 2:21 p.m.

TABLE OF NUMBERED MOTIONS/BALLOTS

**note that the master log of motions in 2021 can be found here: <https://tinyurl.com/lncvotes2021>*

ID#	Motion/Ballot	Result
20210904-01	Budget adjustments	PASSED
20210904-02	Approve Minutes	PASSED
20210904-03	Approve Minutes	PASSED
20210904-04	Finalize report of New Hampshire Investigatory Committee	PASSED
20210905-01	Fill APRC Vacancy	FILLED

⁷ This motion required a 2/3 vote of the entire LNC as per Bylaws 6.7. It achieved that threshold.

20210905-02	Fill Alternative Voting Committee Vacancy	FILLED
20210905-03	Fill Convention Oversight Committee Vacancies	FILLED
20210905-04	Fill Candidate Support Committee Vacancy	FILLED
20210905-05	Allocate additional monies to CRM project	PASSED
20210905-06	Adjust budget to account for CRM increase	PASSED
20210905-07	Allocate monies to LPSC	PASSED
20210905-08	Suspension of LNC Secretary	PASSED
20210905-09	Appeal from the ruling of the Chair	SUSTAINED
20210905-10	Appeal from the ruling of the Chair	SUSTAINED
20210905-11	Appeal from the ruling of the Chair	SUSTAINED
20210905-12	Motion to amend to censure	FAILED
20210905-13	Appeal from the ruling of the Chair	SUSTAINED

TABLE OF APPENDICES

Appendix	Title	Author
A	Public Attendance Roster and Comments	Caryn Ann Harlos
B	Updated Conflicts of Interest	Caryn Ann Harlos
C	Chair's Report	Whitney Bilyeu
D	Vice-Chair's Report	Ken Moellman
E	Treasurer's Report (November End-of-Month Financial Reports)	Robert Kraus
F	Secretary's Report	Caryn Ann Harlos
G	Staff Reports	Staff
H	Credentials Report	Robert Hall
I	Affiliate Support Committee Report	Valerie Sarwark
J	Ballot Access Committee Report	Christopher Thrasner
K	Campus Organizing Report	Jim Lark
L	CRM Presentation	Ken Moellman
M	International Representative Report	Jim Lark
N	New Hampshire Investigatory Committee Report	Pat Dixon
O	Region 1 Report	Chris Luchini
P	Region 3 Report	Dustin Nanna
Q	Region 5 Report	Susan Hogarth
R	Region 6 Report	John Phillips
S	Region 7 Report	Erin Adams
T	IS Committee Report	Liz DelSignore
U	Special Counsel Report	Oliver Hall
V	Development Committee Report	Susan Hogarth
W	July Membership Report	Robert Kraus
X	Bill of Particulars	Laura Ebke
Y	Support for Due Process	Caryn Ann Harlos

Respectfully submitted,

Caryn Ann Haules

LNC Secretary ~ Secretary@LP.org ~ 561.523.2250

APPENDIX A - PUBLIC ATTENDANCE ROSTER

GALLERY ATTENDANCE SHEET⁸

NAME	STATE
Josiah Baker	Tennessee
Jake Campbell	Illinois
Liz DelSignore	Nevada
Pat Dixon	Texas
Helen Gilson	Ohio
Wayne Harlos	Colorado
Tyson Jones	Kentucky
Angela McArdle	California
Omar Recuero	Florida
Kyle Russell	Texas
Mike Seebeck	Colorado

⁸ Also included are persons observed to be in attendance but did not sign in on the attendance sheet. Names in bold indicate speakers during public comment.

APPENDIX B – UPDATED CONFLICTS OF INTEREST

Cumulative LNC Potential Conflicts of Interest

As of September 4, 2021

Erin Adams

- Elected Chair of the Libertarian State Leadership Alliance 2018
- Co-Host, Drunk N Disorderly
- Chair, North Central Oklahoma Libertarian Party
- State Coordinator/Board Member, Libertarian Party Radical Caucus

Whitney Bilyeu

- Member, Steering Committee of the Foreign Policy Alliance
- Husband is Treasurer of the Harris County Libertarian Party
- Chair of the Libertarian Party of Texas

Rich Bowen

- Deputy Treasurer of New Jersey Libertarian Party
- Southern NJLP Vice Chair

Matthew Bughman

- City of Milwaukee Police Department (Employer)
- Law Enforcement Action Partnership, formerly Law Enforcement Against
- Prohibition (member)
- Libertarian Party of Wisconsin State Committee

Laura Ebke

- Senior Fellow w/Platte Institute in Nebraska (Public Policy think tank, my work occasionally takes me to work in other states for work on occupational licensing reform w/legislatures and other policy groups).

T.J. Ferreira

- Local, state, national, and international involvement with Libertarian party and campaigns
- Interim Executive Director, Libertarian Party of California
- Board member for a credit union in Southern California
- Board Chair of Center for Financial Empowerment (<https://www.center4fe.org/>), a non-profit organization which helps break the cycle of poverty through financial education.
- Founder and Executive Director of The Porcupine Group, a non-profit organization for promoting Open Source software projects.

Alex Flores

(none)

Pat Ford

(none)

Tim Hagan

(none)

Jared Hall

- Libertarian Party of Indiana Political Director

Caryn Ann Harlos

- Page Owner/Admin multiple FB groups/Pages, largest of which is Libertarian Party USA
- Runs a liberty activist YouTube channel
- Runs LP-adjacent YouTube channel (Cult of RONR)
- Secretary, Libertarian Party of Douglas County
- Policy Committee Member, Colorado RCV
- Secretary, Libertarian Party of Colorado
- Husband is Chair of Libertarian Party of Colorado
- Candidate, LNC Secretary 2021
- Invited speaker to various Libertarian conventions and Libertarian/libertarian events

Jeff Hewitt

- Elected to Riverside County Board of Supervisors
- Member, West Riverside County Council of Governments

Susan Hogarth

- Board member, Libertarian Party Radical Caucus

Richard Longstreth

- Works for Lowe's Home Improvement
- Member of the Libertarian Party Radical Caucus

Chris Luchini

- Chair of the Libertarian Party of New Mexico

Ken Moellman

- IT volunteer with Jo Jorgensen campaign
- IT volunteer for the Libertarian Party of Kentucky
- Elections Committee member for the Libertarian Party of Kentucky

Dustin Nanna

- Vice-Chair and acting Chair of the Libertarian Party of Ohio
- 12th Congressional District Central Committee rep
- Steering Committee, City of Delaware Ohio
- Midwest Regional rep for the Libertarian Youth Caucus

Steven Nekhaila

- Treasurer/Secretary, Libertarian Party of the Florida Keys

- Chair, Libertarian Party of Florida
- Alumni member, Young Americans for Liberty

John Phillips

- County Chair
- Gas Station Owner/Operator
- Executive Board (CFO) of Decatur Defenders - an anti-violence organization
- Incurrible Smart Ass

Erik Raudsep

- Owns Iron Homes Inspections
- Coalition Director, Libertarian Party North Carolina
- County Chair, Libertarian Party of Durham County

Valerie Sarwark

- At-large member for the Southern New Hampshire Libertarian Party
- Director of Operations for Wedge Squared Strategies, LLC consulting firm

David Sexton

(none)

David Valente

- Federal Employee
- National Board Member, The People

John Wilford

(none)

APPENDIX C – CHAIR'S REPORT

Libertarian National Committee

September 4, 2021 - Louisville, KY

Chair's Report

Since assuming the role of Chair on July 12th, I have been engaging with staff to onboard and orient to this new role. I have regular weekly meetings with the Executive Director and scheduled weekly call time with the Development Director.

I have attended events in South Dakota, California, Denver, and some more local to me to connect with LP donors and members. We had an engaging presence at FreedomFest, and it was an honor to spend time with the LPSD affiliate members. During the weekend of the California training, I was able to meet with donors and connect with affiliate members.

In addition to reviewing contracts for events, personnel, and tools for staff, I have been in contact with Oliver regarding a variety of matters of interest to some affiliates and the LP in general. A great deal of my time has also been devoted to fielding complaints and concerns about LNC members, reading nastygrams from members of the public, speaking directly with concerned donors, and working with Tyler to accommodate the Investigatory Committee and facilitate the LPNH investigation.

I have been working with the Communications Director on media requests and other communication activities. I have accepted some podcast invitations, and popped in on LPTV to open for a gubernatorial candidate. I have attended EPCC meetings, and continue to attend the COC meetings. We have had one Executive Committee email vote to approve a joint compensation agreement and a meeting to approve a ballot access expenses. I am also now included in the Association of Libertarian Educators team calls.

This is certainly not an exhaustive list of my activities, so I may provide a supplement at the meeting.

APPENDIX D – VICE-CHAIRS REPORT

LNC Vice-Chair Report LNC Meeting 2021-09-04 Louisville, KY

Temporarily, I served as the Acting Chair until the LNC appointed a new chair to serve out the remainder of the term.

During that time, and after, I have provided information to the Investigative Committee regarding the New Hampshire affair.

After a short recovery period from being the Acting Chair, I have been focused primarily on maximizing the “back-9” of this LNC term by focusing on improvements on the CRM. I recently finished writing and testing a new importer that speeds up contact imports by approximately 15-20 times. I’m now working through the backlog of data imports for states. I’m now focused on a backlog of a few additional improvements. (More information is provided in the CRM agenda item.) The new importer will then likely be expanded to handle additional scenarios, further reducing the burden on LNC staff. This will likely be my primary set of tasks until our next meeting.

Region 0

Idaho

Liberty is alive and well in Idaho! They are currently placing a priority on finding candidates. The number of registered Libertarians & party membership continue to trend up. Currently working toward spinning up county parties, and have volunteers queued up once they are ready to spin them up. They’re also working on getting their bylaws over to the LNC Secretary so they can be archived.

Mississippi

Mississippi had a successful 2nd-half of their convention, in-person in Tunica, MS. The second portion was a social event, and a great time was had by all, with LP members from multiple states present. Podcasters, presentations, and general good camaraderie were the highlights of this great event.

APPENDIX E – TREASURER'S REPORT



JUL 2021 END OF MONTH FINANCIAL REPORTS

Page 2 – EOM Membership and Revenue Charts and Graphs

Page 4 – EOM Financial Summary Reports

Page 5 - Statement of Operations Budget vs. Actual

Page 6 - 2021 v. 2019 Comparisons Statement of Operations

Page 7 - P&L Detail (w-Functional Allocation of Expenses) by Month

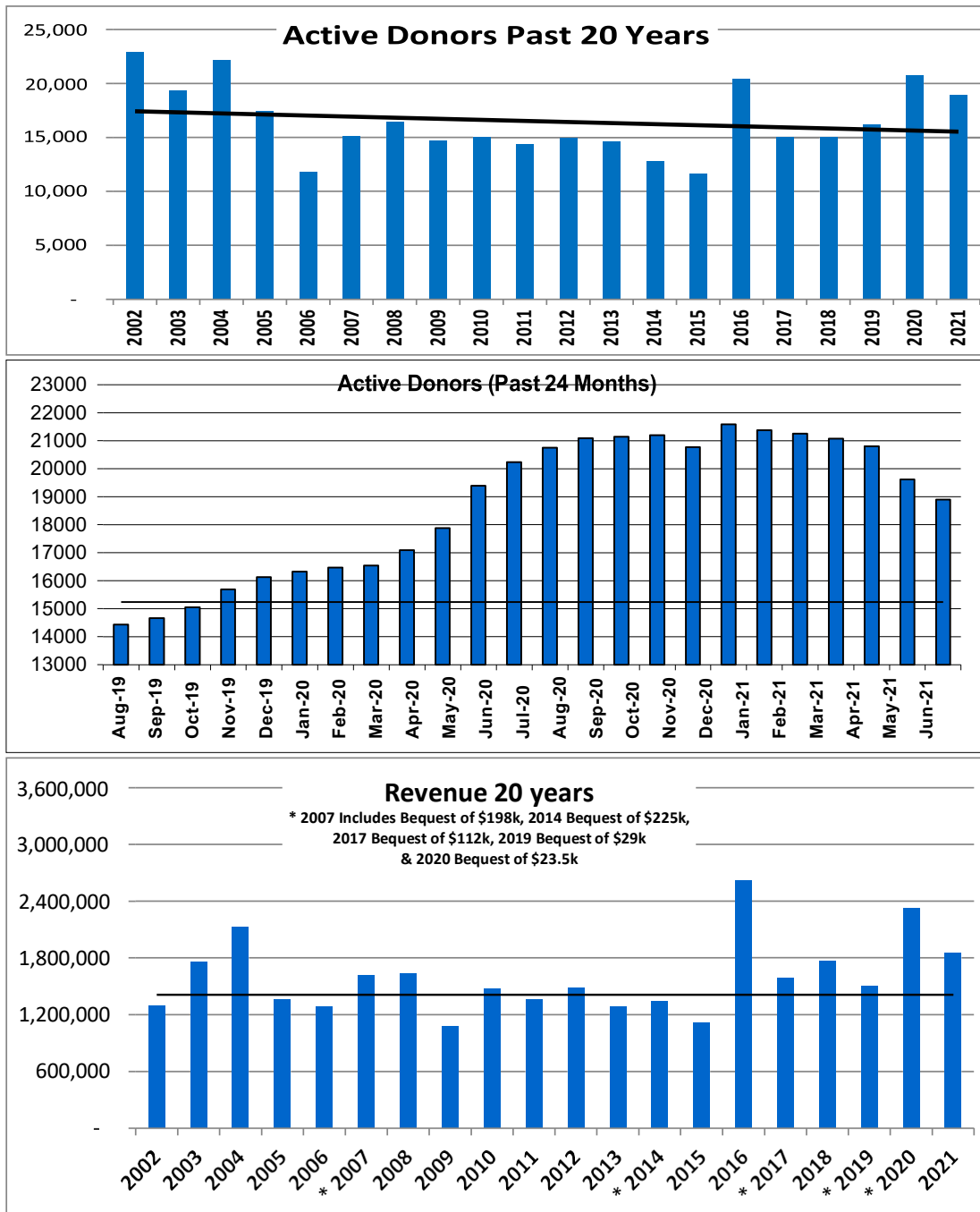
Page 10 – Balance Sheet Curr v. Prior Month Comparison

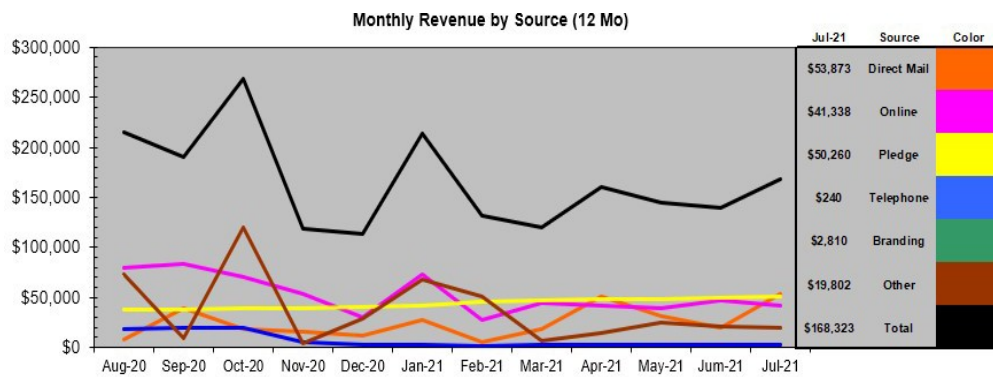
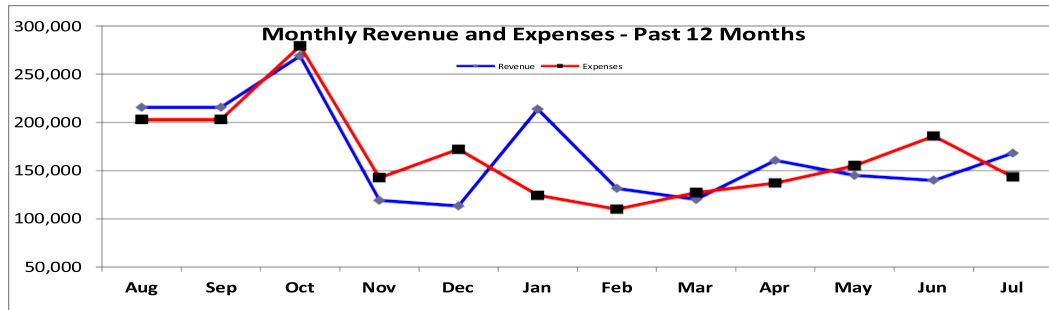
Page 12 - Cash Flow Report

Page 13 – Related Party Contributions and Disbursements

Page 13 – Chair's Discretionary Disbursements

End of Month Reports – Charts

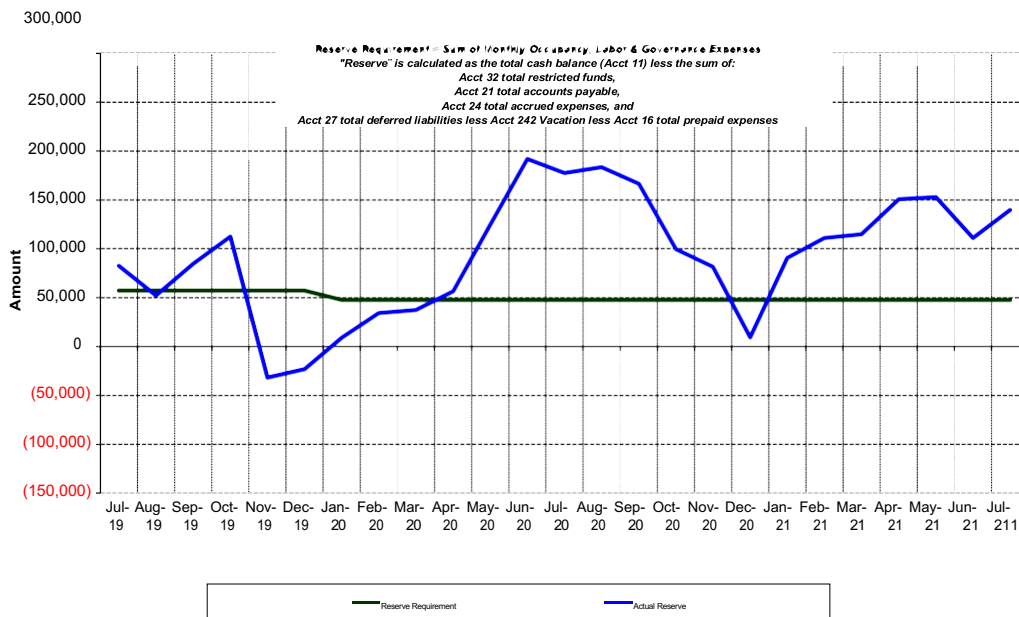




Reserve Adequacy Trend & Cash Less Liabilities (24 Months)

2021 Resv Target = \$47,542 - Curr Month Resv = \$139,907*

* Reflects definition change effective 11/19



End of Month Reports – Financial Summary

Revenue - by Function as % of Total

2017 thru 2021 (Not Including Convention Packages)

	2017	2018	2,019	2020	2021 YTD
Membership Revenue	554,688	583,082	622,486	879,035	388,850
% Total Non Conv Revenue	38%	39%	41%	42%	36%
General Fundraising	764,757	762,568	648,038	843,565	530,889
% Total Non Conv Revenue	52%	51%	43%	40%	49%
Project/Program/Other	156,261	145,456	230,807	363,056	159,955
% Total Non Conv Revenue	11%	10%	15%	17%	15%
Total Non Convention Package Revenue	1,475,706	1,491,106	1,501,331	2,085,656	1,079,694

P&L Acct Summary Last Month Plus YTD

January through July 2021

	Jan 21	Feb 21	Mar 21	Apr 21	May 21	Jun 21	Jul 21	TOTAL
Revenue								
4000 · General Fundraising	163,309	79,241	110,485	145,842	130,962	128,818	157,086	915,743
4100 · Project Revenue	38,896	1,473	450	0	50	854	6,520	48,243
4200 · Events and Conventions	0	0	0	0	1,300	2,050	0	3,350
4300 · Program Revenue	11,705	50,870	9,194	14,722	12,709	8,925	4,901	113,026
4600 · Refunds of Contributions	(50)	0	(158)	(40)	0	(793)	(274)	(1,315)
4700 · Other Receipts	0	0	0	0	0	0	0	0
Total Revenue	213,860	131,584	119,971	160,524	145,021	139,854	168,233	1,079,047
Expense								
7000 · General Fundraising Expense	45,295	44,496	41,722	36,435	41,835	51,172	31,641	292,596
7100 · Project-Related Expenses	0	0	0	0	0	289	0	289
7200 · Events and Conventions Exp	0	0	0	97	6,839	5,205	368	12,509
7300 · Program-Related Expenses	32,826	30,976	44,177	47,585	58,351	76,916	66,555	357,386
8000 · Salary & Related Expense	25,462	17,486	14,130	14,810	17,342	18,323	21,851	129,404
8100 · Admin & Overhead Expense	10,741	10,172	14,988	27,365	19,642	13,087	12,346	108,341
8200 · Professional Services	7,200	7,598	9,498	7,993	8,368	18,132	7,840	66,629
8300 · Depreciation Expense	2,774	2,774	2,774	2,774	2,774	2,774	2,774	19,418
Total Expense	124,298	113,502	127,289	137,059	155,151	185,898	143,375	986,572
Net Revenue	89,562	18,082	(7,318)	23,465	(10,130)	(46,044)	24,858	92,475

Balance Sheet Summary - Current vs Prior Month

	Jul 31, 21	Jun 30, 21	\$ Change	% Change
ASSETS				
Current Assets				
Total Checking/Savings	228,893.85	188,073.18	40,820.67	21.71%
Total Other Current Assets	39,654.81	35,713.94	3,940.87	11.04%
Total Current Assets	268,548.66	223,787.12	44,761.54	20.00%
Total Fixed Assets	819,597.21	822,371.53	(2,774.32)	-0.34%
TOTAL ASSETS	1,088,145.87	1,046,158.65	41,987.22	4.01%
LIABILITIES & EQUITY				
Liabilities				
Total Current Liabilities	135,699.92	118,568.45	17,131.47	14.45%
Total Long Term Liabilities	0.00	0.00	0.00	0.00%
Total Liabilities	135,699.92	118,568.45	17,131.47	14.45%
Total Equity	952,445.95	927,590.20	24,855.75	2.68%
TOTAL LIABILITIES & EQUITY	1,088,145.87	1,046,158.65	41,987.22	4.01%

Standard Statement of Operations - 2021
Budget vs. Actual

	Un- restricted July-21	Temp. Restricted	Total July- 21	Jan-Dec 2021	Budget Year to Date	Actual vs. Budget YTD	Annual Budget 2021 *	2021 Budget Remaining
Support and Revenue								
20-Membership Dues	48,804		48,804	388,203	410,667	(22,464)	704,000	315,797
21-Donations	46,373		46,373	140,202	104,417	35,786	179,000	38,798
22-Recurring Gifts	50,260		50,260	329,448	281,929	47,519	483,306	153,858
23-Board/ED Solicitation MajorGifts	0		0	23,409	115,500	(92,091)	198,000	174,591
24-Convention Revenue	0		0	0	0	0	0	0
25-Project Program Revenue	1,965	6,520	8,485	133,487	50,050	83,437	85,800	(47,687)
26-Brand Dev / Political Materials	2,810		2,810	17,694	37,450	(19,756)	64,200	46,506
27-Ballot Access & Related Donations	11,374		11,374	36,516	49,000	(12,484)	84,000	47,484
28-Membership Communication	125		125	10,088	2,742	7,346	4,700	(5,388)
29-Other Revenue	0		0	0	0	0	0	(0)
Total Support and Revenue	161,712	6,520	168,232	1,079,047	1,051,754	27,293	1,803,006	723,959
Cost of Support and Revenue								
32-Fundraising Costs	16,393		16,393	211,634	260,604	(48,969)	446,749	235,115
33-Membership Fundraising Costs	6,717		6,717	60,336	75,892	(15,556)	130,100	69,764
35-Convention	0		0	0	0	0	0	0
36-Ballot Access Fundraising Exp	0		0	4,656	5,833	(1,177)	10,000	5,344
37-Building Fundraising Exp	0		0	0	0	0	0	0
Total Cost of Support and Revenue	23,111	0	23,111	276,626	342,329	(65,703)	586,849	310,223
Net Support Available for Programs	138,601	6,520	145,121	802,421	709,425	92,996	1,216,157	413,736
Program Expense								
40-Administrative Costs *	15,191	7,769	22,961	184,604	189,722	(5,118)	325,237	140,633
45-Compensation	59,226		59,226	263,312	254,100	9,212	435,600	172,288
50-Affiliate Support	7,506		7,506	39,682	43,260	(3,578)	74,160	34,478
55-Brand Dev / Political Materials	4,793		4,793	13,569	37,450	(23,881)	64,200	50,631
58-Campus Outreach	0		0	0	438	(438)	750	750
60-Candidate, Campaign & Initiatives	25,352		25,352	145,030	101,733	43,297	174,400	29,370
70-Ballot Access VR & Related Exp	0		0	13,902	49,000	(35,098)	84,000	70,098
75-Litigation *	0	0	0	9,753	5,689	4,064	9,753	0
80-Media	427		427	952	379	573	650	(302)
85-Member Communication	0		0	35,985	22,969	13,016	39,375	3,390
88-Outreach	0		0	0	2,917	(2,917)	5,000	5,000
90-Project Program Other **	0	0	0	3,159	1,458	1,701	2,500	(659)
Total Program Expense	112,496	7,769	120,266	709,949	709,115	834	1,215,625	505,676
Total Net Operating Surplus (or Deficit)	26,105	(1,249)	24,856	92,472	310	92,162	532	(91,940)
Unrestricted Net Operating Surplus (or Deficit)			26,105	90,736			2,178	

As amended 05/21 & 06/21 - ** \$1,000 of line 90 Project/Program Expense considered Chair's Discretionary so actual can exceed budget by \$1K

Statement of Operations - 2021 v. 2019 Comparision

	Total July-21	Total Jul-19	Diff 21 v 19	2021	Jan - Dec 19	Diff 21 v 19
Support and Revenue						
20-Membership Dues	48,804	42,887	5,918	388,203	322,770	65,433
21-Donations	46,373	9,695	36,678	140,202	75,637	64,565
22-Recurring Gifts	50,260	29,560	20,700	329,448	217,899	111,548
23-BoardSolicitation MajorGifts	0	44,705	-44,705	23,409	111,530	-88,121
24-Convention Revenue	0	0	0	0	0	0
25-Project Program Revenue	8,485	3,537	4,948	133,487	46,543	86,944
26-Brand Dev / Pol Materials Rev	2,810	4,892	-2,081	17,694	45,039	-27,345
27-BallotAccess Donations	11,374	7,243	4,132	36,516	30,473	6,043
28-Publications Materials Other	125	0	125	10,088	2	10,086
29-Other Revenue	0	2	-2	0	737	-737
Total Support and Revenue	168,232	142,520	25,712	1,079,047	850,631	228,416
Cost of Support and Revenue						
32-Fundraising Costs	16,393	9,535	6,858	211,634	65,009	146,626
33-Membership Fundraising Costs	6,717	9,191	-2,474	60,336	70,384	-10,048
35-Convention	0	0	0	0	0	0
36-Ballot Access Fundraising Exp	0	0	0	4,656	1,468	3,188
37-Building Fundraising Exp	0	0	0	0	1,256	-1,256
Total Cost of Support and Revenue	23,111	18,727	4,384	276,626	138,116	138,510
Net Support Available for Programs	145,121	123,793	21,328	802,421	712,515	89,907
Program Expense						
40-Administrative Costs	22,961	28,900	-5,939	184,604	177,780	6,824
45-Compensation	59,226	50,830	8,396	263,312	302,775	-39,462
50-Affiliate Support	7,506	6,222	1,285	39,682	47,279	-7,597
55-Brand Dev / Pol Materials	4,793	4,485	308	13,569	29,716	-16,147
58-Campus Outreach	0	0	0	0	75	-75
60-Candidate, Campaign & Initiatives	25,352	7,659	17,693	145,030	40,516	104,514
70-BallotAccess Petitioning Related Exp	0	0	0	13,902	0	13,902
75-Litigation	0	0	0	9,753	9,993	-240
80-Media	427	0	427	952	11,761	-10,808
85-Member Communication	0	0	0	35,985	14,815	21,170
88-Outreach	0	0	0	0	3,247	-3,247
90-Project Program Other	0	0	0	3,159	381	2,778
Total Program Expense	120,266	98,095	22,171	709,949	638,337	71,612
Net Operating Surplus (or Deficit)	24,856	25,699	-843	92,472	74,178	18,294

P&L Acct Detail w-Funct Alloc of Exps Last Month Plus YTD
January through July 2021

	Jul 21	TOTAL
Revenue		
4000 · General Fundraising		
4010 · Direct Mail Fundraising		
4010-10 · DM - House Fundraising General	41,300.00	100,046.56
4010-11 · DM - House Fundraising Renewal	25.00	1,920.00
4010-12 · DM - House Fundraising NewDonor	50.00	810.00
4010-20 · DM - Donor Renewal	11,943.00	99,307.49
4010-30 · DM - New Donor Prospecting	555.00	5,604.00
Total 4010 · Direct Mail Fundraising	53,873.00	207,688.05
4020 · Direct Solicitation Major Donor		
4020-10 · Board Solicitation	0.00	500.00
4020-20 · Chair Solicitation	0.00	12,600.00
4020-30 · ED Solicitation	0.00	10,309.00
Total 4020 · Direct Solicitation Major Donor	0.00	23,409.00
4030 · Online Contributions - Web		
4030-10 · Online Cont - General	5,347.34	37,970.03
4030-20 · Online Cont - Donor Renewal	26,019.51	159,740.51
4030-30 · Online Cont - New Donor Prosp	9,971.58	118,091.39
4030-40 · Online - Joint Membership Trans	0.00	(647.30)
Total 4030 · Online Contributions - Web	41,338.43	315,154.63
4040 · Tele Fundraising - Phone Bank		
4040-10 · Tele Fund - General	0.00	150.00
4040-20 · Tele Fund - Donor Renewal	240.00	3,376.75
Total 4040 · Tele Fundraising - Phone Bank	240.00	3,526.75
4080 · Recurring Contrib - Pledge	50,260.10	329,447.55
4090 · Ballot Access / Voter Reg	11,374.26	36,515.91
Total 4000 · General Fundraising	157,085.79	915,741.89
4100 · Project Revenue		
4108 · Building Fund	0.00	40,869.26
4111 · Legal Action Fund	6,520.00	7,373.95
Total 4100 · Project Revenue	6,520.00	48,243.21
4200 · Events and Conventions		
4200-30 · Other Events	0.00	3,350.00
Total 4200 · Events and Conventions	0.00	3,350.00
4300 · Program Revenue		
4310 · Affiliate Development	36.05	16,563.58
4340 · LP News	125.00	10,088.00
4360 · Campaign Support & Initiatives		
4360-40 · Campaign/Candidate Support	1,396.75	67,652.28
Total 4360 · Campaign Support & Initiatives	1,396.75	67,652.28
4375 · Brand / Political Materials	2,810.47	17,693.70
4395 · LPedia Historical Preservation	532.50	1,028.25
Total 4300 · Program Revenue	4,900.77	113,025.81
4600 · Refunds of Contributions	(274.37)	(1,314.37)
4700 · Other Receipts		
4710 · Interest & Dividends	0.00	0.28
Total 4700 · Other Receipts	0.00	0.28
Total Revenue	168,232.19	1,079,046.82

APPENDIX E
TREASURER'S REPORT

Expense	Jul 21	TOTAL
7000 · General Fundraising Expense		
7010 · Direct Mail Fundraising Exp		
7010-10 · DM - House General Expense	1,905.18	41,666.93
7010-20 · DM - Donor Renewal Expense	6,296.66	42,825.55
7010-30 · DM - New Donor Prospecting Exp	380.14	6,346.44
Total 7010 · Direct Mail Fundraising Exp	8,581.98	90,838.92
7030 · Online Contributions Exp - Web		
7030-10 · Online Cont Exp - General	0.00	225.00
7030-20 · Online Cont Exp - Donor Renewal	40.68	1,909.00
7030-30 · Online Cont Exp - New Donor	0.00	1,360.30
Total 7030 · Online Contributions Exp - Web	40.68	3,494.30
7050 · Fundraising Contractors	6,204.00	96,268.71
7060 · Membership Contractors	0.00	7,894.30
7080 · Recurring Contrib - Pledge	3,334.31	28,221.28
7090 · Ballot Access Fundraising Exp	0.00	4,655.89
7095 · Credit Card Prc Fees	4,949.97	33,510.35
7099 · Gen Fundraising Staff Salary	8,530.41	27,712.93
Total 7000 · General Fundraising Expense	31,641.35	292,596.68
7100 · Project-Related Expenses		
7106 · Campus Outreach Project		
7106-20 · Campus Outreach Staff Salary	0.00	289.15
Total 7106 · Campus Outreach Project	0.00	289.15
Total 7100 · Project-Related Expenses	0.00	289.15
7200 · Events and Conventions Exp		
7200-30 · Other Events	0.00	11,741.91
7200-50 · Events & Conv Staff Salary	368.22	767.64
Total 7200 · Events and Conventions Exp	368.22	12,509.55
7300 · Program-Related Expenses		
7310 · Affiliate Support		
7310-10 · Affiliate Development & Support	(174.00)	717.80
7310-20 · Affiliate Dev Contractors	7,680.00	38,964.00
7310-30 · Affiliate Support Staff Salary	3,436.71	13,283.84
Total 7310 · Affiliate Support	10,942.71	52,965.64
7320 · Outreach & Marketing		
7320-20 · Outreach & Marketing Staff Sala	2,454.79	11,347.98
Total 7320 · Outreach & Marketing	2,454.79	11,347.98
7330 · Media Relations		
7330-10 · Media Relations General	427.49	952.43
7330-20 · Media Relations Staff Salary	920.55	3,834.02
Total 7330 · Media Relations	1,348.04	4,786.45
7340 · Membership Communications		
7340-10 · LP News	0.00	35,985.20
7340-20 · Mem Comm & Support Staff Salary	17,244.93	62,001.83
Total 7340 · Membership Communications	17,244.93	97,987.03
7360 · Campaign Support & Initiatives		
7360-40 · Campaign/Candidate Support	11,608.54	49,892.31
7360-45 · Candidate Support Contractors	13,743.60	95,137.70
7360-60 · Camp/Cand Support -Staff Salary	2,393.42	7,150.43
Total 7360 · Campaign Support & Initiatives	27,745.56	152,180.44
7375 · Brand Development		
7375-10 · Brand / Political Materials	4,793.45	13,569.22
7375-20 · Brand Development Staff Salary	1,841.10	7,073.09
Total 7375 · Brand Development	6,634.55	20,642.31

APPENDIX E
TREASURER'S REPORT

7380 · Ballot Access - Other Related	Jul 21	TOTAL
7380-10 · Ballot Access Petitioning Exp.	0.00	13,219.00
7380-20 · Ballot Access Travel/Other Exp	0.00	683.00
7380-60 · B/A & Petitioning Staff Salary	184.11	414.00
Total 7380 · Ballot Access - Other Related	184.11	14,316.00
7395 · LPedia Historical Preservation	0.00	3,159.10
Total 7300 · Program-Related Expenses	66,554.69	357,384.95
8000 · Salary & Related Expense		
8005 · Salary Bonus Sick & Vac (Admn)	10,518.34	69,135.01
8010 · Hourly Wages (Admin Portion)	1,203.30	17,730.46
8015 · Contract & Paid Internships	0.00	2,112.70
8020 · Employer Cont to P/R Tax	3,193.42	15,424.05
8030 · Employer Cont to 401K & Adm	1,765.39	7,603.45
8040 · Fed & State Unemployment	61.63	596.27
8060 · Health Insurance	2,221.48	11,873.95
8065 · Workers Comp Insurance	0.00	667.42
8070 · Other Bens, Gdwill & Training	2,700.00	2,700.00
8080 · Payroll Service Fees	187.77	1,080.03
8090 · Employee Search	0.00	481.00
Total 8000 · Salary & Related Expense	21,851.33	129,404.34
8100 · Admin & Overhead Expense		
8110 · Ofc Supplies & Non Cap Equipt	334.44	3,469.99
8120 · Telephone & Data Services	888.92	5,774.39
8125 · Equipment Leases & Maint.	184.44	358.44
8130 · Postage & Shipping	753.56	4,939.38
8140 · Travel, Meeting, & Meals Exp	2,773.70	11,735.58
8160 · Insurance - D/O Cyber - Other	0.00	12,524.00
8170 · Occupancy Expenses		
8170-10 · Mortgage Interest Expense	0.00	49.46
8170-20 · Utilities Expense	349.40	2,419.02
8170-30 · Property Taxes, Fees & Permits	732.82	5,129.76
8170-40 · Maintenance, Cleaning & Repairs	1,105.00	7,650.66
8170-50 · Property / GL Insurance	0.00	2,143.00
8170-60 · Assc Fees, Rent & Storage	545.00	3,815.00
Total 8170 · Occupancy Expenses	2,732.22	21,206.90
8180 · Printing & Copying	12.87	2,819.13
8190 · Software, Hardware & Other IT	4,356.14	42,813.57
8195 · Other Expenses & Bank Fees	309.99	2,700.23
Total 8100 · Admin & Overhead Expense	12,346.28	108,341.61
8200 · Professional Services		
8210 · Legal		
8210-10 · Legal - General	4,689.00	31,869.00
8210-20 · Legal - Proactive	0.00	9,753.00
8210-30 · Litigation-Lobbing Staff Salary	0.00	33.14
Total 8210 · Legal	4,689.00	41,655.14
8220 · Accounting	0.00	500.00
8230 · FEC Filing & Consulting	1,600.00	11,200.00
8240 · Computer Services	1,551.25	11,365.00
8250 · Other Professional Services	0.00	1,908.00
Total 8200 · Professional Services	7,840.25	66,628.14
8300 · Depreciation Expense	2,774.32	19,420.24
Total Expense	143,376.44	986,574.66
Net Revenue	24,855.75	92,472.16

Balance Sheet Current vs Prior Month
As of July 31, 2021

	Jul 31, 21	Jun 30, 21	\$ Change	% Change
ASSETS				
Current Assets				
Checking/Savings				
11 · Cash				
111U · PNC Check Acct 1 (Unrestricted)	100,026.59	106,966.18	(6,939.59)	(6.49%)
112U · BBT Check Acct 1 (Unrestricted)	70,449.45	28,048.40	42,401.05	151.17%
113R · PNC Check Acct 2 (Restricted)	40,327.94	38,719.33	1,608.61	4.16%
114R · BBT Chck Acct 2 (Rest Building)	10,999.53	12,668.93	(1,669.40)	(13.18%)
115R · BBT Check Acct 3 (Rest Legal)	7,090.34	1,670.34	5,420.00	324.49%
Total 11 · Cash	228,893.85	188,073.18	40,820.67	21.71%
Total Checking/Savings	228,893.85	188,073.18	40,820.67	21.71%
Other Current Assets				
16 · Prepaid Expenses				
161 · Bulk Mail Account				
161-10 · Prepaid Bulk Mail VA	1,188.56	1,121.87	66.69	5.95%
Total 161 · Bulk Mail Account	1,188.56	1,121.87	66.69	5.95%
165 · Prepaid Licenses	12,088.99	14,504.99	(2,416.00)	(16.66%)
166 · Prepaid Insurance	3,760.42	3,760.42	0.00	0.0%
167 · Prepaid Convention - Spec Event				
167-20 · Prepaid Special Event Expense	20,831.84	14,541.66	6,290.18	43.26%
Total 167 · Prepaid Convention - Spec Event	20,831.84	14,541.66	6,290.18	43.26%
169 · Other Prepaid Expense	1,785.00	1,785.00	0.00	0.0%
Total 16 · Prepaid Expenses	39,654.81	35,713.94	3,940.87	11.04%
Total Other Current Assets	39,654.81	35,713.94	3,940.87	11.04%
Total Current Assets	268,548.66	223,787.12	44,761.54	20.0%
Fixed Assets				
17 · Fixed Assets				
172 · Furniture & Fixtures	25,878.73	25,878.73	0.00	0.0%
173 · Office Equipment	16,796.61	16,796.61	0.00	0.0%
174 · Computer Hardware	22,801.27	22,801.27	0.00	0.0%
175 · Computer Software	134,613.90	134,613.90	0.00	0.0%
177 · Office Building				
177-10 · Physical Structure	477,119.00	477,119.00	0.00	0.0%
177-20 · Land	347,881.00	347,881.00	0.00	0.0%
Total 177 · Office Building	825,000.00	825,000.00	0.00	0.0%
178 · Ofc Imprmnt Acq & Capt Expense	70,519.11	70,519.11	0.00	0.0%
179 · Accumulated Depreciation	(276,012.41)	(273,238.09)	(2,774.32)	(1.02%)
Total 17 · Fixed Assets	819,597.21	822,371.53	(2,774.32)	(0.34%)
Total Fixed Assets	819,597.21	822,371.53	(2,774.32)	(0.34%)
TOTAL ASSETS	1,088,145.87	1,046,158.65	41,987.22	4.01%

LIABILITIES & EQUITY	Jul 31, 21	Jun 30, 21	\$ Change	% Change
Liabilities				
Current Liabilities				
Accounts Payable				
21 · Accounts Payable	28,754.46	26,045.72	2,708.74	10.4%
Total Accounts Payable	28,754.46	26,045.72	2,708.74	10.4%
Other Current Liabilities				
24 · Accrued Expenses				
241 · Accrued Payroll	23,708.00	17,901.18	5,806.82	32.44%
242 · Accrued Vacation	21,878.00	20,333.00	1,545.00	7.6%
245 · Accrued Real Estate Tax	732.82	0.00	732.82	100.0%
Total 24 · Accrued Expenses	46,318.82	38,234.18	8,084.64	21.15%
25 · Accrued Payroll Taxes				
251 · Payroll Tax Liabilities	0.04	0.04	0.00	0.0%
252 · 401(k) Liability	0.00	1,397.91	(1,397.91)	(100.0%)
Total 25 · Accrued Payroll Taxes	0.04	1,397.95	(1,397.91)	(100.0%)
27 · Deferred Liabilities				
272 · Deferred Convention Revenue	3,460.00	1,969.00	1,491.00	75.72%
275 · Other Deferred Revenue	57,166.60	50,921.60	6,245.00	12.26%
Total 27 · Deferred Liabilities	60,626.60	52,890.60	7,736.00	14.63%
Total Other Current Liabilities	106,945.46	92,522.73	14,422.73	15.59%
Total Current Liabilities	135,699.92	118,568.45	17,131.47	14.45%
Total Liabilities	135,699.92	118,568.45	17,131.47	14.45%
Equity				
31 · General Operating	845,153.53	843,904.13	1,249.40	0.15%
32 · Temp. Restricted Balances				
3204 · Fund - Campus	1,730.39	1,730.39	0.00	0.0%
3210 · Fund - Building	10,999.53	12,668.93	(1,669.40)	(13.18%)
3213 · Fund - Legal Action Fund	2,090.34	1,670.34	420.00	25.15%
Total 32 · Temp. Restricted Balances	14,820.26	16,069.66	(1,249.40)	(7.78%)
Net Revenue	92,472.16	67,616.41	24,855.75	36.76%
Total Equity	952,445.95	927,590.20	24,855.75	2.68%
TOTAL LIABILITIES & EQUITY	1,088,145.87	1,046,158.65	41,987.22	4.01%

Statement of Cash Flows
July 2021

	Jul 21	Jan - Jul 21
OPERATING ACTIVITIES		
Net Revenue	24,855.75	92,472.16
Adjustments to reconcile Net Revenue to net cash provided by operations:		
130-10 · Shaber - 1st International Bank	0.00	23,382.97
161-10 · Prepaid Bulk Mail VA	(66.69)	(416.94)
165 · Prepaid Licenses	2,416.00	(12,088.99)
167-20 · Prepaid Special Event Expense	(6,290.18)	(20,831.84)
169 · Other Prepaid Expense	0.00	(1,785.00)
21 · Accounts Payable	2,708.74	5,178.70
241 · Accrued Payroll	5,806.82	3,540.01
242 · Accrued Vacation	1,545.00	(4,556.00)
244 · Other Accrued Expenses	0.00	(798.00)
245 · Accrued Real Estate Tax	732.82	732.82
252 · 401(k) Liability	(1,397.91)	0.00
272 · Deferred Convention Revenue	1,491.00	1,491.00
275 · Other Deferred Revenue	6,245.00	57,166.60
Net cash provided by Operating Activities	38,046.35	143,487.49
INVESTING ACTIVITIES		
179 · Accumulated Depreciation	2,774.32	19,420.24
Net cash provided by Investing Activities	2,774.32	19,420.24
FINANCING ACTIVITIES		
29 · Loans & Mortgages (Principal)	0.00	(27,172.41)
31 · General Operating	1,249.40	28,036.73
3210 · Fund - Building	(1,669.40)	(3,812.68)
3213 · Fund - Legal Action Fund	420.00	(24,224.05)
Net cash provided by Financing Activities	0.00	(27,172.41)
Net cash increase for period	40,820.67	135,735.32
Cash at beginning of period	188,073.18	93,158.53
Cash at end of period	228,893.85	228,893.85

APPENDIX E
TREASURER'S REPORT

RELATED PARTY TRANSACTIONS AS OF: 07/31/21

Related Party Donations	Mem Expires / BSM Expires	MTD Contributions	YTD Contributions	Lifetime Giving (Since 1990)	Liberty Pledge Club
Erin Adams	Life Member	\$ 42.00	\$ 42.00	\$ 1,854.70	Yes
Paul Bilyeu *	Life Member	\$ 50.00	\$ 2,850.00	\$ 11,410.00	Yes
Whitney Bilyeu	Life Member	\$ 55.00	\$ 455.00	\$ 7,767.25	Yes
Joseph Bishop-Henchman **	Life Member	\$ 25.00	\$ 125.00	\$ 15,267.50	
Richard Bowen	06/14/22 - 05/24/22	\$ -	\$ 175.00	\$ 1,351.00	
Matthew Bughman	12/31/21 - 08/01/22	\$ 10.00	\$ 70.00	\$ 157.50	Yes
Christopher Campbell *	Life Member	\$ -	\$ 900.22	\$ 1,765.22	
Tucker Coburn **	12/31/21 - 06/02/22	\$ 5.00	\$ 25.00	\$ 688.00	
Laura Ebke	Life Member	\$ 25.00	\$ 226.50	\$ 5,236.50	Yes
Timothy Ferreira	Life Member	\$ 150.00	\$ 1,854.50	\$ 7,484.09	Yes
Alex Fkires	06/23/22 - 06/23/22	\$ -	\$ 25.00	\$ 301.00	
Kevin Hagan *	10/12/22 - 07/04/22	\$ 25.00	\$ 35.00	\$ 912.00	
Timothy Hagan	Life Member	\$ 10.00	\$ 276.00	\$ 11,412.82	Yes
Jared Hall	Life Member	\$ 10.00	\$ 1,420.00	\$ 2,231.50	Yes
Caryn Ann Harlos	Life Member	\$ 25.00	\$ 425.00	\$ 7,985.09	Yes
Wayne Harlos *	04/03/21 - 04/03/21	\$ -	\$ -	\$ 1,388.00	
Jeffery Hewitt	Life Member	\$ -	\$ -	\$ 3,475.00	
Susan Hogarth	Life Member	\$ 50.00	\$ 1,145.75	\$ 4,803.19	Yes
Richard Longstreth	Life Member	\$ 25.00	\$ 265.00	\$ 2,969.00	Yes
Chris Luchini	Life Member	\$ -	\$ 2,895.00	\$ 7,097.00	
Kenneth Moellman	Life Member	\$ 25.75	\$ 225.75	\$ 3,612.50	Yes
Dustin Nanna	07/10/22 - 07/31/22	\$ 25.00	\$ 25.00	\$ 2,107.00	Yes
Steven Nekhaila	Life Member	\$ -	\$ 20.00	\$ 3,300.40	
John Phillips	Life Member	\$ 75.00	\$ 1,349.00	\$ 6,277.20	Yes
Hillary Priebe *	04/07/20 - 03/21/20	\$ -	\$ -	\$ 125.00	
Erik Raudsep	Life Member	\$ 20.30	\$ 517.70	\$ 3,878.00	Yes
Nicholas Sarwark *	Life Member	\$ -	\$ 120.00	\$ 7,336.00	
Valerie Sarwark	Life Member	\$ 10.30	\$ 113.00	\$ 2,347.30	Yes
David Sexton	02/14/22 - 08/01/22	\$ 5.15	\$ 76.05	\$ 2,305.35	Yes
Victoria Paige Sexton *	12/31/21 - 08/01/22	\$ 5.15	\$ 186.05	\$ 906.85	Yes
Joshua Smith	12/31/21 - 05/01/22	\$ -	\$ 125.00	\$ 1,938.00	Yes
David Valente	Life Member	\$ 10.00	\$ 365.00	\$ 3,447.09	Yes
John Wilford	07/15/22 - 07/15/22	\$ 25.75	\$ 25.75	\$ 314.75	
Francis Wendt **	03/01/22 - 06/01/22	\$ 5.00	\$ 40.00	\$ 839.00	
Total Contributions:		\$ 714.40	\$ 16,398.27	\$ 134,290.80	

* Non LNC Member disclosed related party ** Thru May only

Related Party Disbursements	Memo	Disbursements	Disbursements
Caryn Ann Harlos	Reimbursed Expenses	\$ -	\$ 240.00
LPAR - LP Arkansas	Ballot Access Petitioning	\$ -	\$ 13,219.00
LPAZ - LP Arizona	State Membership Transfer	\$ -	\$ 622.30
LPCA - LP California	State Membership Transfer	\$ 1,025.00	\$ 1,050.00
LPCO - LP Colorado	State membership Transfer	\$ -	\$ 25.00
LPGA - LP Georgia	Training Reimbursement	\$ -	\$ 1,000.00
Total Disbursements:		\$ 1,025.00	\$ 16,156.30

CHAIR'S DISCRETIONARY DISBURSEMENTS AS OF: 07/31/21

Chair	Memo	MTD	YTD
Ranota Banks	1st Quarter - Lpedia Filing	\$ -	\$ 1,000.00

APPENDIX F – SECRETARY'S REPORT

SECRETARY'S REPORT – LNC MEETING SEPT 4-5 2021 V1/1

LINK FOR ONENOTE NOTEBOOK FOR THIS MEETING:

<https://tinyurl.com/LNCMeetingSept2021>

Position Duties

Bylaws Article 6 – OFFICERS

5. The Secretary shall be the recording officer of the Party and shall perform such duties as are assigned by the Chair or the National Committee. The Secretary shall attend all meetings of the National Committee and all Party Conventions and shall act as Secretary thereof, keeping such minutes and records as necessary.

Further specific responsibilities are assigned by the following:

- Bylaws Articles 5.2; 7.2.c; 7.14; 8.3; 10.4.b; 10.9 (if Convention Secretary); 13.
- Convention Rules 2.2; 3.1; 3.2; 3.3; 5.1.e-f; 7.3; 8.1.b; 8.2.b; 10.
- Policy Manual Special Rules of Order 1.01.4; 1.02.5; 1.02.6; 7.g; 7.m; 7.o; 7.p; 1.04.1.
- Policy Manual Standing Rules 2.01.2; 2.06.5; 2.07.2; 2.07.3; 2.07.4; 3.05.2; 3.05.3.

Additionally, I have taken over the posting of notices to the main Party website in order to actively comply with Bylaws Article 7.14: *The Secretary or a designee shall promptly post notice for each session of the National Committee; any National Committee proposed agendas; and approved minutes of each Convention and open National Committee session to a permanent archive section on the Party's website.*

I have further appointed an unofficial Assistant Secretary, Chase Crum. This was part of my campaign promises as I believe it is critical to have this position, and I desire to provide proof of concept so that the delegates may consider adding this to our bylaws.

Status of Minutes Since Last Report

June 5-6, 2021 Chicago	V3 posted for LNC review and to be approved at this meeting.
June 15, 2021 Via Zoom	Approved via ballot 20210728-01.
June 18, 2021 Via Zoom	V1 to be posted for LNC review and to be approved at this meeting.
June 19, 2021 Via Zoom	Auto-approved July 21, 2021.
June 27, 2021 Via Zoom	V1 to be posted for LNC review and to be approved at this meeting.
July 11, 2021 Via Zoom	V1 posted for LNC review and to be approved at this meeting.
August 17, 2021 Via Zoom	Posted for EC review and in process of auto-approval.

Motions to be Made

- **That the minutes (V1) from the June 18, 2021, meeting be approved.**
- **That the minutes (V1) from the June 27, 2021, meeting be approved.**
- **That the minutes (V1) from the July 11, 2021, meeting be approved.**

Documents Updated

- | | |
|------------------------------|---|
| Conflicts of Interest | ○ Potential conflicts were updated at the previous meeting and in the interim period. A current list was distributed for review and update at this meeting. |
| Policy Manual | ○ Updated with changes passed at the June 5-6, 2021 meeting. |
| Website | ○ Updated all committees as needed. |

Documents and Related Items Created

- Internal file structure in accordance with outline passed out at the last in-person meeting by this meeting (in process at this time).

LNC Membership Changes Since Last Report

- Tucker Coburn (Region 8 Representative) resigned on June 17, 2021, and Rich Bowen (Region 8 Alternate) moved up to primary Representative. Pat Ford was elected as Region 8 alternate on August 2, 2021.
- Joseph Bishop-Henchman (Chair) resigned on June 18, 2021.
- Francis Wendt (Region 1 Representative) resigned on June 18, 2021, and Chris Luchini (Region 1 Alternate) moved up to primary Representative.
- Alex Flores was elected to Region 1 Alternate on July 5, 2021.
- Whitney Bilyeu (Region 1 Representative) was elected to Party Chair on July 12, 2021.
- Erin Adams (Region 7 Alternate) was elected to Region 7 Representative on July 12, 2021.
- John Wilford was elected to Region 7 Alternate on July 15, 2021.

Committee Membership Changes Since Last Report

Affiliate Support Committee: John Wilford was appointed to fill the LNC member vacancy caused by the resignation of Francis Wendt.

Alternative Voting Committee: Caryn Ann Harlos, Feliz Ling, Darryl Perry, Jonathan Richter, and John Underwood were elected. Ms. Harlos subsequently resigned as she exceeded the number of committee appointments allowed for LNC members.

Bylaws and Convention Rules Committee: Alexander DiBenedetto and Francis Wendt resigned from the Bylaws Committee, and thus Omar Recuero and David Sexton moved from alternate to primary.

Ballot Access Committee: Mr. Bughman resigned as Committee Chair. Christopher Thrasher was appointed as Interim Chair until the committee decides on a replacement.

2

Bylaws and Convention Rules Committee: Alexander DiBenedetto and Francis Wendt resigned from the Committee. David Sexton moved from LNC alternate to LNC primary, and Ken Moellman was appointed as first LNC alternate. Omar Recuero moved from non-LNC alternate to primary.

Credentials Committee: Cheyne Strawn was named as the California Representative, and Jessica Tewksbury was named as the California 1st Alternate. Scott Peterson was appointed by Texas.

Information Services Committee: Nate Dinet and Rohan Desai were removed having missed two-plus consecutive meetings. Joshua McHoes and Tony D'Orazio were appointed to fill the vacancies.

Investigatory Committee Regarding New Hampshire Situation: Joe Buchman, Rufus Craig, and Pat Dixon were elected to this Committee. Pat Dixon was selected by the Committee as Committee Chair.

Platform Committee: Caryn Ann Harlos was appointed as the new interim Chair. Omar Recuero was appointed to fill the vacancy left by the resignation of Lauren Daugherty, and Starchild was named as alternate New Mexico named Josh Chappell as its primary representative and Chris Luchini as its first alternate. Tim McMaster was named as the Pennsylvania representative. Gary Alvstad was named as the California representative, and Rachel Nyx was named as the California 1st alternate. Texas appointed Ted Brown as its representative with Jeinay LeBlanc to serve as alternate.

Standing and Special Committee Appointments Remaining

Advertising Publication Review Committee: There is a vacancy to be filled, and the Committee needs to elect a new Chair.

Alternative Voting Committee: The vacancy created by the resignation of Caryn Ann Harlos needs to be filled.

Awards Committee: The Committee needs to select its Chair.

Ballot Access Committee: The Party Chair needs to appoint a new Chair.

Candidate Support Committee: There is an LNC appointee vacancy caused by the resignation of Francis Wendt.

Credentials Committee: The state appointments to this committee need to be made by February 26, 2022. .

The states that have earned Credentials Committee appointments that have not yet appointed are:

- Florida
- New York
- Ohio

Historical Preservation Committee: There is one (1) potential vacancy for which the Committee is seeking appropriate candidates.

Platform Committee: The state appointments to this Committee need to be made by December 31, 2021.

The states that have earned Platform Committee appointments which have not yet made its appointments are:

- Alaska
- Florida
- Illinois
- Michigan
- New Hampshire
- New York
- Ohio
- Virginia
- Washington
- Wyoming

Manuals

To be created:

- Convention Secretary's Manual
- LNC Secretary's Manual
- Delegation Chair Manual
- Delegate Manual
- Basic LNC On-Boarding

Upcoming Critical Dates (next 365 days and all scheduled conventions)

- **October 31, 2021:** cut-off for membership numbers for delegate allocations.
- **November 30, 2021:** Secretary to notify states of their delegate allocations.
- **December 31, 2021:** States to make Platform Committee appointments.
- **February 26, 2021:** States to make Credentials Committee appointments.
- **May 26-May 29, 2022:** 2022 National Convention, Reno Nugget.
- **May 23-May 26, 2024:** 2024 National Convention, Washington Hilton.

The full calendar of upcoming deadlines through the next convention can be found here: <https://docs.google.com/spreadsheets/d/1SGT7nAldNGzM5qO2KAivopbhLquJ-l2hyV-b11MHSbo/edit#gid=0>

Other Activities

- Continued monitoring the People's Party.
- Working on obtaining Registered Parliamentary credential.

- Sent delegate numbers to the affiliates as they would exist if the delegate allocation cut-off were to happen that day

Email Ballots¹

The following email ballots were completed since the December 5-6, 2020, LNC meeting and my last report.²³

Ballot 20210613-01
Concluded 6/20/21

Motion: Strike the following language from letter E of Policy Manual section 1.02.7

"for committees with fewer than ten (10) members, or five (5) days in advance for committees with ten (10) or more members."

The new paragraph would read as follows:

"Each committee member calling for an electronic meeting must do so by emailing the entire committee and specifying the date of the meeting, time of the meeting, and the topic(s) to be addressed.

Meetings must be so called no fewer than two (2) days in advance. These time limits do not apply to the LNC's Executive Committee, the LNC's Advertising and Publications Review Committee, or the Judicial Committee."

Co-Sponsors: Harlos, Moellman, Nanna, Raudsep, Smith

Voting "aye": Moellman, Nanna, Phillips, Smith

Voting "nay": Bilyeu, Bishop-Henchman, Coburn, Ferreira, Hagan, Harlos, Hogarth, Raudsep, Wendt

Express Abstention: None

No Vote Cast: Ebke, Longstreth, Nekhaila/Sexton, Sarwark

With a final vote tally of 4-9-0-4, the motion FAILED.

The vote tally record can be viewed here:
<https://docs.google.com/spreadsheets/d/1JcPiKpaypOO5v-sChhApYXK0QrZIMbhOyAwFbIEAck/edit#gid=1869591744>

Ballot 20210616-01
Concluded 6/23/21

¹ Vote tallies are recorded in the form of X-X-X-X which represents aye-nay-express abstention-passive abstention.

² Email motions and main substantive motions made during LNC and Executive Committee meetings can be tracked at the tally sheet located at: <https://tinyurl.com/lnvotestally2020>

³ Ballot 20210618-01 was ruled out of order.

Motion: To disaffiliate the New Hampshire Libertarian Party organization of which Mr. Pelletier is interim chair based on their violating the Statement of Principles.

Sponsor: Bishop-Henchman

Voting "aye": Bishop-Henchman, Coburn

Voting "nay": Ebke, Hagan, Harlos, Hewitt, Hogarth, Moellman, Nanna, Nekhaila, Phillips, Raudsep, Smith, Wendt

Express Abstention: Bilyeu, Longstreth, Sarwark

No Vote Cast: None

With a final vote tally of 2-12-3-0, the motion FAILED.

The vote tally record can be viewed here:

<https://docs.google.com/spreadsheets/d/1JcPiKpaypOO5v-sChhApYXK0QrZIMbhOyAwFbflEack/edit#gid=1439161868>

Ballot 20210618/02

Concluded 3/21/21

Motion: Move to increase budget item 75-Litigation by \$4,253, and to decrease budget item 40-Administrative Costs by \$4,253.

Sponsor: Bishop-Henchman

Voting "aye": Bilyeu, Bowen, Ebke, Hagan, Harlos, Hewitt, Hogarth, Longstreth, Moellman, Nanna, Nekhaila, Phillips, Raudsep, Sarwark, Smith

Voting "nay": None

Express Abstention: Luchini

No Vote Cast: Bishop-Henchman

With a final vote tally of 15-0-1-1, the motion PASSED.

The vote tally record can be viewed here:

<https://docs.google.com/spreadsheets/d/1JcPiKpaypOO5v-sChhApYXK0QrZIMbhOyAwFbflEack/edit#gid=68076882>

Executive Committee Ballot 20210618-03

Concluded 6/25/21

Motion: Move to approve an additional encumbrance of \$5,753 for New Mexico/Grider v. Oliver.

Sponsor: Moellman

Voting "aye": Ebke, Hagan, Harlos, Longstreth, Moellman, Phillips

Voting "nay": None

Express Abstention: None

No Vote Cast: None

With a final vote tally of 6-0-0-0, the motion PASSED.

The vote tally record can be viewed here:

<https://docs.google.com/spreadsheets/d/1JcPiKpaypOO5v-sChhApYXK0QrZIMbhOyAwFbflEack/edit#gid=1162414106>

Executive Committee Ballot 20210623-01
Concluded 6/30/21

Motion: Approve LPCA Joint Contribution Agreement.

Sponsor: Moellman

Voting "aye": Ebke, Hagan, Harlos, Longstreth, Moellman, Phillips

Voting "nay": None

Express Abstention: None

No Vote Cast: None

With a final vote tally of 6-0-0-0, the motion PASSED.

The vote tally record can be viewed here:

<https://docs.google.com/spreadsheets/d/1JcPiKpaypOO5v-sChhApYXK0QrZIMbhOyAwFbflEack/edit-gid=315781968>

Ballot 20210626-02
Concluded 7/3/21

Motion: Elect three (3) members of New Hampshire Incident Investigatory Committee

ELECTION OF INVESTIGATORY COMMITTEE		
BALLOT NUMBER: 20210626-02		
VOTING METHOD: Approval Voting per OpaVote. Vote for as many candidates as desired. Three (2) candidates will be elected.		
CANDIDATE	VOTE TOTALS	LNC RECORDED VOTES 14 BALLOTS CAST
Jospeh G. Buchman	5	Ebke, Hagan, Longstreth, Phillips, Sarwark
Rufus Craig	6	Bilyeu, Hagan, Longstreth, Moellman, Nekhaila, Smith
Pat Dixon	9	Bilyeu, Ebke, Hagan, Hogarth, Moellman, Nanna, Nekhaila, Phillips, Sarwark
Suzanne Gilmore	3	Moellman, Nekhaila, Smith
Greg Herztisch	4	Moellman, Nanna, Phillips, Smith
Bette Rose Ryan	5	Bilyeu, Ebke, Hagan, Longstreth, Sarwark
NOTA	3	Bowen, Harlos, Raudsep
Joe Buchman, Rufus Craig, and Pat Dixon were elected.		

As per Ballot 20210626-04, a majority vote is not required.

Ballot 20210711-01

Concluded 7/18/21

VOTING METHOD: Ranked Choice Voting. One location will be selected. Candidates are: August 29-30, 2021, in Denver area; September 4-5, 2021, in Alexandria VA; September 4-5, 2021, in Louisville, KY; September 4-5, 2021, Cincinnati, OH; and NOTA

15 Ballots cast.

4	ROUND	NOTA	DENVER	ALEXANDRIA	LOUISVILLE	CINCINNATI
5	ONE		Ebke, Harlos, Hogarth, Luchini	Bowen, Sarwark	Bilyeu, Longstreth, Moellman, Nanna, Nekhaila, Raudsep	Hagan, Phillips, Smith
6	TWO		Ebke, Harlos, Hogarth, Luchini	Bowen, Sarwark	Bilyeu, Longstreth, Moellman, Nanna, Nekhaila, Raudsep	Hagan, Phillips, Smith
7	THREE		Ebke, Harlos, Hogarth, Luchini		Bilyeu, Longstreth, Moellman, Nanna, Nekhaila, Raudsep	Bowen, Hagan, Phillips, Sarwark, Smith
8	FOUR				Bilyeu, Ebke, Harlos, Hogarth, Longstreth, Luchini, Moellman, Nanna, Nekhaila, Raudsep	Bowen, Hagan, Phillips, Sarwark, Smith
9	Louisville was selected on the fourth round.					

Ballot 20210711-02

Concluded 7/12/21

VOTING METHOD: Ranked Choice Voting. One Candidate will be elected. Candidates are: NOTA, Whitney Bilyeu, Steve Dasbach, Tony D'Orazio, Chuck Moulton, Joshua Smith, and Christopher Trasher.

16 Ballots cast.

ROUND	NOTA	BILYEU	DASBACH	D'ORAZIO	MOULTON	SMITH	THRASHER
ONE	Bilyeu	Hagan, Longstreth, Luchini, Raudsep, Sarwark	Ebke	Phillips	Hogarth	Bowen, Harlos, Hewitt, Nekhaila, Smith	Moellman, Nanna
TWO	Bilyeu	Hagan, Hogarth, Longstreth, Luchini, Raudsep, Sarwark	Ebke	Phillips		Bowen, Harlos, Hewitt, Nekhaila, Smith	Moellman, Nanna
THREE	Bilyeu	Ebke, Hagan, Hogarth, Longstreth, Luchini, Raudsep, Sarwark		Phillips		Bowen, Harlos, Hewitt, Nekhaila, Smith	Moellman, Nanna
FOUR	Bilyeu	Ebke, Hagan, Hogarth, Longstreth, Luchini, Phillips, Raudsep, Sarwark				Bowen, Harlos, Hewitt, Nekhaila, Smith	Moellman, Nanna
FIVE		Bilyeu, Ebke, Hagan, Hogarth, Longstreth, Luchini, Phillips, Raudsep, Sarwark				Bowen, Harlos, Hewitt, Nekhaila, Smith	Moellman, Nanna
Whitney Bilyeu was elected on the fifth round.							

Ballot 20210727-01
Concluded 7/30/21

Motion: Appoint Ken Moellman as the first LNC alternate to the Bylaws Committee.

Co-Sponsors: Bowen, Harlos, Nanna, Phillips, Smith

Voting "aye": Adams, Bilyeu, Bowen, Ebke, Hagan, Harlos, Hewitt, Hogarth, Longstreth, Luchini, Nanna, Nekhaila, Phillips, Raudsep, Sarwark, Smith

Voting "nay": None

Express Abstention: Moellman

No Vote Cast: None

With a final vote tally of 16-0-1-0, the motion PASSED.

The vote tally record can be viewed here:
<https://docs.google.com/spreadsheets/d/1JcPiKpaypOO5v-sChhApYXK0QrZIMbhOyAwFbflEAck/edit#gid=659208221>

Ballot 20210727-02
Concluded 8/1/21

Motion: That the August 1, 2021, LNC meeting be cancelled.

Sponsor: Bilyeu

Voting "aye": Adams, Bilyeu, Ebke, Hewitt, Longstreth, Luchini, Nanna, Nekhaila, Sarwark

Voting "nay": Bowen, Harlos, Hogarth, Phillips, Raudsep, Smith

Express Abstention: Hagan, Moellman

No Vote Cast: None

With a final vote tally of 9-6-2-0, the motion PASSED.

The vote tally record can be viewed here:
<https://docs.google.com/spreadsheets/d/1JcPiKpaypOO5v-sChhApYXK0QrZIMbhOyAwFbflEAck/edit#gid=1258518116>

Executive Committee Ballot 20210728-01
Concluded 8/4/21

Motion: Approve V2 of EC Meeting Minutes from June 15, 2021, found here:
<https://drive.google.com/file/d/1bUZOYR6dTVVIPqgmJiU8YhHfrdC6dQve/view?usp=sharing>

Co-Sponsors: Harlos, Longstreth, Moellman, Nekhaila

Voting "aye": Ebke, Hagan, Harlos, Longstreth, Moellman, Phillips

Voting "nay": None

Express Abstention: None

No Vote Cast: None

With a final vote tally of 6-0-0-0, the motion PASSED.

The vote tally record can be viewed here:
<https://docs.google.com/spreadsheets/d/1JcPiKpaypOO5v-sChhApYXK0QrZIMbhOyAwFbflEAck/edit#gid=1416373737>

Ballot 20210731-01
Concluded 8/7/21

Motion: Move to direct the chair to direct staff to implement an email validation system for the contact form.

10

Co-Sponsors: Adams, Ebke, Harlos, Hewitt, Longstreth, Luchini, Moellman, Nanna, Phillips, Sarwark

Voting "aye": Adams, Bilyeu, Ebke, Hagan, Harlos, Hewitt, Longstreth, Luchini, Moellman, Nanna, Nekhaila, Phillips, Raudsep, Sarwark

Voting "nay": Bowen, Hogarth, Smith

Express Abstention: None

No Vote Cast: None

With a final vote tally of 14-3-0-0, the motion PASSED.

The vote tally record can be viewed here:

<https://docs.google.com/spreadsheets/d/1JcPiKpaypOO5v-sChhApYXK0QrZIMbhOyAwFbflEAck/edit#gid=2007941457>

Executive Committee Ballot 20210805-01
Concluded 8/8/21

Motion: Approve attached Joint Fundraising Agreement with Kansas found here:

<https://drive.google.com/file/d/1FH6P5EQIkUgJhNcc89yDDv0SYMczCOWU/view?usp=sharing>

Co-Sponsors: Harlos, Longstreth, Moellman, Nekhaila

Voting "aye": Ebke, Hagan, Harlos, Longstreth, Moellman, Phillips

Voting "nay": None

Express Abstention: None

No Vote Cast: None

With a final vote tally of 6-0-0-0, the motion PASSED.

The vote tally record can be viewed here:

<https://docs.google.com/spreadsheets/d/1JcPiKpaypOO5v-sChhApYXK0QrZIMbhOyAwFbflEAck/edit#gid=1416373737>

Respectfully Submitted,



LNC Secretary ~ Secretary@LP.org ~ 561.523.2250

APPENDIX G – STAFF REPORTS



Staff Report

Sept 2021

Staff Report Q3 2021

Prepared and Compiled by Tyler Harris, Executive Director

Summary and Overview

It is no secret that the last three months have confronted staff with some unusual challenges. This past quarter has seen staff work with and under three different acting or permanent party Chairs, during a period of time when no transition in that role was anticipated or planned (let alone two separate transitions). I have been tremendously proud of the dedication and consistency of our national staff who, in spite of understandable ambiguity and uncertainty, have stayed focused on the success of our ongoing efforts and committed to accomplishing our set goals. The results of this dedication speak for themselves.

We are currently on pace for one of the best odd-numbered fundraising years in the party's history, led by significant growth in monthly pledge memberships and by direct support for our specific program funds. This allows us to be ambitious in our goals and to expand our reach: We have launched canvassing efforts both earlier and larger than anticipated in order to capture the momentum behind significant cannabis ballot initiatives (and other planned forthcoming initiative efforts), to support targeted local contests this year, and to lay the groundwork for successful state legislative races in 2022. We have planned and are midway through conducting candidate and affiliate activist trainings in all 8 LNC regions, bringing the expertise of many staff and state leaders to new and experienced activists alike. We have executed several successful in-person events around the country, including a very successful celebration of the 50th anniversary of the party's founding just last week, and have more planned before the year is out. And we have continued to expand the capacity of our Communications department with the addition of new PR tools and the rollout of an extensive messaging campaign opposing mandates.

Staff culture is increasingly one that values professionalism and revolves around strategic planning, goal setting, and performance analysis. As our staff has grown, we continue to find ways to improve efficiency as well. The relaunch of LP Store, spearheaded by Laryssa Gaughen in partnership with Erik Raudsep as chair of the Marketing & Media Committee, will for the first time see a store focused around print on demand items that offer more selection and customization while alleviating both the staff burden of managing and the expense of carrying significant product inventory. Collaboration and coordination between departments is high, and coaching and performance management are being adopted this quarter at all levels of the

organizational structure. Staff HR policies building on those laid out in the policy manual and handbook have been formalized in conjunction with the EPCC and staff acceptance of those policies is being documented and tracked with our outside HR partner.

Much has been asked of staff, and will be asked of staff over the coming months. But I am confident in our team, their commitment to rise to meet the challenges that lie ahead, and their ability to close out with strength an incredible year for the Libertarian Party.

Extensive Travel

One of the necessary repercussions of the ambitious training and event schedule this year has been much more extensive travel than is usual, both for myself as Executive Director and for the rest of staff. Much of this travel is over weekends, sometimes consecutively and oftentimes bracketed on each end with full work weeks. The pressure on schedules for high-level staff was further exacerbated this quarter by the large number of special LNC meetings (which, though virtual, often required working nights and weekends in addition to the regular full schedule). Something needed to be done to prevent staff burnout. As a result, I have been encouraging staff to take a more flexible approach to scheduling, taking half or full days in the middle of the week when needed to break up what would otherwise be 14-20 consecutive days of work.

Regardless, the schedule is heavy, and staff is essentially stretched to or even past capacity at the moment. This should lighten up in a few months as the last of the regional trainings are completed, but until then I will continue to encourage staff to prioritize mindfulness of their own health and self care. I will also lead staff by example, working with the chair to take personal time when needed and to demonstrate healthy and balanced work habits amidst long consecutive stretches of work and travel.

Investigative Committee Support

I have spent extensive time this quarter facilitating as directed the Investigative Committee obtaining such information and emails as requested. Working with the Chair, a process was established to do this, consistent with the resolution, that sought to balance various stakeholder interests while maximizing committee access to information and resources. I also undertook significant steps to close past deficiencies that became apparent during this process and to implement new tools and practices that benefitted both the current investigatory effort, and would benefit even more greatly any such efforts in the future.

Reunification of LP and LPHQ domains

An upcoming focus for the remainder of Q3 and into Q4 will be the reunification of the lp.org and lphq.org email domains, bringing both staff and LNC back under a common domain structure. There are cost savings associated with this, as well as other gains in efficiency to management and administration. It is, however, not a simple task and I will be working personally with Mr. Moellman in coming months to develop a plan for the orderly implementation of this change and the minimization of impact on staff from the elimination of the lphq.org domain.

Contributions to this Report

In support of our continued emphasis on building out clearly-defined departmental structures, with an eye towards scalability, and out of respect for the Committee's valuable time and bandwidth, I have asked Directors to engage with their direct reports and incorporate their items and activities into a single departmental staff report for each functional area and project (rather than each member of our growing staff submitting their own individual report every quarter). Those departmental reports comprise the remainder of this document and go into substantially greater detail in each of their areas of operation.

Operations

(Prepared by Robert Kraus. Operations team includes Mat Thexton and Nick Dunbar)

Financial

The EOM July Report showed several things of note – As the Treasurer recently pointed out the monthly Pledge Revenue continues to exceed our Monthly Reserve Requirement! EOM reserve also remains at about 3 x the requirement at \$139.9K EOM July. The projected 2021 revenue remains on target to exceed \$1.8M which would make 2021 our best non election year in well over 20 years.

Although we expect a dip in membership down towards the 18K level – it still remains on track to be our best non election membership year since 2003.

In terms of the annual audit - Mark Frye has been sent an update QB File reconciled through July & he's had a daughter's wedding & summer vacation that has put us behind a bit. We are still on track to have the report for the Dec meeting & he has provided a preliminary list of items he needs from me that I am working to fulfill over the next 2 weeks. The bulk of the audit work will happen in September so preliminary reports will likely be available to the audit committee by the first of October.

Blackbaud – Data Dumps – Internal Customer Service

Data Dumps continue to be sent out semi regularly to non CRM states. Anytime a state wants or needs their data they can reach out & it will be sent within a day.

Building Fund / Office

As mentioned previously we finished the fire damage repair project of the basement along with a new coat of paint, refinished chair rails, improved safety lighting, etc. Total cost ended up being \$2.6K for this part of the repairs. The next step will be to spend about \$6K on painting the rest of the office (main & top floors). This was going to start late August but has been pushed back because our contractor has been busy with other projects. Hoping we will have an estimate in the next 2 weeks & work will begin in about 4-6 weeks. We initially thought we would need a budget increase in Admin to cover this but for now we are looking OK in that area so it is not a concern.

FEC Filing

We continue to file accurate FEC reports and use Paula Edwards to complete the FEC Filing Process on a monthly basis and handle our amendments. The reconciliation and

audit steps to this process continue to work to assure that these reports are correct prior to filing, and to ensure that the disbursements and contributions match to our cash accounting records.

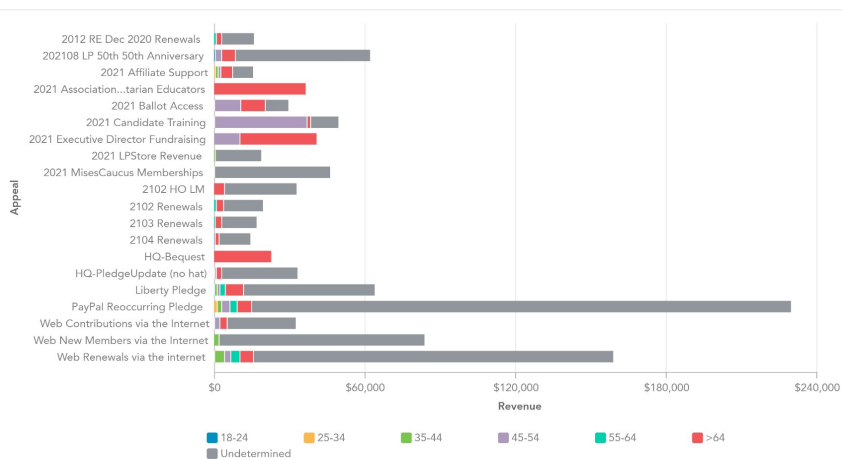
As a reminder, the FEC reports are done on a cash basis while our financial reports are done on an accrual basis as required by our bylaws which require adherence to GAAP. Therefore, our Statement of Operations will not always look the same as what is reported on the summary page of our FEC Filings.

Development

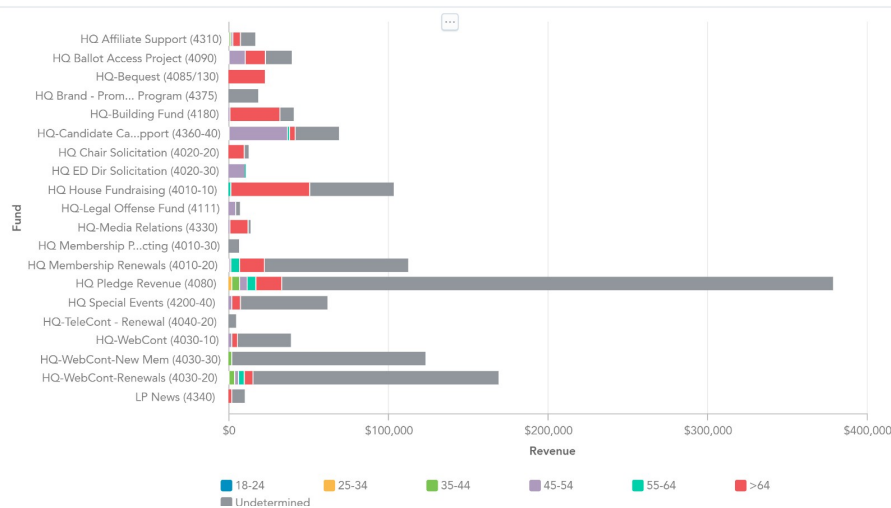
(Prepared by Tara DeSisto. Development team includes Bekah Congdon, Chris Clemence, and Andrew Hreha)

Many new discoveries have been made in our data. We are taking deeper dives into age demographics and giving interests. We can see that the youngest donors are giving to Affiliate Support and are no younger than 25. Our key, consistent donors are over the age of 65 and best targeted for single contributions through direct mail. Our pledgers are still our solid base with the majority coming in at \$100 monthly giving. Gen Xers give to Candidate Training, Ballot Access and respond better with direct access to leadership. Our largest donors have supported our Building Fund, Candidate Support and The Association of Libertarian Educators pilot program. We have made great strides recapturing 1,115 donors who had previously fallen away and we continue to improve those opportunities with a strong stewardship program.

Appeals by age group

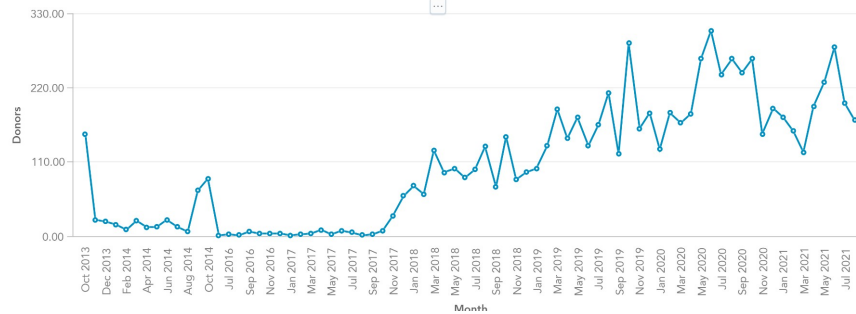


Funds by age group ³

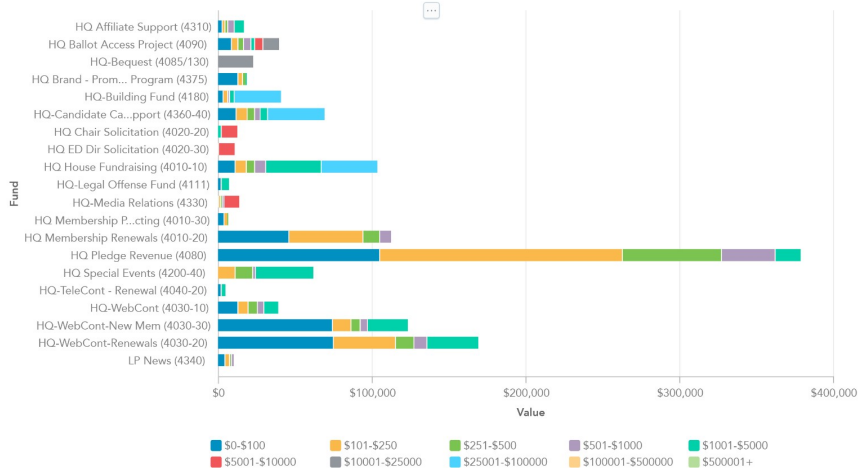


Our Stewardship Program has really taken off. With Michelle MacCutcheon moving over to Activism Coordinator role, we hired Andrew Hreha to join our team focusing on Membership Programs including, the Association of Libertarian Educators project, renewal and pledge maintenance calls and of course, appreciation responses. Bekah Congdon has been building our Appeals Program with a higher qualitative analysis showcasing our best performing asks which I will cover more in depth. Chris Clemence assisted on the 50th Anniversary Coordination, training Andrew on SOP for stewardship and prospecting. He is also involved with heavy editing support for appeals and pledge news. Much of my time not overseeing these programs has been spent traveling across the country for Cara Schulz's Candidate and Affiliate Regional Trainings teaching fundraising and offering 1:1 time to their appropriate state affiliate representatives. I have also been catching up new Chairs as they have entered on our donorship programs and priorities as needed and required.

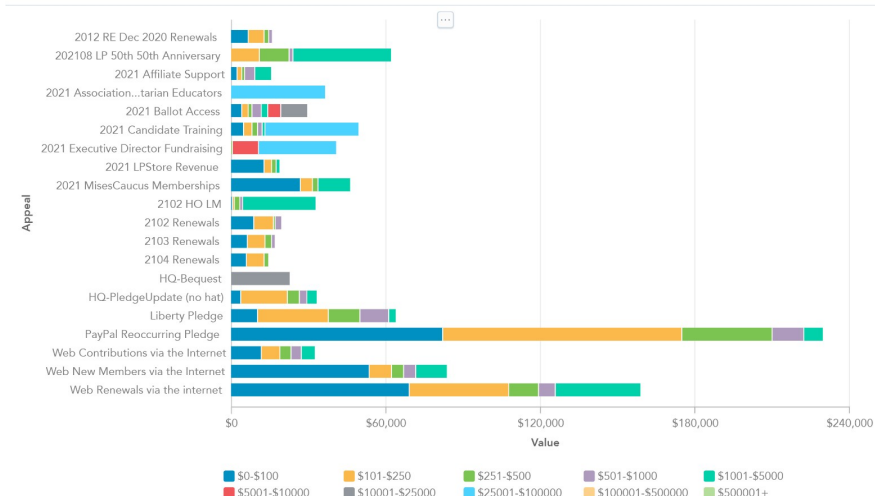
Rolling donor recapture



Funds by giving level



Appeals by giving level ¹



Compared to 2017, the last post-Presidential election year, **we are up over a quarter of a million dollars in revenue and gift numbers are up 50%. We have even surpassed what we raised in the midterms of 2018.** This is well worth the investment the LNC has made in Development and we will continue to work towards building out programs that sustain and create donorship. By rewarding a culture of giving, we hope to increase our average gift size as our newer, younger members learn and understand how their investments support Liberty. Our returning membership accounts for 75% of our revenue and 17% comes from our first year donors. Increasing the rate at which we renew our first year lapsed donors would go a long way towards further increasing our revenue.

We consistently send out a topical appeal every Tuesday, and we have begun sending a second appeal weekly often focused on an upcoming event. Appeals has started to work in more segmentation to determine if that benefits us in the revenue from email appeals.

Topic	Author	Date (Mail/Email)	Gross Revenue
Communications Strategy	Laryssa/ Bekah	7/13/2021 Direct Mail	\$14,025.00
Ballot Access	Bill Redpath	6/30/2021 Direct Mail	\$10,022.00
Candidate Support	Chris	6/22/2021 Email	\$1,390.50
Introducing Whitney as Chair	Whitney/Bekah	7/16/2021 Email	\$1,379.05
Legal Update	Bekah	7/6/2021 Email	\$1,257.30

Things that do well for our appeals:

- **Direct mail pieces from special authors with clear asks**

Both of the direct mail appeals listed above matched the same model. They were written by a specific member of the party who is known for their work on an issue, or is a member of staff focused on the topic at hand. The letters gave specific amounts of money needing to be raised and laid out how that money would be used. This is a model we can continue to replicate.

- **Highlighting candidates**

We have sent out several appeals that highlight one or several candidates currently running for office. While they've had varying levels of success, they have all brought in money. As we approach the 2022 midterms, I think this will continue to be an important appeal model to use. Candidates running professional and active campaigns (who have good quality photos) should certainly be highlighted and are also welcome to be a guest writer for an appeal.

- **Hearing from leadership**

Both the appeal listed above written by Whitney Bilyeu and another one written by Tyler Harris brought in a good number of donations, including a higher than average number of monthly recurring pledges. LP leadership can be very effective in helping the Development Department by guest writing an appeal.

In addition to the appeals written by members of the Development Department, this quarter we have had guest-written appeals from **Bill Redpath, Laryssa Gaughen,**

Whitney Bilyeu, Tyler Harris, Spike Cohen, Justin Amash, Andy Burnes, Tony D’Orazio, Chris Luchini, and Dr. Aaron Lewis. The Development Department welcomes members of the LNC and party leadership to submit an appeal and we will work with you on editing and crafting the message. Thank you so much to everyone who has written an appeal!

Membership

Membership functions include sending out a topical join/renew email each month, sending out the Save Us A Stamp email to lapsed/lapsing members each month, sending out a physical direct mailer to lapsed/lapsing members each month, sending a renewal text each month, and occasionally sharing Proudly LP posts on social media. These are all vital to keeping our membership renewing and growing. So far in 2020 these have brought in:

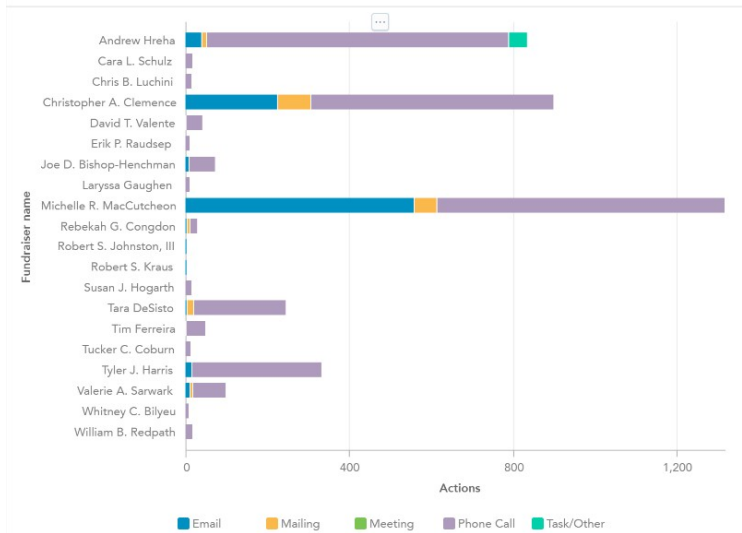
Topical to Never Members	Topical to Lapsing Members	Save Us A Stamp	Renewal Direct Mailer	Renewal Text	Proudly LP
\$3,443.40	\$6,939.75	\$45,875.52	\$82,174.00	\$5,695.56	\$2,305.52

The goal for texts is to move that function to the CRM, especially as we have started collecting text opt-ins as a new member question.

Commemorative 50th Anniversary Pin

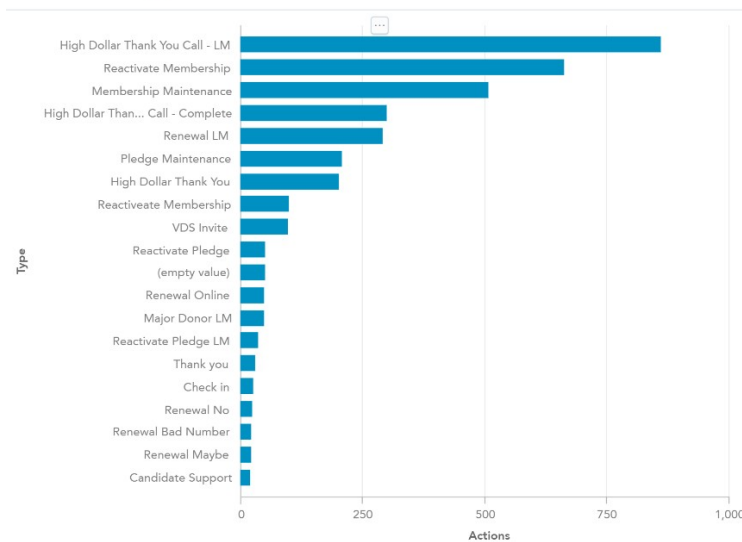
We have continued to push new and reaffirming lifetime memberships for 2021. The appeal letter sent to existing lifetime members in February has brought in \$32,750.00 so far. We are currently in the process of re-sending that letter to anyone who did not respond to the first attempt. Next month a letter will be going out from a new lifetime member encouraging others to become lifetime members this year. Additionally, we are providing an update each month in the Pledge News of how many new lifetime members have joined this year. Lastly, Bekah is making calls to those who are close to a lifetime membership when the time allows.

Actions by fundraiser



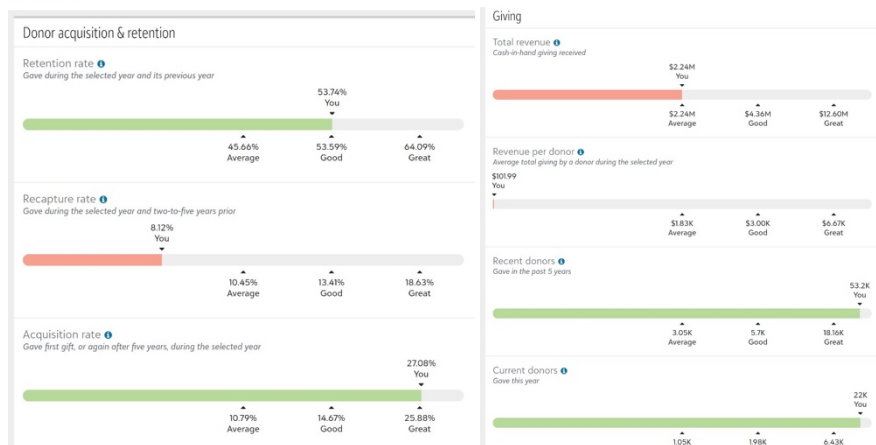
(Since January 1, 2021)

Actions by type



The remainder of the year will continue to focus on recapture, recruitment and data hygiene as well as the Association of Libertarian Educators pilot program. With a very successful 50th Anniversary analysis soon behind us, we will have a clear picture of where we need to recalibrate efforts to have the most solid fundraising outcomes for 2021. Our Annual Report from 2020 will soon be hitting doorsteps to our most generous donors and will be available upon request at Headquarters for those LNC members who wish to obtain a copy.

Compare your organization to others Data is refreshed daily
[How it works](#)



Communications

(Prepared by Laryssa Gaughen. Communications team includes Matt Hudson)

Summary

Quarter 2, which was the inaugural quarter of the communications department, informed the communication strategy for quarter 3. Slowly, throughout quarter 3, we were able to transition from reactive communication into proactive communication and began to implement a comprehensive communication plan.

Specific examples of this quarter's accomplishments are incorporated herein, but to summarize, we were able to expand our media portfolio, provide continued cross-departmental support, roll out two action-oriented campaigns, and raise over \$14,000 for public relations support. Our social media metrics remained respectable thanks to a dedicated team of volunteers. We are back to pre- January 6th numbers and have experienced record setting engagements on Facebook, Twitter and Instagram. In quarter 3, we also officially debuted our Party MeWe account which features daily posts that are separate and apart from the content on our other platforms. Moving into q4, we will test some new features to see if we can increase our market share on all platforms.

After some introspection and after consulting with the executive director, suggestions for improved performance in communications for Q4 and beyond include broadening the ranks of our social media volunteers OR hiring a social media staffer, collaborating with APRC on how to expedite the publication of time-sensitive documents, and implementing PR software/hiring a PR firm.

Accomplishments:

News and Editorial

- LP Chair, Whitney Bilyeu, was featured on Sirius XM's POTUS channel on August 18, 2021 at 8:20 a.m. She discussed Joe Biden's foreign policy continued failures (specifically the Afghanistan pull-out), the state of the LP, and the ever-increasing COVID mandates. The offer was extended for Whitney to return to the show.
- Press releases for the cannabis initiatives were picked up by:
 - AP News (Associated Press)
 - US News & World Report (reprint from AP)
 - Fox 13

- Local Wyoming media including: Oil City News, Wyoming Tribune Eagle, Black Hills Pioneer, Casper Star Tribune, WyoFile, SweetwaterNOW, RocketMiner.com,
- Specialty online magazines including: Marijuana Moment, MJ Biz Daily, Marijuana Policy Project, Cannabis Business Times

- I had an op-ed published in my official capacity as comms director in the Daily Caller.
- Helped a state affiliate draft a press release to beat out the AG's office in their state.

LP Store

- The New LP Store has finally launched.

Party Communications

- The Q3 issues was the first issue where I was in charge of content, editing, and publication and the first issue where I worked with Matthew Hudson, our new graphic designer. The Q2 issue will hit mailboxes in September 2021.
- Assisted the COC in getting convention emails out to members.
- Provided comms support in getting emails out to the membership about Cara Schulz's regional trainings.

Internal Communications

- Developed a comprehensive crisis communication plan.

Campaign Support

- Created campaign and affiliate communications and public relations presentation for regional training.

Development

- Provided general support for the 50th anniversary celebration.
- Raised \$ from a written comms appeal
- Took over as managing editor of the Liberty Pledge.

Web

- Worked with Matt Hudson and Andy Burns to build out two issue-based microsites
 - SetAmericaFree.org
 - AlreadyAgainstTheNextMandate.com

Social Media

- With the help of the comms-developed social media cohort, acted as social media manager for IG, Twitter, Facebook and MeWe.

Activism

(Prepared by Michelle MacCutcheon)

Q2 was the first full quarter for the Activism Coordinator role. I have been creating a streamlined pipeline for volunteers, those requesting volunteers, and recruiting for/ interviewing for specific needs. A special thanks to Andy Burns for all he's doing to make all of this possible. An Activism Repository launched in May is still being added to. Partnering with Laryssa gaughen to reach out on legislative issues most in particular, government vaccine mandates. I have also been attending Affiliate Support Committee meetings and continue to host New Member Welcome Hangouts.

Activism Repository 5.24.21 *launched and ongoing*

- Objective is to collate and retain institutional knowledge and exponentially amplify best practices with proven results..
- Should consist of best practices, printables, etc.
- Document compilation ongoing
- Have SOPs, job descriptions, printables, please send them to me.

Volunteers by the numbers

Since the launch of the newer volunteer form on 3.29.21 and through 8.25.21 we have had 365 volunteers including 43 from the Wyoming MJ initiatives. Currently 16 states outside of Wyoming are represented in the latter for our phone and text banking teams.

191 since the June LNC meeting, engaging them quickly to determine where they wish to volunteer. Many become state and national members and/ or sign up for regional training.

The CiviCRM forms have been tweaked so that all those who subscribe to emails and volunteer are populated in a dashlet for quick and easy navigation and ensures no one gets missed. Thanks again to the fabulous Andy Burns.

First Lobby/ Protest day

Post Mortem 6.19.21 *completed*

More specific instructions and guidelines were needed. In addition to event instructions, we know that we need more basic instructions on how to host

activism events. Had 13 states participating with a mix of event types, rallies, movies, volunteer days, artist performances, canvassing events with postcards. Beginning to reach out and encourage volunteers to take the AFP fundamentals class which I have recently attended.

Objective is to increase influence and effectiveness over policy and law and create skilled lobbyists to “ensure a Libertarian seat at the table.”

Current National Volunteer Project

Mid-June the campaign to get volunteers for petitioning and phone/text banking for both of the Wyoming MJ initiatives began. We have had 43 volunteers for this specific project who submitted information to us and an additional 19 from Wyoming volunteering who have yet to submit information and 17 states outside of Wyoming are represented (numbers as of 8.25.21). I am doing phone calls, follow up emails with project links, and onboarding, interviewing each volunteer. I will be starting to train volunteers on calling software within the next two weeks to support our ground teams. I will also be hosting an every other week meet-n-greet for remote volunteers to increase engagement and a more inclusive and engaged experience for all.

Pending Projects

Legislative Advocacy Software

There have been many meetings with Voter Voice to consider their legislative advocacy tool. One click contact to email, call, facebook or tweet, elected officials at the Federal level. I have been partnering with TJ Ferreria and Susan Hogarth on this project and have a PDF available for anyone who would like more information. Awaiting final project cost estimation with the next meeting scheduled at the beginning of October.

Request a Volunteer Form

3.29.21 - Revamp Volunteer link on site and redirect to me (thanks to Andy Burns)
5.6.21 - Submitted form on for those needing assistance (candidates, affiliates, party leadership to connect them with volunteers, will have a password protected calendar accessible to volunteers
Launch is pending- Events calendar is live

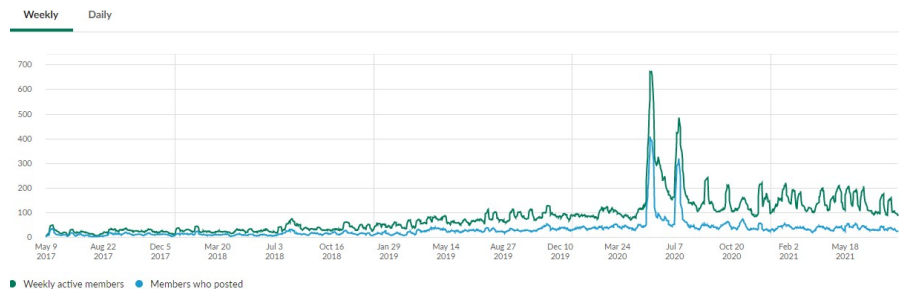
Regional Trainings

Trainer at all trainings. 4 complet with 4 to go.. Teaching a combination of things, but always outreach and volunteer recruitment/ retention.

Slack Metrics

First full quarter of issues based channels which mirror the interests from the join link to increase engagement.

There is consistently more participation currently than there was prior to the spike in June. We are hovering just under 200 active members who participate weekly.



Affiliate Support

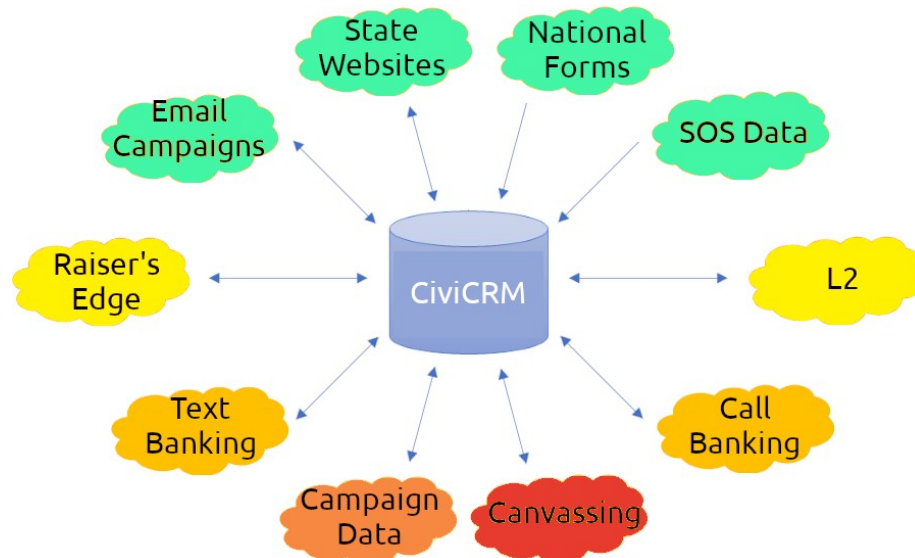
(Prepared by Andy Burns. CRM Team Includes David Aitken)

CRM

Overview of the migration status: <https://my.lp.org/contribute/crm-project/#states>.
28 states on-board. 5 states in progress. 1 ready to launch. Our goal for Q3 is to have 3 states migrated. Currently, we have Louisiana ready to go-live. We are awaiting their approval.

We have had Texas and Washington State (and perhaps others we are not aware of) pause joining due to the New Hampshire fallout (See Vice Chair report for more info).

The CiviCRM database is the authoritative hub of the “most refined” lead data.



New Contact Importer

We have recently implemented a new Contact Importer written by Ken Moellman which significantly increases the speed of data import (~100,000 per hour) and reduces the

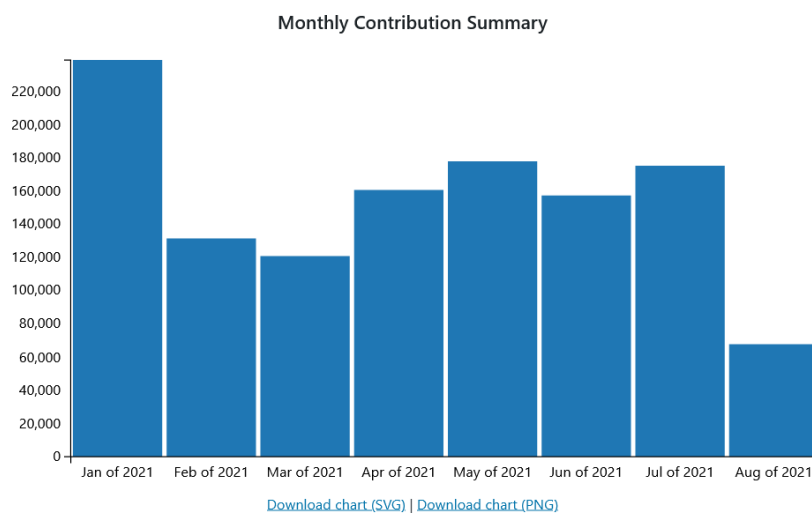
burden on LP National staff, particularly for large, recurring SOS and L2 data imports. This will also boost our on-boarding efforts.

New Graphs and Charts for Data Analysis

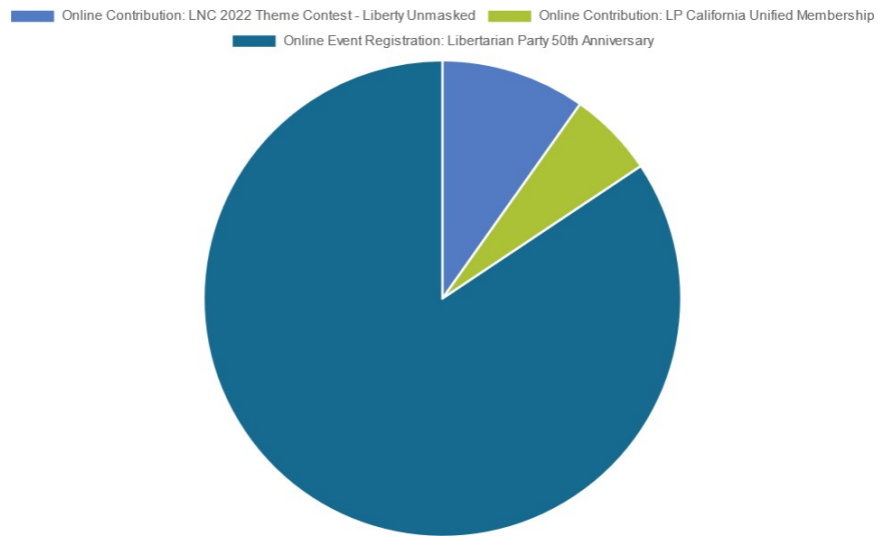
Rolled out for national and states, reports can be made into charts and graphs tracking items such as the examples below:

Contributions This Year (by month bar chart)

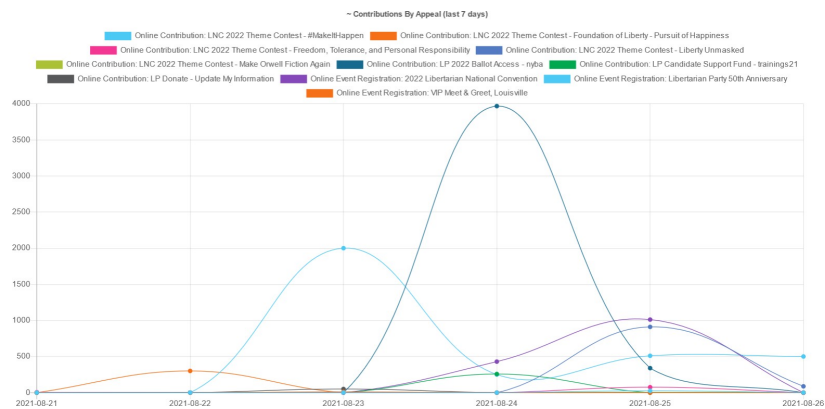
Note the current month will always lag behind as non-CRM processed contributions are imported in the following month. This will reduce over time.



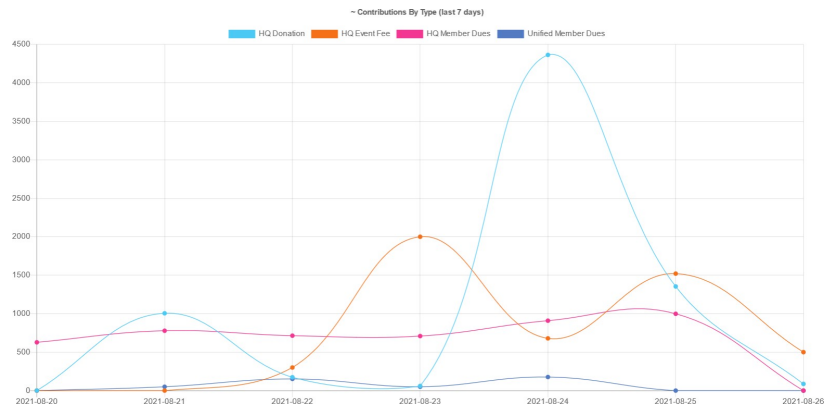
Contributions Today (pie chart)



Contributions By Appeal (line chart)

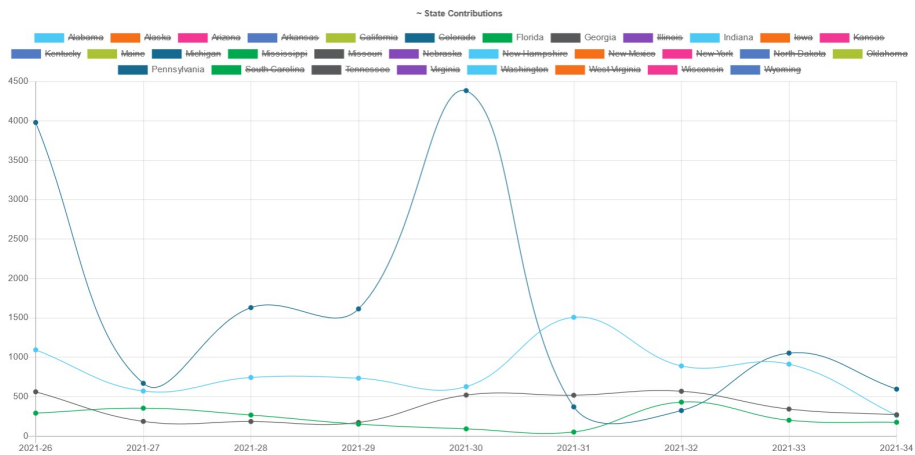


Contributions By Donation Type (line chart)

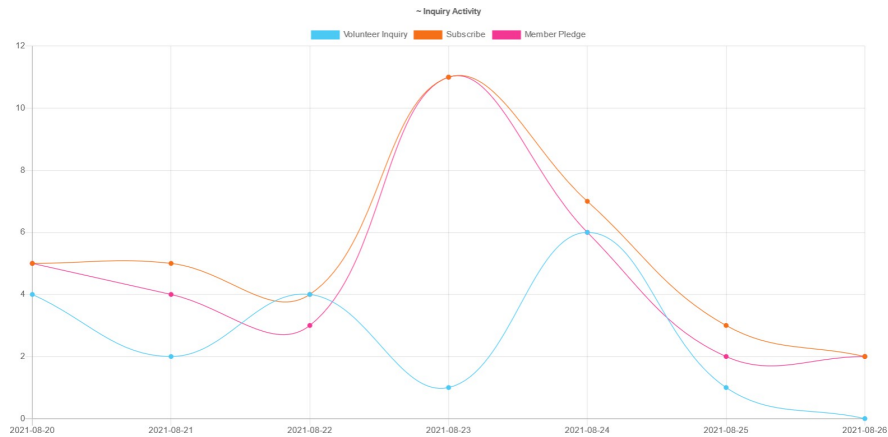


State Affiliate Contributions By Week (line chart)

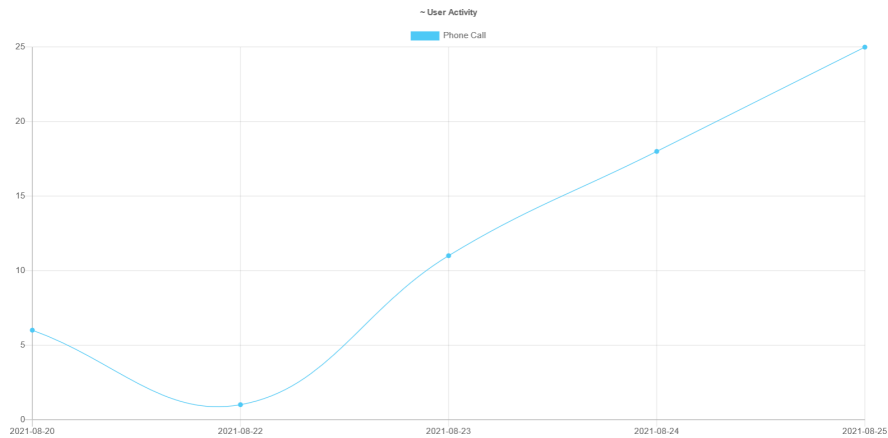
IN this example taking 4 of the highest fundraising affiliates: Florida, Indiana, Georgia, Pennsylvania.



Inquiry Activity (line chart)



User Activity (line chart)



LNC Region Rep CRM Access

We have set up the CRM to be permissioned by LNC region. A few reps already have access and we will set up any other reps that would like access as well.

Volunteer Followup

I've worked with Michelle MacCutcheon to streamline the volunteer engagement process. There is now a dashlet of "Volunteer Inquiries" that shows who needs to be contacted.

LNC Contribution / Event Pages

I continue to build LNC contribution and event pages along with the work on the 50th Anniversary and 2022 convention site.

SMS Integration / Opt In Improvement

We set up Indiana with SMS and have worked to improve the opt in / opt out for all forms of communication (email, text, mail) process on our forms so we are in compliance with FCC law.

System Monitoring

Big thanks to the IT Director in PA (who is on our system administration team) that we have implemented a visual system monitoring system so we can address performance issues more accurately.

Data Cleanup Continues

Merging duplicates, name and address cleanup continues. This will eventually expand to finding duplicates across states (due to people moving out of state).

Training

States continue to have access to training, in large part due to David Aitken our CRM Success Specialist who has spent time hosting training and doing one on one sessions with IT Directors during and post migration so they hit the ground running. We also continue to improve the LP specific documentation in our helpdesk.lp.org/wiki not covered in the core Wordpress or CiviCRM docs.

Ongoing Support

We continue to provide responsive support to State IT Directors. Whether this be integrating paid events with Civi, setting up states with SMS, general questions, data imports, etc.

Please see Ken Moellman's Vice Chair report for more CRM related updates.

Unified Membership Rollout

Execution of a single checkout contribution / membership system with our state affiliates is complete. The following states have pages:

- California
- New Mexico
- Kansas

Regional Trainings

I've worked with Cara Schulz to roll out a regional training program with website registration and member verification. A certified volunteer directory is live.

In Q3, I attended Region 5 training in Virginia and will be at the Region 6 training in Louisiana. Topics covered are: *State Affiliate Basics, Executive Director, CRM User Training*.

Goals and Immediate Priorities:

New State Chair Orientation

It is a goal to create a new state chair orientation guide to smooth out the transition of a new state chair. This will also ensure they know about national resources and support.

Affiliate Tracking on Key Metrics

Foster competition by charting key metrics across state affiliates.

- Contributions
- Candidates run
- State Convention Participants
- County Affiliates considered "active"

Host Weekly "Affiliate Support and Strategy" Session: Host a weekly one hour session that highlights how affiliates can achieve the higher metrics in the categories above. Focus on how to use CRM to target and segment certain Libertarian populations to convert into members, candidates, volunteers. Foster collaboration on best practices amongst states.

Affiliate Survey: Survey affiliates to gather feedback on existing services and their top needs.

Import all RE Contributions: We have already imported national contributions from January 1, 2020 to date. This would import donations prior to that date.

Membership Update Script v2.0: This script calculates memberships. After the change created by the new fundraising project, the script needs to be modified. Some data is not being calculated. Once the script is upgraded, it will be used to catch up and rectify all memberships.

Amazon SES Setup (Bulk Mailing): Amazon SES is our bulk mailing service of the future. We hit roadblock in June, and are now making it fully multisite aware.

We maintain a longer internal list of technical and affiliate services priorities based on state feedback and general awareness of national and affiliate needs. As always we encourage affiliates to get in touch with us with your feedback. Some items only take additional staff time while others require additional funding. Based on shared consensus among all stakeholders we move forward items with the highest priority, impact and if there is funding for it. Please consider giving to the Affiliate Support and CRM Project Funds to help empower our affiliates.

Candidate Support & Recruitment

(Prepared by Cara Schulz)

2021 Campaigns

- We have approximately 260 candidates for office, mostly in municipal elections - Almost half of the candidates are from PA.
- 110 are projected to win their election.
- 32 candidates have already run their race with 17 winning election (53% win rate)
- 5 of the 17 are incumbents

Preparing for Candidate Survey

We send our survey out 1 week before the November General Election. This exact same survey was given out in 2019 to track campaign behaviors commonly thought to be positive to check for increases or decreases.

Preparing for Candidate After Care

To show our candidates appreciation, check on them, and lessen burn out, our goal is to call each candidate within 48 hours of the general election close and send them a handwritten card within 7 days thanking them for their run. To accomplish the call within 48 hours volunteers from LP National staff, the LNC, and the Candidate Support Committee will be asked to assist.

While the calls were made with the intent to thank the candidate for running, they also provide invaluable information on areas such as good campaign members, roadblocks, solid candidates ready to run again in a more competitive position, and other successes of campaigns. This information can be used to tailor training and also look for potential candidates for the Frontier Project.

Candidates who win election are given a Libertarian Municipal and County Elected Officials Pin.

Regional Campaign Staff and Affiliate Leadership Training

We are halfway through - 4 done with 4 left to go.

What is it? A weekend intensive workshop with two educational tracks: Campaign Fundamentals and Affiliate Leadership Fundamentals. Five trainers are flown in to provide the training. Each educational track results in a certification for attendees.

Attendees earning certification opt in to have their information recorded on LP.org and the webpage is searchable by name, certification, and/or state.

Candidates use the Campaign database to find trained qualified campaign staff. State, County, and National Delegates can use the Leadership database to find trained, qualified affiliate leaders.

These certificates are at a baseline level - meaning the training is wider than deep. Higher level courses which are more narrowly focused will be offered at the LNC National Convention and attendees can earn more specialized, higher level certifications.

Goals:

- 240 total attendees
- 140 total certifications
- 30 attendees at each region
- Attendees from at least 30 different states
- Composite scores above 4.0

- Preliminary results:
 - R1, R2, R4, & R5 have been completed, R3, R6, R7, & R8 still to go.
- Attendees from 27 different states so far
- 189 total attendees so far
- 150 completed certification so far - *GOAL ALREADY MET*
- How likely are you to recommend this training to a friend? 4.76
- Was there enough time set aside to network with peers? 4.5
- How beneficial do you feel the information covered in this event will be to you in your future campaign/affiliate work with the party? 4.68

- R3 There are 95 openings and 84 registered
- R6 There are 50 openings. All slots are filled and 12 people are on a wait list. We expect all to be able to attend.
- R7 There are 45 openings. All slots are filled and 16 are on a wait list. We expect all to be able to attend.
- R8 There are 80 openings and 54 are registered. This just opened again for registration and we expect it to come close to capacity.

Improvement Process:

At the beginning of the weekend training, every attendee is given a survey. The survey is collected at the last class of the weekend. Paper surveys onsite have a much higher participation rate than electronic surveys. We use the information collected to make changes after each training weekend. When all trainings have concluded for the 2021 year, we will do a full evaluation of the entire program and how it was executed.

Survey questions:

How did you hear about the Regional Training?

How likely are you to recommend this training to a friend? 4.76

Was there enough time set aside to network with peers? 4.5

How beneficial do you feel the information covered in this event will be to you in your future campaign/affiliate work with the party? 4.68

What topics do you wish were covered, which weren't?

Which class did you find most valuable?

Was there a presenter which stood out to you and why?

If you could change one thing about this training, what would that be?

What did you like most about the event?

Candidates & Campaigns

(Prepared by Apollo Pazell)

Candidate Support

In off-year elections much of the effort for the Frontier Project is in preparation for the upcoming midterm or Presidential Elections. However, I continue to work directly with candidates, volunteers, and canvassers in a more targeted way.

We have been testing different approaches to more in depth training, including traveling to the LP's Candidate trainings, or agreeing to offshoot day-long or weekend trainings around the country. I am also doing semi-regular weekly calls with Alaska, which I think have been very productive, but pose a bit of a scheduling problem when intermixed with my other projects.

Ballot Initiatives

We have also dipped our toe in list cultivation and activism in targeted states with the introduction of two statewide initiatives, and three municipal initiatives in multiple states in the works. Our initiatives were picked in partnership with activist groups who already existed in the arena in order to grow our professional relationships with liberty issue activists.

Initiative and Pending Initiative Topics:

Cannabis Decriminalization/Medical Cannabis
Second Amendment Protections
Psilocybin Decriminalization
Medical Freedom

Various Political Activity:

- Working on redistricting through lobbying and calculating in 5 key Frontier States.
- Working with existing elected officials who are considering a new political home.
- Speaking at Libertarian Events, Conventions, Fundraisers, etc.

APPENDIX H – CREDENTIALS REPORT

RELATED PARTY TRANSACTIONS AS OF: 07/31/21

Related Party Donations	Mem Expires / BSM Expires	MTD Contributions	YTD Contributions	Lifetime Giving (Since 1990)	Liberty Pledge Club
Erin Adams	Life Member	\$ 42.00	\$ 42.00	\$ 1,854.70	Yes
Paul Bilyeu *	Life Member	\$ 50.00	\$ 2,850.00	\$ 11,410.00	Yes
Whitney Bilyeu	Life Member	\$ 55.00	\$ 455.00	\$ 7,767.25	Yes
Joseph Bishop-Henchman **	Life Member	\$ 25.00	\$ 125.00	\$ 15,267.50	
Richard Bowen	06/14/22 - 05/24/22	\$ -	\$ 175.00	\$ 1,351.00	
Matthew Bughman	12/31/21 - 08/01/22	\$ 10.00	\$ 70.00	\$ 157.50	Yes
Christopher Campbell *	Life Member	\$ -	\$ 900.22	\$ 1,765.22	
Tucker Coburn **	12/31/21 - 06/02/22	\$ 5.00	\$ 25.00	\$ 688.00	
Laura Ebke	Life Member	\$ 25.00	\$ 226.50	\$ 5,236.50	Yes
Timothy Ferreira	Life Member	\$ 150.00	\$ 1,854.50	\$ 7,484.09	Yes
Alex Fkires	06/23/22 - 06/23/22	\$ -	\$ 25.00	\$ 301.00	
Kevin Hagan *	10/12/22 - 07/04/22	\$ 25.00	\$ 35.00	\$ 912.00	
Timothy Hagan	Life Member	\$ 10.00	\$ 276.00	\$ 11,412.82	Yes
Jared Hall	Life Member	\$ 10.00	\$ 1,420.00	\$ 2,231.50	Yes
Caryn Ann Harlos	Life Member	\$ 25.00	\$ 425.00	\$ 7,985.09	Yes
Wayne Harlos *	04/03/21 - 04/03/21	\$ -	\$ -	\$ 1,388.00	
Jeffery Hewitt	Life Member	\$ -	\$ -	\$ 3,475.00	
Susan Hogarth	Life Member	\$ 50.00	\$ 1,145.75	\$ 4,803.19	Yes
Richard Longstreth	Life Member	\$ 25.00	\$ 265.00	\$ 2,969.00	Yes
Chris Luchini	Life Member	\$ -	\$ 2,895.00	\$ 7,097.00	
Kenneth Moellman	Life Member	\$ 25.75	\$ 225.75	\$ 3,612.50	Yes
Dustin Nanna	07/10/22 - 07/31/22	\$ 25.00	\$ 25.00	\$ 2,107.00	Yes
Steven Nekhaila	Life Member	\$ -	\$ 20.00	\$ 3,300.40	
John Phillips	Life Member	\$ 75.00	\$ 1,349.00	\$ 6,277.20	Yes
Hillary Priebe *	04/07/20 - 03/21/20	\$ -	\$ -	\$ 125.00	
Erik Raudsep	Life Member	\$ 20.30	\$ 517.70	\$ 3,878.00	Yes
Nicholas Sarwark *	Life Member	\$ -	\$ 120.00	\$ 7,336.00	
Valerie Sarwark	Life Member	\$ 10.30	\$ 113.00	\$ 2,347.30	Yes
David Sexton	02/14/22 - 08/01/22	\$ 5.15	\$ 76.05	\$ 2,305.35	Yes
Victoria Paige Sexton *	12/31/21 - 08/01/22	\$ 5.15	\$ 186.05	\$ 906.85	Yes
Joshua Smith	12/31/21 - 05/01/22	\$ -	\$ 125.00	\$ 1,938.00	Yes
David Valente	Life Member	\$ 10.00	\$ 365.00	\$ 3,447.09	Yes
John Wilford	07/15/22 - 07/15/22	\$ 25.75	\$ 25.75	\$ 314.75	
Francis Wendt **	03/01/22 - 06/01/22	\$ 5.00	\$ 40.00	\$ 839.00	
Total Contributions:		\$ 714.40	\$ 16,398.27	\$ 134,290.80	

** Non LNC Member disclosed related party ** Thru May only*

APPENDIX I – AFFILIATE SUPPORT COMMITTEE REPORT



Affiliate Support Committee Report
Libertarian National Committee
Quarterly Meeting September 4-5, 2021

The Affiliate Support Committee continues to meet regularly through 2021. Members of the committee include: Valerie Sarwark (chairperson), David Demerest (secretary), T.J. Ferreira, Pat Ford, Ken Moellman, David Valente and John Wilford, who was chosen to replace the vacancy left by the resignation of Francis Wendt..

Highlights thus far:

- As of date of this report (August 28, 2021), the Committee has exceeded the \$15,000 fundraising goal set at the December budget meeting by raising \$16,857 (127 gifts with an average gift of \$133) and at date of the report, has expended \$1,000 for the Affiliate in a Box contest prize.
- The Committee solicited applications for new county-level affiliates to receive a "scholarship" Affiliate in the Box. Due to the amount of extra funding we raised, we were able to gift 12 additional scholarships.
- The Chair continues to contact state chairs to gauge issues and concerns.

Upcoming items and goals:

- The Committee will be launching a fall spin up yet to be titled where we will encourage non-traditional forms of activism that will allow members to work with their families, neighbors and friends to enjoy the summer while participating in outreach activities. (NOTE: we did plan to do this in the summer but due to internal changes and delay of Affiliate in a Box, we thought it would be best to focus on the current project before starting a new one.)
- The Committee is gathering documents/information and speaking to affiliates to begin the process of the revamp of LPAction and will be working closely with other committees and LP staff to get this done in a timely manner with a completion goal of Q1 2022.

APPENDIX J – BALLOT ACCESS COMMITTEE REPORT

Report of the Ballot Access Committee

September 4th, 2021

Table of Contents

- I. Ballot Access Committee Roster
- II. State-by-State Ballot Access
- III. 2021 Petition Drive Updates / 2021 Ballot Access Budget
- IV. New York Situation
- V. Ongoing Litigation Update (Refer to LNC Special Counsel's Report)
- VI. Minutes of the Ballot Access Committee Meeting, August 31st, 2021
- VII. Appendix: Open Letter to the Ballot Access Committee from the Libertarian Party of New York

I. Ballot Access Committee Roster

LNC Ballot Access Coordinator: Bill Redpath

Voting Members of the Ballot Access Committee:

Matthew Bughman, Wisconsin, LNC Representative
Travis Irvine, Ohio
Jake Leonard, Illinois
Jennifer Moore, Pennsylvania
Dustin Nanna, Ohio, LNC Representative
John Phillips Illinois, LNC Representative
Christopher Thrasher, Massachusetts, Chair

Advisory Members of the Ballot Access Committee

Oliver Hall, LNC Special Counsel
David Shock, Georgia
Tyler Smith, Arizona
Brandon Warzybok, Michigan
Richard Winger, California, Ballot Access News

Current Number of States with Ballot Access: 30 + DC

	2022	2024	Expected LNC Contribution-2022	Expected LNC Contribution-2024
Alabama	Ongoing Petition Drive			
Alaska		3,000 Valid Signatures or 3,000 registrations		\$12,000
Arizona				
Arkansas	Petition Drive Successful	Retention Expected		
California				
Colorado				
Connecticut		7,500 Valid Signatures		\$7,500
DC	7,500 votes for a citywide office to retain for 2024	Retention Expected		
Delaware				
Florida				
Georgia				
Hawaii				
Idaho				
Illinois	25,000 Valid Signatures for Statewide Candidates, 5% to Retain for 2024	25,000 Valid Signatures	\$75,000	\$75,000
Indiana	2% in Secretary of State race to retain	Retention Expected		
Iowa	3,500 Valid Signatures for Statewide Candidates, 3% to Retain for 2024	3,500 Valid Signatures		\$10,000
Kansas				
Kentucky		5,000 Valid Signatures		\$15,000
Louisiana				
Maine	Ongoing Litigation	Ongoing Litigation		
Maryland				
Massachusetts	5,000 Valid Signatures for Statewide Candidates, 3% to Retain for 2024	5,000 Valid Signatures	\$15,000	
Michigan				
Minnesota		2,000 Valid Signatures	None Expected	

Mississippi					
Missouri					
Montana					
Nebraska					
Nevada					
New Hampshire			1,500 Valid Signatures in each Congressional district, 3,000 total		\$10,000
New Jersey			800 Valid Signatures	None Expected	
New Mexico					
New York	See Discussion	See Discussion			
North Carolina					
North Dakota	Ongoing Petition Drive			\$9,000	
Ohio			5,000 Valid Signatures		\$15,000
Oklahoma					
Oregon					
Pennsylvania			5,000 Valid Signatures		\$15,000
Rhode Island			1,000 Valid Signatures		\$5,000
South Carolina					
South Dakota					
Tennessee			275 Valid Signatures in 2024 (Independent Candidate)		
Texas					
Utah					
Vermont					
Virginia			5,000 Valid Signatures	TBA, But None Expected	TBA, But None Expected
Washington			1,000 Valid Signatures	None Expected	None Expected
West Virginia					
Wisconsin	Need 1% of the vote in 2022 for a statewide office to retain for 2024. The LPWI needs to run people for minor statewide offices in 2022.		Retention Expected	None Expected	None Expected
Wyoming					

<u>Total Expected LNC Contribution</u>	<u>\$99,000</u>	<u>\$164,500</u>
<u>Total Expected LNC Contribution Plus 25%</u>	<u>\$123,750</u>	<u>\$205,625</u>

(Please Note, this excludes the State of New York. It is possible that each New York petition drive may cost \$250,000-\$500,000 without a

III. 2021 Petition Drive Updates / 2021 Ballot Access Budget

Alabama

Total Signatures Needed:
Total Signatures Collected and Verified: 22,884

Total LNC Encumbrance Remaining: \$53,253.50
Total LNC Contribution to Date: ~\$5,000

Total Donation Amount: \$125,385.90
Total Amount Spent: \$114,976.41
Total Amount Remaining in LPAL Fund: \$13,534.00

Arkansas

Petition drive successful. Libertarian Party of Arkansas is on the ballot for 2022.

North Dakota

Total Signatures Required: 7,000 qualified state electors
Total Signatures Collected: 2,600 (not verified)

On August 17th, 2021, the LNC Executive Committee voted to encumber \$9,000 for the North Dakota petition effort. Verification by LPHQ to be completed before any payments are made.

Mr. Thrasher spoke with NDLP Chair Adam Heupel on 9/4/21. Mr. Heupel indicated that he had collected an additional 500 signatures, and that submission to LPHQ would begin within the next couple weeks.

IV. New York Situation

The following is an excerpt from the “Open Letter to the Ballot Access Committee” sent by the Libertarian Party of New York that describes the current situation:

“In late 2019, Governor Cuomo established a “Public Campaign Finance” Commission, purportedly to develop plans for public financing of elections. Instead, the commission unexpectedly introduced measures that raised vote thresholds and qualification frequency for maintaining ballot access:

-The frequency of ballot access qualification was changed from every four to every two years, adding the Presidential election as a ballot access race.

-The minimum number of votes required to gain or maintain ballot access was nearly tripled, from 50,000 to 130,000 (or 2% of votes cast, whichever is higher).

-The minimum number of signatures for an independent nominating petition for statewide races (Governor, Lieutenant Governor, Comptroller, Attorney General, and U.S. Senator) was tripled from 15,000 to 45,000.

-The six-week period of independent petitioning was moved from the summer to the late winter/early spring, presenting a huge disadvantage for a northern state, in which events such as county fairs and festivals occur in the summer, where petition signatures have been gathered for decades.

-Despite higher signature requirements, the six-week petitioning period remained the same.

In April 2020, under cover of the pandemic and New York's draconian COVID-19 lockdown, the commission's recommendations were re-introduced and ratified as Part ZZZ of the New York State FY21 Budget. Subsequently, the Libertarian Party of New York and the Green Party of New York (GPNY) filed a joint Federal lawsuit in the Southern District of New York, represented by James Ostrowski and Michael Kuzma, after an initial engagement with Alicia Dearn."

New York presents unique challenges to petitioning, in that out of state petitioners are banned, and validity rates are typically lower than other states.

Under the current law, a petition drive in New York could cost upwards of \$250,000-\$500,000

Litigation continues, and there may be an opportunity for lobbying to change the law. The Working Families Party and the SAM Party have engaged in lobbying efforts.

V. Ongoing Litigation Update

Please refer to the Special Counsel's Report submitted by Mr. Oliver Hall for an update on all ongoing litigation.

VI. Minutes of the Ballot Access Committee Meeting

The Libertarian Party Ballot Access Committee met via Zoom on August 31st, 2021.

Interim Chair Christopher Thrasher called the meeting to order at 8:12 pm eastern time.

The following voting members of the committee were present:

Mr. Philips
Mr. Nanna
Mrs. Moore
Mr. Thrasher

The following voting members of the committee were absent:

Mr. Bughman
Mr. Lenord
Mr. Irvine

(Please note, every member who was not able to attend reached out to the committee. This meeting was called with haste, and the time between notice and the meeting itself was much shorter than usual. As such, no voting member or advisory member who missed this meeting should be held at fault for the absence. The Chair accepts full responsibility for the meeting's late notice, and fully intends to avoid this situation in the future) -CT

The following advisory members of the committee were present:

Mr. Redpath (LNC Ballot Access Coordinator)
Mr. Winger

The following invitees were present:

Mr. Cody Anderson, Chair, LPNY
Chair Bilyeu, LNC Chair
Mr. Rich Bowen, LNC Region 8 Representative
Mr. Anthony D'Orazio, 1st Vice-Chair, LPNY

Mr. Phillips correctly noted that Mr. Thrasher had been named interim Chair of the BAC by LNC Chair Bilyeu, and that the BAC needed to appoint its own Chair as per the LNC Policy Manual.

Mr. Phillips moved to confirm Mr. Thrasher as Chair of the BAC. Seconded by Mrs. Moore.

The motion PASSED without objection.

Mr. Phillips moved to confirm the Proposed Agenda. Seconded by Mrs. Moore.

The motion PASSED without objection.

Agenda as Adopted:

1. Alabama Petition Drive Update
2. North Dakota Petition Drive Update
3. State of Ballot Access Budget for 2021
4. Discussion on New York Ballot Access
5. Discussion on Ongoing litigation

Alabama Petition Drive Update:

Mr. Redpath provided the following information from LPAL Petition Coordinator Laura Lane:

Total Signatures Needed:	
Total Signatures Collected and Verified:	22,884
Total LNC Encumbrance Remaining:	\$53,253.50
Total LNC Contribution to Date:	~\$5,000
Total Donation Amount:	\$125,385.90
Total Amount Spent:	\$114,976.41
Total Amount Remaining in LPAL Fund:	\$13,534.00

Daryl Bonner on the ground; 3 other petitioners on deck.

North Dakota Petition Drive Update:

On August 17th, 2021, the LNC Executive Committee voted to encumber \$9,000 for the North Dakota petition effort. The

Mr. Redpath noted that NDLP Chair Adam Heupel has taken charge of the petition drive, and has collected 1,000 signatures. Petitioner Andy Jacobs collected 1,100.

The encumbrance is to pay for the signatures collected as well going forward. Forwarding petitions to the LNCHQ for verification is required for payment to be made. No payments have taken place as of yet.

Total Signatures Required:	7,000 qualified state electors
Total Signatures Collected:	2,100 (not verified)

Mr. Phillips noted that there was some confusion over the payment of signatures previously collected by Mr. Heupel.

Mr. Phillips offered to connect Mr. Thrasher with Mr. Heupel to get an update;
Mr. Thrasher indicated he would make contact asap.

2021 Ballot Access Budget

Alabama Encumbrance Remaining: \$53,253.50

North Dakota Encumbrance Remaining: \$9,000.00

Discussion on New York Ballot Access:

Mr. Anderson and Mr. D'Orazio offered an update on the situation with New York ballot access, including an update on ongoing litigation. Strategies including lobbying were discussed. No action was taken at this time.

Mr. Nanna departed due to work obligations.

The meeting was adjourned at 8:55 pm eastern due to lack of quorum.

An informal discussion on ongoing litigation, with information provided by Mr. Winger, followed.

Respectfully Submitted,



Christopher Thrasher
Ballot Access Committee Chair



P.O. Box 13402 • Albany, NY 12212
866-336-3120
info@lpny.org • LPNY.org

July 21, 2021

Members of the Ballot Access Committee:

We applaud the great work you have been doing in securing ballot access for the Libertarian Party across the country, bringing attention and funds to these fights. I know we have had personal conversations with some of you about the ballot access plight in New York.

In 2018, for the first time in our history, the Libertarian Party of New York (LPNY) earned automatic ballot access by virtue of the performance of our gubernatorial ticket, Larry Sharpe and Andrew Hollister. We needed a minimum of 15,000 signatures to get our statewide candidates on the ballot, and ended up collecting more than 31,000 signatures on an independent nominating petition. These signatures had to be collected during a six-week period. With ballot access, we would not have needed to collect any signatures, except for Libertarian primaries; even then, that number would have been about 700 signatures, not 15,000. Under the laws at the time, earning more than 50,000 votes in the gubernatorial race guaranteed ballot access, as well as a position on the ballot; the Sharpe/Hollister ticket earned 95,033 votes, giving us ballot access through the 2022 gubernatorial race. Row F on the ballot was assigned to us based upon our performance in that race.

We used our ballot access to our advantage in 2019, which helped several Libertarians get elected to local office, most for the first time. In 2020, with a signature count equivalent to the Democrats and Republicans, we were able to get a historic number of Libertarian candidates on the ballot for state and federal offices. Additionally, we were able to place our Presidential candidate, Jo Jorgensen, on the ballot without the need to gather signatures.

In late 2019, Governor Cuomo established a "Public Campaign Finance" Commission, purportedly to develop plans for public financing of elections. Instead, the commission unexpectedly introduced measures that raised vote thresholds and qualification frequency for maintaining ballot access:

- The frequency of ballot access qualification was changed from every four to every two years, adding the Presidential election as a ballot access race.

- The minimum number of votes required to gain or maintain ballot access was nearly tripled, from 50,000 to 130,000 (or 2% of votes cast, whichever is higher).
- The minimum number of signatures for an independent nominating petition for statewide races (Governor, Lieutenant Governor, Comptroller, Attorney General, and U.S. Senator) was tripled from 15,000 to 45,000.
- The six-week period of independent petitioning was moved from the summer to the late winter/early spring, presenting a huge disadvantage for a northern state, in which events such as county fairs and festivals occur in the summer, where petition signatures have been gathered for decades.
- Despite higher signature requirements, the six-week petitioning period remained the same.

The commission that recommended these measures was subsequently declared unconstitutional in a court case filed by the Working Families and Conservative Parties in New York, represented by Richard Brodsky. As a result of this ruling, all the commission's actions were nullified.

In April 2020, under cover of the pandemic and New York's draconian COVID-19 lockdown, the commission's recommendations were re-introduced and ratified as Part ZZZ of the New York State FY21 Budget. Subsequently, the Libertarian Party of New York and the Green Party of New York (GPNY) filed a joint Federal lawsuit in the Southern District of New York, represented by James Ostrowski and Michael Kuzma, after an initial engagement with Alicia Dearn.

In order to make that lawsuit moot in the short term, we vigorously campaigned for Jo Jorgensen and Spike Cohen. This effort included a call banking and SMS campaign, as well as several late and very difficult (for them) trips by the candidates to New York State in October 2020. Jorgensen/Cohen earned 60,383 votes during the 2020 general election, which was enough to maintain ballot access under the old requirement (50,000), but insufficient for the new requirement of the higher of 135,000 votes or 2% of votes cast. In this case, the target number was 172,338 votes.

Subsequent to the election, the LPNY and GPNY filed a preliminary injunction motion with the Court, to temporarily halt implementation of the new thresholds and maintain our automatic ballot access. Oliver Hall represented us in the motion's oral argument. Unbelievably, the Judge interrupted Mr. Hall thirty-six times during the hearing, affording him little latitude or time to address the points of law in our briefs and ultimately denying our motion for a preliminary injunction. This decision is currently under appeal in the Second Circuit. There is also a motion for summary judgment pending. No final decision has been rendered in our case.

New York is the least free state in the country, according to the Cato Institute. We are also the most populous state presently without automatic ballot access for the Libertarian Party. We will need to spend no less than \$250,000 on paid petitioners next year to have even a slim chance of getting our candidates on the statewide ballot to attempt to regain automatic ballot access. Stacey Prussman, our New York City mayoral candidate, had to spend approximately \$12,000 to get and stay on the ballot this year. The use of party resources – time, money, and talent – necessary to get our candidates on the ballot will detract from promoting our candidates and our message.

The LPNY, and the installation of Libertarians statewide, faces an existential threat. If the Libertarian Party of New York is going to continue to be a presence in New York politics, we are going to need assistance from the Ballot Access Committee. Assuming that our legal avenues will be exhausted, or delayed past the 2022 petitioning period, we would like assistance from the National Party on three primary items:

- Immediately, we will need financial assistance to retain paid petitioners to help us regain ballot access in 2022.
- We will need an intense public outreach campaign from the National Party leading up to and during the very short petitioning period in early 2022.
- Lastly, we would appreciate any assistance the National Party can provide in lobbying the New York State legislature to move the independent nominating petition period back to July/August, saving us tens, perhaps hundreds, of thousands of dollars.

Please help us continue to offer a Liberty choice to every New Yorker, for good.

Yours in Liberty,

The Executive Committee of the Libertarian Party of New York

Cody Anderson Chair	Anthony D'Orazio 1st Vice-Chair	Duane Whitmer 2nd Vice-Chair	
Andrew Kolstee Secretary	Lora Newell Treasurer	Rob Arrigo Member-At-Large	Gabrielle Cordova Member-At-Large
Pietro Geraci Member-At-Large	Paul Grindle Member-At-Large	Rich Purtell Member-At-Large	

APPENDIX K – CAMPUS ORGANIZING REPORT

CAMPUS ORGANIZING REPORT

Submitted to: Libertarian National Committee, Aug. 28, 2021

Submitted by: James W. Lark, III
Campus Coordinator, Libertarian Party

This report provides information concerning efforts to build and support Libertarian campus organizations.

1) I continue to respond to inquiries from people who want information about the LP campus outreach effort. I am usually able to respond within 24 hours.

As noted in my previous report, I received very few inquiries during the 2020-2021 academic year regarding Libertarian campus organizations. I strongly suspect this is due to COVID-driven changes on college campuses.

As of this moment, I have received very few inquiries concerning campus groups since my previous report. I anticipate that efforts to build Libertarian groups on campus will continue to suffer during the 2021-2022 school year, as many institutions will implement or maintain COVID-related policies that will limit opportunities for student groups to recruit members.

2) I continue to assist state affiliates in their efforts in conducting outreach to high school and college students.

3) I continue to work with Students For Liberty to build libertarian groups at high schools and colleges. (I am a member of the Board of Advisors of SFL.) As mentioned previously, SFL board members and I have found ways for the LP to use the services available from SFL; we must be careful to avoid jeopardizing SFL's 501c(3) status.

On June 9 I spoke via telephone with Lauren Daugherty, executive director of Young Americans for Liberty, to discuss ways in which the LP and YAL can work together. (Ms. Daugherty is a former LNC executive director.) In addition, I met with Grant Patterson, a YAL staff member, in Richmond, Virginia on July 13.

4) In late May I contacted Aaron Sobczak, chair of the Libertarian Youth Caucus, to discuss his efforts to revitalize the LYC. He contacted me on July 19 to indicate that he is seeking assistance from various sources to support the LYC. He indicated that he will keep me informed about the LYC's progress.

5) Tara DeSisto, Director of Development for the LNC, has been working for several months on a project to build a network of Libertarian educators. I am assisting her with this effort.

APPENDIX L – CRM PRESENTATION

The LP State CRM System

Status Update 2021-09-04

Current status

- 28 States fully on-board, 5 states in progress
- New contact importer
- New graphs and charts for data analysis
- Training on-going and always improving

Upcoming improvements

- Enhance membership calculation process to account for Joint Fundraising agreements
- More state on-boarding

Rumors of downloading of information

There have been rumors that data has been being downloaded from our system by a particular caucus. We have system logging turned on, and know who has exported what data. We can definitively say that data has not been downloaded en masse.

New Import Process

We have recently implemented a new Contact Importer written by Ken Moellman which significantly increases the speed of data import and reduces the burden on LP National staff. This will boost our on-boarding efforts.

Ask LNC for additional resources

Our current server has plenty of CPU and disk space, but is lacking system memory. The original configuration was designed when only about 15 states were in the project, and while we accurately predicted disk and CPU needs, we did not accurately assess the memory requirements. **This is asked of the LNC because it is a commitment to an on-going annually-recurring cost.**

The RAM upgrade is disruptive - it will require that the system be offline for approximately 2 hours. As such, we would like to ensure that we have plenty of RAM moving forward. This proposal would increase our RAM in the system; from 144GB to 384GB, and provide us the breathing room to continue to move forward on-boarding additional state affiliates and continue to add features to the system.

Given the worldwide shortage on various computer components, a vote in favor would likely result in the work occurring sometime in the next 2 months, depending on when our vendor can purchase the RAM. State affiliates will be given notice of the target maintenance date and time, when such a date is known.

Motion: LNC approves the additional cost of \$700 for the remainder of 2021 and \$2,100 annually thereafter for the State CRM System.

The LP State CRM System

Status Update 2021-09-04

State Members / highly involved at state level but not National Members

In August, the CRM reported that there are over 8,000 State Party members, and 1,200 state convention attendees, who are not National Party members. National may wish to recruit these state members to become part of LP National.

New Hampshire Fallout

A great deal of concern has been expressed about the project and the LNC generally in the wake of the New Hampshire incident. These concerns are not technical in nature, but are questions about processes and trust.

During the New Hampshire event, the NH party elected at convention was locked out of the CRM. The chair of LPNH at the time had granted access to others, who then cut off access for the rest of the elected committee other than herself.

Lacking directives, National staff was paralyzed from acting. The LNC took 8 days to resolve the issue. There were many cries to resolve the situation more quickly.

While the situation wasn't good, it could have been much worse. In a situation utilizing an external service provider, that provider would have needed to be compelled in some way to turn the account over to different people. Such a scenario may have required extended legal proceedings. Said another way, had this been any other system, it may have taken multiple weeks or months for the recognized affiliate to regain control of the CRM account.

By contrast, once the LNC took action on the matter, access was restored to the elected New Hampshire party swiftly. Some cleanup was required over the next few days, but that is no different than what would have occurred after any such turnover.

In the wake of the LPNH incident, at least one state has left the CRM, and a few others have stopped working towards on-boarding, citing a lack of trust of the LNC to not repeat what was done with NH in their state. Multiple states have asked to have either a memorandum of understanding or a contract written between the LNC and their affiliate, to make very clear what is supposed to happen in such a scenario and to better define the relationship between the LNC and its affiliates in regard to the CRM.

As such, a memorandum of understanding and a Policy Manual amendment are attached as motions to be considered by the LNC, with the goal of providing clear direction to staff should such an unfortunate occasion arise in the future. Let us hope that this is never necessary.

Motion: LNC accepts and adopts the memorandum of understanding between the LNC and the state affiliates in the State CRM System. (See Appendix A)

The LP State CRM System

Status Update 2021-09-04

Motion: Policy Manual Section 3.02(2) is amended to read as follows:

2) Data Sharing with Affiliates

A Non-Disclosure Agreement (NDA) shall be adopted by the LNC and maintained by the LPHQ, which shall require the protection of Personally Identifiable Information (PII) from abuse. This NDA shall:

- Require any person to sign the NDA prior to being given direct or indirect access to any PII data owned, co-owned, managed, or co-managed by LPHQ.
- Require that any person transmitting PII, or providing direct or indirect access to PII, verify that the recipient has signed the same NDA prior to that transaction.
- Prohibit sharing data in any manner that would provide an unfair advantage to any candidate for internal Party office or any external campaign which has not yet received official Party nomination.

All transmission of PII shall be encrypted. LPHQ shall maintain a copy of any signed NDA under this section.

All persons shall be required to sign an NDA with the LNC as a term of access to, and use of, LNC data, regardless of its format or delivery mechanism.

If there is a legitimate question as to which group of persons make up the recognized state-level affiliate, access to the CRM shall be immediately suspended for all persons in that state. The LNC shall hold an emergency meeting within eight (8) days to determine which persons are recognized as the proper state-level affiliate party under the national party bylaws. After such determination is made, access shall be restored to the proper state-level affiliate. State-level affiliates may enter into a memorandum of understanding with the LNC to codify the relationship and agree upon notice required for altering the arrangement outlined herein.

-

For states participating in the shared Customer Relationship Management database (CRM):

The CRM exists as a service to maintain and share data of members, donors, and leads between LPHQ and state-level affiliates. The CRM is not to be used to manage a list of all voters.

~~The CRM contains PII; therefore, a signed copy of the NDA shall be submitted to LPHQ as a term of service for all users.~~

Data specific to a state-level affiliate in the CRM shall be jointly co-owned by LPHQ and the relevant state party affiliate. It is encouraged, but not required, that state-level affiliates use the data for state-specific purposes, and LPHQ to use the data for national purposes. Further, it is encouraged that LPHQ and state-level affiliates take care to not over-communicate with contacts which can be perceived as “pestering.”

Through the CRM, LPHQ may, at its discretion, import data from state-level affiliates and any other users of the CRM. P

-

The LP State CRM System

Status Update 2021-09-04

LPHQ will import data from any external system maintaining membership and donation records maintained by LPHQ into the CRM on a quarterly basis, or more often as LPHQ deems appropriate.

State-level affiliates will provide a primary point of contact who will serve as the state administrator on the CRM. The state administrator shall be responsible for maintaining user access within a state-level affiliate and shall be required to ensure any other users of the CRM from their state-level affiliate have signed the NDA prior to receiving access to the CRM.

~~LPHQ support of state affiliates using the CRM will be prioritized by the level of financial support the state affiliate provides for the project, on a schedule to be determined by LPHQ based upon available resources and agreed-upon service level agreements.~~

State-level affiliates shall be responsible for content creation and maintenance on the frontend website, and for manually entering contacts obtained from other sources.

If a state-level affiliate exits the CRM program, they shall be entitled to an export of the data relevant to their affiliate, and then qualify under the "not participating" paragraphs below.

For states not participating in the CRM:

On a monthly basis, LPHQ will provide all officially recognized state-level affiliates with an encrypted file containing membership and lead data in CSV or Excel format for the area covered by that affiliate, within the first five (5) business days of the month to the affiliate chair, or their designee(s); ~~provided that the recipient has signed the NDA.~~

- A unique ID
- First, middle, and last name
- Postal mailing address
- Home phone and email address
- County of residency
- Join and expiration dates
- Donation classification level (basic, life, etc.)
- Existence of signed certification
- Sustaining membership status
- Other data elements, at the discretion of LPHQ

Should the LPHQ desire to change the quantity or order of the data elements, it will provide one (1) months' notice of such change.

The LP State CRM System

Status Update 2021-09-04

APPENDIX A (Memorandum of Understanding)

This Memorandum of Understanding ("Memorandum") is made on _____, by and between the Libertarian National Committee ("LNC") and the state affiliate recognized under LNC bylaws for

_____ ("Affiliate"), for the purpose of outlining the relationship between the LNC and Affiliate ("Parties") regarding access to the State CRM System.

The parties agree that no contractual relationship is created between them by this Memorandum, but agree to abide by the terms outlined herein to foster a healthy, mutually-beneficial relationship to achieve the mutual goal of increasing individual human liberty through the Libertarian Party and the electoral process. No liability will arise or be assumed between the Parties as a result of this Memorandum.

The LNC shall provide access to the State CRM System on a "best effort" basis to the Affiliate. While no guarantees are made, the LNC shall provide access and assistance on an equitable basis to all state-level affiliates, including Affiliate. LNC will provide training annually, or at the discretion of LNC more frequently, to assist Affiliate with leveraging the CRM. LNC shall provide at least seven (7) days' notice of any routine maintenance, and as much notice as reasonably possible for any emergency maintenance.

The Affiliate shall communicate with LNC through the state chair, or alternately designate a primary contact, who shall serve as the State Administrator for the CRM. The State Administrator shall be responsible for first-level CRM support for their state, and ensuring that all users of the CRM within their state have signed the NDA prior to access being granted to that user. When the NDA is updated by National, the State Administrator will ensure timely user compliance within thirty (30) days for all users in their state.

The Parties shall mutually agree on a timeline for data imports and other on-going data improvement efforts. Contact data of those living within the state of Affiliate contained within the CRM is co-owned by LNC and Affiliate. Affiliate may choose to exit the program with two (2) weeks' notice to the LNC. LNC may choose to end the program with sixty (60) days' notice to Affiliate. If participation is terminated, the LNC shall provide a final and complete export of data for that state, in CSV format, to Affiliate at that time. LNC is under no obligation to assist Affiliate in data transformation or to assist with import into another system.

Data provided through the CRM shall not be used for commercial purposes, nor for any purpose not authorized under law. All use must be approved by either the LNC or Affiliate, and only be used by those who have a current NDA on-file with LNC.

In the case of a dispute between LNC and Affiliate, a meeting between the State Administrator, State Chair of Affiliate, and LNC Executive Director shall be the first step in resolving the issue. If the issue is not satisfactorily resolved, the State Chair may bring the issue to their LNC Regional Representative for resolution by the LNC.

The LP State CRM System

Status Update 2021-09-04

In the case of a dispute over the claim of rightful leadership within an Affiliate, LNC shall temporarily remove all Affiliate access to LNC systems. LNC shall meet, upon notification of the dispute, within eight (8) days to resolve the issue of the rightful leadership, and restore access upon a determination being made.

It is mutually agreed upon and understood by the Parties of this Memorandum that:

- Each of the Parties seeks to build a cohesive Libertarian movement
- This Memorandum does not limit the ability of either of the Parties in any way not explicitly outlined in this agreement.
- The Parties will act in good faith to execute this Memorandum
- Nothing in this Memorandum obligates the Parties to the transfer of funds.
- This Memorandum is not intended to and does not create any right, benefit, or trust responsibility.
- Termination of participation in this Memorandum shall be in writing or by electronic mail between LNC Executive Director and Affiliate State Administrator.

Neither of the Parties may assign or transfer the responsibilities or agreement made herein without the prior written consent of the non-assigning party, which approval shall not be unreasonably withheld. This Memorandum may be amended or supplemented in writing, if the writing is signed by both Parties. If any provision of this Memorandum is found to be invalid or unenforceable for any reason, the remaining provisions will remain valid and enforceable.

This Memorandum shall be effective upon signature by both Parties.

Libertarian National Committee	_____ Affiliate
_____ Authorized Signer and Title	_____ Authorized Signer and Title
_____ Date	_____ Date

APPENDIX M – INTERNATIONAL REPRESENTATIVE REPORT

INTERNATIONAL REPRESENTATIVE REPORT

Submitted to: Libertarian National Committee, Aug. 28, 2021

Submitted by: James W. Lark, III
International Representative, Libertarian National Committee

This report will provide information concerning my efforts as International Representative since June 2021 to assist the work of libertarian political parties and activists throughout the world.

- 1) The in-person meeting of the International Alliance of Libertarian Parties (IALP), scheduled to take place in Cardiff, Wales on Oct. 3, 2020, and then postponed to March 20, 2021, was canceled due to COVID-related restrictions on gatherings. I do not know when the next meeting will take place.
- 2) The Liberty International conference in Medellin, Colombia, took place on August 12-16. I was invited to address the conference. Unfortunately, due to my faculty schedule, I could not accept the invitation.

APPENDIX N – NEW HAMPSHIRE INVESTIGATORY COMMITTEE REPORT

Report with Unanimous Recommendations
Investigatory Committee of the Libertarian Party of New Hampshire
Patrick Dixon, Chair; Rufus Holt Craig, Joseph Geddes Buchman,
members
(Appointed 28 June 2021)

Revision 0, 30 August 2021

Revision 1, 1 September 2021: Correction of JBH email lock date, date of
CAH interviews of LPNH and Jilletta

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SECTION XI ACKNOWLEDGEMENTS AND EXPRESSIONS OF
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SECTION XII: EVIDENCE RECORD

EXECUTIVE SUMMARY

Past LPNH Chair Jilletta Jarvis acted to address concerns with the LPNH Communications Committee, and only after all such reasonable efforts had failed, began preparations to resign. After informing others of her intent, a suggestion was offered by another party to try a different approach, one that was seen as preventing damage not only to the LPNH (in the form of feared disaffiliation) but also to other Libertarian state parties, to candidates nationwide, some of whom had contacted her directly, and to the LP itself.

We conclude that LNC Chair Joe Bishop-Henchman was involved in, guided, and likely initiated, this strategy. We conclude that his actions were inappropriate. We further conclude that at least one other actor was involved. We were unable to identify that individual(s). We further find that Joe Bishop-Henchman deleted LP.ORG email evidence prior to his resignation.

SIGNIFICANT DATES

In the days and weeks leading up to 07 June 2021, former LNC Chair, Joe Bishop-Henchman, exceeded his authority by interfering in the internal affairs of a state affiliate. This was memorialized in a letter dated 07 June 2021 from then LNC Chair Bishop-Henchman to then LPNH Chair Jilletta Jarvis.

The letter was not, as later characterized, routine; it was both *unique* and *unprecedented*.

No similar letters were found by this committee during our investigations. No former Chairs, several of whom were contacted by this committee, no current nor any former LNC members, no LP staff reported having seen a similar letter at any time in the past.

Efforts were made by several individuals to warn Mr. Bishop-Henchman from taking this action. Robert Kraus is to be especially commended in this regard. Others report having made this attempt, most on Thursday 03 June 2021 just prior to the events of the weekend of 05-06 June 2021 and have remained anonymous.

In interviews, staff, former LNC members and officers repeated their understanding that the LNC, its officers and staff, act to recognize state affiliates, and never the individual officers or membership of any given state affiliate.

Mr. Bishop-Henchman resigned on 17 June 2021, approximately 11 days after sending the above-mentioned letter.

An examination of Google logs suggests to the point of near certainty that Joe Bishop-Henchman destroyed emails sent to Chair@lp.org (which redirected to joe.bishop-henchman@lp.org) late on 15 June 2021 or early on 16 June 2021. This destruction of emails was not discovered until our committee received from LP HQ the email archive of Joe Bishop Henchman on 09 August 2021.

This delay in accessing the former Chair's former email account made the recovery of the deleted email record impossible.

Emails sent to Chair@lp.org were reported to this committee as having gone unread from the time Joe Bishop-Henchman stopped reading them until Whitney Bilyue was appointed as LNC Chair on 12 July 2021.

The committee sees no other actions worthy of further investigation.

Having completed our work, which is explicated in the following sections, we respectfully offer the following unanimous recommendations:

SECTION I RECOMMENDATIONS

RECOMMENDATION A: Candidates for election to the LNC, as well as applications for paid positions as staff or contractors, should abide by a new policy, that there is no distinction on the political battlefield between one's professional and one's personal social media. Personal social media accounts for the duration of one's employment or service as a volunteer or contractor should be seen (as they are by our opposition, and by potential voters) as relevant to the perceptions of, and reflective of positions taken by, our candidates.

What was seen as "personal" in the early days of social media, is no longer personal, not in academe, not in business, and especially not in politics. Social media posts which unequivocally damage or pose a significant threat to damaging recruitment of candidates, number of donors and size of their donations, and especially serve to reduce votes for Libertarian candidates are cause for termination in the case of staff, removal from the LNC for members, and/or censure, repudiation or other disciplinary action(s).

RECOMMENDATION B: Disaffiliation of a state affiliate should only occur following a vote of state Chairs, or by delegates assembled in convention. The Chair of the LNC can and should act to immediately suspend affiliation with a state affiliate, subject to the approval by a supermajority of the LNC, and then subject to a vote by a super majority of state Chairs. In all cases such votes may occur either in person, electronically, remotely, or by some combination of the above approved by the delegates, Chairs, or relevant body. In no case should the LNC Chair act unilaterally to recognize a new affiliate.

RECOMMENDATION C: Party business when conducted by email should be conducted using only Party email addresses (@lp.org; @lphq.org). Party emails should not be used for conducting personal business. Personal emails should not be used for Party business.

All Party emails should be archived by the Party in a secure server, the equivalent of Google Vault. Access to be granted only by a vote of the LNC, in response to a subpoena, or by individuals appointed by the LNC following the resignation, incapacitation or death of a LNC or staff email user.

The intent of this policy is to provide a resource for both full compliance with applicable government-imposed regulations, to ensure continuity of operations, to protect against the possibility of an evil-actor, and ultimately to fully document our history.

Deletion of emails should never compromise a member's fiduciary responsibility. For example, deletion of spam is entirely appropriate, but the substantive records of Party business are considered a fiduciary asset. LNC members are granted @LP.ORG addresses for the duration of their tenure and should, consistent with their duty, prepare their account for transfer to their successor at the end of their term.

Party emails are Party assets.

RECOMMENDATION D: Future IT policy should be developed with the possibility of an evil actor in mind. For example, the LP may consider providing secure computers and/or cell phones to LNC members and staff with instructions to conduct all Party business only on those devices during their tenure on the board, or employment as a member of staff.

RECOMMENDATION E: The destruction of emails in the Chair@lp.org account amounts to obstruction of the intent of the LNC. We recommend that any future such deletion of records by LNC members or staff be considered cause for removal. The LNC may, through its attorney, review the possibility of legal action, as well as a formal repudiation and condemnation of the destruction of Party assets that occurred in regard to the Chair@lp.org emails in mid-June.

Party records, including emails and other such related electronic assets, like the written records which predated them, belong to the Party, not to the user.

RECOMMENDATION F: Newly elected board members, staff, and contractors should sign, perhaps as part of their NDAs, an explicit statement regarding the expectation for preservation of electronic records consistent with the continuity of operations, protection against nefarious actors, legal and regulatory requirements, and historical preservation consistent with the other Recommendations above.

SECTION II AUTHORITY

The motion from the LNC creating our committee was (references to pertinent sections of our report denoted in red):

“The LNC shall appoint three members to lead an ad hoc investigative committee which shall provide an independent and thorough investigation into the events which lead to the splintering of the Libertarian Party of New Hampshire affiliate. The Libertarian National Committee shall vote on the three members immediately following the passage of this motion. No LNC members shall be eligible to serve on this Committee. Anyone selected must be a member in good standing of the National Party for a minimum of the past five (5) years.

“The purpose of the committee will be to provide recommendations to the LNC, JC, and Bylaws committee to resolve any revealed issues (See Section I). As well as set forth a model of investigating internal matters (See Section IX).

“The committee shall

form a timeline of events starting at the LP New Hampshire’s 2021 state convention until present (See Section III)

determine the involvement of LNC members and LPNH leadership (See Executive Summary and other supporting contents)

interview pertinent members of both organizations (See Section IV)

review any pertinent party run or personal electronic communications of the parties involved (See Section XII)

and set forth a model of investigating internal issues not covered by the Judicial Committee, Bylaws, and Policy Manual.
(See Section I and IX)

“The investigative committee shall be granted access to and review any Party emails and communications, the LNC shall direct Executive Director Tyler Harris to assist in the procurement process. During the course of the investigation, the investigative committee may seek permission to access any LPNH assets they deem pertinent by the appropriate local affiliate officials.

“The investigative committee shall report back to the LNC for a debriefing of the findings, recommendations, and final thoughts upon the investigation being determined complete by the committee. The committee shall disband upon its final report.”

The LPNH investigation committee members were notified of their appointment on 6/28/21 by acting LNC Chair Ken Moellman.

SECTION III SUMMARY SCHEDULE OF RELEVANT EVENTS

Our Recommendations in Section I were based on an examination of the facts, evidence and reasoned analysis conducted by the committee which we present in the remaining sections. Dates highlighted in red are either approximate or estimates based on available information.

DATE	TIME	EVENT	RESULTS
7/1/19			LPNH files for 2020 election cycle
8/6/19			LPNH files with state of New Hampshire as a business
March 2021			Jilletta Jarvis instructed treasurer Sean Dempsey to file with the state of New Hampshire
3/7/21			Jeremy Kauffmann tweets on his personal account about transpeople murder and no taxation
3/19/21	9:09	LPNH 2021 Convention	Jilletta Jarvis calls convention to order
3/19/21	9:42	LPNH 2021 Convention	Bylaws changes were made
3/19/21	13:42	LPNH 2021 Convention	Jilletta Jarvis elected chair
3/19/21	14:00	LPNH 2021 Convention	Nolan Peletier elected vice chair
3/19/21	14:13	LPNH 2021 Convention	Andrew Olding elected secretary
3/19/21	14:30	LPNH 2021 Convention	Nicholas Sarwark loses to NOTA for treasurer
3/19/21	15:19	LPNH 2021 Convention	Sean Brennan elected treasurer
3/19/21	15:36	LPNH 2021 Convention	Slate of 5 people appointed to Communication committee.
3/28/21	10:10	LPNH Meeting	Jilletta Jarvis calls meeting to order
3/28/21	11:17	LPNH Meeting	Social Media Policy: Brian Shields to speak with Darryl about relinquishing ownership of the Facebook Group. Darryl later refused.
3/28/21	11:17	LPNH Meeting	LPNH FACEBOOK GROUP POLICY adopted
3/28/21	11:48	LPNH Meeting	Motion to create a new Facebook Group – Passes

3/28/21	12:52	LPNH Meeting	Motion to add Jeremy Kauffman to Communications Committee – Tabled until after the Communications Committee has met for the first time.
3/28/21	13:13	LPNH Meeting	Motion to suspend Jackie Perry indefinitely from the new Facebook Group – Passes
5/20/21			LPNH tweets "The tree of liberty must be refreshed from time to time with the blood of patriots and tyrants. It is its natural manure - Thomas Jefferson"
5/20/21			After the above tweet, Jillette Jarvis reaches out to Caryn Ann Harlos to help mediate
6/2/21	10:18		LPNH posts repeal civil rights act, affirmative action tweet
6/2/21	15:57		LPNH posts Gitmo tweet
6/2/21			Source confirms that he was informed of the plan for LPNH a "week before it happened"
6/7/21			Boston Globe reports LPNH tweet "Legalize child labor. Children will learn more on a job site than in public school"
6/7/21			Someone contacts Jillette Jarvis to say there is another option to resignation
6/7/21			Joe Bishop Henchman sends letter to Jillette Jarvis "the party of which you are Chair is the LNC's sole qualifying organization in New Hampshire"
6/7/21			Jillette Jarvis meets with 13 LPNH registered members to ask for options
6/7/21			After child labor law tweet, Jillette Jarvis writes resignation letter
6/8/21			Jackie Perry expelled
6/8/21			Jillette Jarvis meets again with the 13 LPNH registered members to ask whether a new LPNH entity should be created or for Jillette to resign
6/8/21			Jillette Jarvis and 13 LPNH registered members decide to create new LPNH entity
6/8/21			LPNH southern convention event cancelled because owner of establishment Area 23 heard about a threat
6/9/21	13:20		LPNH tweets "Businesses absolutely have the right to discriminate, even for morally abhorrent reasons like skin color and vaccination status"
6/9/21			LPNH tweets "John McCain's brain tumor saved more lives than Anthony Fauci"
6/9/21			LPNH files campaign finance for 11/8/22 with Sean Brennan treasurer and Nolan Pelletier chair

6/9/21			LPNH fails to file with state of New Hampshire. Jillette says treasurer Sean Dempsey was responsible and was instructed to do so
6/11/21			LPNH ExCom members informed website work was going to happen, per ExCom
6/11/21			Jillette/Carpenter files new entity per Jillette
6/12/21	17:16		Peter R Quinones tweet "Go in to the next meeting armed and take it over. End of fucking story"
6/12/21			Jillette Jarvis posts "Change In New Hampshire Libertarian Party"
6/12/21			LPNH access removed from website
6/12/21			Joe Bishop Henchman motion to disaffiliate LPNH with Pelletier as chair fails
6/12/21			JBH called Jillette to create a statement, per Jillette
6/13/21			LPNH executive committee interviewed by Caryn Ann Harlos with LNC
6/13/21			Jillette Jarvis interviewed by Caryn Ann Harlos with LNC
6/15/21			Letter from Stephen Nass to LNC
6/15/21			Jeremy Kauffmann posts on Ballot Access News "It was never my intent to put any of you in this situation. I'm sorry that this is happening.", "I am not a racist or a bigot. I'm not even socially conservative. Prejudice is irrational and repugnant."
6/16/21			Joe Bishop Henchman's LP.ORG email folder goes from 4870 MB to 11 MB
6/18/21	14:12		Ken Moellman and Tyler Harris lock Joe Bishop Henchman's email account after his resignation
6/18/21	16:21		Login to Joe Bishop Henchman email account
6/18/21	21:03		Email from LPNH executive committee member stating that Jeremy Kauffman has been removed from communications committee and policies are in place to address social media issues
6/18/21			Joe Bishop Henchman resigns as LNC chair
6/18/21			Email from LPNH executive committee member states that issues with social media have been addressed, members have been removed, and social media policy is in place
6/21/21	18:49		Failed login to Joe Bishop Henchman email account
6/23/21			Reason Magazine article published online
6/25/21			LNC casts 8-1-1 decision to suspend Caryn Ann Harlos. Fails to attain required 11 votes. Motion ruled out of order

6/26/21	16:59		Email record shows Caryn Ann Harlos contacted Jillette Jarvis to find name of unknown actor and to protect her as best she could
6/28/21			Letter from LP staff Robert Kraus recognizes LPNH chair as Nolan Pelletier and treasurer as Sean Brennan
7/8/21			Acting chair says working with staff to produce emails requested by LPNH investigation committee
8/10/21			Confirmation that Jeremy Kauffman was removed from communications committee

SECTION IV LIST OF INDIVIDUALS INTERVIEWED

NAME	POSITION	DATE OF INTERVIEW	LENGTH OF INTERVIEW (min)
Whitney Bilyeu	LNC Chair	7/5/21	35
Erin Adams	LNC member	7/5/21	20
Robert Krauss	LNC staff	7/6/21	10
Valarie Sarwark	LNC member, LPNH member	7/12/21	15
Richard Longstreth	LNC member	7/12/21	20
Chris Luchini	LNC member	7/12/21	10
Eric Raudsep	LNC member	7/12/21	10
Kris McNiel	Manager of Area 23 club	7/13/21	10
Nick Sarwark	Former LNC Chair, LPNH member	7/20/21	30
Tim Hagan	LNC Treasurer	7/20/21	20
Steven Nekhaila	LNC member	7/22/21	10
Nolan Peletier	LPNH Chair	8/4/21	20
Sean Brennan	LPNH Treasurer	8/4/21	45
Sean Dempsey	LPNH Communications Committee	8/4/21	20
Sean Dempsey	LPNH Communications Committee	8/10/21	10
Chris Luchini	LNC member	8/13/21	15
Jilletta Jarvis	Former LPNH Chair	8/18/21	55
Caryn Ann Harlos	LNC Secretary	8/19/21	45
Ken Moellman	LNC vice Chair	8/21/21	64
Tim Ferriera	LNC member	8/24/21	18
Michael Heise	LP Mises Caucus Chair	8/24/21	30
Governor Gary Johnson	Subject of Boston Globe article	8/27/21	2

Governor Gary Johnson	Subject of Boston Globe article	8/27/21	4
Joe Bishop Henchman	Former LNC Chair	no response	
Jeremey Kauffman	LPNH Twitter	no response	

SECTION V UNDISPUTED FACTS

QUESTION	ANSWER	COMMENT
Did Joe Bishop Henchman as national Chair act inappropriately regarding LPNH?	YES	The letter to Jillette Jarvis recognizing the new LPNH entity is unique in the history of the LP. It was not appropriate for the Chair to recognize this entity unilaterally. The deletion of email records was a destruction of LP assets. The committee has documented evidence that Joe Bishop Henchman, and only he, deleted his emails on or about 6/16.
Was the 3/28/21 LPNH meeting legitimate?	YES	This was the first meeting of LPNH following the state convention. There is no documented evidence to find any improper activity
Mises Caucus claims in "The LPNH scandal and Joe BishopHenchman" "the now-former Chair had intended to resign until some as-yet unnamed person suggested that there might be a different way to handle the situation". Where is this evidence?	YES	In our investigation, including an interview of Jillette Jarvis, we confirm that the idea for creating a new LPNH entity originated from someone other than Jillette Jarvis
Was there anything improper in bylaws changes to allow Sean Brennan to be elected treasurer at LPNH convention?	NO	Sean Brennan was not a sustaining member of LPNH when the convention began. In order to make him eligible to serve as an officer, a suspension of the rules passed to recognize the membership he joined the day of the convention. This is compliant with applicable rules
Stephen Nass says "The Twitter account is attached to her email and she could pull the plug on it whenever she liked": Could Jillette have done this?	YES	Jillette did have control of the Twitter account. In our interview, she stated she did not want to act alone without the communications committee.

How does LP National recognize affiliates?		Article 5 Section 2 reads: "The National Committee shall charter state-level affiliate parties from any qualifying organization requesting such status in each state, territory, and the District of Columbia (hereinafter, state). Organizations which wish to become state-level affiliate parties shall apply for such status on a standard petition form as adopted by the National Committee, which petition shall be signed by no fewer than ten members of the Party residing in the appropriate state."
How does LP National stop recognizing an affiliate?		Article 5 Section 6 reads: "The National Committee shall have the power to revoke the status of any affiliate party, for cause, by a vote of 3/4 of the entire National Committee."
Can two state LP organizations exist?	NO	LP National Bylaws Article 5 Section 3 reads: "There shall be no more than one state-level affiliate party in any one state."
Could Jarvis have filed the campaign finance paperwork for the LPNH that held their convention in March 2021?	YES	It appears as though the answer is yes; it is an online form that could have been filled out for the "March" committee. Does not appear to have to be filled out by the Treasurer. https://cfs.sos.nh.gov/Public/IndependentAndPoliticalCommitteeRegistrationPublic
Did the LNC interfere in LPNH affairs?	NO	No, but the LNC Chair did. JBH wrote "I agree that our sin in Oregon was to think that we at the LNC could just pick a side and thereby end the dispute, rather than the Libertarians in the state itself having to work it out." In fact, the sin of Oregon was the initial, intentional interference in a state party by individual LNC actors using their LNC titles to influence an outcome of a convention in a state where they do not reside. In fact, this is exactly what has occurred here.

Did Joe Bishop Henchman delete his LP.ORG email during the period of his resignation as national Chair	YES	Not only does our committee have convincing evidence that this was done and when it was done, we also have irrefutable proof from confidential correspondence that this occurred
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SECTION VI FACTUAL EVIDENCE WITH MINIMAL DISPUTE

QUESTION	ANSWER	COMMENT
Did Jillette Jarvis act inappropriately in creating a different entity to retain assets of LPNH other than the bank account? "To this end, we have established a new interim set of Bylaws and Platform and instituted a new Executive Committee to work with me in the Libertarian Party of New Hampshire."	YES	While the idea was implanted by others, a state Chair should not create a new entity to be recognized as the Libertarian Party affiliate. Jillette did have the support of 13 other members, but to create a new entity would require disaffiliation of the existing entity by the Libertarian Party.
Was there cause for concern in the social media activity of LPNH?	YES	Michael Heise of the Mises Caucus confirmed with our committee that the problem was recognized, and they were trying to address the problem at the time that the new LPNH entity was formed. The Mises Caucus has stated that the messaging from Kauffman's LPNH social media is not acceptable
Was there action taken in conduct of the LPNH 2021 convention that was a violation of applicable rules or bylaws?	NO	There is no documented evidence of any such violations. Jillette Jarvis confirmed that the business was conducted properly. The Mises Caucus was effective at getting a large turnout of new members to participate as delegates
The Communications Committee is not a standing committee, and its duties are not in the bylaws. Where are the duties/authority of the Communication Committee documented?		There were no formal policies or duties of the LPNH communications committee
Was it improper for Stephen Nass to ask if LPNH should run a candidate for governor in a Facebook post?	NO	This post was in a message group asking a question. It was not an endorsement of a candidate for another Party.
Did LPNH fail to file required papers with the state to ensure it had ballot status?	NO	There was a campaign finance report that needed to be filed. These reports are required every 2 years. The Democratic and Republican parties in NH file these reports. Failure to file does not impact ballot status. It can result in other punitive actions from the State of New Hampshire

Is compliance with the state of New Hampshire a requirement in the bylaws?	NO	Nowhere in the National or "March" LPNH State Party bylaws is there a requirement for a state affiliate to be in good standing with the state of New Hampshire
Does the state of New Hampshire recognize the LPNH resulting from the March 2021 state convention?	YES	The NH Secretary of State seems to have a registration started in 2019 and ending in 2024. Board of Elections paperwork not filed in 2014, 2016, or 2018 election cycles. The LPNH filed 7/1/19 for the 2020 election cycle. The new LPNH created by Jillette Jarvis in June filed as a political committee 6/9/21
Did the previous LPNH that held their convention in March dissolve?	NO	Both the bylaws as existed after the March convention under Article II, and the new bylaws circulated on June 12th, read "The duration of the State Party shall be perpetual."
Does the LPNH Executive Committee, as a body or as any individual, have the right to dissolve the LPNH?	NO	As this has been created by members in convention, even the executive committee lacks the authority to dissolve the organization. Amendments to the bylaws can only be made in convention.
Did the LPNH executive committee remove members the week prior to June 12 in violation of their bylaws?		In our interview with Jillette Jarvis, she gave compelling testimony that this occurred. She stated that members of the Mises Caucus were intentionally misleading members they wanted removed to miss meetings and be removed. This seems to be corroborated by a social media message on 4/3 "We have two of the loser brigade on our communications committee but we've been ignoring them about Twitter. Going to vote that I be there only one with the keys. We have the votes. We also have any votes that go to EC, and judicial committee is all MiCaucs".

SECTION VII CLAIMS WE WERE NEITHER ABLE TO CONFIRM NOR DISMISS

QUESTION	ANSWER	COMMENT
Are there actions LP national can or should do to prevent what happened with LPNH?	YES	Our committee offers several resolutions to consider in our report
Has the Mises Caucus been involved in "violent threats emanating from these people, and the deliberate destruction of the party's ability to appeal to voters and win elections" as stated by Joe Bishop Henchman		While our committee is aware of claims of threats at the LPNH state convention, LPNH southern convention, and others, there is no documented evidence to corroborate this. We do believe Jilletta Jarvis is sincere in her concerns and is shielding those who may be subject to such threats. We have no evidence to conclude the Mises Caucus is associated with these threats. Regarding social media activity, it is a matter of interpretation whether Tweets or posts are violent.
On June 12 Jilletta Jarvis said, "These new members have stated their intention was to take us over and then move on to do the same thing in the Republican Party". Is this true?		Our committee can confirm that Sean Patrick, LPNH treasurer and Mises Caucus member, posted on Twitter "play the long game ... first the lp, then the republican party". There is not in our possession evidence to prove that the Mises Caucus as a whole or new member to LPNH share this opinion
How was Jeremy Kauffman appointed to LPNH communications committee?		There was not a formal appointment process at the state convention. The communications committee was created from a sign-up list, and the convention voted to appoint the 5 members that signed up. Jeremy Kauffman was first considered to be added to the communications committee at the LPNH meeting on 3/28, but the motion was tabled. It is not clear how he was later added to the committee

If tweets by Jeremy Kauffman were problematic, why didn't the Communication Committee do something?		Our investigation has heard that the communications committee planned to meet and act to address this, but Jilletta acted before this could happen. Jilletta Jarvis stated that she repeatedly tried to work with the communications committee on this matter but got no cooperation
Has the Mises Caucus received funding/support from Steve Bannon to take the Libertarian Party off the ballot in New Hampshire and other states?		This is a concern expressed by several Libertarians our committee spoke to. In our interview with Michael Heise, he rejected this
Were there credible threats of physical violence?		We conclude that Jilletta Jarvis actions were in part the result of what she sincerely perceived as threats of physical violence to her or others. We found her testimony compelling. Other members of the LPNH executive committee denied this occurred
Does LPNH have the authority to expel a member? (Pertinent to motion to remove Jackie Perry "For egregious violations of personal privacy for certain members as well as repeated hostile attacks and the spreading of mistruths, I motion we permanently expel Jackie Parry from the LPNH")		They have done it in the past, which set the precedent that they could, per previous chair and now ExCom member Brian Shields: "Prior to this, the only other LPNH member who was expelled openly advocated for the preemptive murder of police officers in self-defense. The bar was set higher than using public information to publicly pressure a Chair into action. Jackie's actions were within the bounds of the NAP, in my opinion." The LPNH Judicial Committee was not involved in the matter, but it was suggested Jackie could appeal the motion.

SECTION VIII CLEARLY FALSE EVIDENCE WHICH WAS PRESENTED TO US (WITH THE SOURCE).

None to report

SECTION IX COMMITTEE ACTIVITIES AND TIMELINE OF INVESTIGATION

The committee was formed on 19 June 2021 by the LNC Resolution shown above.

Upon notification of the committee appointment on 6/28/21, an online meeting of committee members was initiated that same evening. Pat Dixon was chosen as committee Chair. Dr Joe Buchman took on the task of reviewing written materials and drafting this report. Rufus Craig focused on interviewing involved individuals by phone.

At project initiation, Pat Dixon performed the following:

- Created a Google drive for file sharing among the committee, including an evidence folder
- wrote a project charter and project plan
- created a timeline of events, list of questions to ask, and contact list on the Google drive

Weekly online meetings were conducted. During meetings, the members reviewed evidence and discussed obstacles to progress. The committee met on the following dates:

DATE	DURATION (min)	LOCATION
6/28/2021	48	Zoom
7/4/2021	98	Zoom
7/12/2021	39	Zoom
7/19/2021	22	Zoom
7/25/2021	43	Zoom
7/25/2021	28	Zoom
7/31/2021	55	Zoom
8/8/2021	67	Zoom
8/15/2021	45	Zoom
8/19/2021	38	Zoom
8/19/2021	24	Zoom
8/21/2021	100	Zoom
8/26/2021	150	Zoom

8/28/2021	150	Denver
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Email Record Request Timeline

The position of our committee from inception has been that we should be able to review all materials to determine for ourselves what is pertinent. We expected under non-disclosure that we could receive this information and determine what was germane. Therefore, the LNC appointment of this committee should have considered that we would receive such information and be entrusted with it. We believe this is consistent with the resolution creating our committee.

Our committee was not made aware of non-disclosure agreement requirements until after we had made requests for information from the acting LNC chair. While we understand that organizations need to protect their information, individuals should be made aware of requirements before they apply.

The committee made repeated requests for access to the email record.

The explanations for non-fulfillment of this request included:

- need for gatekeeping of unrelated sensitive information
- attorney-client privilege in JBH @lp.org emails
- problems created by the transition to email
- need for Dr. Buchman to sign a revised NDA to replace (or in addition to) the one he had signed in 2012 (later documented as lost in a records transition at the LP HQ offices).
- need for legal counsel review and approval

In short, the committee was unreasonably delayed in our requests to examine the email record for emails that had already been deleted.

SECTION X DISCLAIMER

The investigation committee acknowledges that evidence exists which we do not have. We also acknowledge that details in the evidence we have may have been missed. We believe we did the best we could with the information and resources available.

SECTION XI ACKNOWLEDGEMENTS AND EXPRESSIONS OF GRATITUDE

The committee wishes to express our gratitude to the members of the Libertarian National Committee for the trust which they placed in us.

We also express gratitude to each witness who came forward, whether publicly or anonymously.

We also express our gratitude to our spouses (Cindy Buchman, Carolyn Craig...) and other family members for their support and the time taken from other activities that could have been spent with them.

SECTION XII: EVIDENCE RECORD

EMAILS

This is a list of email records used in our investigation

DATE SUPPLIED	SOURCE	EMAIL	# EMAILS
7/12/2021	Anonymous	Anonymous	13428
7/31/2021	Tim Hagan	Tim Hagan	10311
8/1/2021	Laura Ebke	Laura Ebke	11229
8/1/21	Richard Longstreth	Richard Longstreth	27554
8/5/2021	LP	Tucker Coburn	11739
8/5/2021	LP	Francis Wendt	14130
8/6/21	LP	Rich Bowen	1916
8/8/21	LP	Caryn Ann Harlos	16564
8/10/21	LP	Joe Bishop Henschman	3886
8/12/2021	Valerie Sarwark	Valerie Sarwark	8804
8/12/21	LP	Joe Bishop Henschman, reconstructed prior to June 16	1652
8/21/21	Ken Moellman	Kem Moellman, filtered	3305

DISCUSSIONS

This is a record of discussions between individuals that our committee considered in our investigation:

DATE	# OF EXCHANGES	PARTICIPANTS	TYPE
3/20/21	1	Jeremy Kauffman	Twitter
3/30/21	1	LPNH Communications	Text messages
3/30/21	1	LPNH Communications	Text messages
4/1/21	1	unknown	Twitter
4/1/21	1	LPNH membership	Twitter
4/3/21	1	LPNH Communications	Text messages
4/3/21	1	unknown	Social media message
4/3/21	1	Libertarian Party of Kentucky	Twitter

4/3/21	1	Libertarian Party of Kentucky	Twitter
4/18/21	1	LPNH Communications	Text messages
4/26/21	1	LPNH Communications	Text messages
5/15/21	1	Sean Patrick	Twitter
5/24/21	1	LPNH membership	Social media message
5/26/21	1	LPNH executive committee	Text messages
6/2/21	1	LPNH Communications	Text messages
6/2/21	1	LPNH Communications	Text messages
6/2/21	1	LPNH Communications	Text messages
6/10/21	1	LPNH membership	Text messages
6/10/21	1	LPNH membership	Text messages
6/13/21	15	Caryn Ann Harlos, Jilletta Jarvis	Facebook chat
6/13/21	1	Caryn Ann Harlos, Jilletta Jarvis, LNC members	Recorded video interview
6/13/21	1	LPNH membership	Text messages
6/14/21	1	Caryn Ann Harlos, LPNH, LNC members	Recorded video interview
unknown	1	List of Twitter follows	Twitter
unknown	1	"The word on the grapevine is that not only is Sununu not going to run for Governor, but a halfway decent liberty republican will be stepping up to the plate. As someone who wants the most liberty for our state, I would like the LPNH to not endorse any Governor candidate at all"	Facebook chat
unknown	1	LPNH	Text messages
unknown	1	LPNH Communications	Text messages
unknown	1	LPNH executive committee	Text messages
unknown	1	"Because there was a rumor circulating in the OKLPMC group that people were gearing up to oust you"	Social media message

unknown	1	LPNH Communications	Text messages
unknown	1	LPNH executive committee	Text messages
unknown	1	LPNH Communications	Text messages

Tweets

This is a list of Twitter Tweets that were used in our investigation

DATE	SOURCE	CONTENT
3/7/21	Jeremy Kauffman	Including "if 1,000 transpeople were murdered"
5/21/21	LPNH	"The tree of liberty must be refreshed from time to time with the blood of patriots & tyrants. it is its natural manure - Thomas Jefferson"
5/24/21	LPNH	Liked a post by @chekcmatestate "Nick Sarwark would like to formally invite her to run as a Libertarian" regarding Liz Cheney
6/2/21	LPNH	Including "All Republicans want to do about wokeness is whine"
6/2/21	LPNH	Including "They allow those who disagree with wokeness to build businesses and live their lives according to their values, without gov't force."
6/2/21	LPNH	"The Libertarian Party has reversed its position on closing Gitmo. It must be left open so that Anthony Fauci and every governor that locked their state down can be sent there, never again to be allowed inside of the United States"
6/7/21	LPNH	"Legalize child labor. Children will learn more on a job site than in public school"
6/7/21	LPNH	"At the very least, the minimum age to work is a states' rights issue. Federal minimum work ages are unconstitutional,"
6/9/21	LPNH	"John McCain's brain tumor saved more lives than Anthony Fauci"
6/9/21	LPNH	"Businesses absolutely have the right to discriminate, even for morally abhorrent reasons like skin color or vaccination status"
6/12/21	Peter R Quinones	"Go in to the next meeting armed and take it back. End of fucking story"
6/12/21	Jeremy Kauffman	"With no vote and against the majority of the executive committee and membership, Chair @Jarvis4Gov unilaterally purged dozens of people off committees and from LPNH membership rolls ..."
6/12/21	Brian Shields	Includes "There are now two organizations. Y'all have the bank account to whatever Mises circlejerk this turns out to be."

6/20/21	LPNH	"The ultimate goal of wokeism is to infiltrate, occupy, and dominate every cultural, political, and corporate institution. The Libertarian Party isn't immune to this. It must be identified and stopped immediately"
8/4/21	Justin O'Donnell	"The more the government talks about mandates and vaccine Passports, the more I empathize with Timothy McVeigh"
8/4/21	Justin O'Donnell	"The only thing he did wrong was not wait for daycare to let out"
unknown	LPNH	"Make sure to exercise your rights" referring to New Hampshire constitution Art 10 Right of Revolution
unknown	Ethan Bishop-Henchman	"Joe using his remaining powers to go over her head starting the ballot to remove CAH as his last move as Chair *cackling* We aren't scared of bigots and those who continuously run cover for them. Goodbye. Good luck"

DOCUMENTS

These are documents used in our investigation

DATE	SOURCE	CONTENT
9/24/16	LPNH	Constitution of the Libertarian Party of New Hampshire
3/28/21	LPNH	28 March 2021 Minutes for Executive Committee of LPNH Meeting
6/7/21	Joe Bishop Henchman	Letter to Jillette
6/9/21	State of New Hampshire	Political Committee Registration
6/12/21	LPNH executive committee	Letter to New Hampshire secretary of state to investigate fraud
6/12/21	Jackie Perry	Facebook post about Jillette Jarvis
6/12/21	Jillette Jarvis	Change in New Hampshire Libertarian Party
6/14/21	Sean Dempsey	Legal and Ethical Concerns with Membership Privacy pertaining to the LPNH _ Rogue Agents with Unfettered Access
6/15/21	Dan Reale	LPNH Timeline
6/15/21	Steven Nass	2021-06-15-Statement-from-Stephen-Nass

6/15/21	LNC	User log of Joe Bishop Henschman LP.ORG email showing 4870 MB Gmail storage
6/16/21	Sean Dempsey	Email to LNC members regarding restoring assets to LPNH
6/16/21	LNC	User log of Joe Bishop Henschman LP.ORG email showing 11 MB Gmail storage
6/18/21	Alexander DiBenedetto	Libertarian Pragmatist Caucus Final Announcement
6/18/21	Joe Bishop Henschman	Joe Bishop Henschman resignation letter
6/23/21	LNC	Vote to disaffiliate LPNH
6/25/21	LNC	Vote on motion to suspend Caryn Ann Harlos
6/28/21	Robert Kraus	Recognizes LPNH Chair as Nolan Pelletier and treasurer as Sean Brennan
6/30/21	LPNH	Bylaws of the Libertarian Party of New Hampshire
6/30/21	LPNH	Bylaws of the Libertarian Party of New Hampshire
6/30/21	LPNH	Bylaws of the Libertarian Party of New Hampshire
6/30/21	LNC	Video of Ken Moellman and Tyler Harris locking the Joe Bishop Henschman email account after his resignation
7/20/21	Federal Elections Commission	Campaign finance report for Mises Caucus
7/20/21	Federal Elections Commission	Mises PAC financial summary
8/5/21	Ken Moellman	Document of timeline and pertinent evidence
8/23/21	Ken Moellman	Login log for Joe Bishop Henschman's LP.ORG email box
	State of New Hampshire	2022 RECEIPTS AND EXPENDITURES
	State of New Hampshire	Political committees are governed under RSA 664.

	Justin O'Donnell and LPNH members	Formal Complaint to the LNC regarding the actions of Jillette Jarvis in her capacity as Chair of the Libertarian Party of New Hampshire.
	Andrew Oldring	Convention Minutes 2021 LPNH Convention

APPENDIX O – REGION 1 REPORT

Region 1 Report for Sep 4/5 2021 LNC meeting

Washington:

Coming off our very successful convention, we added an Events Director, a Political Director, and a Legislative Director, and fleshed out their teams.

Our Legislative Dept intends to have a slate of 6 bills written by the end of the year for 2022 candidates to run on, and more next year. These often dovetail well with other activities: we've now developed a strong relationship with sex workers in WA who gave us great critique on our sex work bill, and one of our vets is working on Defend the Guard legislation for 9/11.

Our Events department is running events every month and taking in new members and liberty-curious people: 3D gun printing classes, gun range days, camping weekends, "Ask a Libertarian" in local parks reaching out to passersby, and we participated in Juneteenth Day of Activism with LP National.

Our Political Department is building a year-long candidate training program with one-on-one trainings and "Winning Weekends" for potential candidates and campaign volunteers to be prepped for 2022.

We are financially strong: Our income is already more than double last year's and we expect even more by EOY.

In the future: 9/11 anti-war protest, big fundraiser in October across multiple cities, a potential "Ready for Reno" event with a mock Robert's Rules session teaching people about the delegate & convention process.

We have affiliated four more regions/counties since our April convention. Last year at this time we had one in the entire state, now we have 6.

Thank you!

Anna Johnson

Chair

Libertarian Party of Washington

Arizona:

Arizona 3

3rd Quarter Report – Emily S. Goldberg, Chair

Arizona kicked off its first-ever statewide fundraising drive in May, called "Let Freedom Grow." This was followed by a post-July 4 fundraising drive called "Loyal to Liberty." We've enrolled a bunch of monthly pledgers in amounts ranging from \$5 to \$50. Let Freedom Grow had a 4% contact response rate. Arizona currently has four Libertarian candidates declared for the Governor's race. We imagine that we will actually have to have a primary in 2022!

Arizona's first official observance of Juneteenth kicked off with amazing success. The Chair and four MCLP members sponsored and staffed a booth at Scottsdale's Juneteenth Festival, held at McCormick-Stillman Railroad park in Scottsdale. In the evening, the party sponsored a virtual Juneteenth forum featuring former VP Candidate Spike Cohen, Dr. Antonia-Elle D'Orsay, and Jeremy Thompson. That forum had 16,000 viewers.

July 4 celebrations were held under the party's umbrella at multiple locations around the State. Gila held its annual Declaration of Independence reading in Green Valley Park. Freedom Library sponsored its annual July 4 party and festival in Yuma. Four members of the state board ran a booth at historic Tombstone's July 4 celebration of freedom (and pin-up pageant; Vice-Chair Lauren Snyder won "Miss All American" first prize!). Freedom Library will be hosting a dedication of its Statute of Liberty replica on September 17.

Arizona is proud for the first time ever to have two state board members on the LNC. Secretary Alex Flores was elected in a special election as Region 1's alternate on July 3, joining AZLP colleague and LNC Assistant Treasurer Robert Allen Pepiton.

Several Arizona members attended the regional training in Utah July 17-18.

In July, Arizona kicked off development of issue "working groups," identifying conveners/team leaders and issue point people in areas including Second Amendment advocacy, medical freedom, homeschooling, natural resource management. The working groups are training to serve as future 'mini think tanks', to provide future legislative lobbying, white papers, and member training in these topic areas.

Pima County LP dedicated its new permanent headquarters on August 6. Arizona's social media reach has touched the stratosphere through the capable oversight of Vice-Chair Lauren Snyder. Our July 1 – August 5 Facebook reach included 14,000 viewers, with 4,200 engaged.

Twitter was even better, with July tweet impressions at 128,000, and 21,800 in the first few days of August.

AZLP's September plans include a presence at the Santa Cruz County Fair (one county remaining to be developed!), the End the Damn Wars! rally planned for September 11, and Freedom Library's dedication of the Statue of Liberty on September 17.

Colorado:

August 13, 2021

Colorado Report

Colorado has gone through a big change after the election, and I'm very excited to see what this new board can make happen.

The most notable item that is in the works is that the Libertarian Party of Colorado is partnering with the author of the "Petition Rights Amendment" and will start collecting signatures in the next couple of weeks. This will allow for the citizens of CO to be able to petition any city, County, school board without the cumbersome requirements that we now have. The peoples voices will be heard.

The 50th Anniversary celebration is being held in Colorado and I hope to see you all there!

Wayne Harlos
Chair
Libertarian Party of Colorado

New Mexico:

We raised \$13,000 specifically to support a ¼ time field director, and associated expenses. This hire was effective the beginning of May, and has resulted in:

- Micro targeted mailings to LP registered voters, that voted in Nov 2020, for
 - Joining the LPNM and the national LP, this has resulted in our current paid up membership of ~70 caucus members, more than we had just before the convention in the last 2 years.
 - Our Field Director, Ranota Banks, attended the Salt Lake and Long Beach trainings for both the affiliate and candidate tracks.
- Door knocking in support of County Affiliate meetings. This has driven attendance at those meetings.
- We sent a mailing to encourage LP registered voters to run for the Nov 2021 non partisan races. In 2019, we have 9 LP run, in 2021 it looks like we will have 17. In 2019, 5 of 9 won office, we expect a similar ratio for this election
- In May 2021, due to the pandemic, we only had 1 functional county affiliate, as of late August, we have 5 that will be fully accredited and functional, with 4 additional in the process of forming. We anticipate two additional with schedule initial meetings within the month.

Our second Vice Chair had to resign for business reasons, leaving us without a communications director. She had been spectacularly successful in driving facebook and Instagram views and engagement. We are in the process of hiring a volunteer communications/media Director.

Alaska:

No report submitted

Wyoming:

No report submitted

Nevada:

No report submitted

Oregon:

No report submitted

Hawaii:

No report submitted



From the desk of the
State Chair



Region One Chair,

This quarter has been a bit of a rush for me as I was elected to fill a resigning chair position May first. Many of you know me, as this is the 5th time I have been elected as the Kansas Chair. Getting back up to speed has been interesting with the turmoil nationally.

We have had a good quarter. Libertarian voter registration numbers had started down in February and have reversed since May. Compared to where I was as chair in 2005-2009 & 2013-2017 The LPKS is in great shape now for big growth. We have an almost full operations team, and officers that are working to grow the party and find candidates.

We have 4 new county affiliates, we have 5 candidates in the November 2021 general election and all 5 are in winnable races. I attended the Region 1 LP training (affiliate track) in Salt Lake and half my officers and ops team will be attending in other regions for both the affiliate and campaign tracks. Our first official candidate for 2022 (filed paperwork with the Kansas GEC) will be attending the candidate track in Des Moines.

Over the next quarter we will focus on finding more county level groups, helping our 2021 candidates, recruiting candidates for 2022 and of course fundraising.

I am really looking forward to working with this group of volunteers to see what we can do in 2021 / 2022

Regards,

Rob Hodgkinson

16310 Kenneth Road Stilwell KS 66085
5913.980.9269 ph Chair@LPKS.org
www.LPKS.org



Montana Libertarian Party report

August 17th 2021

The Montana Libertarian Party is currently promoting and fundraising for their 2021 State Officers Convention that will be held in Kalispell Montana September 17th thru the 19th at the Hilton Garden Inn. Apart from the business meeting we have lined up some great speakers (See Below)

- **Matt and Terry Kibbe – freethepeople.org**
 - National Liberty influencers through storytelling and outreach
- **Marshall Burt – Wyoming House District 39**
 - Highest level elected Libertarian in the Nation
- **Apollo Pazell – National Libertarian Party Staff for Campaigns**
 - Expert campaign advisor
- **Kirsten Tynan – Fully Informed Jury Association (FIJA)**
 - Liberty Judicial Policy Expert
- **Cannabis Panel – Recreational Cannabis in Montana**
 - Two local dispensary owners, Sid Daoud for local government and Erica Siate for State Cannabis law
- **Angela McArdle - Los Angeles Libertarian Party Chair**
 - Advocate for nullification of unconstitutional federal mandates
- **Special guest speaker to be announced!**

The event is up on our website and you can find more details here:

<https://www.mtlp.org/2021-state-convention>

The MTLP is also diligently working on capitalizing upon our 30% growth over the last year and a half. Our next board meeting is 31 Aug 2021 at 7pm MDT.

Sid Daoud

Montana Libertarian Party Chair

Public Content

Utah Report to the LNC — August 2021

The past months have been a time of dynamic growth for the Utah Libertarian Party. 2021 began with no organized county level parties. By the time of our convention in April, we had the three largest population counties organized, accounting for over 62% of the total state population. The next three most populous counties are now in the developmental stage of organization, which would bring the population covered up to 80%. The rest will go more slowly, as only one of the remaining 23 counties holds more than 2% of the total population, and only 5 have more than 1%, but we are optimistic about reaching 85% of state residents with a county party by the end of 2022.

Regular monthly meetups are now taking place in Salt Lake, Utah, Davis, Weber, Washington and Cache counties. Salt Lake County held a well-attended barbecue to celebrate Juneteenth, at Liberty Park in Salt Lake City. Davis County also had a booth, at Layton's July 5th Liberty Days.



We have volunteers actively working to connect us to the CRM, and to significantly upgrade the consistency of our outreach. We have established a Communications Committee to focus our messaging to the public, and have volunteers working on membership growth and fundraising strategies. Utah has the third highest Libertarian voter registration percentage among states which have partisan registration, behind only Nebraska and Alaska, but the number who are state party members is only a fraction of that so we are planning multiple forms of membership drives.

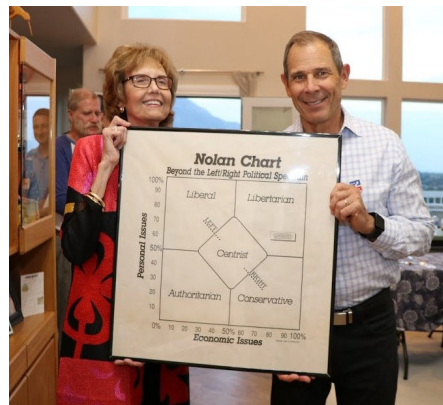
Utah was privileged to host two great events in July. First, on Friday, July 16, we hosted the David Nolan Archive Celebration, noting the completion of the multi-year project to digitize and organize the content of the decades of Libertarian history collected by our founder, and then to see it off to its new home in the Library of Congress. The party was held at the home of Joe and Cindy Buchman in Alpine, with close to 50 people attending for a time of good food and much conversation. The Guest of Honor was Elizabeth Nolan, David's widow, who from all reports was completely delighted by the evening. Also attending, to accept the donation of the archive to the library, was Congressman John Curtis and his wife Sue.

Prominent Libertarians in attendance included LNC Treasurer Tim Hagen, former Chair Nicholas Sarwark, past LNC member Dan Karlan, former Region 1 Representative Francis Wendt, Apollo Pazell, Cara Schulz, Tara DeSisto, and Utah's own Willy Marshall.

That was followed by the Region 1 training session held in Salt Lake City July 17 and 18. Utah turned out in force to attend, alongside folks from many of the other states in the region. We were grateful for the opportunity to host this valuable event, and thank Cara Schulz, Tara DeSisto, David Aitken, Apollo Pazell, Michelle MacCutcheon, and TJ Ferreira for their superb efforts.



Joe Buchman, John Curtis, Sue Curtis, Tim Hagen (in the back), and Elizabeth Nolan.



Elizabeth Nolan and Congressman John Curtis with a poster of the original Nolan Chart. Willy Marshall can be seen over Elizabeth's shoulder.

APPENDIX P – REGION 3 REPORT



Region 3 Report

Submitted on Tuesday, August 31st, 2021 by Dustin Nanna

Region 3 Representative

Dustin Nanna
dustin.nanna@lp.org

Region 3 Alternate

Jared Hall
jared.hall@lp.org

This report details the recent activities of each state in Region 3. All four States have now held their annual Conventions

Following are the reports for Region 3:

INDIANA

The chair of LPIN is Evan McMahon (chair@lpin.org).

The Libertarian Party of Indiana has worked hard over the summer to increase membership and recruit candidates by having more presence in various communities throughout the state. Our District Representatives have been working alongside their respective County Affiliates to put together Super Saturday events. These events have been successful community service and outreach events that have not only gotten current membership more involved in their communities but are also attracting new members to the party as well. In addition to outreach, the Libertarian Party of Indiana has been actively recruiting candidates for the 2022 election cycle. The Secretary of State race is the most important of these races as the outcome determines ballot access. The Libertarian Party of Indiana currently has at least one candidate actively seeking the nomination for Secretary of State, as well as another candidate looking to run for Congress.

(Submitted by Alyssa K. Salgado
Secretary, State Central Committee
Libertarian Party of Indiana w/ assistance from Jared Hall)



KENTUCKY

The chair of LPKY is Randall Daniel (randall.daniel@lpky.org).

The Libertarian Party of Kentucky is growing more and more each day, currently the largest we've ever been. Focus has been on getting local involvement as we spin up county affiliates and prep for the upcoming city and county elections fall 2022. Recently the Party just wrapped up a 10 day tabling event at the Kentucky State Fair where opportunities were provided to join and get involved. The City of Russell Kentucky is attempting to use eminent domain to acquire a property in the downtown area that is currently a group home for the developmentally disabled/elderly to "beautify" the area. The State Party is helping lead the charge against this gross abuse of authority by attending local meetings and rallying support against this action from local residents. The Libertarian Party of Kentucky is excited to host the Libertarian National Committee in Louisville next week and want to invite all of the LNC to our planned cook out at our office.

(Submitted by State Chair Randall Daniel)

MICHIGAN

The chair of LPMI is Timothy Yow (chair@lpmi.org).

The Libertarian Party of Michigan held a conference June 26-27 where Mr. Amash was Keynote and Tim Yow was elected as the new State Chair. LPMI has created a new communications director position and has appointed Connor Nepomuceno to that role. This position will be responsible for oversight and direction for the state organization's communications channels. This includes social media, newsletter, press releases and information provided to our member by our legislative committee. No upcoming statewide events to report. The Libertarian Party of Michigan has several local affiliates tabling, hosting picnics, and other similar events as summer winds down.

(Submitted by State Chair Tim Yow)



OHIO

The chair of LPO is Jim Cavoli (chair@lpo.org).

The Libertarian Party of Ohio hosted their Conference August 20-22 at the Worthington Doubletree hotel. The event was a great success both physically and financially. The focus internally continues to be on local county growth and affiliation. Executive Committee Vice Chair Patrick Glasgow recently resigned due to time constraints and we thank him for his years of service. He continues to be an asset to LPO when and where he can. The vacancy is planned to be filled at a Central Committee meeting later in September. (Tentatively the 25th)

APPENDIX Q – REGION 5 REPORT

9/3/21, 10:15 AM

The Libertarian Party Mail - [Inc-business] Region 5 Report



Caryn Ann Harlos <secretary@lp.org>

[Inc-business] Region 5 Report

2 messages

Susan Hogarth <susan.hogarth@lp.org>
Reply-To: Inc-business@lp.org
To: LNC-Business list <Inc-business@lp.org>

Sat, Aug 28, 2021 at 8:17 PM

Region 5 Report Sept '21

(Hogarth/Valente)

All states in our region have had their '21 conventions with the exception of South Carolina, which is scheduled for November 13. Brief individual reports follow.

West Virginia (submitted by Will Hyman)

In June, three registered Libertarians were elected in non-partisan municipal races. LPWV Chairman Will Hyman was elected to Clarksburg City Council, Danny Moore was elected to Lumberport Town Council, and Austin Lynch was elected to Stonewood Town Council. All three Libertarians reside in Harrison County.

Two new regional affiliates were chartered. The Libertarian Party of Monongalia County was chartered in June and the Libertarian Party of the Kanawha Valley was chartered in August. Including the Libertarian Party of the Eastern Panhandle, this makes 3 new regional affiliates in 2021.

The Libertarian Party of West Virginia set a date for the 2022 convention. The LPWV will meet in Martinsburg, March 12th, 2022 with a specific location to be announced.

We are also gearing up for the "Bridge Day" event to be held in October 16th.

Bridge Day is a huge event held in Fayetteville, WV at the New River Gorge Bridge and we are looking forward to meeting new faces and spreading the message of Liberty.

North Carolina (submitted by Joe Garcia)

Just had a successful campaign kickoff event for our lone candidate running for local office.

Our Union County affiliate just complete the first of a 3 day collection drive for toiletry items needed by Afghan refugees who are being brought into VA.

We are holding Outreach Training for our members this coming Sat where we will teach needed materials, how to set up work a table at events. Also, how to conduct outreach/messaging to the GSM and disabled communities.

South Carolina (submitted by Sean Goward)

Sponsoring a large local pride festival
Getting ready for the state convention

Pennsylvania (submitted by Jennifer Moore)

<https://mail.google.com/mail/u/1?ik=8ceef44fa3&view=pt&search=all&permthid=thread-f%3A1709392195278278588&simpl=msg-f%3A1709392195278278588&s...> 1/2

9/3/21, 10:15 AM

The Libertarian Party Mail - [Inc-business] Region 5 Report

We have 135 candidates on the ballot. 113 are uncontested and likely to win. We're ramping up write in recruitment next.

Auditor, Constable, Judge/Inspector of Elections, School board, Borough Council, Mayor and township Supervisor are the positions we'll win.

Our candidates had no legal challenges, which is a miracle. We had one county who calculated the signature requirements completely incorrectly and we have asked the courts to intervene. It actually gives us the opportunity to set precedent on the subject. The other 66 counties plus the department of state agree with us so we are hopeful about the outcome of the case.

Virginia (submitted by Joe Paschal)

6 candidates for state Delegates runs, including the Chair and the Vice Chair.

--

Susan Hogarth
919-906-2106
Region 5 Representative

Susan Hogarth <susan.hogarth@lp.org>
Reply-To: Inc-business@lp.org
To: LNC-Business list <Inc-business@lp.org>

Sat, Aug 28, 2021 at 8:25 PM

Yikes! I've gotten my Seans mixed up AGAIN. SC's report was submitted by Sean Thornton (thanks to Valerie for catching this!)

[Quoted text hidden]

<https://mail.google.com/mail/u/1?ik=8eeefd4fa3&view=pt&search=all&permthid=thread-f%3A1709392195278278588&simpl=msg-f%3A1709392195278278588&s...> 2/2

APPENDIX R – REGION 6 REPORT

Minnesota

Currently, we have been engrossed with getting our booth set up for State Fair. It starts tomorrow, and we have all the merch, literature, and volunteers all in place for the next 12 days of fun!

I have spoken with an elected councilman in Echo, MN that wanted a banner for their parade. I asked him if we could put him on the website as an elected official, and he would be delighted to represent the lp. His name is Jessie Dehn, and he was elected this past November.

Nate "Honey Badger" Atkins has officially filed for Mayor of Minneapolis as our endorsed candidate as well as being endorsed by the Legal Marijuana Now party. Nate wants to end qualified immunity, require police to carry their own liability insurance and end the militarization of the police in the city. He would look to decriminalize all drug use, possession, and sales. Any help to his campaign would be appreciated, so if you could blast his website: <https://www.honeybadgerformayor.com>. Here is a link to his campaign video: <https://youtu.be/wK-mAYuGpZA>.

We are still awaiting the ruling on our appeal, so nothing new to report on that.

And last, we have a new Executive Director. I have been working with the party since last year, becoming a Legacy member in October. I started volunteering to help out at EC meetings and quickly filled a vacancy on At Large EC. I became membership manager at first and then took over the Political Director slot when Director Galvan stepped down. In June, I was voted in as ED and look forward to working with the many great activists here to get our political party to number 1! Outside the party, I am a bartender putting my way through college for a Bachelor's in Political Science. I hope to continue onto law school and to one-day practice law in Minnesota.

Anthony J. Williams

Nebraska

Milford Fun Days Parade

by Amy Wimer

In early 2021 the Milford Chamber of Commerce reached out to the Seward County Libertarian Party to put together and run the yearly parade that occurs during their summer festival. The Seward County LP had a huge success with the parade, even doubling its entries from the prior parade, and has even been asked to run it again! The

team had fun handing out packets of lit including a pocket constitution and their local contact information, tossing candy to kids and engaging the folks attending the festival.

The town was so happy for someone new to be in charge and have been approaching the leadership in Milford thanking them daily. If your county wants to participate in parades or festivals, please do so: they're fun, they're a great opportunity to show Libertarians volunteering and engaging in the public, and it's also the perfect way to hand out lit to families.

A newly formed executive committee in the Keith and Lincoln County affiliate have joined the fight for liberty in Nebraska. We reached out to them to find out more about them.

James Fellows is the new Chairperson

Rachael Nelson is the new Vice-Chairperson of the Keith-Lincoln affiliate.

Keith-Lincoln county hit the ground running and achieved some early success building inroads with their local media. Libertarians face an uphill battle in terms of access to media, so it is definitely worth noting that James and Rachael have had two of their press releases published in local media

- In early August the [North Platte Post](#) announced the affiliates [August meeting](#) hosting
- The rival outlet the [North Platte Bulletin](#) also covered this event which included a [meet and greet](#) with Nebraska Gubernatorial Candidate [Scott Zimmerman](#).

Here is the original release:

Spreading The Word Of Liberty!

The Keith and Lincoln County Libertarian Party of Nebraska, are relaunching the party in the area and we want your help! Relaunch meeting will be held at Pals Brewing Sunday August 8, 2021. Our goal is to spread knowledge about the party and our candidates. August 6 2021, North Platte, Nebraska

We as the libertarian party of Keith and Lincoln County are very excited to announce that we are re-launching the affiliate program in the County. We strive to bring knowledge

and to answer any questions you may have about this viable third option in our political system. *"Our main goal is to provide knowledge and answer any questions that you have about the ever growing Libertarian Party."* said Rachael Nelson (vice chair of Keith and Lincoln County Libertarian Party of Nebraska) , one of the organizers of this weekend's meeting.

Scott Zimmerman, Libertarian candidate for governor of Nebraska, will also be in attendance! We are very excited to welcome the special guest and introduce him to the libertarians of the area. Scott will be stopping over in North Platte and joining us for our meeting after spending the weekend working with hopeful candidates across the state in Ogallala.

"As a long time resident I am so excited to see this relaunch happen and I am hopeful for the growth of the party in the area." – James Fellows- Chair of Keith and Lincoln County Libertarian Party of Nebraska.

Please feel free to come and join us! We are excited to become more active in the area!

The mission of the Libertarian Party is to maintain a representative government that protects the inalienable rights of individuals.

District 1 Report

By District 1 Coordinator Amy Wimer

District 1 report is much the same as last month while we continue to grow and have fun summer events.

- Sarpy County some new members attend and they had a new meeting place they tried out. They have some great special guests lined up in the coming months, so keep your eyes on the events tab!
- Lancaster has moved back to Big Red Keno now that all the DHMs have been removed, and had both Laura Ebke and Scott Zimmerman as special

and to answer any questions you may have about this viable third option in our political system. *"Our main goal is to provide knowledge and answer any questions that you have about the ever growing Libertarian Party."* said Rachael Nelson (vice chair of Keith and Lincoln County Libertarian Party of Nebraska) , one of the organizers of this weekend's meeting.

Scott Zimmerman, Libertarian candidate for governor of Nebraska, will also be in attendance! We are very excited to welcome the special guest and introduce him to the libertarians of the area. Scott will be stopping over in North Platte and joining us for our meeting after spending the weekend working with hopeful candidates across the state in Ogallala.

"As a long time resident I am so excited to see this relaunch happen and I am hopeful for the growth of the party in the area." – James Fellows- Chair of Keith and Lincoln County Libertarian Party of Nebraska.

Please feel free to come and join us! We are excited to become more active in the area!

The mission of the Libertarian Party is to maintain a representative government that protects the inalienable rights of individuals.

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- Lancaster has moved back to Big Red Keno now that all the DHMs have been removed, and had both Laura Ebke and Scott Zimmerman as special

guests this month. It was a great questions and answer session that reached well beyond our hour!

- Dodge County is eyeing ways to grow and increase its outreach, they could use some volunteers with this! They are also trying some new meeting places so that they can accommodate better some of their members' schedules, but also find something that is easier to communicate in.
- Platte County is trying different ways to get a consistent group and schedule, but are planning to attend the Street Party in Belwood on the 31st, should be a fu time!
- Seward County has been busy planning the Milford Days Parade, which is another volunteer opportunity, definitely plan on attending or helping them if you'd like to meet some Nebraska Libertarians in a fun atmosphere.

As always, we are looking for new people to get involved and volunteers as well. Please email DC1@lpne.org

Sarpy County Hosts Maine Libertarian Party Executive As Guest Speaker

By Jeremy Westengaard

The Sarpy County Libertarian Party met on August 12th at the [Lucky Bucket](#) for their monthly business meeting. They greeted a guest speaker via Zoom, Harrison Kemp, a veteran, Libertarian activist, lobbyist, and Maine State Party Vice-Chair. Harrison gave Sarpy County a presentation on how to craft and lobby for legislation and ballot initiatives. Kemp had success getting a No Knock Raid Ban passed in the Maine Legislature, where he was the author, lobbyist, and activist leading the initiative. The audience was engaged with several questions and drew parallels to Nebraska's legislature and current dearth of liberty legislative action.

The meeting concluded with a discussion of business topic including an announcement of next months guest speaker. On September 13th at 7pm, at the [Lucky Bucket](#) in La Vista the county party will welcome Major Danny Sjursen of the [SkepticalVet.com](#).

Campaign Training

Earlier this month we had a deep dive into campaigning with Apollo Pazell and Laura Ebke. The issues discussed and guidance from Apollo and Laura will help our candidates tremendously as well as shape the future focus of our affiliates.

That same weekend we re-launched our Keith and Lincoln County affiliate. If you want to get involved in either candidacy or locally, please email us at Chair@lpne.org

Illinois

State Convention

The LP Illinois Convention in Bradley is right around the corner (October 8 and 9 in Bradley, IL). Both Spike Cohen and Justin Amash will be speakers for the event, and we have several other great speakers on the program.

Currently, 53 people are registered for the convention, and we have sold out of Platinum tickets. Convention revenue up to this point is sitting at \$7,010.51 and we are close to hitting the minimum from the hotel venue.

SCC Meeting

The State Central Committee will meet Tuesday, August 31 to consider a bylaws change regarding delegate status for future state and national conventions. Committee members will also discuss Precinct Committee person recruitment leading up to and at the state convention.

CiviCRM

We continue to get folks trained on using the CRM. Membership Director Kevin Mahoney has been taught the system and has resumed sending out welcome packets to new members. We have successfully used the CRM to help chapters recruit new members. We still need to create templates for messaging so the Communication Division can fully utilize the CRM - but they do have access to our old tools on Benchmark until late October. My goal is to get the Coms team moved into the CRM as soon as possible, but the Convention has slowed me down a bit.

Candidate Recruiting

We are continuing to struggle filling out our statewide ticket. At this point we have filled both Governor and Senate, but we are still looking for candidates for Lt. Governor, Treasurer, Comptroller, Attorney General, and Secretary of State. We are also looking for candidates to run locally. It's very important to start ramping this up now, especially for Chairs in our seven established counties. Petitioning for established counties will begin in January.

Wisconsin

Summer is nearly over and the world has gone crazy. If it is not crazy it is on fire. The

senate has passed another trillion dollar bill. Somehow our troops leaving Afghanistan doesn't make it right that they were there in the first place. People who want to work are able to find work, imagine that. In other news, no Libertarian president has ever been impeached or Libertarian governor been forced to resign. Somewhere in that statement is a Minnesota Vikings joke. The world goes on. Progress is being made.

Affiliate News

In July the Rock County Libertarian Party interim board members established a bank account, registered with the WEC, and elected board officers. The new Chair is Reese Wood, Vice-chair is Rick Last, Secretary is Kevin Kangas, and Ashley Ramsey is Treasurer. Recent progress would not have been possible without Thomas Miller who served as RCLP interim chair.

August 1st the RCLP participated in a pro-educational freedom event sponsored by We The Parents of Rock County and Rock County Action. The event was also attended by LPWI Chair and Congressional candidate Jacob VandenPlas.

The Milwaukee School of Engineering has a student group, unaffiliated with the Libertarian Party, which for some time has been discussing politics from a libertarian point of view. They will have a booth promoting their group at their Student Organization Fair in the fall. The group has 47 members. Point person is John Bilkey who is the President. bjilkeyj@msoe.edu.
Reported by Neil Harmon

An effort is underway to start a LPWI affiliate in Jefferson County. Interested persons contact James Rohrer. email jim.rohrer1955@gmail.com.

Central Wisconsin Affiliate

The CWA has decided to float their meetings around between Stevens Point, Wausau, and Wisconsin Rapids with business meetings every four months and social/activity meetings monthly. The affiliate has discussed attending fairs, parades, local events, and farmers markets. They are also discussing ways to boost their online presence, especially postings in local news outlets.

The CWA will probably be the first affiliate to complete all the necessary steps to obtain the \$200 the state party is offering to active affiliates.

Speaking about the meeting held on August 3, Jason Biggs had this to say. "Overall, all in attendance agree that membership growth is key and that we need to grow our message throughout our communities and the state." Jason is Chair of the Libertarian Party of Central Wisconsin. reach him at bjigramfan@gmail.com.

Bylaws Committee

The committee has less than two months to go to submit a completed Policy and Procedure Manual to the party. Some parts have already been submitted to outside committee members, officers, and Executive Committee members for their review and comment. The policy and Procedure Manual will be a living document to guide our party. Kevin Litten-Chair.

Marketing and Membership Committee

It appears our state party is entering a "Post Presidential Election" lull of sorts. Many who joined the party a year ago because of interest in the Jo Jorgensen campaign are now letting those memberships lapse. I would encourage those who got involved in the Jorgensen campaign to remain involved. Work to help state and local candidates get elected in upcoming races or just to advance Libertarian ideals in general. Keep the momentum of recent progress made rather than start over again in a couple years. Mike Hammond-Chair

Candidate Support Committee

Are you considering running for a partisan office as a Libertarian or for a non-partisan office with a libertarian message? If you are, The LPWI Candidate Support Committee wants to hear from you. The committee is comprised of members who have run campaigns before as either candidate or campaign staff.

For the 2022 election year, so far we have two individuals who have filed their paperwork with the state. Jacob VandenPlas is running for US House 8, the district is in the northeastern part of the state. Tom Rasmussen is running for Wisconsin State Assembly 87 which includes parts of Taylor, Sawyer, Clary, and Marathon counties. We have others interested but not yet filed.

If you are running or considering running for an office and have not contacted us yet, email your name, contact information, and the office(s) you are running for or considering running for to info@lpwi.org and we will contact you to get more information and let you know how the ~~committee can~~ help.

If you are not running for office but would like to help the campaigns of the currently declared candidates or future candidates, you can volunteer. Volunteers serve valuable roles with campaigns including serving on staff (campaign manager, treasurer, social media coordinator, graphic design, etc.) collecting signatures on nomination papers, distributing campaign literature, making calls to voters, and donating to the campaigns. There will soon be a candidate detail page on the LPWI website, lpwi.org, with information about the candidates and how you can help them get their campaigns in front of voters.

The national Libertarian Party has a candidate training course scheduled in Des

Moines, Iowa this September. At present there are no slots available and there is a waiting list for the next one. About the early bird getting the worm? Yeah, it is true in this party.

Jeff Kortsch – Chair

Short Bits

In case you missed your history lessons, the founding fathers created laws. They asked us to follow those laws.

Language matters. We are not going to win over the public using extremist language nor Republican catch phrases. - Chris Nass

The LNC has a new Chair. She hails from Texas. Read about it in the LP NEWS or online.

One of the many groups to form, seeking to solve the problems of our Libertarian National Committee, has come up with this: AppealTheLNC.org. While not a complete solution to the problem, it may be a step in the right direction.

An opinion from a patriot group shared with The LP Wire:

If the United States passes a law that every non-vaccinated U.S. citizen is subject to a \$50,000 fine, and you regard yourself as a free US citizen residing in a US State, you may want to take heed of what the Supreme Court declared about a US citizen, to wit: "The citizen cannot complain, because he has voluntarily submitted himself to such a form of government. He owes allegiance to the departments, so to speak, and, within their prospective spheres, must pay penalties which each exacts for disobedience to its laws." United States vs. Cruikshank, 92 U.S. 542 (1875) at page 551.

Our Libertarian Lifestyle

Politics is messy. Have the Democrats been taken over by socialists? - maybe. Were the Republicans taken over by Donald Trump and the insurrectionists? - maybe. Are the Libertarians going through another of their LOLibertarian phases? - maybe

Politics is messy. The Libertarian Party is no exception to this. All parties can be taken over by charismatic leaders, extreme, obscure, or fatuous groups. A very few members actually run our party. Those are the members who set aside time and spend the money to attend the conventions. The members who attend our conventions and thus run our party may not always be attuned to the beliefs or desires of the mainstream party membership. Essentially those members who go to state conventions become delegates to the national conventions so there is no incentive to reform the system. These members are unaccountable for their decisions. They also have personality differences with each other.

Perhaps many of you have been reading about the goings on in Pennsylvania, New

Hampshire, and a few other states. That is unfortunately the situation normal for much of the Libertarian Party. This is not an existential crisis, Concerned members, in this state and others, are looking at better ways to run the party. Change can be slow. It can also be painful. Our party's business needs to be done differently. Wisconsin CAN AND WILL DO ITS PART. Politics is messy

South Dakota

Coming up is our annual end of year BBQ FreedomFeast, taking place 9.11 at the Palisades State Park. This our 3rd year doing it. We broke fundraising records for our State Party with our booth at Freedom Fest in July.

At all time high for registered Ls here. Up 30% in 1 year.

North Dakota.

North Dakota is in the middle of petitioning and has already collected 2000 signatures of their 8000 goal, 1000 of which they paid \$3200 of their funds for. The Ex Com recently agreed to grant their request for \$9000 in funds to help them finish their drive, which lasts until April.

Missouri

Just had our state fair

Keeping our bank account growing slowly

Buncha new members this year

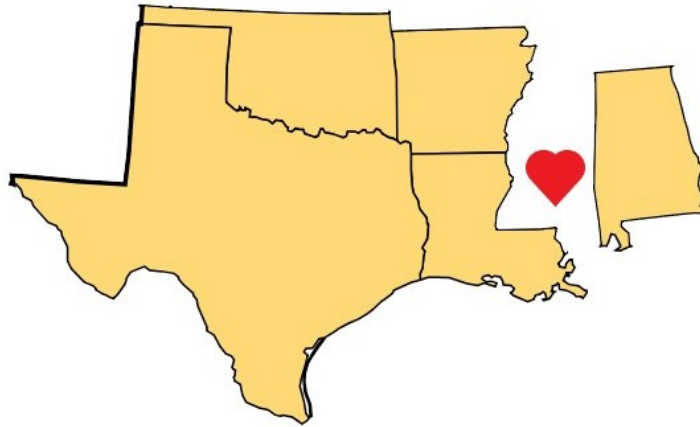
5 new county affiliates so far this year.

We might actually fill all delegate spots next year as state dues paying members is up close to 50% just over the summer.

APPENDIX S – REGION 7 REPORT

Libertarian National Committee Region 7

Region Representative - Erin Adams
Region Alternate - John Wilford



September 4-5, 2021

Louisville, KY

❖ **ALABAMA - Gavin Goodman**

➤ STATE ORGANIZATION

- No update received.

➤ MEMBERSHIP

- No update received.

➤ COUNTY NEWS

- No update received.

➤ ELECTIONS

- No update received.

➤ BALLOT ACCESS

- No update received.

➤ EVENTS

- No update received.

➤ FINANCE/FUNDRAISING

- No update received.

➤ MEDIA

- No update received.

➤ IT

- No update received.

➤ OTHER

- No update received.

❖ **ARKANSAS - Michael Pakko**

➤ STATE ORGANIZATION

- No changes

> MEMBERSHIP

- National membership has been declining slightly (post election-year drop-off). Direct state membership continues to increase – up more than 40% since the end of 2020.

> COUNTY NEWS

- Three new County Affiliates in the process of organizing.

> ELECTIONS

- We attained ballot access for 2022!

> BALLOT ACCESS

- We attained ballot access for 2022!

> EVENTS

- We attained ballot access for 2022!

> FINANCE/FUNDRAISING

- We're broke. Ballot access petitioning wasn't cheap. Fundraising is a top priority.

> MEDIA

- Nothing special. Ricky Dale Harrington got some press when he announced his intention to run for Governor, but his candidacy has been ignored when it comes to announcements from new legacy-party candidates.

>

IT

- We've significantly expanded our use of CiviCRM, providing access for County Chairs and District Representatives.

> OTHER

- In our federal lawsuit, both the LPAR and the State have filed motions for summary judgment. The responses will take another couple of months, and we might expect to get a final decision from the court by the end of the year.

❖ **LOUISIANA - Rufus Craig**

➤ STATE ORGANIZATION

- No update received.

➤ MEMBERSHIP

- No update received.

➤ COUNTY NEWS

- No update received.

➤ ELECTIONS

- No update received.

➤ BALLOT ACCESS

- No update received.

➤ EVENTS

- No update received.

➤ FINANCE/FUNDRAISING

- No update received.

➤ MEDIA

- No update received.

➤ IT

- No update received.

➤ OTHER

- No update received.

❖ **OKLAHOMA - James Thouvenel**

➤ STATE ORGANIZATION

- James Thouvenel - Chair
- Kalon Wiggins - Vice Chair
- Cherise Norton - Secretary
- Todd Hagopian - Treasurer
- Jeff Fortune - Development Director

- Clint Rapp - Field Development Director
- Jake Spann - Political Director
- Will Daugherty - Legislative Director
- Erin Adams - North Central Region Chair
- David Greer - Southeast Region Chair
- Dalton Matthews - Southwest Region Chair
- Drew Cook - Central Region Chair
- Fletcher Daniels - Northeast Region Chair

- Our previous Chair Kevin Hobbie resigned in June. James Thouvenel (VC) was elected into the Chair position via Executive Committee and Kalon Wiggins was elected as the new VC.

➤ MEMBERSHIP

- We currently have 155 members out of 16000+ Registered Libertarians in the state.

➤ COUNTY NEWS

- We have affiliated two counties so far in 2021 (Washington and Cleveland) and have two more working to be affiliated soon.

➤ ELECTIONS

- We have a candidate running for OK Governor, Natalie Bruno. She has begun building her team and has announced her candidacy. We are also working with a few others who have not yet decided whether they are running.

➤ BALLOT ACCESS

- We currently have ballot access until 2024 thanks to Mr. Hagopian's 2020 race for Corporation Commissioner. We can maintain ballot access with 2.5% of the vote in any statewide race.

➤ EVENTS

- We have a Clay Shoot and Campaign/Affiliate Training scheduled for Sept. We have been holding monthly protests at the OK County Jail.

➤ FINANCE/FUNDRAISING

- We have two fundraising drives currently. A metal, OKLP Member card and another metal card stating, "Card Carrying Anarchist." These have brought in over \$2000 since debuted. Our upcoming Clay Shoot is also a fundraising event.

➤ MEDIA

- Media coverage for anything Libertarian is severely lacking in OK. We do not have many strong relationships with media.

➤ IT

- We are looking into an email program to handle our mass-emails.

➤ OTHER

- Both of our new county affiliates have been entered into the Affiliate Scholarship and have both been selected.

❖ **TEXAS - Whitney Bilyeu**

➤ STATE ORGANIZATION

- Whitney Bilyeu - Chair
- Bekah Congdon - Vice Chair
- Stephanie Berlin - Secretary
- Kate Prather - Treasurer

➤ MEMBERSHIP

- We presently have 380 members (197 monthly and 183 annual). That's a 24% increase in membership and a 15% increase in donations in one quarter.
- We passed a tipping point since our last meeting where monthly membership now exceeds annual membership by a small margin, and we expect that trend to continue, primarily because we are primarily marketing monthly memberships in an effort to maximize and stabilize our income.

➤ COUNTY NEWS

- We currently recognize affiliated parties in 71 counties, which is 28% of the state's 254 counties, and contains 85% of the state's population.

➤ ELECTIONS

- We are recruiting candidates.

➤ BALLOT ACCESS

- We are still involved in a ballot access lawsuit in federal court, and our Chair was deposed in June as part of the discovery phase.

➤ EVENTS

- Our 4th quarter meeting will be held November 6th and all are invited. We put on social/fundraising events in conjunction with our quarterly meetings that sell out and promote outreach and positive engagement.

➤ FINANCE/FUNDRAISING

- Our events have a >50% average profitability. We just implemented a Lifetime Membership and received \$25,000 in pledges within the first 24 hours.
- We have a commission-based fundraiser, who is responsible for the increase in monthly revenue. We recently renewed her contract and expanded the scope of her activity due to the success of the project.

➤ MEDIA

- Our Twitter account @LPTexas gets picked up quite a bit, and we are engaging more and more with media contacts, in general.

➤ IT

- We await a user agreement and terms of use for the LP's CRM, so we can continue our transition from NationBuilder.

➤ OTHER

- We contracted to pay one of our members to be at the state capitol this year during the legislative session. We are in the process of putting together the report of those activities.

APPENDIX T – IS COMMITTEE REPORT

Libertarian National Committee, Inc.

1444 Duke Street
Alexandria, VA 22314-3403
(800) 353-2887

Learning Management System (LMS)

September 04, 2021

Overview

At the Q2 2021 meeting of the Libertarian National Committee (LNC) in Chicago, IL on June 4, the Information Services (I.S.) Committee was instructed to research potential options for a learning management system (LMS) to be used by the national Libertarian Party. Since the meeting, the I.S. Committee has conducted two (2) meetings--Monday, August 9, 2021 6:00 pm PT/9:00 PM ET and Monday, August 23, 2021 6:00 pm PT/9:00 pm ET.

Goals

1. **Streamline volunteer onboarding:** When a new motivated volunteer comes to the Libertarian Party, they are eager to learn and act. Using an LMS to effectively streamline onboarding new volunteers will reduce repetitive tasks and training, and move them forward in the process of spreading the message of liberty. Such actions will also create a positive new member and volunteer experience.
2. **Bring consistency to leadership changes:** State and county affiliate leadership changes biannually, sometimes sooner. By bringing important information into a central, easily accessible place, state affiliates and their respective counties strongly benefit from access to best practices, compliance information, and more.
3. **Preserve institutional knowledge:** Between election cycles and various campaigns at the federal, state, county, and local levels, Libertarians learn what to do and what not to do.



2

An LMS will be an invaluable tool in documenting and retaining this information for future races and election cycles by preserving institutional knowledge while bolstering the Libertarian message and platform. Inevitably, it will bring a level of organizational intelligence to the party preventing repeated mistakes.

4. **Educate the membership:** Currently, the Region Trainings have been an overwhelming success. For best results, it is in the best interests of the Libertarian Party to increase that momentum. Adopting and using an LMS to create and promote courses on a variety of topics that will go more in depth adding value to being a member of the Libertarian Party.

Specifications

Based on direct input with LNC Vice Chair, Ken Moellman, the I.S. Committee was given a few basic specifications for the purposes of researching potential options:

1. Ideally, the LMS would be WordPress-compatible (as a plugin).
2. The LMS has an open API that can be integrated with CiviCRM.
3. The price quotes were to be estimated for approximately 1,000 users, which is slightly more than double the current number of CiviCRM users nationally.
4. The LMS would need to be user friendly to accommodate Libertarians with varying relationships and comfortability to technology.

LMS Vendors

The I.S. Committee has spent considerable time brainstorming potential LMS vendors that would suit our needs. Demo meetings have been conducted as a joint effort by Liz DelSignore and Tony D’Orazio where necessary. The following table outlines the vendors that were researched by the I.S. Committee.

LMS Vendor	Price	# Users	Description/Notes
Blackboard	\$13,000/year + \$10,000 implementation	1,000	<ul style="list-style-type: none"> WordPress integration possible (no direct plugin) Open API available 30-60 days implementation time <p>*Tony D'Orazio</p>
Bridge LMS	\$12,500/year + \$10,000 implementation	1,000	<ul style="list-style-type: none"> Created by former employees/staff of Canvas 4-6 weeks implementation time (average) Open API available 24/3/365 support - live chat, phone, e-mail <p>*Liz DelSignore</p>
Canvas	\$25,000/year + ~\$8,000 implementation	1,000	<ul style="list-style-type: none"> Pricing is per user Open API available <p>*Tony D'Orazio</p>
Thinkific	\$2,000/month, NO implementation fees	1,000	<ul style="list-style-type: none"> Can support up to 2,500 users at this price tier Open API available 3 Thinkific sites included <p>*Liz DelSignore</p>

Additional Documents and Information

Further information and documentation from each of these vendors are included in this document.

Contact

Liz DelSignore, Chair, liz@lpnevada.org, (702) 588 - 8659

Tony D'Orazio, tdorazio@lpny.org, (585) 662 - 8187

Blackboard Collaborate 101

My Settings

Session settings let you control what you want to allow in your session.

- Check your Audio and Video Connection
- Turn off notifications in large classes
- Enable and disable features

Attendee Panel

By default, everyone joins the session as a participant. Session owners and course Instructors join as moderators.

- See who is online
- Get feedback as the class progresses
- Promote participants to presenters if you want them to share

Chat

Open the Collaborate panel and select the Chat icon. Most students are extremely comfortable with some form of text-based communication. You may see active participation from students who might be hesitant to speak up in audio/video settings.

Use Emojis to bring non-verbal communication to a virtual setting. The look on someone's face, tells you a lot about how they are getting along in the class.

Try Chat for:

- Breaking the ice
- Comment
- Ask questions
- Give feedback

Engage

Interact with your peers. Click the microphone icon at the bottom of the content screen so that people can hear you. Video is optional.

The Raise Hand icon appears at the bottom of the screen, use this to indicate you want to speak. Icons will change colour when they are selected and on.

Recording

Expanding the left-hand session menu will provide you the opportunity to record the session. Access the Session Menu again to stop recording.

Blackboard
LET'S ADVANCE LEARNING

Blackboard Collaborate 101



Share Files

Collaborate provides you the opportunity to simply load files without needing to use software.

Try Share Files for:

- Presentations
- Instructions
- Reflection
- Investigation



Share Application

Share your desktop or a software application to teach students about a topic. Whenever you move through the application or desktop, your students automatically follow along.

Try Share Application for:

- Demonstration videos
- Walkthroughs
- Advanced Software



Share Whiteboard

Collaborate with your students using the Whiteboard. Open a blank whiteboard to draw or just jot down notes. You can also draw on top of files that are being shared.

Try the Whiteboard for:

- Brainstorming
- Interaction
- Feedback collection
- Highlighting



Polling

Polls are great to engage your participants and keep them interested. Ask a question and see participants' response.

Try Polling for:

- Icebreaker
- Feedback collection
- Self-reflection
- Case-based learning
- Elicit performance



Breakout Groups

Create breakout groups that are separate from the main room and assign participants to them. This allows you to put participants into small group to discuss and interact. You can move between groups and share resources with them just like you would in person!

Try Breakout Groups for:

- Debate
- Group work
- Role-play
- Waiting rooms, etc.



Blackboard
LET'S ADVANCE LEARNING

 **BRIDGE**

EXECUTIVE SUMMARY

Bridge Learning & Performance Platform



Overview

74% of CEOs were concerned about the availability of key skills (vs 79% in the previous year's survey). Of those, 32% were "extremely concerned."

In PWC's recent Global CEO survey, they found that 74% of CEOs are worried about the availability of skills in their workforce. Though building an effective upskilling program can be a daunting task for many L&D leaders, Bridge is here to help.

Now more than ever, employees have a burgeoning desire to learn and grow in their roles in order to advance their careers, and the good news is- you don't have to reinvent your learning strategy to respond to the skills gap race. At Bridge, our learning management software was specifically designed to make learning and development a seamless experience for employees, leading to better engagement, more effective performance, and improved business results.

PWC, PwC 2018 Annual Global CEO Survey, <https://www.pwc.com/gov/ceo/survey/2020/bridge/ceo-learn-standards-2020.pdf>

BRIDGE



BRIDGE

Why Companies Choose Bridge

Focused on learner experience & outcomes

Leader 2020

Here at Bridge, we're intensely focused on learning experiences and how they tie into business outcomes. We want you to focus on the strategic side of human capital and learning while Bridge takes care of the management and distribution of your learning program. You need to know that the experiences of your learners, authors, and administrators facilitates the outcomes you want. From our native authoring tool, to a portal for self-directed learning, we make tools that give your employees a superior learning experience on any device.

Data insights

Critical insights to impact decisions.

We know that business decisions are better made with timely data. Bridge provides all of the critical insights that you need to be better informed about the issues you encounter — whether it's visibility into which employees are engaged or how your people performed in an important training session.

It doesn't get any easier to use

Easiest To Use Small Business 2020
Easiest Admin Small Business 2020

We're not just saying that. We hear from customers all over the world that Bridge is the most intuitive LMs they've ever used. Whether you need to create a new course with our authoring tool, or build and publish a new onboarding program, you'll be delighted with how easy it is to use Bridge. We make learning a simple and engaging experience for your people.

What's really impressed me that 100% of our learners are completing their learning, which I had never seen before in my career. That is just amazing. Bridge makes it easy to learn.

JIM PAGE
HEAD OF LEARNING & TALENT DEVELOPMENT,
CATALANT TECHNOLOGIES

Customized for you

The right content, at the right time, done easily. No matter what your learning strategy may be, we can adapt to fit your needs. You can easily import your current learning content with our import tool, quickly create new content with our authoring tool, or even use pre-existing content from our Bridge Content Services library of resources to create an effective and focused learning strategy.

Bridge integrates with other tools

We make it easy and painless to connect Bridge with the tools you already use everyday, especially your HR systems. Whether you want to connect data, simplify the flow of work, or add third party learning content, Bridge is ready and able to integrate.

One of my favorite features of the platform was how easy it was for Bridge to integrate with Workday and Okta in particular, which was huge for us.

HOLLIE WATSON
SR. MANAGER OF TRAINING, EHEALTH

World Class Customer Service

Best Support 2020

Our goal is to help you focus on your business and your people, rather than your platform. With Bridge, you get a dedicated customer success partner, not a robotic hotline. That's right, our customer success team is here with quality support 24/7/365 to make sure you get the most from your Bridge experience.

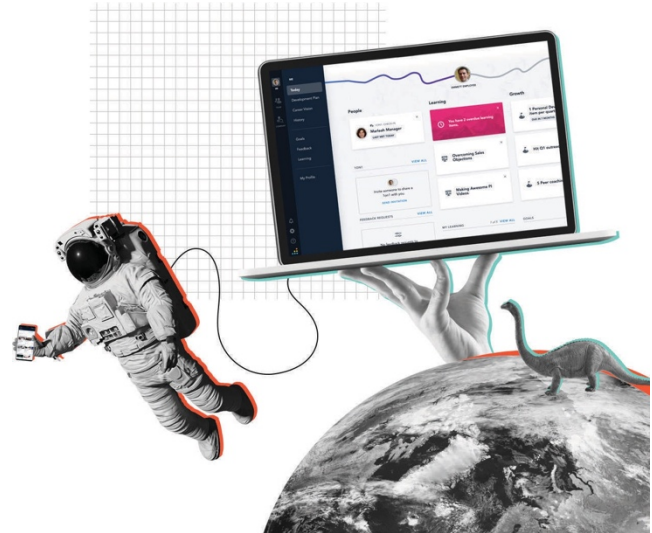
The support team always seeks to understand what you need help with before they answer. I always get quick responses and everyone is so nice. Bridge customer support is fantastic.

TIFFANY MARTIN
QUALITY IMPROVEMENT & COMPLIANCE
MANAGER, FLORIDA NETWORK

The Features & Functions

LEARNING MANAGEMENT SYSTEM

Make compliance training, onboarding, and upskilling a seamless learning experience for your people.

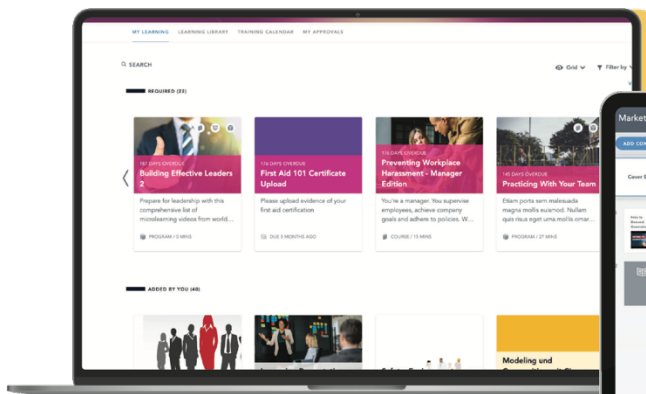


BRIDGE

FEATURE

Learning Library

Employees can quickly find their required courses, track their progress in courses they've started, and browse the learning library for optional content.

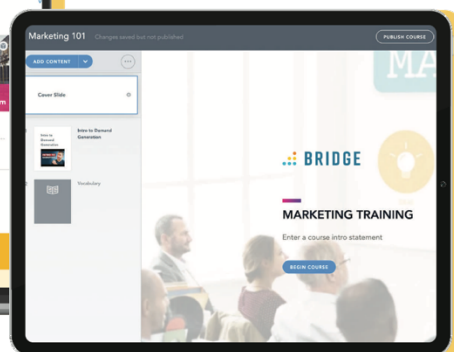


BRIDGE

FEATURE

Native Course Authoring

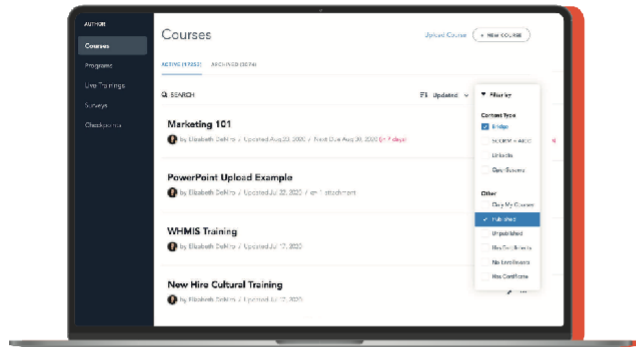
Easily create and publish content in engaging formats, including features like video, audio, images, and web links.



FEATURE

Course & User Management

Manage courses and users anywhere, from any device, using the Bridge Admin Dashboard.

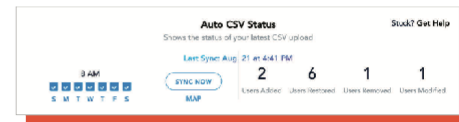


BRIDGE

FEATURE

CSV Upload

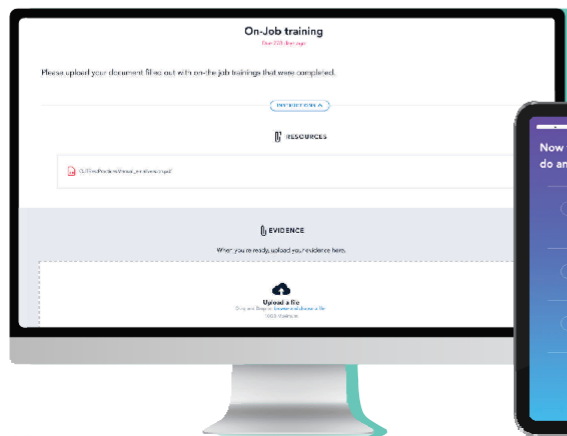
Intuitive drag-and-drop CSV upload makes it easy to add learners to an account, course, program, group, or live training. Bridge also supports Auto-CSV, which can be connected to most HR SIs.



FEATURE

Checkpoints

Manage courses and users anywhere, from any device, using the Bridge Admin Dashboard.

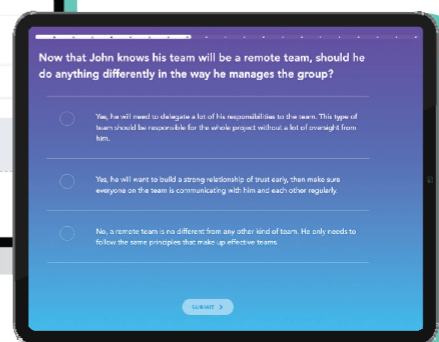


BRIDGE

FEATURE

Smart Quiz

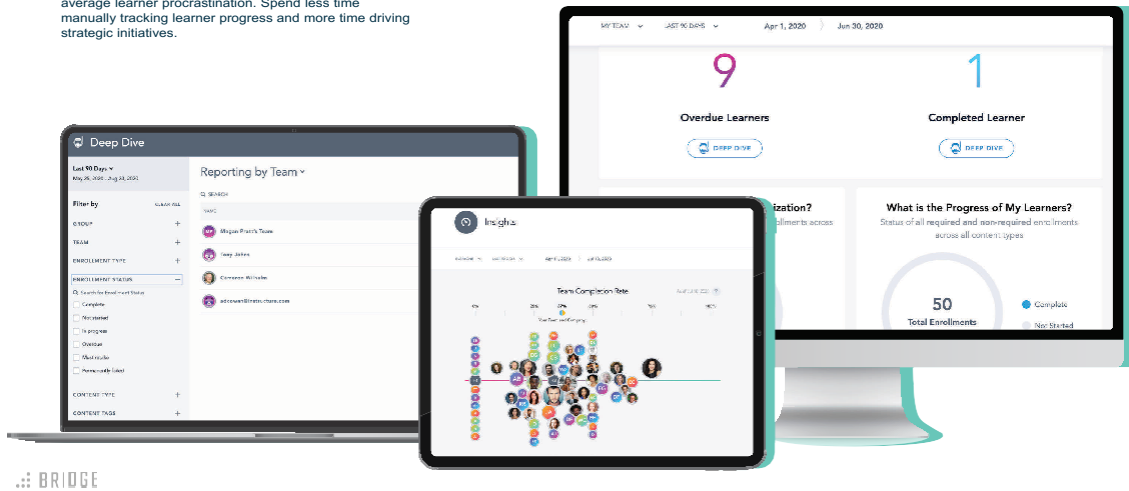
Test the knowledge of your learners with a multi-featured, robust assessment-and-quizzing system for online exams.



FEATURE

Analytics

Use data and insights to take your learning strategy to the next level. Our analytics dashboard assembles course completion rates, overdue learner statuses, and even average learner procrastination. Spend less time manually tracking learner progress and more time driving strategic initiatives.



BRIDGE

Integrations Made Easy

HRIS INTEGRATIONS 	DATA CONNECTORS
SSO AND AUTHENTICATION 	THE FLOW OF WORK
E-COMMERCE 	CONTENT PROVIDERS
MISCELLANEOUS 	CONTENT PARTNERS
	VIDEO ASSET MANAGEMENT

Don't see your favorite tool listed?

Don't worry. Use our open APIs to make integrating with Bridge an easy experience.

APIs

Bridge APIs allow you to manage and report on your users, courses, programs, live trainings, enrollments, and other objects.

Webhooks

Use Webhooks to build event-based integrations with Bridge, for automated updates on when an event has happened, when courses are completed, who completed it, and more.

LTI

The LTI specification from IMS Global Learning Consortium provided a standard way for Bridge to communicate and integrate with other products, and enables them to be launched within Bridge.



Relying on a Proactive, Dedicated Customer Success Team

BRIDGE

Architecture & Security

Bridge Architecture & AWS Infrastructure

The Bridge cloud architecture—built on Amazon Web Services infrastructure—provides unmatched availability, scalability, and reliability. The Bridge architecture and the AWS infrastructure are fully horizontally scalable, providing virtually limitless capacity via the provisioning of additional resources **Bridge provides**:

- Redundancy of computing resources with active monitoring for failure detection and automated failover.
- Real-time performance tuning via automated provisioning of resources to respond to spikes and peak usage times to minimize performance degradation.
- Data protection through data replication, backup/restore, and disaster recovery procedures.
- Load-balanced application servers and aggressive data caching for superior web performance.
- Rolling release schedule of upgrades and updates, rarely incurring system downtime.

IMPLEMENTATION CONSULTANT

We have a knowledgeable team that has quickly and effectively launched hundreds of organizations in their technical implementation of Bridge. Whether it's content, single sign on or some of the finer settings in your environment, our implementation consultants will get the job done.

TRAINING

Our training is in house and tailored to your organization to ensure you'll be fully capable of utilizing every capability Bridge has to offer.

SUPPORT

We have three customized packages to ensure that we are supporting the right people in your account. We are here 24/7/365 to answer any and all questions you may have. Also, did we mention our in-house team is operating on a 99.97% customer satisfaction rating (we're aiming for four solid nines).

CUSTOMER SUCCESS MANAGER

You get a dedicated person to help you to manage your Bridge account and be an advocate with the internal Bridge teams to help ensure your training strategy will be a success. They lead the rest of the team members like implementation consultants and support who help support your team.

BRIDGE HELP CENTER

Your Bridge subscription comes with a web-based support and knowledge base, including links to Bridge Guides, video tutorials, FAQs, user groups, discussion boards, and release notes. Through this portal you can also submit feature requests, see what we've built based off of client ideas, product release notes, new features, and any relevant security notices.

INCIDENT REPORTING AND TRACKING

Incidents reported via the integrated Help Tool, Bridge Help Center, email, and phone are tracked using a web-based help desk/support ticket system. Users can track their own reported incidents.

COMPREHENSIVE HOSTING SERVICES

Full system administration provided by Infrastructure—including performance monitoring, account management, and system maintenance—freeing up local institutional IT/IS resources.

NATIVE CLOUD SERVICE

Architected for the cloud; fully hosted and managed on the state-of-the-technology cloud-computing infrastructure provided by the Amazon Web Services' Elastic Compute Cloud (EC2) and Simple Storage Service (S3), with 99.9% guaranteed system availability.

"HANDS-FREE" UPGRADE/UPDATE

Upgrades/updates are released on a regular schedule and typically deployed with no downtime incurred.

ANNUAL OPEN SECURITY AUDITS

Infrastructure contracts independent, third-party firms to conduct annual security audits of Bridge and publicly publishes the results.

BACKUP AND RECOVERY

Data is automatically backed up daily on secure, geographically diverse servers.

DISASTER RECOVERY

In case of emergency or disaster, data is recovered from backups that span multiple power grids and networks, with "offsite" backups in different geographical regions.

HIGHLY AVAILABLE

99.9% guaranteed system availability and the least amount of scheduled maintenance. Since March 2015 uptime is 99.992%.

HIGHLY SCALABLE

Horizontally scalable, enabling increased capacity by simply provisioning additional resources.

HIGHLY RELIABLE

Redundant architecture with automatic failover.

AUTOMATED PROVISIONING

Detection and accommodation of usage spikes to ensure client operations during peak times, such as mass onboarding or compliance training.

DEVELOPMENT ENVIRONMENT

Agile development methodology, Ruby on Rails programming language, Ubuntu platform, PostgreSQL database, and Apache web server.

HIGHLY SECURE

All data traffic in and out of Bridge is at least 128-bit TLS v1-encrypted. The AWS cloud infrastructure is SAS70 Type II audited, Service Organization Controls 1 (SOC 2 Type I) reported, and ISO 27001 certified. Level 1 service provider under the Payment Card Industry (PCI) Data Security Standard (DSS); has achieved FISMA-Moderate operation level.

MESSAGE BROKER

Integrated communication with real-time routing based on users' notification preferences.

ADMINISTRATION

Define organization-specific user roles, assign permissions, maintain question banks, replicate organizational hierarchy in Bridge, and view system usage statistics.

BROWSER-ENABLED

Compatible with the latest two versions of Apple Safari, Google Chrome, Microsoft Internet Explorer, and Mozilla Firefox.

PLATFORM-NEUTRAL

Compatible with Apple Mac OS X, Linux, and Microsoft Windows.

MOBILE ACCESS

True mobile-first experience, available via phone and tablet.

Canvas Implementation Packages

	ESSENTIAL	STANDARD	PREMIUM
Overview	We guide you through our proven cohort model and checklists. You manage and complete the majority of tasks.	We provide more resources, increase training, and take ownership of key project tasks.	We lead and take ownership of the project and come on-site to ensure successful project and rapid adoption.
Designed For	Institutions with limited budgets and/or that possess the necessary technical knowledge and skills.	Institutions that desire a more customized implementation approach/timeframe, need additional technical and training support, or have complex requirements.	Institutions that desire the fastest implementation, have very complex requirements and/or multiple Canvas services to implement, or want Instructure to drive and manage the project(s).
Project Management	Cohort-based shared project management. Optional (but recommended) weekly webinars. Regular contact with your cohort leader and CSM.	Assigned project manager. Standard project plan, weekly calls with your Canvas team, and project guidance.	Assigned project manager. Custom project plan based on services purchased and Canvas implementation needs. A 2-day remote or onsite ¹ visit with your project manager and CSM to meet your team, discover your needs, and complete a substantial number of implementation tasks. Weekly calls with your Canvas team.
Technical Consultation	Contact with a shared Technical Consultant via cohort webinars/calls or group inbox.	Assigned technical consultant taking an active part in weekly calls during technical activation (which lasts about 4-6 weeks).	
Strategic Services	Not included.	Strategic consulting (10 hours) to support your institution vision, garner leadership buy-in, and help with key planning.	Strategic consulting (50 hours OR 1 day onsite + 25 hours) to support your institution vision, garner leadership buy-in, create communication, training, and engagement plans or provide targeted coaching on key initiatives.
Training Resources	Unlimited training portal access to core on-demand training content.	Everything in Essential plus unlimited access to advanced on-demand training content.	Everything in Standard plus unlimited access to a schedule of instructor-led online training.
Training Sessions	Not included	6 customized training webinar sessions	Customized 3 day onsite (or equivalent) training ¹



instructure.com/canvas 800-203-6755



Canvas Support Packages

	BASIC	24/7	24/7 + FACULTY TIER 1	24/7 + TIER 1
Tier 1	Institution provides Tier 1 help desk for all users	Institution provides Tier 1 help desk for all users	Institution provides Tier 1 helpdesk for students; Canvas provides Tier 1 for faculty and staff.	Canvas provides Tier 1 helpdesk for all users.
Contact	<ul style="list-style-type: none"> Admins can call Canvas Support from 6 a.m. - 6 p.m. Local Time, Local Business Days. Admins can escalate tickets to Canvas Support in the Canvas Support ticketing system. 	<ul style="list-style-type: none"> Admins can call Canvas Support 24/7/365. Admins can escalate tickets to Canvas Support in the Canvas Support ticketing system. Admins can contact Canvas Support directly by phone, live chat, or email/webform. 	<ul style="list-style-type: none"> Admins can call Canvas Support 24/7/365. Admins can escalate tickets to Canvas Support in the Canvas Support ticketing system. Faculty / staff users can contact Canvas Support directly by phone, live chat, or email / webform. 	<ul style="list-style-type: none"> Admins can call Canvas Support 24/7/365. Admins can escalate tickets to Canvas Support in the Canvas Support ticketing system. All users can contact Canvas Support directly by phone, live chat, or email / webform.
SLA	Two business days	8 hours	<ul style="list-style-type: none"> One hour for webform / email tickets 120 seconds for phone 120 seconds for live chat 	<ul style="list-style-type: none"> One hour for webform / email tickets 120 seconds for phone calls 120 seconds for live chat
Admins	One admin	Three admins	Three admins	Three admins



instructure.com/canvas 800-203-6755





Services Order Form

Order #: Q-226354-1
Date: 2021-08-20
Offer Valid Through: 2021-09-30

6330 South 3000 East, Suite 700, Salt Lake City, UT 84121, United States

Order Form For Libertarian Party

Address:
City:
State/Province:
Zip/Postal Code:
Country: United States

Order Information
Billing Frequency: Annual Upfront
Payment Terms: Net 30

Billing Contact

Name: _____
Email: _____
Phone: _____

Primary Contact

Name: Anthony Dorazio
Email: tdorazio@lpny.org
Phone: 5850000000

Billing Frequency Term:

Non-Recurring items will be invoiced upon signing. Recurring items will be invoiced 30 days prior to the annual start date.

Year 1						
Description	Start Date	End Date	Metric	Qty	Price	Amount
Canvas Cloud Subscription	2022-01-01	2022-12-31	User	1,000	USD 25.10	USD 25,100.00
Basic Support	2022-01-01	2022-12-31	Included	1	USD 0.00	USD 0.00
Recurring Sub-Total						USD 25,100.00
Canvas - Implementation HE Essential Bundle			Per Implementation	1	USD 8,000.00	USD 8,000.00
Non-Recurring Sub-Total						USD 8,000.00
Year 1 Total						USD 33,100.00

Year 2						
Description	Start Date	End Date	Metric	Qty	Price	Amount
Canvas Cloud Subscription	2023-01-01	2023-12-31	User	1,000	USD 26.36	USD 26,360.00
Basic Support	2023-01-01	2023-12-31	Included	1	USD 0.00	USD 0.00

Description	Start Date	End Date	Metric	Qty	Price	Amount
Recurring Sub-Total						USD 26,360.00
Year 2 Total						USD 26,360.00

Year 3						
Description	Start Date	End Date	Metric	Qty	Price	Amount
Canvas Cloud Subscription	2024-01-01	2024-12-31	User	1,000	USD 27.68	USD 27,680.00
Basic Support	2024-01-01	2024-12-31	Included	1	USD 0.00	USD 0.00
Recurring Sub-Total						USD 27,680.00
Year 3 Total						USD 27,680.00
Grand Total:						USD 87,140.00

Deliverable	Description	Expiration
Canvas - HE Essential Implementation	As prescribed by your purchased implementation package, your implementation will include the following: • Access to Canvas consultants to guide your project, perform some tasks, and answer questions. • One Canvas instance • Access to API information, guides, public courses, and best practice documentation.	12 Months
Training Portal Essential - Core On-Demand Content	Unlimited access to core on-demand training content for teachers and admins through the Training Portal.	12 Months
Canvas Instance Configuration	Configuration of one Canvas instance, including URL and administrators. You will need to provide your desired URL and at least one name and email for an administrator.	12 Months
Canvas Onboarding Course	A six-part Canvas course provides guidance and instruction about implementation topics and tasks. The course is paced to six weeks but may be completed faster/slower, depending on your needs and Instructure resource availability.	12 Months
Essential Project Management	• You will join a cohort which includes other new Canvas customers and is led by designated Canvas consultants. • Weekly webinars with your cohort leaders offer best-practice advice, processes, and Q&A regarding the weekly topic. Attendance is recommended but optional; all webinars are recorded. • No project plan is provided, so you will need to monitor your team's progress to ensure you stay on track. • All project management will be performed remotely and communication will be conducted by email and webinars, with occasional calls at the consultants' discretion. • Technical implementation/activation is completed during the first 6 weeks of the cohort. Our CSM team will work with your cohort for 5 additional weeks (11 weeks total per cohort) to help you complete onboarding.	12 Months
Essential Technical Consulting / Data Provisioning for Canvas Instance	Data provisioning support to get your user data into Canvas, through one of the following methods: manual creation, CSV import, or a limited set of SIS integrations. Access to API documentation and Community guides will be provided. Excludes API-related coding/development and CSV file creation, maintenance, or updates. • Valid SIS integrations which require direct API access are: Aeries, Aspen, Aspire, Blackbaud (ex. Education Edge), Clever, Focus, Infinite Campus, Powerschool, Progressbook (DASL), Q (Aequitas), Qmlativ, Sapphire, Skyward, Synergy. SIS integration will include the base mapping set. Additional fees may be required for complex customization or changes, at Instructure's discretion. • Additional SIS integrations that are fully supported by your SIS provider may be available, most of which use leverage CSV import and may have grade passback options. You and/or SIS provider perform this configuration. • Manual provisioning and CSV imports are configured and tested by you with basic guidance from your Canvas consultants; your consultants and you will both perform tasks to establish SFTP access (if desired) or perform SIS integration. • Technical implementation/activation is completed during the first 6 weeks of the cohort. Our CSM team will work with your cohort for 5 additional weeks (11 weeks total per cohort) to help you complete onboarding. Additional technical consulting as needed for SSO, etc.	12 Months
Instructional Design - Ready Made Template	Select one pre-built template from our collection of designs. Templates are built with a variety of audience needs in mind. Instructions are included to modify design elements as needed. This course template and all of the content and assets within it are licensed for use on one instance of Canvas. Please do not share this course template in whole or in part outside of the licensed instance for which this course template and associated contents were purchased.	12 Months

The items above must be completed during the time period beginning on the later of the Effective Date or the initial Start Date specified in this Order Form and ending pursuant to the time frame set forth in the Expiration column above.

Metrics and Descriptions:

User: User Metric reflects the maximum number of individuals authorized by the Customer to access and/or use the Service and Customer has paid for such access and/or use.

In the event Customer enables access to the Service to more Users over a given contract year than are allocated to such contract year as set forth above, then Instructure reserves the right, in its sole discretion, to invoice the Customer for such additional number of Users. In addition, the User fees set forth above are based on the assumption that Customer's Users will use the Service commensurate with the average usage patterns of users across Instructure's user base in the aggregate (such average usage being referred to herein as "Typical Use") and do not account for usage of the Service by Customer's Users beyond such Typical Use. To the extent the Users' usage of the Service, in the aggregate, exceeds the Typical Use at any given time, Instructure reserves the right, in its sole discretion, to increase the fees by an amount proportional to such excess usage. In the event Instructure increases the fees pursuant to this paragraph, Instructure shall send an invoice to Customer for the applicable increase along with documentation evidencing the additional usage of or additional Users who have access to the Service giving rise to such fee increase. Any invoice sent pursuant to the foregoing shall be due and payable within 30 days of receipt.

Product	Description
Canvas Cloud Subscription	Storage included in the annual subscription fee is (i) Unlimited files and database storage, and (ii) 500 MB per (FTE/User/Enrollment/Seat) multimedia storage. Additional multimedia storage can be purchased for USD \$1.00 per 1GB per year.

Duration: The Services provided under this Order Form shall begin on the first year Start Date set forth above and continue through the last year End Date set forth above, provided, however, that Instructure may provide certain implementation related Services prior to the first year Start Date at its sole discretion.

Miscellaneous: Instructure's support terms are available as follows:

Canvas & Catalog: <https://www.canvaslms.com/policies/support-terms>

Portfolium: <https://portfolium.com/support-terms>

MasteryConnect: <https://www.masteryconnect.com/support/>

As part of our commitment to provide the most innovative and trusted products in the industry, at times we must increase our renewal rates to cover additional expenses associated with advancing our products. If you have concerns with any increases, please reach out to your account representative.

Terms and Conditions

This Order Form shall be governed by the Master Terms and Conditions which can be found here:

<https://www.instructure.com/master-terms-conditions>

In the event of any conflict between this Master Terms and Conditions and any addendum thereto and this Order Form, the provisions of this Order Form shall control.

PURCHASE ORDER INFORMATION	TAX INFORMATION
Is a Purchase Order required for the purchase or payment of the products on this order form?	Check here if your company is exempt from US state sales tax :
Please Enter (Yes or No): _____	<i>Please email all US state sales tax exemption certifications to ar@instructure.com</i>
If yes, please enter PO Number: _____	

By executing this Order Form, each party agrees to be legally bound by this Order Form.

Libertarian Party

Signature:	
Name:	
Title:	
Date:	

Instructure, Inc.

Signature:	
Name:	
Title:	
Date:	



Services Order Form

Order #: Q-226619-1
Date: 2021-08-20
Offer Valid Through: 2021-09-30

6330 South 3000 East, Suite 700, Salt Lake City, UT 84121, United States

Order Form For Libertarian Party

Address:
City:
State/Province:
Zip/Postal Code:
Country: United States

Order Information
Billing Frequency: Annual Upfront
Payment Terms: Net 30

Billing Contact

Name: _____
Email: _____
Phone: _____

Primary Contact

Name: Anthony Dorazio
Email: tdorazio@lpny.org
Phone: 5850000000

Billing Frequency Term:

Non-Recurring items will be invoiced upon signing. Recurring items will be invoiced 30 days prior to the annual start date.

Year 1						
Description	Start Date	End Date	Metric	Qty	Price	Amount
Canvas Cloud Subscription	2022-01-01	2022-12-31	User	1,000	USD 25.10	USD 25,100.00
Basic Support	2022-01-01	2022-12-31	Included	1	USD 0.00	USD 0.00
Recurring Sub-Total						USD 25,100.00
Canvas - Implementation HE Standard Bundle			Per Implementation	1	USD 20,000.00	USD 20,000.00
Non-Recurring Sub-Total						USD 20,000.00
Year 1 Total						USD 45,100.00

Year 2						
Description	Start Date	End Date	Metric	Qty	Price	Amount
Canvas Cloud Subscription	2023-01-01	2023-12-31	User	1,000	USD 26.36	USD 26,360.00
Basic Support	2023-01-01	2023-12-31	Included	1	USD 0.00	USD 0.00

Description	Start Date	End Date	Metric	Qty	Price	Amount
Recurring Sub-Total						USD 26,360.00
Year 2 Total						USD 26,360.00

Year 3						
Description	Start Date	End Date	Metric	Qty	Price	Amount
Canvas Cloud Subscription	2024-01-01	2024-12-31	User	1,000	USD 27.68	USD 27,680.00
Basic Support	2024-01-01	2024-12-31	Included	1	USD 0.00	USD 0.00
Recurring Sub-Total						USD 27,680.00
Year 3 Total						USD 27,680.00
Grand Total:						USD 99,140.00

Deliverable	Description	Expiration
Canvas - HE Standard Implementation	As prescribed by your purchased implementation package, your implementation will include the following: <ul style="list-style-type: none"> • Access to Canvas consultants to guide your project, perform some tasks, and answer questions. • One Canvas instance • Access to API information, guides, public courses, and best practice documentation. 	12 Months
Training Portal - Standard - Core + Advanced On-Demand Content	Unlimited access to core and advanced on-demand training content for teachers and admins through the Training Portal from Effective Date until the earlier of 12 months after subscription start date or the last date of the contracted subscription.	12 Months
Training Webinars - 6 Sessions - Standard	6 custom training webinar sessions of up to 90 minutes each. Training services will provide a recommended agenda, and customizations can be made based on client specific needs.	12 Months
Canvas Instance Configuration	Configuration of one Canvas instance, including URL and administrators. You will need to provide your desired URL and at least one name and email for an administrator.	12 Months
Standard Project Management	<ul style="list-style-type: none"> • Canvas consultants will be assigned for the duration of your implementation project (i.e., approx. 12 weeks) to give you targeted, one-on-one guidance and ensure your success. • Project will be managed using a shared project plan, which outlines all implementation tasks, assignments, and timelines. • Regular project check-in calls with your consultants provide best-practice advice, processes, and Q&A. • All project management will be performed remotely. 	12 Months
Standard Data Provisioning / Technical Consulting for Canvas Instance	<p>One-on-one data provisioning support to get your user data into Canvas, through one of the following methods: manual creation, CSV import, or SIS integration. Access to API documentation and Community guides will be provided. Excludes API-related coding/development.</p> <ul style="list-style-type: none"> • Manual provisioning and CSV imports are configured and tested by you with basic guidance from your Canvas consultants; your consultants and you will both perform tasks to establish SFTP access (if desired) or perform SIS integration (including grade pass back). 	12 Months
Instructional Design - Ready Made Template	Select one pre-built template from our collection of designs. Templates are built with a variety of audience needs in mind. Instructions are included to modify design elements as needed. This course template and all of the content and assets within it are licensed for use on one instance of Canvas. Please do not share this course template in whole or in part outside of the licensed instance for which this course template and associated contents were purchased.	12 Months
Standard Migration	Migration of up to 1,000 courses from currently supported formats*. For content that is not supported, Instructure will provide best practices on how to migrate into Canvas, if available. The following content packages are supported for bulk import into Canvas: Angel, Blackboard 6/7/8/9, Blackboard Vista/CE, WebCT 6+ Course, Common Cartridge 1.0/1.1/1.2/1.3 Package, D2L, Moodle 1.9/2.x .zip file	12 Months

Deliverable	Description	Expiration
Strategic Consulting - 10 Hours - Standard	<p>10 hours of remote consulting with a member of our Strategic Services team. Time spent will be tracked and reported to the client and may include contact time via phone or web conference or time spent preparing requested materials or deliverables. Strategic services will provide a recommended plan focused around successful adoption for the consultation time, and customizations can be made based on client specific needs.</p> <p>Services that may be delivered include:</p> <ul style="list-style-type: none"> * Interactive webinars on a variety of topics addressing rollout strategy and adoption best practices * Review and feedback of client's vision and goals * Review and feedback of client's strategic or change management plans * Consultation and guidance in development of a client change management strategy * Consultation and coaching on product adoption strategies and user buy-in * Guidance with Instructure products through institution initiatives * Planning templates, customizable frameworks, and resources that support planning or help with the connection between Instructure products and institution instructional frameworks and pedagogy 	12 Months

The items above must be completed during the time period beginning on the later of the Effective Date or the initial Start Date specified in this Order Form and ending pursuant to the time frame set forth in the Expiration column above.

Metrics and Descriptions:

User: User Metric reflects the maximum number of individuals authorized by the Customer to access and/or use the Service and Customer has paid for such access and/or use.

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Product	Description
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Duration: The Services provided under this Order Form shall begin on the first year Start Date set forth above and continue through the last year End Date set forth above, provided, however, that Instructure may provide certain implementation related Services prior to the first year Start Date at its sole discretion.

Miscellaneous: Instructure's support terms are available as follows:

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Portfolio: <https://portfolio.com/support-terms>

MasteryConnect: <https://www.masteryconnect.com/support/>

As part of our commitment to provide the most innovative and trusted products in the industry, at times we must increase our renewal rates to cover additional expenses associated with advancing our products. If you have concerns with any increases, please reach out to your account representative.

Terms and Conditions

This Order Form shall be governed by the Master Terms and Conditions which can be found here:

<https://www.instructure.com/master-terms-conditions>

In the event of any conflict between this Master Terms and Conditions and any addendum thereto and this Order Form, the provisions of this Order Form shall control.

PURCHASE ORDER INFORMATION	TAX INFORMATION
Is a Purchase Order required for the purchase or payment of the products on this order form?	Check here if your company is exempt from US state sales tax :
Please Enter (Yes or No): _____	<i>Please email all US state sales tax exemption certifications to ar@instructure.com</i>
If yes, please enter PO Number: _____	

By executing this Order Form, each party agrees to be legally bound by this Order Form.

Libertarian Party

Signature: _____	
Name: _____	
Title: _____	
Date: _____	

Instructure, Inc.

Signature: _____	
Name: _____	
Title: _____	
Date: _____	



Services Order Form

Order #: Q-226618-1
Date: 2021-08-20
Offer Valid Through: 2021-09-30

6330 South 3000 East, Suite 700, Salt Lake City, UT 84121, United States

Order Form For Libertarian Party

Address:
City:
State/Province:
Zip/Postal Code:
Country: United States

Order Information
Billing Frequency: Annual Upfront
Payment Terms: Net 30

Billing Contact

Name: _____
Email: _____
Phone: _____

Primary Contact

Name: Anthony Dorazio
Email: tdorazio@lpny.org
Phone: 5850000000

Billing Frequency Term:

Non-Recurring items will be invoiced upon signing. Recurring items will be invoiced 30 days prior to the annual start date.

Year 1						
Description	Start Date	End Date	Metric	Qty	Price	Amount
Canvas Cloud Subscription	2022-01-01	2022-12-31	User	1,000	USD 25.10	USD 25,100.00
24x7 Support	2022-01-01	2022-12-31	20% of Subscription (Minimums Apply)	1	USD 5,020.00	USD 5,020.00
Tier 1 Support	2022-01-01	2022-12-31	User	1,000	USD 3.50	USD 3,500.00
Recurring Sub-Total						USD 33,620.00
Canvas - Implementation HE Essential Bundle			Per Implementation	1	USD 8,000.00	USD 8,000.00
Canvas - Tier 1 Support Setup			One Time Fee	1	USD 500.00	USD 500.00
Non-Recurring Sub-Total						USD 8,500.00
Year 1 Total						USD 42,120.00

Year 2						
Description	Start Date	End Date	Metric	Qty	Price	Amount
Canvas Cloud Subscription	2023-01-01	2023-12-31	User	1,000	USD 26.36	USD 26,360.00
24x7 Support	2023-01-01	2023-12-31	20% of Subscription (Minimums Apply)	1	USD 5,272.00	USD 5,272.00
Tier 1 Support	2023-01-01	2023-12-31	User	1,000	USD 3.50	USD 3,500.00
Recurring Sub-Total						USD 35,132.00
Year 2 Total						USD 35,132.00

Year 3						
Description	Start Date	End Date	Metric	Qty	Price	Amount
Canvas Cloud Subscription	2024-01-01	2024-12-31	User	1,000	USD 27.68	USD 27,680.00
24x7 Support	2024-01-01	2024-12-31	20% of Subscription (Minimums Apply)	1	USD 5,536.00	USD 5,536.00
Tier 1 Support	2024-01-01	2024-12-31	User	1,000	USD 3.50	USD 3,500.00
Recurring Sub-Total						USD 36,716.00
Year 3 Total						USD 36,716.00
Grand Total: USD 113,968.00						

Deliverable	Description	Expiration
24x7 Support	24x7 support per year (20% of subscription - minimums apply)	N/A
Tier 1 Support	Tier 1 Support per user (minimums apply)	N/A
Canvas - HE Essential Implementation	As prescribed by your purchased implementation package, your implementation will include the following: • Access to Canvas consultants to guide your project, perform some tasks, and answer questions. • One Canvas instance • Access to API information, guides, public courses, and best practice documentation.	12 Months
Training Portal Essential - Core On-Demand Content	Unlimited access to core on-demand training content for teachers and admins through the Training Portal.	12 Months
Canvas Instance Configuration	Configuration of one Canvas instance, including URL and administrators. You will need to provide your desired URL and at least one name and email for an administrator.	12 Months
Canvas Onboarding Course	A six-part Canvas course provides guidance and instruction about implementation topics and tasks. The course is paced to six weeks but may be completed faster/slower, depending on your needs and Instructure resource availability.	12 Months
Essential Project Management	• You will join a cohort which includes other new Canvas customers and is led by designated Canvas consultants. • Weekly webinars with your cohort leaders offer best-practice advice, processes, and Q&A regarding the weekly topic. Attendance is recommended but optional; all webinars are recorded. • No project plan is provided, so you will need to monitor your team's progress to ensure you stay on track. • All project management will be performed remotely and communication will be conducted by email and webinars, with occasional calls at the consultants' discretion. • Technical implementation/activation is completed during the first 6 weeks of the cohort. Our CSM team will work with your cohort for 5 additional weeks (11 weeks total per cohort) to help you complete onboarding.	12 Months

Deliverable	Description	Expiration
Essential Technical Consulting / Data Provisioning for Canvas Instance	<p>Data provisioning support to get your user data into Canvas, through one of the following methods: manual creation, CSV import, or a limited set of SIS integrations. Access to API documentation and Community guides will be provided. Excludes API-related coding/development and CSV file creation, maintenance, or updates.</p> <ul style="list-style-type: none"> Valid SIS integrations which require direct API access are: Aeries, Aspen, Aspire, Blackbaud (ex. Education Edge), Clever, Focus, Infinite Campus, Powerschool, Progressbook (DASL), Q (Aequitas), Qmlativ, Sapphire, Skyward, Synergy. SIS integration will include the base mapping set. Additional fees may be required for complex customization or changes, at Instructure's discretion. Additional SIS integrations that are fully supported by your SIS provider may be available, most of which use leverage CSV import and may have grade passback options. You and/or SIS provider perform this configuration. Manual provisioning and CSV imports are configured and tested by you with basic guidance from your Canvas consultants; your consultants and you will both perform tasks to establish SFTP access (if desired) or perform SIS integration. Technical implementation/activation is completed during the first 6 weeks of the cohort. Our CSM team will work with your cohort for 5 additional weeks (11 weeks total per cohort) to help you complete onboarding. <p>Additional technical consulting as needed for SSO, etc.</p>	12 Months
Instructional Design - Ready Made Template	Select one pre-built template from our collection of designs. Templates are built with a variety of audience needs in mind. Instructions are included to modify design elements as needed. This course template and all of the content and assets within it are licensed for use on one instance of Canvas. Please do not share this course template in whole or in part outside of the licensed instance for which this course template and associated contents were purchased.	12 Months
Canvas - Tier 1 Support Setup	One-time fee for Tier 1 Support	N/A

The items above must be completed during the time period beginning on the later of the Effective Date or the initial Start Date specified in this Order Form and ending pursuant to the time frame set forth in the Expiration column above.

Metrics and Descriptions:

User: User Metric reflects the maximum number of individuals authorized by the Customer to access and/or use the Service and Customer has paid for such access and/or use.

In the event Customer enables access to the Service to more Users over a given contract year than are allocated to such contract year as set forth above, then Instructure reserves the right, in its sole discretion, to invoice the Customer for such additional number of Users. In addition, the User fees set forth above are based on the assumption that Customer's Users will use the Service commensurate with the average usage patterns of users across Instructure's user base in the aggregate (such average usage being referred to herein as "Typical Use") and do not account for usage of the Service by Customer's Users beyond such Typical Use. To the extent the Users' usage of the Service, in the aggregate, exceeds the Typical Use at any given time, Instructure reserves the right, in its sole discretion, to increase the fees by an amount proportional to such excess usage. In the event Instructure increases the fees pursuant to this paragraph, Instructure shall send an invoice to Customer for the applicable increase along with documentation evidencing the additional usage of or additional Users who have access to the Service giving rise to such fee increase. Any invoice sent pursuant to the foregoing shall be due and payable within 30 days of receipt.

Product	Description
Canvas Cloud Subscription	Storage included in the annual subscription fee is (i) Unlimited files and database storage, and (ii) 500 MB per (FTE/User/Enrollment/Seat) multimedia storage. Additional multimedia storage can be purchased for USD \$1.00 per 1GB per year.

Duration: The Services provided under this Order Form shall begin on the first year Start Date set forth above and continue through the last year End Date set forth above, provided, however, that Instructure may provide certain implementation related Services prior to the first year Start Date at its sole discretion.

Miscellaneous: Instructure's support terms are available as follows:
 Canvas & Catalog: <https://www.canvaslms.com/policies/support-terms>
 Portfolio: <https://portfolio.com/support-terms>
 MasteryConnect: <https://www.masteryconnect.com/support/>

As part of our commitment to provide the most innovative and trusted products in the industry, at times we must increase our renewal rates to cover additional expenses associated with advancing our products. If you have concerns with any increases, please reach out to your account representative.

Terms and Conditions

This Order Form shall be governed by the Master Terms and Conditions which can be found here:
<https://www.instructure.com/master-terms-conditions>

In the event of any conflict between this Master Terms and Conditions and any addendum thereto and this Order Form, the provisions of this Order Form shall control.

PURCHASE ORDER INFORMATION	TAX INFORMATION
Is a Purchase Order required for the purchase or payment of the products on this order form?	Check here if your company is exempt from US state sales tax :
Please Enter (Yes or No): _____	<i>Please email all US state sales tax exemption certifications to ar@instructure.com</i>
If yes, please enter PO Number: _____	

By executing this Order Form, each party agrees to be legally bound by this Order Form.

Libertarian Party

Signature: _____	
Name: _____	
Title: _____	
Date: _____	

Instructure, Inc.

Signature: _____	
Name: _____	
Title: _____	
Date: _____	



WELCOME TO THINKIFIC PLUS

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Point of Contact

Have questions about features or the platform? Your Customer Success Manager is available 9 am - 5 pm Pacific Time as we are based in Vancouver, Canada. Please also account for British Columbia and Canadian statutory holidays as we will be out of the office then, as well. Support might be limited while your Customer Success Manager is on leave or during holiday periods, but you will be left with details on how to receive support during that time, often in the out of office notification.

Your Customer Success Manager is here to help you understand the Thinkific Plus platform. We'll provide set up recommendations, ongoing email support and scheduled calls as needed.


If you require help with migrating content, If you require help with migrating content, custom development or technical implementations, we partner with Thinkific Plus Experts to better assist you.

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5

WELCOME TO THINKIFIC PLUS

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Bugs

We hold ourselves to a high standard and take quality seriously, but occasionally bugs will slip through the cracks. We are releasing new code to the platform each day, with different theme versions, course player versions and many features. It can be tricky to find every bug because it might require a certain combination of features to find. If you suspect that you've discovered a bug, it's best to submit that feedback using the same structure you would for any other troubleshooting, as mentioned above. The more specific you are with how you found the bug, the easier it will be for our team to replicate it and ultimately resolve it.

Our developers resolve bugs in sprints that run every two weeks and will prioritize them according to how impactful the bugs are and how many customers are affected. For critical bugs, we might resolve them in a matter of hours, while other bugs might take a few weeks or longer depending on how far we are through our sprints.

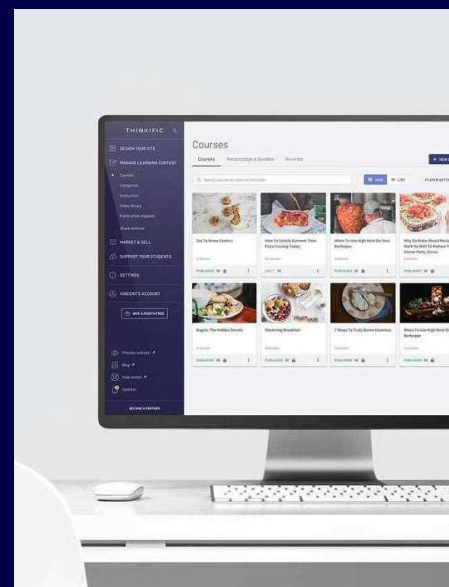
Your Customer Success Manager will let you know when a bug you have raised is resolved but you are always welcome to follow up and check in to see it's progress.

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10

THINKIFIC +

Grow your business
with online courses



Growth strategies

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1

GENERATE REVENUE

Generate monthly recurring revenue through membership programs and course subscriptions

Build a custom marketplace with guest instructors and contributors

Sell individual or pre-packaged courses to the end user or larger organizations

2

BUILD YOUR AUDIENCE

Build a top of funnel strategy that educates new audiences not only on product features, but how to achieve success

Stand out from industry blogs and white papers with valuable e-learning content that engages customers

Turn leads into activated customers with high value, fully automated online courses

3

DRIVE CUSTOMER SUCCESS

Boost customer activation with high value, fully automated customer onboarding

Significantly reduce churn through continuous, highly tailored product education

Engage customers with communities, certifications, and more, to drive upgrades and increase adoption

Thinkific Plus Customer - CFI

Tim Vipond, CFI



5
SITES

300K+
STUDENTS

25+
COURSES

\$10M+
ONLINE COURSE
REVENUE

STRATEGY #1: CREATE A NEW REVENUE STREAM

Earn more revenue for your expertise with online courses

- Started teaching in-person classes
- Steadily built a library of content
- Created an accessible and affordable way for anyone to get training
- Scaled to sell to enterprises and universities

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Thinkific Plus Customer - Hootsuite



10
COURSES

72K +
CERTIFICATE
GRADUATES

450K+
QUALIFIED LEADS

1,000+
SCHOOLS
ENROLLED

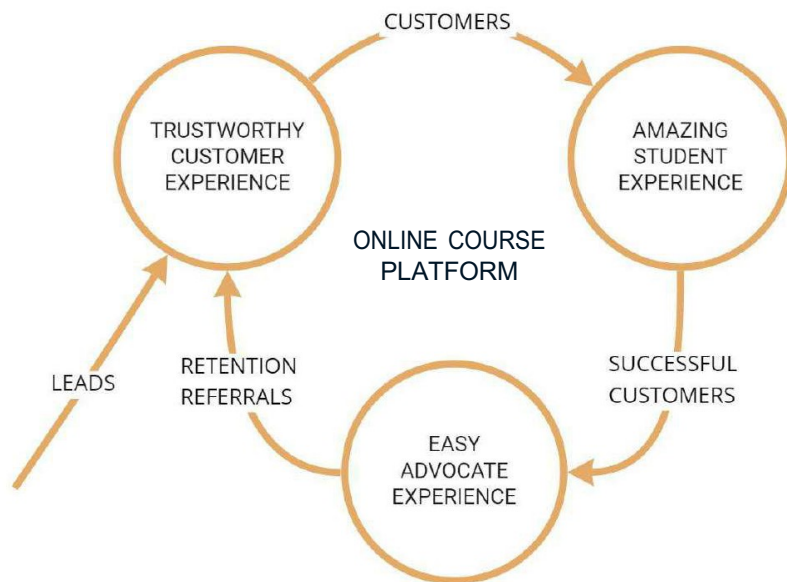
STRATEGY #2: BUILD YOUR AUDIENCE

Add a course to your funnel & nurture leads for your paid products

- Started with the goal of teaching customers
- Saw the potential for lead generation
- Built out social media education courses to create top of funnel strategy
- Have seen reduced churn, and increased engagement for customers

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Why it works



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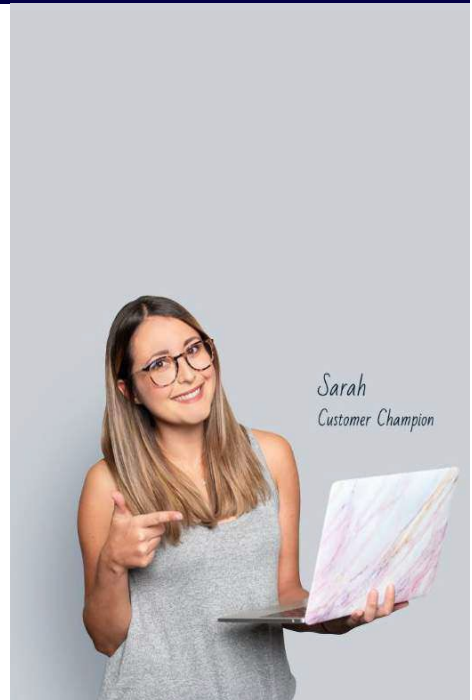
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Benefits of Thinkific Plus

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Dedicated Customer Success Manager to support you with:

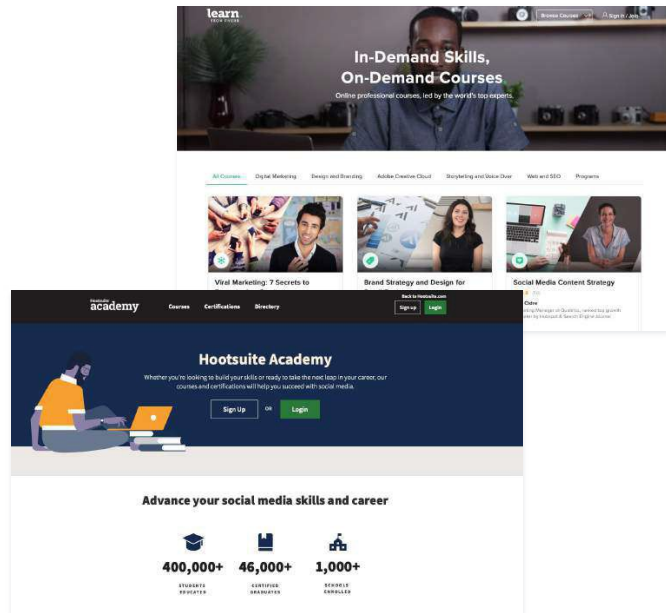
- Custom migration planning and kickoff call
- Direct phone and email support
- Ongoing account services (bulk content & student uploads, beta testing of new features, etc)



Sarah
Customer Champion

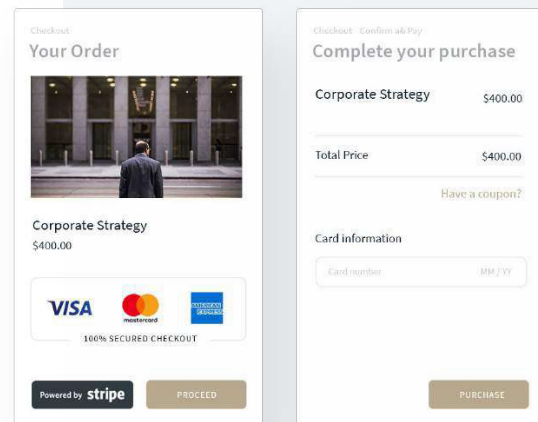
THINKIFIC +

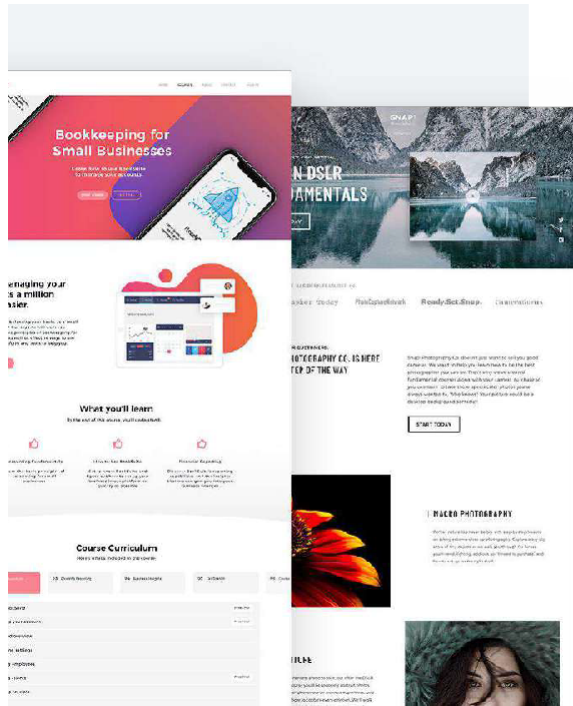
Easily create and
customize courses
to match your
brand



THINKIFIC +

Flexible selling options
and SSO to fit every
business



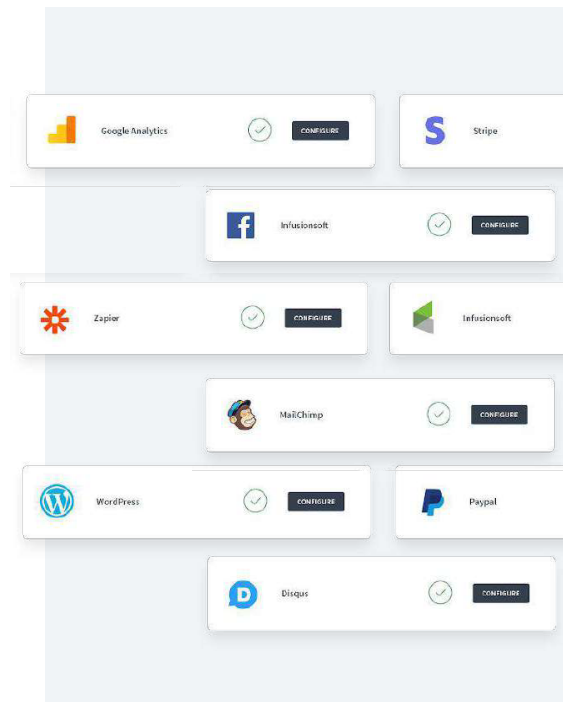


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Host multiple Thinkific websites to reach your unique audience

THINKIFIC +

Integrate with over 1000+ external business and marketing apps



THINKIFIC

The Launch Lifecycle

<p>Contract Signed</p> <p>Sign up to Plus and begin planning out your launch.</p> <p>02</p>	<p>Closed Launch</p> <p>Beta test your student experience with your Customer Success Manager to optimize your course and website.</p> <p>04</p>	<p>Enroll New Customers</p> <p>Launch your online course and begin marketing and selling to new a audience.</p> <p>06</p>
<p>01</p> <p>Experiment with the Platform</p> <p>Explore what Thinkific has to offer and if we meet your needs.</p>	<p>03</p> <p>Publish Your Course</p> <p>Design your website theme, build your sales pages and build out your curriculum.</p>	<p>05</p> <p>Enroll Existing Customers</p> <p>Get existing users up to speed and on the platform to begin learning.</p>
<p>07</p> <p>Expand Your Offering</p> <p>You're getting traction and it's time to amplify your marketing and sales.</p>		

How does an Customer Success Manager differ from Thinkific's regular Support?

Thinkific is proud to have one of the best Support teams in the business, having won several industry awards. But it is a team, made up of 15+ awesome Customer Champions. This means that when you submit a ticket, it's highly likely you'll receive responses from a variety of different people, who are new to your business, and will need to understand the context of your request before assisting. The average response time is within a day, usually around 5-8 hours. This generally works great for smaller businesses who can continue with their project regardless, but can cause frustration for larger, complex organizations operating a unique business model, and need answers fast.

In contrast, a Customer Success Manager is a centralized contact for your Support needs whether it be feature questions, escalations or feedback. Having worked closely with you, they are familiar with how you use Thinkific Plus and can advise accordingly.

Your dedicated Thinkific Plus Customer Success Manager will act as your guide through the Thinkific Plus system, and can act as your conduit to the Thinkific Plus development teams. They will be your direct point of contact via phone and email, a voice that can lend itself to you and your team when you need it.

CUSTOMER SUCCESS MANAGER FOR THINKIFIC PLUS

They will work with you from the outset, and provide the following services:

1

Course Launch and Onboarding

As part of the onboarding service provided by your dedicated Customer Success Manager, they will work with you to create a launch plan and timeline for launch. Your Customer Success Manager will provide advice and best practices around how to create and launch your course successfully, and will be available to help ensure things go off without a hitch.

2

Project Success Criteria and tracking

Your Customer Success Manager will also do everything they can to ensure you achieve your business objectives with Thinkific Plus, and that begins with identifying measurable, quantifiable objectives as success criteria for the project. After launch, your CSM can provide advice and suggestions based on best practices of other Thinkific Plus Customers.

3

Connecting You With the Right Information at the Right Time

Even for the most straightforward projects, technical roadblocks can happen, particularly when working with a new API, SSO language or HTML/CSS within a platform. For fast moving, high growth companies, it's important to know that you can get an answer to remove that roadblock in a timely fashion. Your Customer Success Manager knows our support material inside-out and can provide you with relevant articles or guides. If in doubt, you can always email or schedule a call to get your answers quickly. Unlike our standard support channels, your Customer Success Manager is not just an expert in Thinkific, but will also have the context around your business and your objectives.

4

Recommendations And Best Practices from Thinkific Plus's Most Successful Customers

Your Customer Success Manager can't run your business for you, but they can share best practices which they have seen work for similar business models on the Thinkific Plus platform. Brands like Hootsuite have seen incredible success using Thinkific Plus and have benefited from working with a dedicated Customer Success Manager. Knowledge sharing around specific use cases is a big part of this success.

5


Account Services

Thinkific Plus is a self serve platform with most functionality available at your fingertips, but there are some things which we know you need help with, such as duplicating courses, bulk student imports and beta testing of new features.

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2

CUSTOMER SUCCESS MANAGER FOR THINKIFIC PLUS

A photograph of a modern office interior. On the left, a man in a green t-shirt and jeans stands next to a white door, talking on a mobile phone. On the right, a woman in a black jacket sits in a wooden chair, working on a laptop. A large potted plant is positioned between them. The floor is polished and reflective.

How much time do I get from my Customer Success Manager?

- Average 2 hours/ month Customer Success Manager time (as specified in your contract)
- Direct email address of Customer Success Manager
- Implementation call (1 hour)
- Kickoff call (1 hour)
- Migration planning call (1 hour)
- Launch Preparedness Review call (1 hour)

When will my Customer Success Manager be available?

8am- 5pm Pacific Standard Time, Monday - Friday, considering national and provincial holidays.

Is there anything my Customer Success Manager can't/ won't do?

Your Customer Success Manager is your Thinkific Plus guide and will go above and beyond wherever possible, but there are some lines that we cannot cross. Code or Theme customizations, technical set up for API or SSO or specific marketing/sales advice are areas where you should seek out other experts who are more familiar with your industry and business. We are the experts in our education platform, but you might have very specific needs or questions which would be better answered by professionals in those fields.


What if my Customer Success Manager goes on vacation?

Everyone needs a little rest and relaxation, including our Customer Success Managers! They will communicate their leave schedule with you in advance and ensure that we have someone for you to connect with, who knows your account so you won't face any disruption. For one off days such as sick days or holidays, your Customer Success Manager will catch up on any emails upon their return.

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3

CUSTOMER SUCCESS MANAGER FOR THINKIFIC PLUS



What can I expect with a Customer Success Manager?

To begin with, your Customer Success Manager will want to understand your business, ask a lot of questions and provide you with quite a few options with the ways you could set up Thinkific Plus. We try to provide a few alternatives with set up recommendations so that you can find the right solution for you, considering other factors that we may not be privy to.

Usually, most communication will be through email where we will provide instructions, references to different knowledge base articles and blog posts so that you can reference it and review it in your own time.

As needed, we can jump on a call to narrow on specific questions/needs on your side.

Your Customer Success Manager will want to know about any feature requests, bugs, bulk student imports that you have.

As time goes on and Customer Success Managers have a better understanding of your business and set up, we will be better able to provide advice and best practice.

When should I work with an Customer Success Manager?

Typically, we have clients sign up to Plus during a migration to Thinkific. We recommend setting up your Thinkific Plus account and engaging with a Customer Success Manager up to three months before launch. This will give you and your Customer Success Manager enough time to understand your intention and use case for Thinkific so that we can provide the best support during implementation planning, content creation, migration and onboarding. In our experience, it can take some time to migrate content and students and learn the platform. Your Customer Success Manager is a great asset while you learn the ropes of the platform and discover the set up that works for you and your business.

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4

APPENDIX U – SPECIAL COUNSEL REPORT

MEMORANDUM

TO: Libertarian National Committee
FROM: Oliver Hall
DATE: September 2, 2021
SUBJECT: Special Counsel's Report

Introduction

This report summarizes my work as Special Counsel to the Libertarian National Committee since my last report dated March 4, 2021. The report is a privileged attorney-client communication, but only relates facts, and not legal advice. As such, it may be appropriate for sharing with a wider audience, including members of the Libertarian Party, at your discretion.

General

As Special Counsel to the LNC, I have reviewed documents and correspondence, responded to questions, and provided legal advice on a variety of matters as needed or requested, including the following:

- Infringement of LP intellectual property rights by unauthorized entity;
- Public records requests targeting elected Libertarian officials in Florida;
- Development Director's communications strategy;
- Legal issues relating to procedures for removal of LNC officer;
- Confidentiality of communications to be disclosed to LNC Investigatory Committee;
- Filing on behalf of LNC officer's attorney with respect to motion pending before LNC.

In addition, I provided the following legal services:

- Drafted demand letter to police department regarding interference with LP petition circulators' petitioning in Auburn, Alabama;
- Retained counsel, reviewed and approved pleadings in New Mexico ballot access litigation;
- Drafted cease and desist letter to entity using LP intellectual property without authorization;
- Coordinated probate of will naming LNC as beneficiary;
- Drafted memorandum regarding legal issues associated with proposed resolution in response to allegation of sexual harassment;
- Reviewed lawsuit against IRS, among others, and request for LNC assistance; provided recommended response;
- Consulted with Pennsylvania state affiliate regarding ballot access issues and provided guidance regarding compliance and legal strategy for potential litigation;
- Consulted with Investigatory Committee regarding LNC's response to requests for

Libertarian National Committee
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September 2, 2021
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production.

Finally, I drafted or reviewed, provided counsel and approved the following contracts: Director-Level LNC staff; Arkansas petition circulators; Joint Contribution Agreement; Non-Disclosure Agreement; 50th Anniversary Event Hotel; 50th Anniversary Caterer; LNC Executive Director; LNC Development Director; and Balboa Bay Resort.

Litigation

***Cowen v. Raffensperger*, No. 1:17-cv-04660 (N.D. Ga. Nov. 21, 2017), No. 19-14065 (11th Cir. 2019)**

This case challenges the Georgia law requiring that candidates for U.S. House submit nomination petitions with signatures equal in number to 5 percent of the registered voters in the last election. No candidate has ever complied with that requirement since the law was enacted in 1943. Plaintiffs are individual voters and the Libertarian Party of Georgia. The District Court granted summary judgment to Defendants and Plaintiffs appealed. The 11th Circuit reversed and remanded the case to the district court. Following remand, on March 29, 2021, the District Court ruled in Plaintiffs' favor. Thereafter, as a remedy, the Court proposed that the signature requirement be lowered to 1 percent of registered voters, and also that candidates pay a fee of \$5,200. On September 2, 2021, both the Plaintiffs and Defendants filed objections to the proposed remedy. Plaintiffs' counsel is Brian Sells: (404) 480-4212; bryan@briansellsllaw.com.

***Iowa Libertarian Party v. Pate*, No. 4:19-cv-00241 (S.D. Iowa)**

This case challenges a law enacted in 2019 that moved Iowa's filing deadline for independent and unqualified parties' presidential nominees from August to March. Plaintiffs filed their motion for summary judgment on March 3, 2021. Plaintiffs' counsel is Robert M. Bastress, Jr.: (304) 319-0860; rmbastress@gmail.com.

***Level the Playing Field v. Federal Election Committee*, No. 1-15-cv-01397**

This case challenges the FEC's failure to act upon, and constructive denial of, an administrative complaint against the Commission on Presidential Debates. On February 1, 2017, the Court granted Plaintiffs' motion for summary judgment and denied Defendant's motion. The Court remanded the case to the FEC with instructions to reconsider the evidence and allegations and issue a new opinion within 60 days. The Court also ordered the FEC to reconsider Plaintiffs' petition for rulemaking and enter a new decision within 60 days. In March 2017, the FEC issued a new decision that upheld its prior position. Plaintiffs filed a petition for review with the District Court and the parties filed cross-motions for summary judgment. On April 21, 2019, the District Court denied the plaintiffs' motion for summary judgment and granted the FEC's motion. The plaintiffs appealed and the D.C. Circuit affirmed. Plaintiffs filed a petition for certiorari, which is now pending. The FEC filed a response to the petition and Plaintiffs filed their reply in February 2021. The Court denied the petition on March 22, 2021. Plaintiffs' counsel is Alexandra Shapiro, Shapiro Arato LLP: ashapiro@shapiroarato.com; 212-257-4881.

***Libertarian Party of New York v. N.Y. State Bd. of Elections*, No 1:20-cv-05820 (S.D. N.Y.)**

This case was filed in July 2020 to challenge a new law that substantially increased the thresholds

Libertarian National Committee
Special Counsel Report
September 2, 2021
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production.

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This case was filed in July 2020 to challenge a new law that substantially increased the thresholds

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for minor parties to qualify for the ballot and to retain ballot access. Since 1936, a ballot-qualified party retained ballot access by polling 50,000 votes for governor every four years, and a new party could become ballot-qualified by submitting a nomination petition with 15,000 signatures. Under the new law, a ballot-qualified party must poll 130,000 votes for governor and president every two years to retain ballot access, and a new party must submit a petition with 45,000 signatures to qualify for the ballot. Plaintiffs filed a motion for preliminary injunction, which the Court denied. Both parties have filed motions for summary judgment and briefing on the motions is now complete. Plaintiffs' counsel is Michael Kuzma: (716) 822-7645; kuzma_michael@hotmail.com.

***Misbach v. Merrill*, NO. X03 HHD-CV19-6118097-S (Super. Ct. Hartford, CT 2019)**

This case was filed on behalf of the Libertarian Party of Connecticut, the Libertarian National Committee and individual plaintiffs affiliated with LPCT. It challenges a number of Connecticut's ballot access requirements for minor parties, including the requirement that each minor party candidate must submit an individual nomination petition to appear on the general election ballot (thus prohibiting the party from achieving ballot access for all offices statewide). Plaintiffs filed their amended complaint on December 5, 2019. They filed a motion for preliminary injunction in February 2020, but hearing on the motion was canceled due to the COVID-19 pandemic and the case was continued. Thereafter, the Court requested set a briefing schedule for dispositive motions, which both parties filed. Briefing was completed on the motions in April 2021. Plaintiffs' counsel is Edward Bona, P.O. Box 13, Plainfield, CT 06374; 860-889-5930; edward-bona@comcast.net. Plaintiff Dan Reale is also coordinating the litigation: Dan Real, 20 Dougherty Avenue, Plainfield, CT 06374; 860-377-8047; headlinecopy@gmail.com.

***Libertarian Party of Maine v. Dunlap*, No. 1:19-cv-00509 (D. Me. 2019)**

This case challenges several provisions of Maine law governing the establishment of new political parties. LPME initially complied with these provisions by enrolling 5,000 members prior to the 2016 general election. It was therefore ballot-qualified for the 2016 and 2018 general elections. To remain ballot-qualified, however, it was required to double its enrollment to 10,000 members, and to ensure they all voted in the 2018 general election. At the same time, it was required to nominate by primary election, but Maine's primary election ballot access requirements are impossible or near-impossible for LPME candidates to meet. Consequently, LPME could not run any candidates in the 2018 general election, and it failed to ensure that 10,000 LPME members voted in that election. The party was thus disqualified and its 6,168 members unenrolled. LPME is seeking a declaration that these provisions are unconstitutional and injunctive relief as needed to become ballot-qualified again. Plaintiffs' complaint was filed November 1, 2019. Plaintiffs filed a motion for preliminary injunction in March 2020. The Court concluded that the plaintiffs are likely to prevail on at least some of their claims but still declined to grant preliminary relief. The parties have filed cross-motions for summary judgment and briefing on the motions was completed in March 2021. (I represent the Plaintiffs outside the scope of my representation of the LNC.)

***Libertarian Party of Minnesota v. Choi*, No. 1:19-cv-02312 (D. Minn. 2019)**

This case challenges a statute requiring that signers of a minor party candidate's nomination petition swear that they will not vote in the primary election. Violation of the statute is a felony, perjury, punishable by five years in jail and \$10,000 in fines. Signers of major party nomination petitions do not swear to the same or any similar oath. The case also challenges the statute imposing

Libertarian National Committee
Special Counsel Report
September 2, 2021
Page 4 of 4

a two-week limit on the petitioning period. Plaintiffs filed their complaint on August 21, 2019. The Court upheld both statutes and the plaintiffs appealed on June 22, 2020. Briefing on the appeal was completed on October 14, 2020. The Eighth Circuit heard oral argument on the appeal on June 16, 2021. Plaintiffs' counsel is Erick G. Kaardal, Mohrman, Kaardal & Erickson, P.A.; 150 South Fifth Street, Suite 3100, Minneapolis, MN 55402; (612) 341-1074; kaardal@mklaw.com.

Miller v. Doe, No. 1:19-cv-00700 (W.D. Tex.)

This case was filed on behalf of several voters, candidates and minor political parties, including the Libertarian Party of Texas, to challenge the burdensome provisions of Texas law that make it practically impossible for non-wealthy independent and new or minor party candidates to obtain ballot access, including high nomination petition signature requirements, short petition circulation periods, early filing deadlines and restrictions on voters' eligibility to sign nomination petitions. It also challenges the new filing fee or nomination petition requirements that Texas enacted in 2019, which now apply to candidates seeking the nomination of a minor political party. Plaintiffs filed their complaint on July 11, 2019 and thereafter filed a motion for preliminary injunction seeking to enjoin enforcement of the new requirements that Texas enacted in 2019. Defendants also filed a motion to dismiss. The District Court held a hearing on both motions on October 31, 2019. On November 25, 2019, the District Court entered an order denying both motions. The case was continued due to the COVID-19 pandemic. The parties filed motions for summary judgment On August 31, 2021. (I represent the Plaintiffs outside the scope of my representation of the LNC. A team of attorneys from Shearman & Sterling, LLP serves as co-counsel.)

Conclusion

I look forward to discussing this report with the LNC during its next meeting. Should you have questions or need further information prior to that time, please contact me at 202-280-0898 or oliverbhall@gmail.com.

APPENDIX V – DEVELOPMENT COMMITTEE REPORT

9/3/21, 10:18 AM

The Libertarian Party Mail - [Inc-business] Development Committee report



Caryn Ann Harlos <secretary@lp.org>

[Inc-business] Development Committee report

1 message

Susan Hogarth <susan.hogarth@lp.org>
Reply-To: Inc-business@lp.org
To: LNC-Business list <Inc-business@lp.org>

Sat, Aug 28, 2021 at 8:16 PM

Development Committee report

September, 2021

Members: Valerie Sarwark, Chris Luchini, Steven Nekhaila, David Sexton, Susan Hogarth

We solicited gift baskets from state parties for fundraising auction at the 50th. We also provided some planning support for the event, although the development staff can take the lion's share of the credit for this fantastic event.

We continued to work with individual LNC members on regular email fundraising appeals

Goals: establish development plan for each Inc member that includes stewardship, fundraising, and/or membership growth activities.

--

Susan Hogarth
919-906-2106
Region 5 Representative

<https://mail.google.com/mail/u/1?ik=8ceef44fa3&view=pt&search=all&permthid=thread-f%3A1709392148728223685&simpl=msg-f%3A1709392148728223685>

1/1

APPENDIX W JULY MEMBERSHIP REPORT

APPENDIX W – JULY MEMBERSHIP REPORT

Libertarian National Committee - Membership Report "Donor" Totals - Jul-21

4 Year & 12 Month Comparison

	Dec-17	Dec-18	Dec-19	Dec-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21
Active w-MEM	14445	14494	15711	20050	19639	20109	20436	20434	20481	20050	20841	20643	20527	20360	20113	19062	18371
Active w/out MEM	553	514	421	725	600	639	658	707	718	725	743	732	734	721	689	562	530
Total Active Donors	14998	15008	16132	20775	20239	20748	21094	21141	21199	20775	21584	21375	21261	21081	20802	19624	18901
Percent Change					4.36%	2.51%	1.67%	0.22%	0.27%	-2.00%	3.89%	-0.97%	-0.53%	-0.85%	-1.32%	-5.66%	-3.68%
Lapsed/Drop MEM	1072	1184	844	1477	882	1125	909	1332	1286	1477	998	1109	1004	1332	1561	2151	1571
Lapse w/out MEM	23	27	26	21	18	15	14	15	9	21	14	20	7	20	37	139	42
Lapsed/Drop Total	1095	1211	870	1498	900	1140	923	1347	1295	1498	1012	1129	1011	1352	1598	2290	1613
Percent Change					10.84%	26.67%	-19.04%	45.94%	-3.86%	15.68%	-32.44%	11.56%	-10.45%	33.73%	18.20%	43.30%	-29.56%
New Donors w-MEM	444	159	612	275	939	894	689	628	774	275	611	219	190	311	321	274	195
New w/out MEM	15	14	11	20	41	52	29	61	18	20	25	7	6	12	5	5	5
New Total	459	173	623	295	980	946	718	689	792	295	636	226	196	323	326	279	200
Percent Change					-36.94%	-3.47%	-24.10%	-4.04%	14.95%	-62.75%	115.59%	-64.47%	-13.27%	64.80%	0.93%	-14.42%	-28.32%
Renewed w-MEM	651	564	672	771	763	701	547	702	559	771	1178	692	698	854	993	826	685
Renewed w/out MEM	4	2	16	8	3	2	4	3	2	8	7	2	3	-5	0	7	5
Total Renewals	655	566	688	779	766	703	551	705	561	779	1185	694	701	849	993	833	690
Percent Change					0.39%	-8.22%	-21.62%	27.95%	-20.43%	38.86%	52.12%	-41.43%	1.01%	21.11%	16.96%	-16.11%	-17.17%
Total "MEM"	138815	137321	141386	149486	146959	147774	147813	148460	149219	149486	150473	150786	151105	151565	152094	152454	152772
Percent Change					0.70%	0.55%	0.03%	0.44%	0.51%	0.18%	0.66%	0.21%	0.21%	0.30%	0.35%	0.24%	0.21%
Total "LIFETIME"	2618	2652	2725	2874	2825	2825	2854	2861	2867	2874	2888	2887	2895	2898	2902	2912	2920
Total "BSM"	14668	14639	15627	19803	19013	19418	20023	20138	20158	19803	20215	20002	19834	19834	19354	18540	17578
Active Mo Pledgers	1259	1319	1390	2059	1762	1801	1826	1904	1964	2059	2153	2516	2602	2724	2802	2920	3020
Percent Change					9.44%	2.21%	1.39%	4.27%	3.15%	4.84%	4.57%	16.86%	3.42%	4.69%	2.86%	4.21%	3.42%

Last Year vs. This Year

	Jul-20	Jul-21	Change
Active w-MEM	19639	18371	-6.46%
Active w/out MEM	600	530	-11.67%
Total Active Donor	20239	18901	-6.61%
Lapsed/Dropped	900	1613	79.22%
New Donors	980	200	-79.59%
Renewals	766	690	-9.92%

12 Mo Ave

20119
680
20799

Active Donors w-MEM =

18371

Lapsed & Zero Dues MEM =

134401

Total "MEM" w-Signed Certificate =

152772

Member Signed Certificate = "MEM"

Total "BSM" =

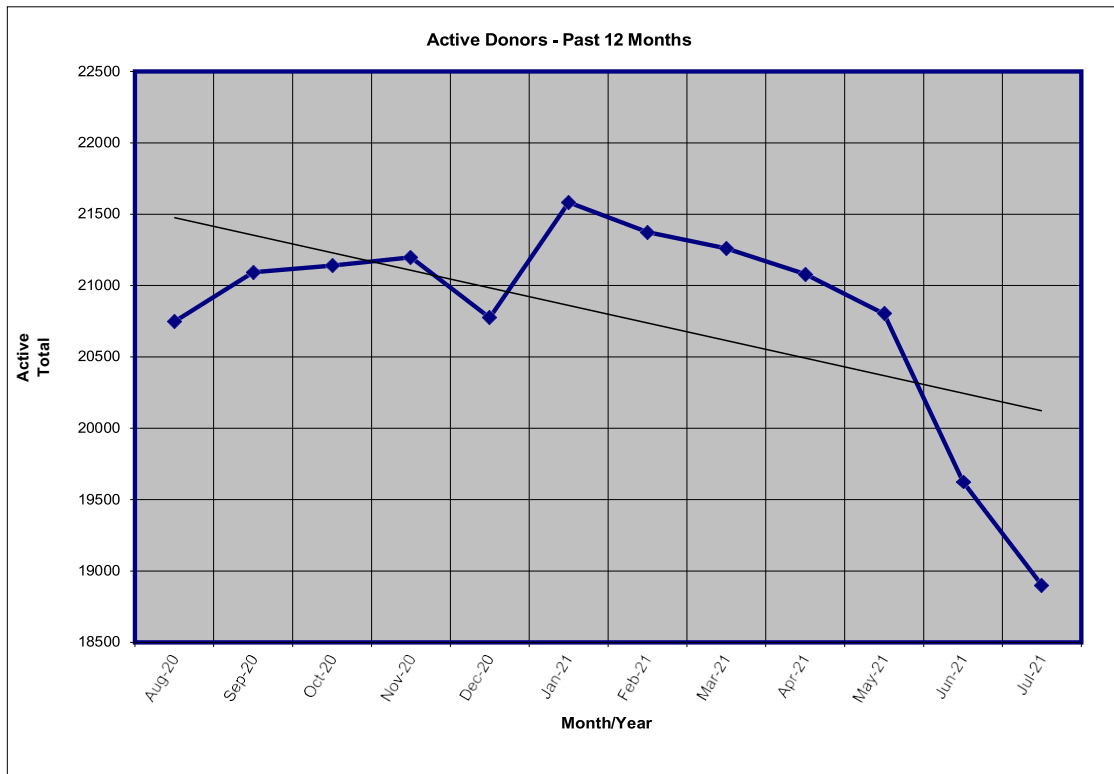
17578

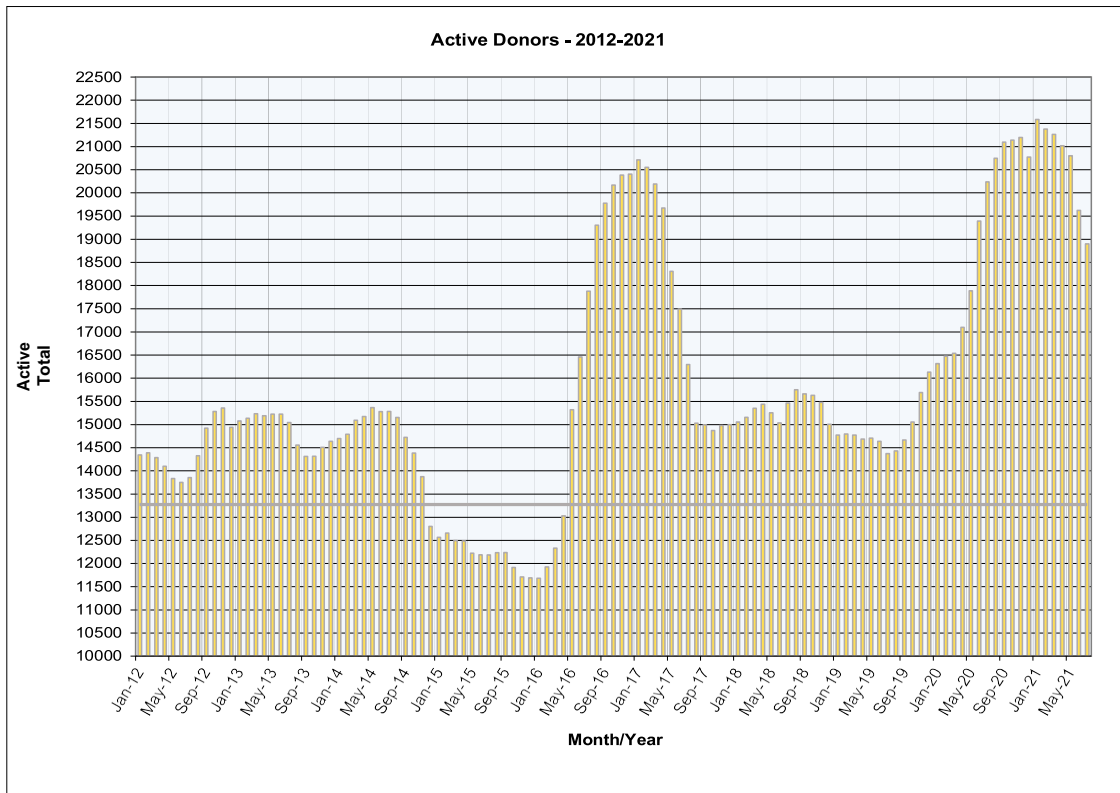
Bylaws Defined Sustaining Member = "BSM"

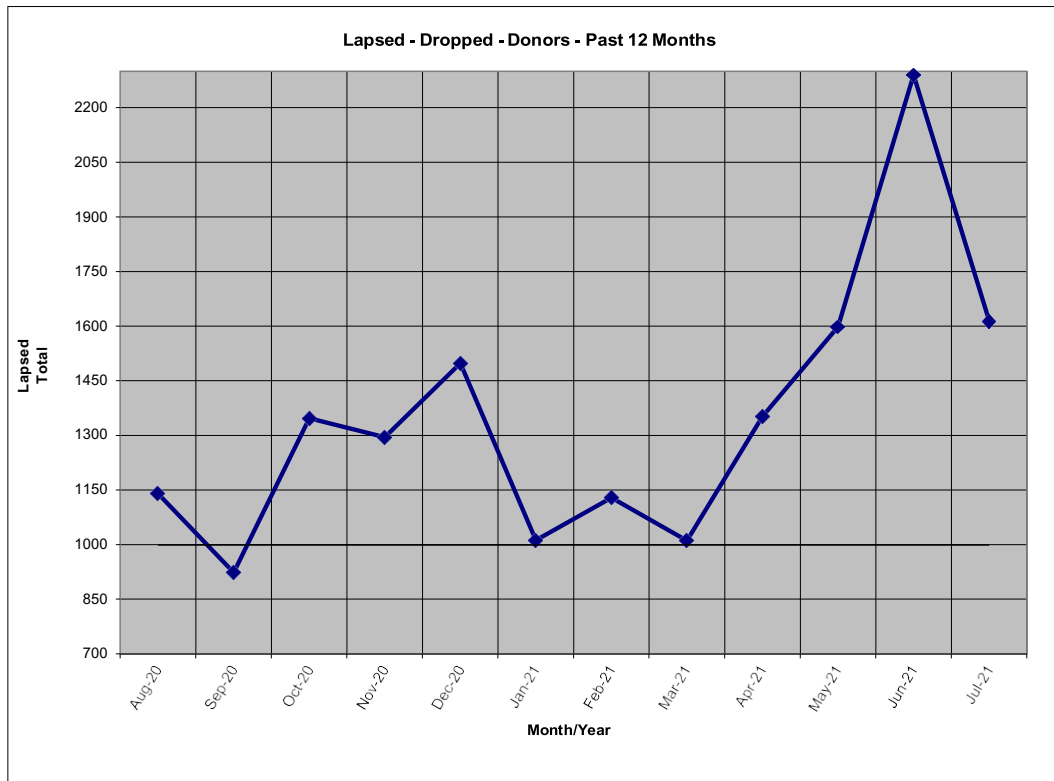
APPENDIX W

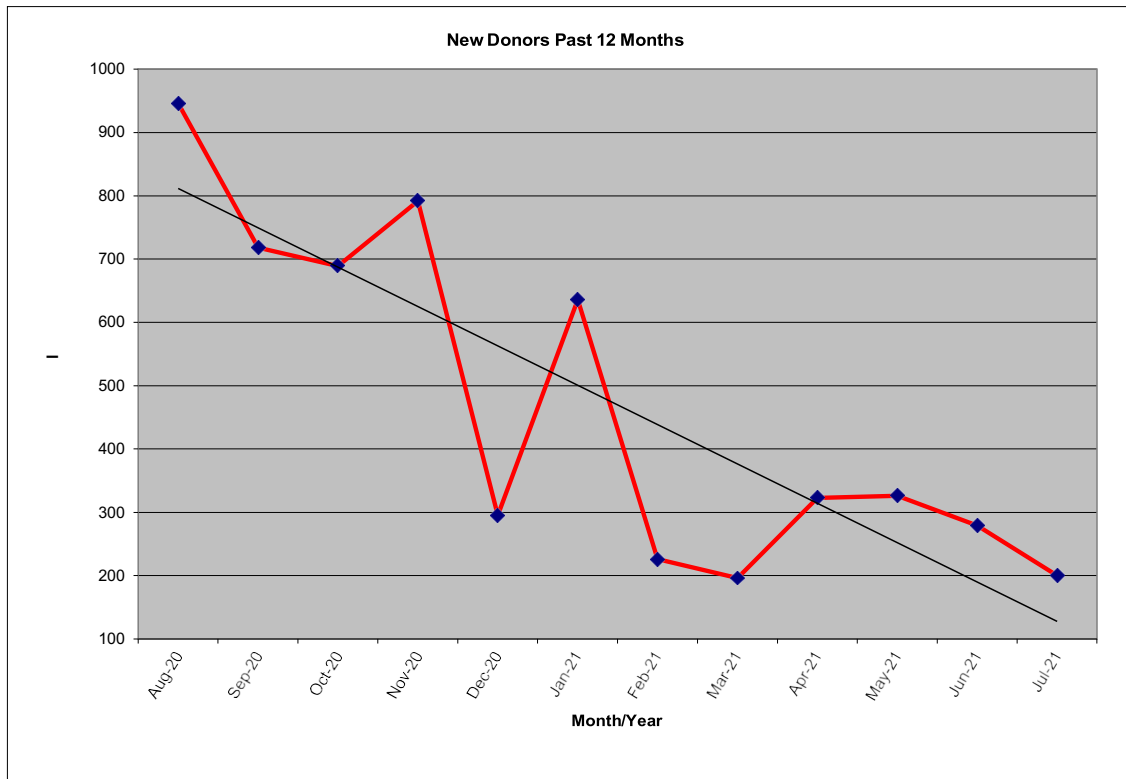
JULY MEMBERSHIP REPORT

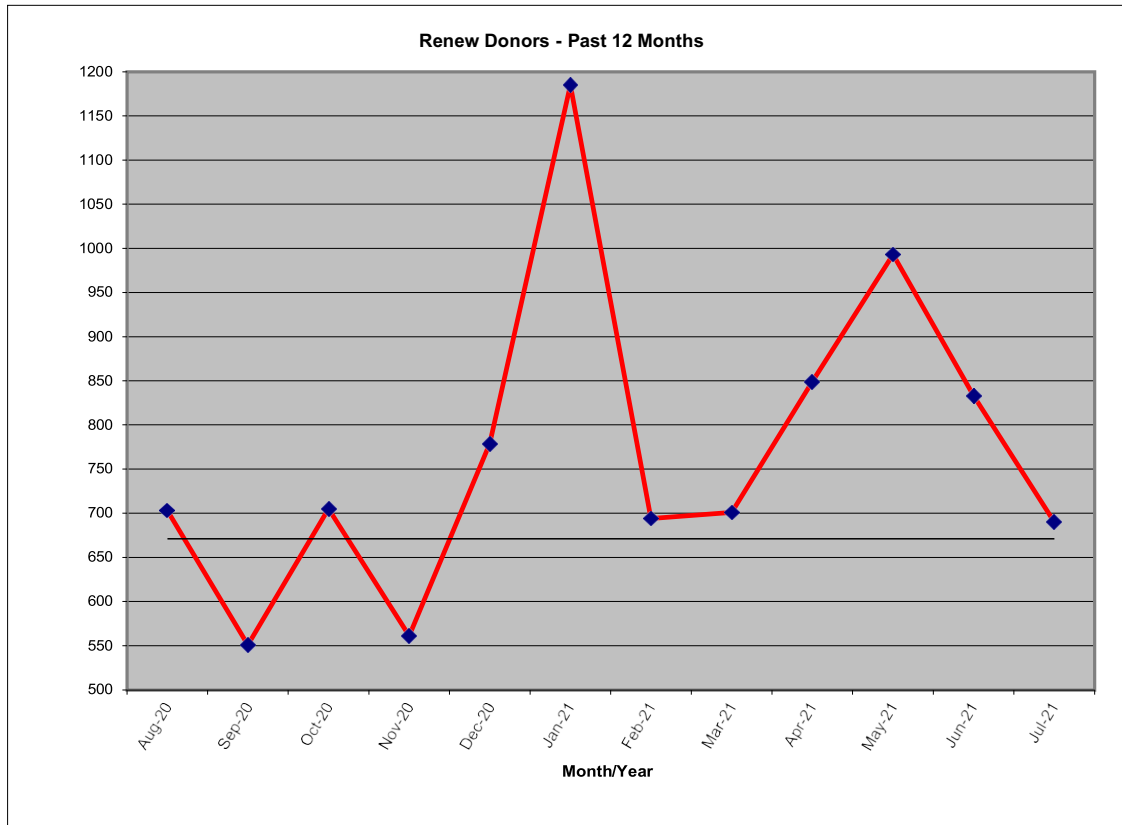
Jul-21 MEMBERSHIP BY STATE --- ACTIVE AND NON ACTIVE											SUSTAINING MEMBERSHIP STATE RANKINGS - "BSM"					
STATE	TOTAL "MEM"	ACTIVE "MEM"	ACTIVE "SUB"	TOTAL "ACTIVE"	TOTAL "BSM"	STATE	TOTAL "MEM"	ACTIVE "MEM"	ACTIVE "SUB"	TOTAL "ACTIVE"	TOTAL "BSM"					
AK	701	77	1	78	76	MT	649	83	6	89	81					
AL	2088	234	1	235	225	NC	3962	483	10	493	451					
AR	1058	136	5	141	122	ND	299	46	1	47	41					
AZ	3732	468	13	481	440	NE	765	121	0	121	119					
CA	19316	1691	66	1757	1628	NH	1614	235	3	238	223					
CO	4312	562	14	576	536	NJ	3268	390	12	402	368					
CT	1624	204	8	212	199	NM	1290	145	4	149	141					
DC	372	33	2	35	33	NV	2103	246	12	258	232					
DE	463	69	0	69	66	NY	5601	819	27	846	783					
FL	9265	984	40	1024	933	OH	5763	788	17	805	760					
GA	6397	619	12	631	578	OK	1323	195	2	197	188					
HI	560	57	4	61	57	OR	2442	243	13	256	225					
IA	1212	151	1	152	143	PA	6661	874	15	889	856					
ID	980	121	2	123	122	RI	362	45	1	46	44					
IL	4795	609	16	625	590	SC	2324	294	6	300	280					
IN	3858	568	14	582	547	SD	340	59	1	60	57					
KS	1345	199	2	201	195	TN	3229	437	3	440	419					
KY	1433	204	8	212	189	TX	11138	1440	51	1491	1370					
LA	1358	175	4	179	158	UT	1433	165	6	171	157					
MA	3009	309	13	322	290	VA	5344	742	15	757	723					
MD	2613	308	9	317	304	VT	444	44	2	46	40					
ME	925	114	2	116	106	WA	5085	587	16	603	568					
MI	5766	635	23	658	618	WI	2442	365	11	376	354					
MN	2319	288	14	302	269	WV	713	92	0	92	86					
MO	2698	356	6	362	342	WY	383	60	1	61	55					
MS	838	111	3	114	106	XX	758	91	12	103	75					
						State	Total BSM	Rank	State	Total BSM	Rank					
						CA	1628	1	NH	223	27					
						TX	1370	2	CT	199	28					
						FL	933	3	KS	195	29					
						PA	856	4	KY	189	30					
						NY	783	5	OK	188	31					
						OH	760	6	LA	158	32					
						VA	723	7	UT	157	33					
						MI	618	8	IA	143	34					
						IL	590	9	NM	141	35					
						GA	578	10	AR	132	36					
						WA	568	11	ID	122	37					
						IN	547	12	NE	119	38					
						CO	536	13	ME	106	39					
						NC	451	14	MS	106	40					
						AZ	440	15	WV	86	41					
						TN	419	16	MT	81	42					
						NJ	368	17	AK	76	43					
						WI	354	18	DE	66	44					
						MO	342	19	HI	57	45					
						MD	304	20	SD	57	46					
						MA	290	21	WY	55	47					
						SC	280	22	RI	44	48					
						MN	269	23	ND	41	49					
						NV	232	24	VT	40	50					
						AL	225	25	DC	33	51					
						OR	225	26	XX	75	52					
						TOTAL	152772		ACTIVE	18371						
						"MEM"		"MEM"	"SUB"	"ACTIVE"	"BSM"					
						DEFINITIONS: MEM = m ember Signed Certificate										
						Total MEM = Total # Constituents Per State w-Member Signed Certificate										
						ACTIVE MEM = Current Dues Paying or Lifetime Donor w-Signed Certificate										
						ACTIVE SUB (ACTIVE NON MEM) = Current Dues Paying or Lifetime Donors Who Have NOT Signed the Certificate (Formerly called "Subscriber")										
						TOTAL ACTIVE = Current Dues Paying or Lifetime Donor										
						BSM = By Law Definition of "Sustaining Member" and number used for delegate count										
						(Art 5-3: "Sustaining member" is any Party member who has given at least \$25 to the Party in the prior twelve months, or who is a life member.)										











% OF ACTIVE MEMBERS VS. REGISTERED LIBERTARIAN VOTERS BY STATE

STATE	TI Reg Voters	Reg Lib	% Reg L to TI Reg	Total Active By State	Active to Registered	STATE	TI Reg Voters	Reg Lib	% Reg L to TI Reg	Total Active By State	Active to Registered
AK	599,687	6,973	1.16%	77	1.10%	MT	696,292	0	n/a	83	n/a
AL	3,500,894	0	n/a	234	n/a	NC	7,080,435	44,906	0.63%	483	1.08%
AR	1,834,540	690	0.04%	136	19.71%	ND	581,379	0	n/a	46	n/a
AZ	4,300,058	38,427	0.89%	468	1.22%	NE	1,268,390	18,291	1.44%	121	0.66%
CA	22,154,304	204,345	0.92%	1,691	0.83%	NH	1,001,446	0	n/a	235	n/a
CO	4,273,753	42,223	0.99%	562	1.33%	NJ	6,366,186	18,199	0.29%	390	2.14%
CT	2,263,958	3,270	0.14%	204	6.24%	NM	1,360,108	12,798	0.94%	145	1.13%
DC	527,773	2,131	0.40%	33	1.55%	NV	1,797,384	17,554	0.98%	246	1.40%
DE	735,293	1,880	0.26%	69	3.67%	NY	12,420,821	21,220	0.17%	819	3.86%
FL	14,552,989	41,645	0.29%	984	2.36%	OH	7,774,767	0	n/a	788	n/a
GA	7,729,838	0	n/a	619	n/a	OK	2,272,252	15,734	0.69%	195	1.24%
HI	832,000	0	n/a	57	n/a	OR	2,951,501	21,981	0.74%	243	1.11%
IA	2,123,862	14,349	0.68%	151	1.05%	PA	8,897,739	40,324	0.45%	874	2.17%
ID	984,025	10,629	1.08%	121	1.14%	RI	795,212	0	n/a	45	n/a
IL	8,364,999	0	n/a	609	n/a	SC	3,513,225	0	n/a	294	n/a
IN	4,753,703	0	n/a	568	n/a	SD	582,740	2,429	0.42%	59	2.43%
KS	1,939,620	21,297	1.10%	199	0.93%	TN	3,931,248	0	n/a	437	n/a
KY	3,573,544	13,956	0.39%	204	1.46%	TX	16,211,198	0	n/a	1,440	n/a
LA	3,099,535	15,210	0.49%	175	1.15%	UT	1,709,910	19,151	1.12%	165	0.86%
MA	4,666,299	18,803	0.40%	309	1.64%	VA	5,975,696	0	n/a	742	n/a
MD	4,181,817	15,487	0.37%	308	1.99%	VT	495,267	0	n/a	44	n/a
ME	1,063,383	0	n/a	114	n/a	WA	4,861,482	0	n/a	587	n/a
MI	8,127,040	0	n/a	635	n/a	WI	3,684,726	0	n/a	365	n/a
MN	3,588,563	0	n/a	288	n/a	WV	1,249,056	8,998	0.72%	92	1.02%
MO	4,213,092	0	n/a	356	n/a	WY	302,963	2,891	0.95%	60	2.08%
MS	1,985,928	0	n/a	111	n/a	XX Est.	4,238,107	0	n/a	91	n/a
						Totals	217,990,027	695,791	0.66%	18,371	2.64%

Reg totals provided by ballot-access.org & worldpopulationreview.com - last update 07/09/21

APPENDIX W JULY MEMBERSHIP REPORT

% OF ACTIVE MEMBERS VS. 2010 CENSUS POPULATION BY STATE

STATE	2010 Census	TI Active By State	Active to Population
AK	710,231	77	0.0108%
AL	4,779,736	234	0.0049%
AR	2,915,918	136	0.0047%
AZ	6,392,017	468	0.0073%
CA	37,253,956	1,691	0.0045%
CO	5,029,196	562	0.0112%
CT	3,574,097	204	0.0057%
DC	601,723	33	0.0055%
DE	897,934	69	0.0077%
FL	18,801,310	984	0.0052%
GA	9,687,653	619	0.0064%
HI	1,360,301	57	0.0042%
IA	3,046,355	151	0.0050%
ID	1,567,582	121	0.0077%
IL	12,830,632	609	0.0047%
IN	6,483,802	568	0.0088%
KS	2,853,118	199	0.0070%
KY	4,339,367	204	0.0047%
LA	4,533,372	175	0.0039%
MA	6,547,629	309	0.0047%
MD	5,773,552	308	0.0053%
ME	1,328,361	114	0.0086%
MI	9,883,640	635	0.0064%
MN	5,303,925	288	0.0054%
MO	5,988,927	356	0.0059%
MS	2,967,297	111	0.0037%

ACTIVE TO POPULATION BY RANK

STATE	2010 Census	TI Active By State	Active to Population	STATE	Rank	TI Active By State	Active to Population	STATE	Rank	TI Active By State	Active to Population
MT	989,415	83	0.0084%	NH	1	235	0.0179%	OR	27	243	0.0063%
NC	9,535,483	483	0.0051%	CO	2	562	0.0112%	UT	28	165	0.0060%
ND	672,591	46	0.0068%	AK	3	77	0.0108%	MO	29	356	0.0059%
NE	1,826,341	121	0.0066%	WY	4	60	0.0106%	TX	30	1,440	0.0057%
NH	1,316,470	235	0.0179%	VA	5	742	0.0093%	CT	31	204	0.0057%
NJ	8,791,894	390	0.0044%	NV	6	246	0.0091%	DC	32	33	0.0055%
NM	2,059,179	145	0.0070%	IN	7	568	0.0088%	MN	33	288	0.0054%
NV	2,700,551	246	0.0091%	WA	8	587	0.0087%	MD	34	308	0.0053%
NY	19,378,102	819	0.0042%	ME	9	114	0.0086%	FL	35	984	0.0052%
OH	11,536,504	788	0.0068%	MT	10	83	0.0084%	OK	36	195	0.0052%
OK	3,751,351	195	0.0052%	ID	11	121	0.0077%	NC	37	483	0.0051%
OR	3,831,074	243	0.0063%	DE	12	69	0.0077%	WV	38	92	0.0050%
PA	12,702,379	874	0.0069%	AZ	13	468	0.0073%	IA	39	151	0.0050%
RI	1,052,567	45	0.0043%	SD	14	59	0.0072%	AL	40	234	0.0049%
SC	4,625,364	294	0.0064%	NM	15	145	0.0070%	IL	41	609	0.0047%
SD	814,180	59	0.0072%	VT	16	44	0.0070%	MA	42	309	0.0047%
TN	6,346,105	437	0.0069%	KS	17	199	0.0070%	KY	43	204	0.0047%
TX	25,145,561	1,440	0.0057%	TN	18	437	0.0069%	AR	44	136	0.0047%
UT	2,763,885	165	0.0060%	PA	19	874	0.0069%	CA	45	1,691	0.0045%
VA	8,001,024	742	0.0093%	ND	20	46	0.0068%	NJ	46	390	0.0044%
VT	625,741	44	0.0070%	OH	21	788	0.0068%	RI	47	45	0.0043%
WA	6,724,540	587	0.0087%	NE	22	121	0.0066%	NY	48	819	0.0042%
WI	5,686,986	365	0.0064%	MI	23	635	0.0064%	HI	49	57	0.0042%
WV	1,852,994	92	0.0050%	WI	24	365	0.0064%	LA	50	175	0.0039%
WY	563,626	60	0.0106%	GA	25	619	0.0064%	MS	51	111	0.0037%
Totals	308,745,538	18,280	0.0059%	SC	26	294	0.0064%	Totals		18,280	0.0059%

* 2010 US Census Figures - does not include PR or other territories or out of US ("XX" states)

APPENDIX X – BILL OF PARTICULARS

Caryn Ann Harlos is hereby suspended as the Secretary of the Libertarian National Committee for the following causes, pursuant to the authority of the LNC as provided in the Bylaws of the Libertarian Party (Bylaw: Article 6 Section 7).

Ms. Harlos has engaged in a long term pattern of behavior, both in official communication and via her monetized social media and YouTube platforms, which is detrimental to the party and its operations and purposes. These actions by Ms. Harlos have resulted in members of the LNC being unable to engage in respectful and professional public discussion before the body, making the committee dysfunctional for fear of bullying, harassment, and inaccurate characterizations to discredit and disrupt the committee's work. This pattern of behavior has been furthermore combined with the ethically objectionable.

Ms. Harlos's practice, as an officer of the party, of attempting to monetize her position with frequent requests for contributions based on her status as an officer and in support of her attacks on the other members of the LNC are unethical.

These actions and behavior by Ms. Harlos are violations of the following Sections of the LNC Policy Manual:

Section 5.01 Subsection I (Social Media Policy Page 68)

Section 2.01 Subsection 2 (Conflict of Interest Page 23)

Section 2.01 Subsection 5 (Harassment and Offensive Behavior Prohibition Page 25)

Furthermore, Ms. Harlos's public slander and harassment of the LNC and LP Members to achieve her political and social goals are in clear violation of the Non-Aggression Principle. All individuals must sign and adhere to the Non-Aggression Principle in order to be a member of Libertarian Party.

Ms. Harlos's unfitness for office is exemplified by the following:

Ms. Harlos generates conflict on the LNC and with state parties to be used as a basis for her monetized online presence and requests for contributions. [See appendix A.](#)

Ms. Harlos has publicly alleged that members of the LNC were attempting to compel her to commit suicide. This accusation was wholly without factual basis and caused a great deal of concern among both LNC members and party members. [See appendix B.](#) [Appendix B Videos.](#)

Ms. Harlos has made public statements via social media (including in some cases through the "friends only" function of Facebook and Twitter, which combined displays her posts to nearly thirteen thousand people and so both are effectively public) that a member of the LNC in some manner seriously abused her in the past. Ms. Harlos failed to provide any evidence or context for this allegation. Ms. Harlos has slandered multiple members of the National Party who were submitted as candidates for a committee. This was done via email to the entire LNC and risked

serious potential liability for the party. Ms. Harlos has, via social media, made slanderous and offensive remarks about several LNC members and the LNC as a whole. Her attacks on LNC members and other Party members are frequently made in a graphic, sexually suggestive, and in a profane manner which is unacceptable for a public representative of the party. Several of these statements were also made using her monetized YouTube account for her personal profit.

[See Appendix C.](#)

In Summary:

The result of this chronic pattern of misconduct by Ms. Harlos has created a hostile work environment within the LNC, LP Staff, and LP Affiliates. Her actions have resulted in the loss of established LP members, LNC officers, LP employees, and long-time donors. She has recklessly and willfully harmed the perception of the party and has become a liability to the party's public image. Her profiteering using her position has undermined the ethics and reputation of the LNC as an all-volunteer body. Her continuation as Secretary of the LNC would be harmful not only to the LNC and its members, but to the party as a whole.

Appendices

[Caryn Ann Harlos | Facebook](#)

Link to Ms. Harlos's "personal" FaceBook Page. Note below her screen name Ms. Harlos references herself as " The Secretary of The National Libertarian Party".

Note this is the FaceBook account that is depicted in the provided FaceBook screenshots.

[carynannharlos \(@carynannharlos\) / Twitter](#)

Link to Ms. Harlos's Twitter account. Note below her screen name Ms. Harlos references herself as "Nat'l Secretary of Libertarian Party".

Note that this is the Twitter account that is depicted in the provided Twitter screenshots.

[Pink Flame of Liberty - YouTube](#)

Link to the monetized Youtube account named "Pink Flame of Liberty" used and operated by Ms. Harlos. Note in the about section Ms. Harlos refers to herself as "The current Secretary of the Libertarian National Party".

Note this is the Youtube account that all provided videos were obtained from.

[Fundraiser by Sean Brennan : CAH Porcfest and House fund! \(gofundme.com\)](#)

This is the link to the GoFundMe page referenced by Ms. Harlos in a Facebook Post. Appendix A (Screenshot file labeled GoFundMe1).

<https://my-store-bc420b.creator-spring.com>

A merchandise page linked to Ms. Harlos's YouTube account. Merchandise includes clothing depicting the graphic from Appendix A File labeled June Sus Merch.

[Pink Flame of Liberty is creating Much Liberty. So Politics. | Patreon](#)

Ms. Harlos's Patreon page used for the Monetization of her Youtube. Referenced in Ms. Harlos's YouTube videos and a link provided in the description of each video. This page is referenced in multiple files in Appendix A.

[Pink Flame of Liberty on SubscribeStar](#)

Link to Ms. Harlos's SubscribeStar used for the Monetization of her YouTube Account. Referenced in the description of Ms. Harlos's YouTube videos as a method of payment to her.

[Amazon.com](#)

A link to Ms. Harlos's Amazon wish list referenced in the description of Ms. Harlos's YouTube videos as an alternate form of support to her.

[Caryn Ann Harlos - LPedia](#)

A link to Ms. Harlos's Lpedia.org page is referenced in the description of her Youtube Videos. Note this page references Ms. Harlos's involvement with the Libertarian Party, including her current role of Secretary of the National Party.

Appendix A File Folder: (Folder Linked in body, above)

This folder contains screenshots from Ms. Harlos's above listed Facebook, Twitter, Youtube accounts, and the landing page for the above links. Also contained are videos from Ms. Harlos's above listed YouTube account.

Note: These files and videos are in support of the above listed violations.

Appendix B

Appendix B File Folder: (Folder Linked in body, above)

This folder contains screenshots from Ms. Harlos's above listed Facebook, Twitter, and YouTube accounts. Contained in the folder is a video obtained from Ms. Harlos's above listed Youtube account. Also contained in the file is an email from the LNC Business email list.

Note: These files, videos, and emails are in support of the above listed violations.

Appendix C

Appendix C File Folder:

This folder contains screenshots from Ms. Harlos's above listed Facebook, Twitter, and Youtube accounts. Contained in the folder are videos from Ms. Harlos's above listed

YouTube account. Also contained in the file are emails from the LNC Business and Internal email lists.

Note: These files, emails, and videos are in support of the above listed violations.

APPENDIX Y – SUPPORT FOR DUE PROCESS

Our Bylaws do in fact require due process

Here is the main relevant portion of the bylaws, but it is not the only one.

ARTICLE 6: OFFICERS

7. The National Committee may, for cause, suspend any officer by a vote of 2/3 of the entire National Committee, excepting the officer that is the subject of the vote who may not participate in that vote. The suspended officer may challenge the suspension by an appeal in writing to the Judicial Committee within seven days of receipt of notice of suspension. Failure to appeal within seven days shall confirm the suspension and bar any later challenge or appeal. The Judicial Committee shall set a date for hearing the appeal between 20 and 40 days of receipt of the appeal and shall notify all interested persons, which persons shall have the right to appear and present evidence and argument. At the hearing the burden of persuasion shall rest upon the appellant. The Judicial Committee shall either affirm the National Committee's suspension of the officer or order the officer's reinstatement within 30 days of the hearing. Failure of the Judicial Committee to rule within 30 days shall constitute an affirmation of the National Committee's suspension of the officer. At such time as the suspension is final, the office in question shall be deemed vacant.

The claim is made that the sentence, "The National Committee may, for cause, suspend any officer by a vote of 2/3 of the entire National Committee, excepting the officer that is the subject of the vote who may not participate in that vote." lays out the entire procedure for the LNC to suspend an officer. That is not correct either facially or substantively. This provision merely states the *authority* and the *vote threshold*. It is absolutely silent on the procedure. Another thing is certain, it does not prohibit a trial. It is additionally argued that since this provision later mentions a hearing before the Judicial Committee, this is the opportunity for a trial. This also fails. A fundamental principle of a trial is "innocent until proven guilty." That means, obviously, that the burden of proof is not upon the accused. This is not the case in the Judicial Committee hearing in which the burden of proof is reversed (At the hearing the burden of persuasion shall rest upon the appellant.), which fundamentally is not a trial but an appellate review.

There is another provision to review. This may seem like an arcane bit of parliamentary law, but it is long-standing and well-understood.

Removal from Office

62:16 Except as the bylaws may provide otherwise, any regularly elected officer of a permanent society can be removed from office by the society's assembly as follows:

- If the bylaws provide that officers shall serve "for ___ years or until their successors are elected," the officer in question can be removed from office by adoption of a motion to do so. The vote required for adoption of this incidental main motion is (a) a two-thirds vote, (b) a majority vote when previous notice (as defined in 10:44) has been given, or (c) a vote of a majority of the entire membership—any one of

which will suffice. A motion to remove an officer from office is a question of privilege (19) affecting the organization of the assembly, and so also is the filling of any vacancy created by the adoption of such a motion.

- If, however, the bylaws provide that officers shall serve only a fixed term, such as “for two years” (which is not a recommended wording; see 56:28), or if they provide that officers shall serve “for ___ years and until their successors are elected,” an officer can be removed from office only for cause—that is, neglect of duty in office or misconduct—in accordance with the procedures described in 63; that is, an investigating committee must be appointed, charges must be preferred, and a formal trial must be held.

This requires that we look at the provision on the terms of office. When we do so, we see that although our Bylaws do not track the language exactly, they do track the principle, and it all depends upon whether or not the terms of office are “or” or “and” until their successors are elected. Our Bylaws clearly state “and” with the insertion of the convention standing in for “their successors are elected.”

ARTICLE 7: NATIONAL COMMITTEE

3. The National Committee shall take office immediately upon the close of the regular convention at which they are selected and serve until the final adjournment of the next regular convention.

As such, a Trial, including all of the procedures detailed in RONR Section 63 is required which also includes thirty (30) days’ notice.

All this aside, since the Bylaws clearly do not prohibit a Trial, what do Libertarian principles require? Due process. We constantly advocate for expansive due process in the world, we must model that internally.